

MOTION DOCUMENT NO. 2013-0080

Passed by the Sacramento City Council

March 26, 2013

Entertainment and Sports Center Term Sheet

Report # 2013-00266 Location: Citywide

Issue: Consideration of the preliminary term sheet for private development of a

downtown entertainment and sports center.

Recommendation: Review and approve the Entertainment and Sports Center term

sheet.

Contact: John Dangberg, Assistant City Manager, (916) 808-1222, City Manager's Office

Motion Document Attachment:

- 1. Direction to City Manager and motion language
- 2. Preliminary Term Sheet



OFFICE OF THE CITY COUNCIL

CITY OF SACRAMENTO CALIFORNIA

ANGELIQUE ASHBY VICE MAYOR DISTRICT ONE

STEVE HANSEN DISTRICT FOUR

March 26, 2013

RE: Item 18: Entertainment and Sports Center Term Sheet

- 1) The resolution attached to the staff report will be withdrawn. The Council will take action on the Term Sheet by motion and provide direction to the City Manager on the following:
- a. Direct the City Manager to bring back by April 22: 23
 - i. In accordance with the Council adopted principals for economic reuse in Natomas, present a comprehensive plan with a schedule outlining next steps for implementation of Natomas reuse, including: land planning, rezoning and redevelopment strategies that build upon the planning work already completed by the Natomas task force, City Economic Development Department and community forums (previous report submitted to Council September 13, 2011, Agenda Item #6). The plan moving forward will be a collective effort with the Investor Group to include outreach with the community, the Task Force, and will utilize (as stated in the Term Sheet dated March 23, 2013, Page 14, under "Natomas Land Use Entitlements") the process designated to expedite the "highest and best uses" consistent with City land use policies and the goals identified in the collective North Natomas Community Plan. The City will hire outside consultation if necessary to advance the Natomas Reuse Plan.
 - ii. A comprehensive solution for the Crocker Art Museum from the impacts of the ESC Term Sheet, including: 1) resolution in the elimination of parking revenues earned from Lots X and Y upon the transfer of these properties to the investor group; 2) identifying a plan for off-street parking proximate to the Museum to replace the spaces lost from the transfer of Lots X and Y; and 3) restructuring the loan from the City to the Crocker in order to relieve debt burden and restore partial funding to the Studios for the Performing Arts.
 - iii. A plan to finance and construct the Community Center Theatre modernization including ADA compliance work, and to assess the ability to finance a capital loan on reasonable terms to one other economically catalytic children's theatre project (B Street Theatre) in the Central City that is 70% or more privately funded.

b. Motion: Approve the Sacramento Entertainment and Sports Center Term Sheet

Sincerely,

Angerique Ashby, J.D.

Vice Mayor

City of Sacramento, Council District One

Steve Hansen, Esq.

City of Sacramento, Council District Four

The City of Sacramento (City), in recognition of the public benefits to be derived, and an investor group led by Mark Mastrov, Ron Burkle and Vivek Ranadive (Investor Group or Kings HoldCo) have developed terms for a public-private project that would result in the potential development of a new multi-purpose entertainment and sports center (ESC) and the redevelopment of the Downtown Plaza. The Investor Group has (i) submitted a proposal to the owners of the general partner of Sacramento Kings Limited Partnership (Kings TeamCo or Kings or Team) and the National Basketball Association (NBA) to acquire all of the equity in such general partner and (ii) intends to keep the Kings in Sacramento long-term, contingent on the development of a new ESC (as defined below). The NBA is evaluating options regarding the future home of the Kings franchise. This Term Sheet, if approved by the City, will be submitted to the NBA to assist it in its due diligence process, and will only be effective if the NBA approves the Investor Group as new owners of the Kings and the Investor Group consummates the acquisition of the Team. If the NBA approves the Investor Group as the new owners of the Kings and the Investor Group consummates the acquisition of the Team, Kings HoldCo would likely establish an affiliated entity to develop, construct, and operate the ESC (Kings ESCCo); an affiliated entity to operate the Team (Kings TeamCo); and possibly other related entities. The definitive documents will specify the legal entities participating in the proposed transaction.

This Term Sheet sets forth the process and framework by which the parties agree to negotiate definitive documents and potential approvals to be considered by the City regarding the potential location, financing, ownership, design, development, construction, operation, use, and occupancy of a new, first class, state-of-the art, multi-purpose entertainment and sports center (ESC) that will serve as the home of the Kings and will also host family shows, concerts, sporting events, community-oriented events, and numerous other events. The Investor Group has also expressed an interest in acquiring and operating a WNBA franchise to play its home games in the ESC. The parties agree to prepare definitive legal documents that contain the basic terms set forth herein, with other agreed terms consistent with this Term Sheet that are customarily included in similar agreements for the location, financing, ownership, design, development, construction, operation, use, and occupancy of comparable facilities. The parties intend that the planning, design, development and construction of the ESC will be led by Kings HoldCo, which will have final decision-making authority for that process, subject to City review and the provisions included herein, but that the entire process be a cooperative, mutual endeavor in which the parties actively participate and work together, in good faith and with due diligence – a public-private partnership.

Although this Term Sheet contains the proposed, non-binding terms of a potential transaction which the City has agreed to process, the parties agree that no obligation to enter into definitive transaction documents, or any transaction, shall exist and no project or definitive transaction documents shall be deemed to be approved, until after (i) the proposed project is reviewed in accordance with the requirements of the California Environmental Quality Act (CEQA), (ii) any additional conditions or changes to the project based on the CEQA review have been resolved in a manner acceptable to the City and Investor Group and (iii) all required permits for the project have been obtained by the City in accordance with applicable laws and regulations.

| Parties | City of Sacramento (City) |
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| | Investor Group or Kings HoldCo – Parent company that owns and controls affiliates described herein (and possibly others). |
| | Kings ESCCo – Kings HoldCo affiliate responsible for developing, constructing, and operating the ESC. |
| | Kings TeamCo – Kings HoldCo affiliate responsible for owning and operating the Team. |
| | Note: The definitive legal documents will identify the legal entities formed by the Investor Group to acquire the controlling interest in the Kings and to develop the ESC. |
| Ownership | The ESC shall be owned by the City or a public entity controlled by the City. The land on which the ESC will be developed shall be owned by Kings ESCCo and leased to the City or a public entity controlled by the City for \$1.00 per year for a term that will be co-terminous with the term (including any extensions) of the lease of, and management agreement for, the ESC. If, at the end of the term of the lease and management agreement, the City desires to continue to operate the ESC, the City and Kings ESCCo shall enter into good faith negotiations regarding the terms pursuant to which the parties would extend the term of the land lease for the period of such continued operation. This ownership structure, as well as alternative ownership structures, will be considered by the City and the Investor Group, but must be designed so as to not negatively impact the tax status of the City's financing. The ownership structure as mutually agreed upon by the City and Investor Group shall be detailed in the definitive legal documents, which may include appropriate refinements to the terms in this Term Sheet, provided that the final ownership structure does not adversely affect the interests of the Investor Group. |
| Location | The ESC is proposed to be located at the Downtown Plaza on property currently owned or controlled by the City and affiliates of JMA Ventures, LLC (JMA), and on other parcels to be acquired or leased by the Investor Group, as necessary. See Exhibit 1 for a map that illustrates the Downtown Plaza location. The exact location on the ESC shall be determined by agreement of the parties, following additional design and planning. The parties may consider other locations by agreement. |

| Description | The ESC shall be a new, first-class, state-of-the art, LEED certified, multipurpose entertainment and sports center that will serve as the home of the Kings (and potentially a WNBA franchise), and will also host family shows, concerts, sporting events, community oriented events, and numerous other events. The ESC shall also include the practice and training facility of the Kings. See Exhibit 2 for a summary description of the ESC's preliminary program elements. The definitive agreements will contain a more detailed description of program elements. |
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| Sources and Uses of Funds | Except as otherwise specified herein, each party shall be solely responsible for securing its financing and other funding sources required for the planning, construction, and development of the ESC. See Exhibit 3 for a preliminary list of sources and uses of funds to develop the ESC. |
| 1997 Lease Revenue Bonds | The City, in coordination with the Kings, shall retire the 1997 Lease Revenue Bonds issued by the Sacramento City Financing Authority upon the Team vacating Sleep Train Arena (currently anticipated to take place in September 2016). The City (or a Financing JPA or other similar entity) shall issue new bonds in an amount sufficient to pay all principal, interest, and other amounts (including interest swap penalties (if any)) necessary to retire the 1997 Lease Revenue Bonds, on terms and conditions generally comparable to the terms and conditions of the 1997 Lease Revenue Bonds, including an amortization period of 30 years. Kings TeamCo shall make timely payments in an amount sufficient to pay debt service associated with the new bonds. Payment shall be made regardless of labor disturbances (strike/lockout) or other force majeure events. Kings TeamCo shall provide adequate security or collateral (or a combination thereof) (Security) for repayment of the bonds, which may include an ESC lockbox mechanism to capture revenues to pay annual debt service. "Adequate" means the value of the Security (applying reasonable risk assessment standards to such Security), if liquidated, would yield sufficient proceeds to repay all amounts outstanding on the bonds. If the City and the Investor Group cannot agree upon Adequate Security, the determination shall be made by an independent investment banking firm specializing in municipal finance. The parties shall use their respective commercially reasonable efforts to implement alternative structures that would allow for off-balance sheet financing, subject to Kings TeamCo providing Adequate Security. Kings TeamCo shall have the right, but not the obligation, to utilize proceeds from the sale of its approximately 85 acres of land at the site in North Natomas, as well as other sources, to pay down the current balance of the 1997 Lease Revenue Bonds and reduce the principal amount of the new bonds to be issued. |

ESC Development

The City and the Investor Group intend to work together in a collaborative and cooperative manner to develop the ESC in a fiscally responsible manner. The Investor Group shall be responsible for, and shall lead all phases of the planning, environmental review, design, land acquisition, development, and construction of, the ESC and related infrastructure. The City shall have the right to provide meaningful input with respect to the development of the ESC, which input the Investor Group shall reasonably consider in good faith. City approval rights, as well as other standards, requirements, and timing related to design, development, and construction of the ESC shall be established in the definitive legal documents.

The parties intend that the entire project will be conducted as a cooperative, mutual endeavor in which the parties actively participate and work together with due diligence and in good faith. The parties will put in place and manage a design process for the ESC whereby the City will have direct input and will participate in developing a design that achieves the best possible project within the agreed program description and project budget. The City will be entitled to provide its input, and to the extent required by existing law will have approval rights, with respect to the ESC design at various stages of the design process, including schematic design, design development, and construction document phases of the project. The parties will implement a similar process for project design and construction change orders.

The ESC preliminary program is contained in Exhibit 2, which sets forth the intended size and components to be implemented through the design and construction of the project. The ESC shall be constructed in accordance with the program elements and the Quality Standard (as defined below), subject to recognition of the overall size of the ESC. The "Quality Standard" for the ESC shall be first-class and state of the art, comparable to other NBA facilities including Amway Center (Orlando), Barclay's Center (Brooklyn), Chesapeake Energy Arena (Oklahoma City) and Pepsi Center (Denver). The standard of quality and design of the project shall be comparable, taken as a whole, to the standard of quality used in the design and construction of the facilities named above. The ESC design and construction must also comply with NBA rules, including those related to technology and guest experience.

Schedule

The parties shall work cooperatively and make commercially reasonable efforts to open the ESC by September 2016 and shall promptly after the date hereof agree upon a schedule of milestones regarding CEQA, permits and other important events such as to meet such timetable.

The City agrees to assign the appropriate planning, engineering, building, safety and other staff to enable the parties to achieve such timeline.

| Pre-Development Expenses | The Investor Group shall be responsible for project pre-development expenses; provided, that, for the avoidance of doubt, the Investor Group shall have no obligation to reimburse the City for any pre-development expenses incurred by the City prior to the date hereof. |
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| Completion Guarantee and Cost Overruns | The Investor Group shall use reasonable best efforts to cause the general contractor responsible for the ESC to provide a project completion guarantee consistent with the Schedule referred to above, and the Investor Group shall provide cost-overrun protection covering all elements of the development, construction, and delivery of the ESC. The project completion guarantee shall include separate written guarantees from financially viable individuals or entities, in form and substance satisfactory to the City, that the ESC will be completed timely. The terms and conditions of the project completion guarantee and cost-overrun protection shall be subject to approval by the City, in its reasonable discretion. |
| Real Estate Development | Subject to standard regulatory approvals, the City shall work in good faith with the Investor Group to modify existing zoning, as necessary, to allow up to 1,500,000 square feet of development and the ESC on the Downtown Plaza site. Such real estate development may include for the following: • Office – 475,000 Square Feet • Retail – 300,000 Square Feet • Multi-Family Residential – 600 Units • Hotel – 250 Rooms The Investor Group acknowledges the strategic and economic importance of this ancillary real estate development plan and shall use commercially reasonable efforts to develop the plan as generally described above as promptly as practicable after the ESC opening date, taking into account resources necessary to develop and operate the ESC. The City and the Investor Group shall work to develop a comprehensive signage program for the area, including the ESC and Downtown Plaza (Signage Program). The City acknowledges the strategic and economic importance of the Signage Program and will work to implement a program that is acceptable to the parties. The specifics of the proposed program shall be outlined in the definitive legal documents. City staff shall present to the City Council for consideration the proposed program and required amendments (if any) to the City's sign code at the appropriate time. Any rights shall exist throughout the term of the lease agreement (and any extensions). |

| CEQA | As required by law, the City retains the sole and independent discretion as the lead agency to, among other things, balance the benefits of the ESC project against any significant environmental impacts prior to taking final action if such significant impacts cannot otherwise be avoided, and determine not to proceed with the ESC project. No legal obligations to approve the project, the permits for the project, or the transaction will exist unless and until the parties have negotiated, executed, and delivered definitive agreements based upon information produced during the CEQA environmental review process and on other public review and hearing processes, subject to all applicable governmental approvals. The City shall assist the Investor Group during the CEQA process, including working with the State of California (State) to qualify the project under AB900; however, the City shall not be required to incur costs in doing so. |
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| Non-Compete – Sleep Train Arena | The Investor Group shall not operate, or allow others to operate, Sleep Train Arena in competition with the ESC. |
| Non-Relocation – Kings | Kings TeamCo shall enter into a binding and enforceable non-relocation agreement with the City that includes specific performance and injunctive relief provisions, pursuant to which the Kings will irrevocably and unconditionally commit and guarantee to play all its home pre-season, regular season, and post-season games at the ESC for a term of 35 years (subject to a limited number of league-approved neutral site games and other customary exceptions). The non-relocation agreement shall contain further customary terms that prohibit the Kings from relocating from the City and require the Kings to maintain its NBA Membership during such term. The Kings shall not relocate from the City, shall not apply to the NBA to transfer to another location outside of the City, shall not enter into or participate in any negotiations or discussions with, or apply for, or seek approval from, third parties with respect to any agreement, legislation, or financing that contemplates or would be reasonably likely to result in, any breach of the non-relocation agreement, and shall have no right to terminate the non-relocation agreement during the term of the lease agreement, in each case except as provided in the definitive non-relocation agreement. |

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| ESC Management | Kings ESCCo shall manage and operate the ESC on behalf of the City pursuant to the terms of a separate management agreement. The management agreement shall have a minimum term of 35 years, with two five-year options exercisable by Kings ESCCo to extend the term. Kings ESCCo may elect to hire a private management company experienced in the management of comparable facilities to manage the ESC, subject to the reasonable approval of the City. The ESC shall be operated in a first-class manner, similar to and consistent with that of other comparable facilities that serve as the homes of NBA teams. Kings ESCCo shall be solely responsible for all aspects of the ESC operation (including the booking of non-Kings events). City oversight roles, responsibilities, and use of the ESC shall be determined in the definitive legal documents. Except for collateral assignments to lenders, Kings ESCCo shall not assign any of its rights under the management agreement without the approval of the City, to be granted or withheld in its reasonable discretion. |
| Capital Contribution – Timing | The parties shall determine the timing of the capital contributions for ESC development and construction in the definitive legal documents. |
| Capital Contribution – City Equity/Other | The City shall provide, or cause other public and private entities to provide, a total of \$220,020,000 toward the development of the ESC. The City may approach other regional partners to identify alternative funding sources to support the City's investment outlined herein. The preliminary sources and uses of funds for the ESC are summarized in Exhibit 3. |
| Capital Contribution – City Land | The City shall transfer and convey the following City-owned parcels of land to the Investor Group, free and clear of any liens. Natomas – City Parcel 3rd Street and Capitol Mall (Lot X) 1maggin Oaks/Business 80 800 K Street 1121 8th Street 4th and J Street The value of the above-referenced City-owned land is \$37,980,000 (estimated Natomas land value assumes flood moratorium lifted prior to sale). The Investor Group may elect to retain ownership of such parcels for development or sell the parcels and invest the proceeds in the planning, design, development and construction of the ESC. The Investor Group shall be responsible for providing the cash equivalent of the land value toward the development of the ESC. To the extent permitted by law, the City agrees to reimburse the Investor Group for the City's net share of transfer taxes imposed in connection with the sale or other transfer of any of the above parcels by the Investor Group to any other person or entity. |

Capital Contribution – Investor Group

The Investor Group shall pay the remaining balance toward the development of the ESC, currently estimated at approximately \$189,700,000. The Investor Group shall have the right, but not the obligation, to obtain private financing for its capital contribution. The Investor Group may utilize ESC revenue streams that it is entitled to receive as security for its private financing or other obligations, to the extent not otherwise committed as Security for the new bonds issued to retire the 1997 Lease Revenue Bonds. The City shall reasonably cooperate with the Investor Group to facilitate the private financing of its Capital Contribution, including consideration of customary lender protection and rights; however, the City shall not be required to incur any out-of-pocket costs or provide any form of credit enhancement to facilitate such private financing.

Use and Occupancy

The ESC shall serve as the home of the Kings (and potentially a WNBA franchise) and will also host family shows, concerts, sporting events, community-oriented events, and numerous other events. The parties shall use commercially reasonably efforts to market the ESC aggressively to promote activity and economic development in the area.

Kings TeamCo shall have priority in scheduling NBA games at the ESC. Subject to ESC availability, the Kings may use the ESC for practices and other Team-related activities or events (collectively with Team games, Kings Events), the scheduling of which shall be provided for in the definitive legal documents. There shall be no restriction on the ability of the Kings at any time to use the practice and training facility built into the ESC.

The City shall be permitted to use the ESC to host up to 9 civic-oriented events per year that do not conflict with other previously scheduled events (City Events). The City shall not contract this right to third parties that would customarily contract directly with the venue operator in publicly owned facilities. Kings ESCCo and the City shall work together to provide the Sacramento Convention and Visitors Bureau (SCVB), the Sacramento Convention Center, and similar entities access to the ESC, subject to the limitations above. The City shall have the right to schedule City Events in advance based on ESC availability. For City Events, the City shall: 1) pay no rent or use fee; 2) retain all event-related revenues; and 3) only be required to pay the incremental out-of-pocket costs incurred by the ESC in hosting the event. The City shall also have the right to utilize the ESC for small meetings, banquets, etc. (City Minor Events) if the events do not conflict with other previously scheduled events, subject to ESC availability and on terms agreed by the parties.

| Ticket Surcharge – ESC | All events held at the ESC shall be subject to a 5.0% ticket surcharge. The ticket surcharge shall be applied to all paid tickets sold, including tickets to club seats (including loge boxes) but excluding tickets to suites (except as provided below), and shall be paid by the respective event. In the case of suites, the ticket surcharge shall only apply to non-Kings Events that have an established ticket price separate from the annual suite license fee. All ticket surcharge revenue collected from ESC events shall be disbursed to the City monthly. The City shall retain all revenue generated by the ticket surcharge. |
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| Ticket Surcharge – Sleep Train Arena | Effective June 1, 2013, all events held at Sleep Train Arena shall be subject to a 5.0% ticket surcharge. The ticket surcharge shall be applied to all paid tickets sold, and shall be paid by the respective event. All ticket surcharge revenue collected from Sleep Train Arena events shall be disbursed to the City monthly and shall be held in a trust account until the parties retire the 1997 Lease Revenue Bonds. The revenue generated by the ticket surcharge shall be used to retire a portion of the 1997 Lease Revenue Bonds, and potentially to reduce the principal amount of the new bonds to be issued. |
| Kings Lease | Kings TeamCo, Kings ESCCo, and the City shall enter into a lease agreement for the ESC, containing the following principal terms and other terms to be negotiated: 1. Kings TeamCo shall enter into a 35-year non-relocation agreement, as described above. 2. The lease shall be for a term of 35 years and provide Kings TeamCo with two five-year options exercisable by Kings TeamCo to extend the term. 3. Except as otherwise provided herein, Kings TeamCo shall control and retain all revenues relating to Kings Events and the Team's operations, including revenues from the sale of tickets, broadcast and other media rights, Team game day inventory, such as rotating and other customary temporary signage (including a reasonable allocation of LED signage to be agreed upon), on-court promotions, seat backs, pole pads etc., and other revenues typically retained 100% by an NBA team. 4. With respect to sales of suites and other premium seating, Kings TeamCo shall receive the value of tickets (to be agreed upon) to Kings Events; additional revenues from such sales, net of expenses (to be agreed upon), shall be divided 50% to Kings TeamCo and 50% to Kings ESCCo. 5. Kings ESCCo shall have the exclusive rights to sell arena signage and naming rights. The parties shall agree on the number of exclusive categories. The Team shall contribute an agreed upon level of game day team inventory to such sales |

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| | and the revenues from such sales, net of direct expenses, shall be divided 50% to Kings TeamCo and 50% to Kings ESCCo. |
| | 6. Kings TeamCo shall retain 100% of net food, beverage, and merchandise revenues generated by Kings Events. |
| | 7. Kings TeamCo shall be responsible for game-day operating expenses for Kings Events. |
| | 8. Kings ESCCo shall be responsible for Annual Operating Expenses of the ESC, as described below. |
| | 9. Kings ESCCo shall retain all fees related to the distribution of tickets in the primary market (i.e., any Ticketmaster convenience fees/rebates). |
| Naming Rights | Any name proposed to be associated with the ESC shall be tasteful and not to be a cause for embarrassment to the City and shall not include any companies primarily known for tobacco products, guns, etc. |
| Digital Signage Plan | The City and the Investor Group shall work to develop a comprehensive digital signage program. The City acknowledges the strategic and economic importance of the digital signage program and will work to implement a program that is acceptable to the parties. The specifics of the proposed program shall be outlined in the definitive legal documents. City staff shall present to City Council for consideration the proposed program and required amendments (if any) to the City's sign code at the appropriate time. Any rights shall exist throughout the term of the lease agreement (and any extensions). The parties shall work together to seek approval for up to six (6) digital signs. City staff shall present a recommendation to City Council for approval of any required amendments to the City code to allow the Investor Group to develop and operate three (3) digital signs on City property, with location and availability to be determined as detailed in the definitive legal documents and an additional three (3) sites on properties outside of the City. To the extent that the parties are not able to secure the additional signs on properties outside the City, the parties shall identify up to three (3) additional signs on City property. The Investor Group shall be responsible for the development and any operating and maintenance costs relating to such signage. |
| ESC Parking | During the term of the management agreement (and any extensions), Kings ESCCo shall, through a parking management agreement with the City, operate, maintain, and repair the Downtown Plaza parking facilities commonly referred to as Downtown Plaza Parking East, Downtown Plaza Parking Central, and Downtown Plaza Parking West (collectively, Downtown Plaza Parking). Kings ESCCo shall provide at least 1,000 parking spaces for premium seat holders at the Downtown Plaza Parking (DT Premium Seating Parking). Kings TeamCo shall retain 100% of net parking revenue generated during Kings Events by the |

| | remaining parking spaces that are not considered DT Premium Seating Parking spaces at the Downtown Plaza Parking (DT General Parking). Kings ESCCo shall retain 100% of net parking revenue generated during non-Kings Events and non-ESC Events by the DT General Parking. The operating, maintenance, and repair standards shall be determined in the definitive legal documents. The City shall not be required to construct any new parking structures for the ESC. Except as noted above, the City shall retain net parking revenues from all other City-owned or controlled parking garages and lots. |
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| Other Event Revenues | Except for City Events and Kings Events, Kings ESCCo shall receive all revenues from all other events. |
| Property Taxes | The Investor Group and related entities shall pay any and all property taxes (including taxes on possessory interests) associated with all real property interests in the ESC. The Investor Group and related entities shall be responsible for its own personal property and any other taxes related to its operations and income. |
| Targeted Taxes | The City shall not impose, and shall cooperate with any efforts of the Investor Group to prevent any other public entities from imposing, on all or any portion of the ESC or the Team any targeted or special taxes, assessments or surcharges (including ticket or amusement taxes or surcharges that are in addition to those set forth herein), including special district taxes, assessments or surcharges. Kings ESCCo, Kings TeamCo, and its users shall be subject to all City taxes or assessments of general applicability. |
| Annual Operating Expenses | Kings ESCCo shall be responsible for all annual operating expenses and routine maintenance and repairs (Annual Operating Expenses) of the ESC. By way of illustration and not limitation, Annual Operating Expenses include: - Salaries, wages and benefits - Routine maintenance - Routine repairs - Insurance - Utilities - Supplies and equipment - Human resources - Training - Contract labor - Setup/tear down - ESC marketing/promotion - Premium seating marketing/promotion - Non-event security - Non-event cleaning |

| | Telephone Professional services (e.g., legal, accounting, etc.) Travel/lodging Equipment rental Taxes/permits/fees/licenses Dues and subscriptions Public relations Common area maintenance/landscaping Unreimbursed event expenses Unfunded pre-opening expenses (Year 1) Others The City shall have no responsibility for any operating expenses of the ESC |
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| Capital Repairs | (except for incremental, out-of-pocket expenses associated with City Events). Kings ESCCo shall be responsible for all ESC capital repairs, replacements, and improvements (Capital Repairs). Identification of ESC capital repairs, replacements, and improvements shall be determined by Kings ESCCo, subject to the reasonable approval of the City. However, Kings ESCCo shall maintain the ESC in a first class manner so as to cause it to remain in a condition comparable to that of other NBA facilities of similar size, design, and age, ordinary wear and tear excepted. City oversight roles and responsibilities shall be determined in the definitive legal documents. Capital Repairs shall be paid out of the Capital Repairs Reserve Fund (see below). To the extent that the Capital Repairs Reserve Fund balance is insufficient to pay for required Capital Repairs, Kings ESCCo shall fund any shortfalls. |
| Capital Repairs Fee | All events at the ESC shall be subject to a charge of \$1.00 per ticket Capital Repair Fee on paid tickets for all events to pay for Capital Repairs during the term of the management agreement. The Capital Repair Fee shall be subject to annual escalation in an amount to be determined in the definitive legal documents. |
| Capital Repairs Reserve Fund | Kings ESCCo shall deposit all Capital Repair Fees into a segregated and dedicated Capital Repairs Reserve Fund. Any surplus in the Capital Repairs Reserve Fund upon termination of the ESCCo management agreement (including any extensions) shall be disbursed as determined in the definitive legal documents. Any surplus from the construction of the ESC shall be deposited into the Capital Repairs Reserve Fund upon completion of the ESC. |

| Municipal Services | Customary police, traffic control, and other similar City-based services (Municipal Services) for ESC events shall be provided by the City at a general level and manner appropriate for ESC events and, with respect to Kings events, in compliance with NBA rules and standards. Kings TeamCo shall be responsible for any and all costs incurred by the City for Municipal Services provided for all Kings Events on terms to be set forth in the definitive legal documents. Kings TeamCo and the City shall cooperatively evaluate appropriate public and private staffing levels for police/security, traffic control, fire prevention, emergency medical, street cleaning/trash removal and other similar services based upon anticipated attendance for ESC Events; however, the City shall have final approval over appropriate staffing and service levels. The City shall use a "reasonableness standard" in determining appropriate staffing and service levels. In the event that the parties cannot agree on appropriate staffing and service levels, the Kings shall have the right to submit such dispute to a mutually agreed upon mediator or to arbitration for accelerated dispute resolution. Notwithstanding the foregoing, if the City determines that an emergency public safety issue exists with respect to a particular ESC Event, the City shall have the right to determine and impose the staffing level for that event. Kings ESCCo shall insure that events other than Kings Events shall be responsible for any and all costs incurred by the City for Municipal Services provided. Kings ESCCo shall be granted similar rights as Kings TeamCo as outlined above with respect to events other than Kings Events. The terms and costs of these Municipal Services for events other than Kings Events shall be provided on terms that are no less favorable than those provided for Kings Events, taking into consideration the expected attendance and nature of the event. |
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| Team Name | The Kings shall include "Sacramento" as the first part of the Team's name. For example, the Team must be named the "Sacramento" The Kings may not include any other geographic, city, county, or state reference in the Team name. The Kings shall reasonably reference Sacramento in public statements (whether marketing, advertising, or otherwise). |
| Corporate Headquarters | The Kings shall maintain their corporate headquarters within City limits during the lease term (and any extensions). |
| Team Transfer | Upon any sale or other transfer of all or substantially all of the assets or equity of the Team (including the Kings NBA membership) prior to execution of definitive legal documents (and the City shall not have any consent right with respect to such transfer), the new owner must assume any and all obligations of this Term Sheet. Except as provided above, any assignment of any party's rights under this Term Sheet is subject to the other parties' consent in their sole discretion. |
| Affordable Programs | The Kings shall make reasonable efforts to provide attractive and meaningful programs to keep the NBA affordable for families in the Sacramento region. |

| Vendor Rights | Kings ESCCo shall be solely responsible for identifying and entering into third-party vendor contracts for the ESC. Third-party vendor agreements shall: reflect market rate terms, be generally consistent with agreements in comparable facilities, and, subject to parameters to be defined in the definitive legal documents. |
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| Agreements with Affiliates | Any agreements between Kings ESCCo and any of its affiliates, shall: reflect market rate terms, be generally consistent with agreements in comparable facilities, and, subject to parameters to be defined in the definitive legal documents. |
| NBA All Star Game | The Kings shall request that the NBA host the NBA All-Star Game at the ESC within three years after opening. The roles and responsibilities of the City and Investor Group shall be determined in the definitive legal documents. |
| Internet | Kings ESCCo shall provide the City with a banner on the ESC website. The banner shall serve as a link to the City's internet home page. |
| | Kings TeamCo shall provide the ESC with a banner on the Team's website. The banner shall serve as a link to the ESC's internet home page. |
| Public Sector Suite | The City shall have an option to use one complimentary, furnished luxury suite at the ESC (location to be determined by Kings ESCCo in good faith), including tickets and preferred parking to all ESC events included as part of a typical license agreement (but the City shall pay for all food and beverage associated with such suite), for any official City purpose during the term of the management agreement. Kings TeamCo shall provide suite tickets for Kings Events in the Public Sector Suite at no cost to the City. Distribution of tickets to the City suite will be subject to the City's ticket distribution policy. |
| Public Sector Tickets | Kings TeamCo shall provide the City ten (10) complimentary tickets per Kings Event (location to be agreed upon) for any official City purpose during the term of its lease agreement. Distribution of tickets will be subject to the City's ticket distribution policy. |
| Operating Profit Definition | Operating Profit shall be the difference between: (a) all revenues retained by Kings ESCCo relating to the operation of the ESC (as described above), including but not limited to: rent, concessions revenue, merchandise revenue, premium seating revenue, naming rights revenue, sponsorship revenue, Downtown Plaza ESC event parking revenue, ticketing handling fees and rebates, facility fees (except those earmarked for Capital Repairs Reserve Fund), interest income, handling fees, etc.; and: (b) all unreimbursed event expenses and Annual Operating Expenses paid by Kings ESCCo relating to the operation of the ESC (as described above). |

| Operating Profit Allocation (Waterfall) | Operating Profits shall be allocated by the Kings ESCCo on an annual basis as follows: - First \$10,000,000 (escalated annually by CPI) to be allocated 85% to Kings ESCCo and 15% to City. - Next \$5,000,000 (escalated annually by CPI) to be allocated 70% to Kings ESCCo and 30% to City. - Remainder to be allocated 50% to Kings ESCCo and 50% to the City. The minimum annual payment to the City shall be no less than \$1,000,000 (escalated annually by CPI). |
|---|--|
| Natomas Land Use Entitlements | As described above, the City shall transfer and convey to the Investor Group the City-owned approximately 100 acres of land in North Natomas (City Land). The City will work cooperatively with the Investor Group to remove the existing mutual land-use restrictions affecting approximately 85 acres of land at the site in North Natomas (Kings Land) and the City Land. The City agrees to expedite the process for obtaining "highest and best use" land-use entitlements (including but not limited to General Plan amendment, Community Plan amendment, rezone, master parcel map, and infrastructure financing plan) consistent with City land-use policies and the goals of the North Natomas Community Plan in anticipation of a sale or development of the land by the Investor Group. The City shall work with the appropriate public agencies to lift the flood plain moratorium as soon as reasonably possible. The Investor Group will be responsible for the payment of any outstanding unpaid fees, penalties, or other liabilities on the Natomas land. The Investor Group shall plan, entitle, and, at its election, sell its property (including the land transferred to it by the City) and pay any costs and expenses incurred in obtaining such entitlements. The Investor Group shall be responsible for any site specific costs, including: demolition of Sleep Train Arena and other associated structures; demolition of baseball stadium foundation; cost of removing reciprocal easements; costs of all entitlements and an EIR, including all pre-planning, engineering, CEQA consultants, and litigation defense (if any); community outreach costs; mitigation costs required under the EIR; and, marketing costs/commissions. Notwithstanding the foregoing, the City shall indemnify the Investor Group for any costs and expenses incurred by the Investor Group or its affiliates in connection with any environmental contamination, remediation, or disposal of contaminated soils related to the City Land. |
| Non-Discrimination | The Investor Group agrees to comply with the City's non-discrimination code requirements. |

| Confidentiality | The City agrees not to disclose, and to cause its affiliates and representatives not to disclose, to any third party any financial information or other confidential information provided to it pursuant to this Term Sheet or the definitive legal documents, to the extent permitted by law. |
|-----------------|--|
| NBA Approvals | The parties acknowledge that the definitive transaction documents will be subject to the approval of the NBA. |

EXHIBIT 1 DOWNTOWN PLAZA LOCATION

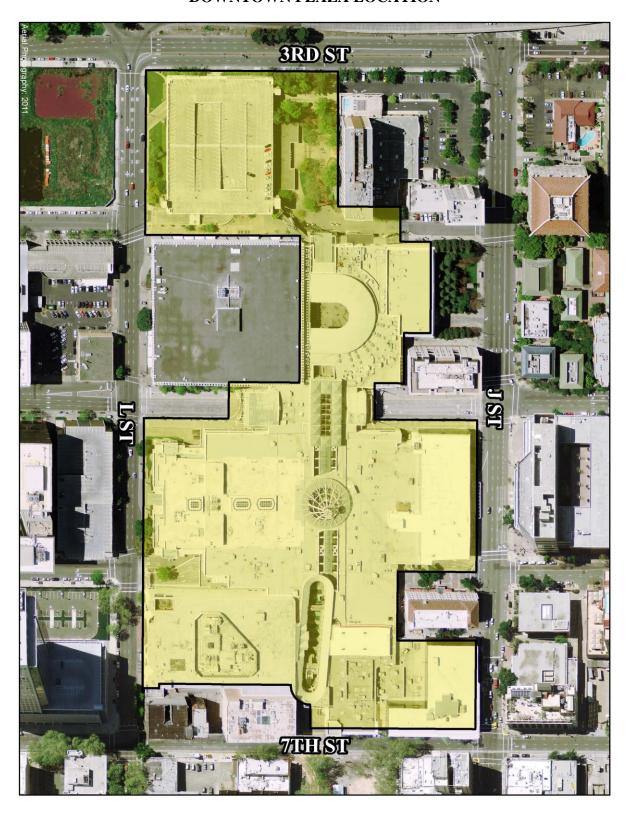


EXHIBIT 2 PRELIMINARY PROGRAM DESCRIPTION

| Basketball Capacity (Minimum) | 18,500 |
|--|-------------------|
| Suites (Standard/Super/Mini/Other) | 50 to 70 |
| Party Suites | 4 |
| Loge Seats | 192 |
| Ledge Seats | 80 |
| Club Seats | 1,430 |
| Courtside Club Seats | 330 |
| Space Type | Gross Square Feet |
| Classification 1: Spectator & Arena Bowl Facilities | 145,916 |
| Classification 2: Premium Facilities | 58,110 |
| Classification 3: Circulation | 188,322 |
| Classification 4: Food, Retail, & Spectator Facilities | 104,250 |
| Classification 5: Team Facilities & Practice Facility | 49,879 |
| Classification 6: Administration | 25,463 |
| Classification 7: Media Facilities | 13,977 |
| Classification 8: Event Facilitates & Operations Support | 88,083 |
| Classification 9: Parking | TBD |
| Estimate of Gross Building Square Footage (G.S.F.) | 674,000 |

Source: Investor Group.

EXHIBIT 3 SOURCES AND USES OF FUNDS – ESC

| Sources of Funds | | | |
|--|---------------|---------------|---------------|
| Capital Contribution - City/Other | | | |
| Capital Contribution - City Equity | | \$220,020,000 | |
| Public Parking Financing/Other | \$217,520,000 | | |
| Parking Infrastructure Fund | \$1,500,000 | | |
| Sales Tax Construction Rebate | \$1,000,000 | | |
| Capital Contribution - City Land Contribution - (1), (2) | | \$37,980,000 | |
| Natomas - City Parcel (100 Acres) - (3) | \$19,990,000 | | |
| 3rd Street and Capitol Mall (Lot X) | \$9,970,000 | | |
| 2nd Street and O Street (Lot Y) | \$470,000 | | |
| Haggin Oaks/Business 80 | \$3,920,000 | | |
| 800 K Street | \$750,000 | | |
| 1121 8th Street | \$850,000 | | |
| 4th and J Street | \$2,030,000 | | |
| Capital Contribution - Sacramento Kings | | | \$189,705,000 |
| Sources of Funds - Total | | | \$447,705,000 |
| Uses of Funds | | | |
| Start-Up Expenses | | | \$3,667,000 |
| Sales and Marketing | | | \$1,247,000 |
| Design and Professional Services | | | \$26,148,000 |
| Legal and Governmental Services | | | \$1,614,000 |
| Project Administration | | | \$20,675,000 |
| Construction/Systems/Equipment | | | \$311,250,000 |
| Demolition | | | \$7,500,000 |
| Permits, Testing, Fees, Taxes, and Special Assessments | | | \$23,669,000 |
| Insurance, Financing, and Transaction Costs | | | \$13,935,000 |
| Land Acquisition | | | \$26,000,000 |
| Owner Contingency | | | \$12,000,000 |
| Uses of Funds - Total | | | |
| Surplus/(Deficit) | | | \$0 |

- (1) Broker opinion of value study prepared by CBRE.
- (2) Investor group responsible for providing providing the cash equivalent land value toward the development of the ESC.
- (3) Assumed value once flood plain moratorium lifted.