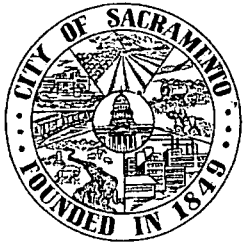


22



CITY OF SACRAMENTO

DEPARTMENT OF POLICE

HALL OF JUSTICE
813 - 8TH STREET

SACRAMENTO, CALIFORNIA 95814
TELEPHONE (916) 449-5121

CITY MANAGER'S OFFICE
RECEIVED
JUN 20 1986

JOHN P. KEARNS
CHIEF OF POLICE

June 18, 1986

APPROVED
BY THE CITY COUNCIL

JUL 1 1986

OFFICE OF THE
CITY CLERK

City Council
Sacramento, California

Honorable Members in Session:

SUBJECT: GRANT PROPOSAL - GANG VIOLENCE SUPPRESSION PROGRAM

SUMMARY

The Sacramento Police Department is requesting approval to implement a Gang Violence Suppression Program funded by the Office of Criminal Justice Planning (O.C.J.P.). The Department is further requesting approval to create a new unit, the Gang Suppression Unit. This new unit will consist of two Police Officers and one Student Trainee funded by the grant and two Police Officers, currently handling gang-related cases, transferred from the Office of Investigations, Homicide/Assaults Section. The total budget for the grant program is \$115,000 funded 100% by O.C.J.P. This grant will have a duration of twelve months from July 1, 1986 to June 30, 1987.

The problem intended to be addressed is gang-related crime and violence in the City of Sacramento. Gang activity has, to some degree, been identified throughout the entire City of Sacramento. One causation factor is that gang parolees are being paroled to the Sacramento area.

BACKGROUND

Gang violence within the City of Sacramento first rose to prominence in 1982 with the murder of a transient by admitted gang members in a brutal "thrill killing." Since then, the gang violence problem has risen to count 18 gang related homicides and more than 300 felony assaults, many involving the use of firearms. The gang structure permeates virtually every neighborhood within this City with a major recruiting effort at many of this City's junior and senior high schools.

The Sacramento Police Department's Gang Suppression Unit in its present configuration is largely reactive, acting on those offenses that are deemed gang related, making an arrest from that offense and then acting in close cooperation with the District Attorney's Office to ensure successful

prosecution and a prison commitment. Additional grant funded personnel will allow the unit to approach gang problems in a proactive manner by increasing contacts with community based organizations, County Probation, and State Parole. This will assist the unit in identifying gang members.

FINANCIAL DATA

The total operating budget for the augmentation is \$115,000, funded 100% by the Office of Criminal Justice Planning. A City match is not required.

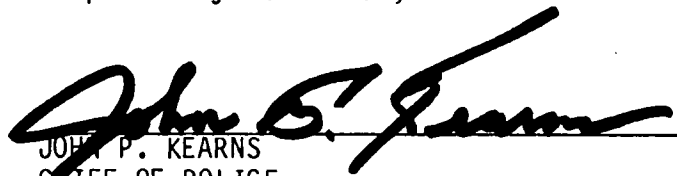
Personnel Services - Salaries/Benefits		
2 Police Officers	\$100,019	
1 Student Trainee	<u>13,004</u>	\$113,023
Operating Expenses		<u>1,977</u>
		\$115,000

RECOMMENDATION

It is my recommendation that the following be approved:


1. The Gang Violence Suppression Program grant proposal.
2. The resolution which conforms to a format required by the Office of Criminal Justice Planning.
3. Create a new unit entitled Gang Suppression Unit which will include one Sergeant, four Police Officers, and one Student Trainee (total staffing: 5.7 F.T.E.).
4. Increase of 2.7 F.T.E. for the Office of Investigations to bring the Gang Suppression Unit to full staff.
5. Increase of appropriations of \$115,000 from operating grant funds.

Respectfully submitted,



 JOHN P. KEARNS
 CHIEF OF POLICE

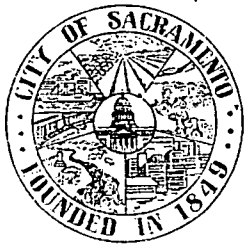
RECOMMENDATION APPROVED:



 WALTER J. SLIPE
 CITY MANAGER

JPK:ket
REF: 6-2

Attachment



CITY OF SACRAMENTO

DEPARTMENT OF POLICE

HALL OF JUSTICE
813 - 8TH STREET

SACRAMENTO, CALIFORNIA 95814
TELEPHONE (916) 449-5121

JOHN P. KEARNS
CHIEF OF POLICE

June 18, 1986

Budget & Finance Committee
Sacramento, California

Honorable Members in Session:

SUBJECT: GRANT PROPOSAL - GANG VIOLENCE SUPPRESSION PROGRAM

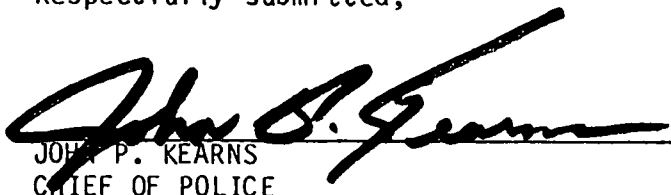
SUMMARY

Attached for your consideration and approval is an Office of Criminal Justice Planning (O.C.J.P.) grant proposal, a report to City Council describing the program, and a copy of the resolution authorizing the grant. The grant provides \$115,000 (100% funding) to implement a Gang Violence Suppression Program within the City of Sacramento for the period July 1, 1986 to June 30, 1987. A City match is not required.

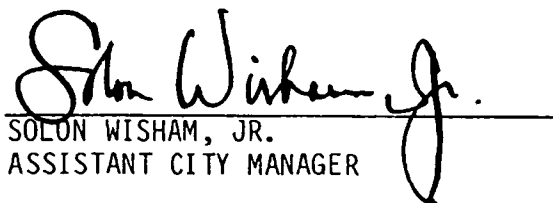
RECOMMENDATION

It is recommended that the Budget and Finance Committee approve this grant proposal augmenting the Police Department's budget by \$115,000, which includes two Police Officer positions and one Student Trainee position, and refer the request to the City Council for action.

Respectfully submitted,


JOHN P. KEARNS
CHIEF OF POLICE

RECOMMENDATION APPROVED:


SOLON WISHAM, JR.
ASSISTANT CITY MANAGER

JPK:ket
REF: 6-1
Attachments

RESOLUTION No. 86-509

Adopted by The Sacramento City Council on date of

**RESOLUTION AUTHORIZING THE CITY MANAGER TO
EXECUTE A GRANT CONTRACT WITH THE STATE OF CALIFORNIA,
OFFICE OF CRIMINAL JUSTICE PLANNING FOR A
GANG VIOLENCE SUPPRESSION PROGRAM**

WHEREAS, the Sacramento Police Department desires to undertake a certain project designated Gang Suppression Unit (GSU) to be funded in part from funds made available through Chapter 1093, 1982 statutes and/or the Juvenile Justice and Delinquency Prevention Act of 1974, as amended, Public Law 98-473, for the California Gang Violence Suppression (GVS) Program, administered by the Office of Criminal Justice Planning (hereafter referred to as O.C.J.P.).

NOW THEREFORE, BE IT RESOLVED that the City Manager of the City of Sacramento is authorized to execute on behalf of the City of Sacramento Police Department the attached Grant Award for gang violence suppression purposes including any extensions or amendments thereof.

BE IT FURTHER RESOLVED that grant funds received hereunder shall not be used to supplant expenditures controlled by this body.

BE IT FURTHER RESOLVED that a new organization, the Gang Suppression Unit, be authorized.

BE IT FURTHER RESOLVED that the Office of Investigations be increased by 2.7 F.T.E. positions.

BE IT FURTHER RESOLVED that the operating grant funds be increased by \$115,000.

MAYOR

ATTEST:

CITY CLERK

APPROVED
BY THE CITY COUNCIL

JUL 1 1986

OFFICE OF THE
CITY CLERK

OFFICE OF CRIMINAL JUSTICE PLANNING
GRANT AWARD

RECEIVED

The Office of Criminal Justice Planning, hereinafter designated "UCJP", hereby makes a grant award of funds to

1) City of Sacramento hereinafter designated "Subgrantee", in

the amount and for the purpose and duration set forth in this grant award, under the provisions of the

Note: If subgrantee name exceeds 30 characters indicate below the abbreviated name for warrants.

CITY OF SACRAMENTO
SEP 22 2 51 PM '86

2) Juvenile Justice and Delinquency Prevention Act of 1974 (PL 93-145)

3) JJA - Combatting Serious Crime by Juveniles

4. Project Title (6) character maximum) Gang Suppression Unit (GSU)	7. Award No. <u>86017901-00</u>	
5. Project Director (Name, Address, Telephone) Fred Arthur, Captain Office of Investigations Sacramento Police Department 813 6th Street Sacramento, Calif. 95814	8. Grant Period July 1, 1986 - June 30, 1987	
	9. Federal Amount <u>\$115,000 mlc</u>	10. State Amount
6. Financial Officer (Name, Address, Telephone) Jack Crist, Director of Finance 915 I Street Sacramento, CA 95814 449-5736	11. Applicant Hard Match -0-	
	12. Total Project Cost \$115,000	

This grant award consists of this title page, the application for the grant which is attached hereto as Attachment A and made a part hereof, and the Standard Grant award Conditions which are attached hereto as Attachment B and made a part of hereof.

The Subgrantee hereby signifies its acceptance of this grant award and agrees to administer the grant project in accordance with the terms and conditions set forth in or incorporated by reference in this grant award and the applicable provisions of the Crime Control Act, or other authority, identified above.

The Subgrantee certifies that state and/or federal funds received will not be used to replace local funds that would, in the absence of such state and/or federal aid, be made available for the activity being supported under this agreement.

OFFICE OF CRIMINAL JUSTICE PLANNING
STATE OF CALIFORNIA

Robert Lammert 9/3/86
Executive Director, UCJP

APPROVED

I hereby certify upon my own personal knowledge that budgeted funds are available for the period and purpose of this expenditure state above.

W. J. Slupe SEP 3 1986
UCJP Fiscal Officer Date

I hereby certify that all conditions for exemption have been complied with, and this contract is exempt from Department of General Services approval.
State of California
Office of Criminal Justice Planning
1120 W. Center Suite 400
Sacramento, California 95814

UCJP Form 502 Revised 10/1/84

13. Walter J. Slupe Date _____
Official Authorized to sign for Subgrantee
Name: Walter J. Slupe
Title: City Manager
Telephone: 449-5704
Address: 915 I Street

UCJP OFFICE USE ONLY

Item: 8100-101-890 E
 @ pag: 186/86
 Proj #: 50.71.100
 State/Local: FCO # 62000
 Proj #: 129000 86
 Year: 86

Fund: Block Grant
 Program: JJA - Combatting Serious Crime by Juveniles
 Region: _____

OFFICE OF CRIMINAL JUSTICE PLANNING
GRANT AWARD

The Office of Criminal Justice Planning, hereinafter designated "OCJP", hereby makes a grant award of funds to

1) City of Sacramento Police Department hereinafter designated "Subgrantee", in the amount and for the purpose and duration set forth in this grant award, under the provisions of:

Note: If subgrantee name exceeds 30 characters indicate below the abbreviated name for warrants.

2) Juvenile Justice and Delinquency Prevention Act of 1974 (PL 93-145)

3) Gang Violence Suppression Program

4. Project Title (60 character maximum) Gang Suppression Unit (GSU)	7. Award No.	
5. Project Director (Name, Address, Telephone) Fred Arthur, Captain Office of Investigations Sacramento Police Department 813 6th Street Sacramento, Calif. 95814	8. Grant Period July 1, 1986 - June 30, 1987	
	9. Federal Amount	10. State Amount \$115,000
6. Financial Officer (Name, Address, Telephone) Jack Crist, Director of Finance 915 I Street Sacramento, CA 95814 449-5736	11. Applicant Hard Match -0-	
	12. Total Project Cost \$115,000	

This grant award consists of this title page, the application for the grant which is attached hereto as Attachment A and made a part hereof, and the Standard Grant award Conditions which are attached hereto as Attachment B and made a part of hereof.

The Subgrantee hereby signifies its acceptance of this grant award and agrees to administer the grant project in accordance with the terms and conditions set forth in or incorporated by reference in this grant award and the applicable provisions of the Crime Control Act, or other authority, identified above.

The Subgrantee certifies that state and/or federal funds received will not be used to replace local funds that would, in the absence of such state and/or federal aid, be made available for the activity being supported under this agreement.

OFFICE OF CRIMINAL JUSTICE PLANNING
STATE OF CALIFORNIA

13. _____ Date _____
Official Authorized to sign for Subgrantee
Name: Walter J. Slipe
Title: City Manager
Telephone: 449-5704
Address: 915 I Street

Executive Director, OCJP Date

I hereby certify upon my own personal knowledge that budgeted funds are available for the period and purpose of this expenditure state above.

OCJP Fiscal Officer Date

OCJP OFFICE USE ONLY
Item:
State/Local:
Year:
Fund:
Program:
Region:

OFFICE OF CRIMINAL JUSTICE PLANNING

PROJECT BUDGET

BUDGET CATEGORY AND LINE ITEM DETAIL	COST
A. Personnel Services - Salaries	
(2) Police Officers @ \$34,355 each	\$ 68,710
(1) Student Trainee	8,535
CATEGORY TOTAL	\$ 77,245

OFFICE OF CRIMINAL JUSTICE PLANNING

PROJECT BUDGET

BUDGET CATEGORY AND LINE ITEM DETAIL	COST
B. Personnel Services - Benefits	
(2) Police Officers	\$ 31,309
unemployment - .3% of salary worker's compensation - 6.44% of salary amortized unfunded liability - 12% of salary retirement - 16.933% of salary insurance - flat amount of \$3,399	
(1) Student Trainee	4,469
CATEGORY TOTAL	\$ 35,778

OFFICE OF CRIMINAL JUSTICE PLANNING

ATTACHMENT C-3C

PROJECT BUDGET

BUDGET CATEGORY AND LINE ITEM DETAIL	COST
C. Travel	
Northern Calif. O.C.J.P. Conference	\$ 597
Transportation 200 mi. @ .20 mi. X 2 = \$80	
Lodging \$63 X 2 nights X 2 = \$80	
Registration Fee \$80 X 2 = \$160	
Meals \$21 X 2.5 X 2 = \$105	
Southern Calif. O.C.J.P. Conference	837
Transportation Roundtrip airfare \$160 X 2 = \$320	
Lodging \$63 X 2 nights X 2 = \$320	
Registration Fee \$80 X 2 = \$160	
Meals \$21 X 2.5 = \$105	
CATEGORY TOTAL	\$ 1,434

OFFICE OF CRIMINAL JUSTICE PLANNING

PROJECT BUDGET

BUDGET CATEGORY AND LINE ITEM DETAIL	COST
D. Consultant Services	
CATEGORY TOTAL	- 0 -

OFFICE OF CRIMINAL JUSTICE PLANNING

PROJECT BUDGET

BUDGET CATEGORY AND LINE ITEM DETAIL	COST
E. Operating Expenses	
Audit Costs	\$ 543
CATEGORY TOTAL	\$ 543

OFFICE OF CRIMINAL JUSTICE PLANNING

STAFF INFORMATION

=====

INSTRUCTIONS: For each personnel category, place the number of budgeted positions (not individuals) assigned to this project. If none are assigned in a category, place "N/A" (Not Applicable) in the first column.

=====

NUMBER OF STAFF POSITIONS

PROJECT PERSONNEL	TOTAL NUMBER OF POSITIONS (PROPOSED)	NUMBER OF GRANT PAID (PROPOSED)	NUMBER SPONSORING AGENCY PAID
Director	1		1
Supervisor/Manager	1		1
Law Enforcement Officers	4	2	2
District Attorney Investigators			
Probation Officers			
Service Workers			
Support Staff	1	1	
Volunteers	1 (or more)		
Other			
TOTAL	8	3	4

DEFINITIONS:

Director - The person with overall responsibility for the implementation of the project.

Supervisor/Manager - The person or persons with the responsibility for the day-to-day administration of the project. This may be a "working supervisor".

Service Workers - In prevention projects, staff members with primary responsibility for working directly with gang members and/or potential gang members.

Support Staff - Staff who perform clerical duties.

Volunteers - Nonpaid staff members with responsibility for providing project services.

Other - Fill in the type of position, if not mentioned above e.g., computer programmer.

OFFICE OF CRIMINAL JUSTICE PLANNING

PROBLEM STATEMENT

=====

INSTRUCTIONS: Provide the requested information. Use additional pages as needed.

=====

1. TARGET AREA

- a. For the target area selected, describe the geographical boundaries.
The target area for the GSU (Gang Suppression Unit) will be limited to the geographical boundaries of the City of Sacramento. The gang problem within this city is not limited to specific areas, rather, it is city-wide with hispanic, black, asian and other ethnically based gangs staking claim to virtually all neighborhoods, districts, parks and schools in this city.
- b. Target Area Population: 303,900 (Use 1984 Department of Finance estimate attached to the instructions.)
- c. Existing Resources: Briefly describe current efforts to deal with local gang violence problems, specifically mention which of the four required components are currently in place, which will be put in place with local funds, and/or which will be put in place with OJJDP funds if the proposal(s) is selected for funding. Include an estimate of the number of officers/employees to work with the target population.

In late 1984, this Department recognized the need for specialized gang investigators to combat the rising incidence of violent gang-related crimes. Currently we have two investigators working gang related crimes out of the Homicide/ Assaults Section in the Office of Investigations. These detectives have primary responsibility for all gang related incidents, including homicides. Currently they are averaging fifty (50) plus cases per month. These investigators work directly for a sergeant who has dual responsibility as gang unit/ homicide on-call supervisor. With the onset of grant funding, four investigators and one sergeant would have full-time responsibility for investigation of gang related offenses.

2. JURISDICTION

List each local law enforcement agency with jurisdiction in the target area and describe their capacity to identify gang-related activities.

The Sacramento City Police Department has sole jurisdiction over the target area; however, as is now the case, a close cooperative relationship exists between our Department and those of Probation, Parole, the District Attorney, and those allied agencies lying close to our boundaries (Sacramento Sheriff's Department). Information on gang related incidents is shared with these agencies on an on-going basis, through meetings, seminars, correspondence, and phone calls. The Office of the Sacramento County District Attorney through a Gang Violence Suppression Grant obtained for FY 85-86 is particularly efficient in their efforts at targeting specific offenders for vertical prosecution and at obtaining prison commitments from those efforts. The Sacramento County Probation Department, although they do not have a formal GVS unit in place (grant funded), they do have six staff members who specialize in close supervision of gang related offenders. The probation department is especially active with regard to gathering and disseminating information gleaned from contacts with their probationers.

OFFICE OF CRIMINAL JUSTICE PLANNING

PROBLEM STATEMENT - CONTINUED

J. STATISTICS

Include the statistics for juveniles and adults as reported to BCS by law enforcement agencies in the target area. DO NOT CALL BCS. If you have questions, call Mary Wandschneider at (916) 324-9211.

a.

	1984		1985	
	Number Reported	Number Gang-related	Number Reported	Number Gang-related
Homicide	45	2	39	4
Rape	248	2	209	1
Robbery	1,645	5	2,083	3
Aggravated Assault	1,314	57	1,350	93
Burglary	9,408	2	9,975	3
Theft	15,604	1	7,334	
Auto Theft	2,235		2,918	
Arson	269		240	1
Drive-by Shooting		15		23
Drug-related Offenses		4		82
Other guns		19		23

b. List the reporting agencies

Sacramento Police Department

c. Describe how each reporting agencies identifies gang-related crimes. The statistics for gang related crimes are obtained from the Gang Unit supervising sergeant who gathers, correlates, and distributes gang-related information to other concerned sources. The Gang Sergeant reviews all potential gang related incidents received from Crime Analysis, field officers, and outside agencies. The information gathered from this manual process is then stored in a variety of manual systems and in the Crime Analysis computer as space allows, for retrieval at a later time.

OFFICE OF CRIMINAL JUSTICE PLANNING

PROBLEM STATEMENT - CONTINUED

=====

4. GANG ACTIVITIES

a.

ESTIMATED GANG ACTIVITY

Law Enforcement Agency Reporting	Number of Gangs	Number of Gang Members
1. Sacramento Police Dept.	23	1,256
2.		
3.		
4.		
5.		

b. Describe the composition and activities of the gangs identified above.

With the exception of 21 miscellaneous members of assorted "punker" type white gangs, the majority of the gang structure within the city of Sacramento is hispanic (907) and black (328). The hispanics are divided into 12 individual factions; the blacks into 6 separate gangs. Both the blacks and hispanics are distributed throughout the city leaving virtually no area of the city unclaimed. (See Attachment A)

5. SUMMARY

Provide a brief summary of the local problems which demonstrate the need for a project in the area.

Gang violence within the City of Sacramento first rose to prominence in 1982 with the murder of a transient by admitted gang members in a brutal "thrill killing". From 1982 until present, the gang violence problem has risen to count 18 gang related homicides and more than 300 felony assaults, many involving the use of firearms. A total of 673 incidents of gang violence have occurred within this city since 1982. The gang structure, principally hispanic and black, permeates every neighborhood within this city with a major recruiting effort by the two predominate black gangs being carried as an on-going effort at many of this city's junior and senior high schools. While the hispanic gang violence follows the more traditional mode along familiar lines, the black gang effort seems to be organized along the lines of a drug distribution system with older, more hardened gang members retaining control and enforcement rights within that system. It is the internal conflict encountered in the enforcement end of the distribution system that leads to most of the severe types of gang violence, i.e., drive-by shootings, brutal assaults and homicides. We have not yet experienced open conflict between the major ethnic gangs, but feel that type of conflict is inevitable.

The problem intended to be addressed is gang-related crime and violence within the City of Sacramento. In this jurisdiction gang-related crimes involve numerous ethnic groups: Whites, Hispanics, Asians, and Blacks; and encompasses a broad spectrum of crimes ranging from homicides to thefts and the possession and sale of narcotics. The target area of this project is the entire City of Sacramento since gang activity, to some degree, has been identified throughout the entire area. Some of the causation factors are the spreading of "gang mentality" from gang areas in southern California to northern cities and gang parolees being paroled to the Sacramento area.

Statistically speaking, the City of Sacramento has had a steady increase in gang violence since we started documenting the information in 1982. From April of 1982 until December of 1982, we listed 84 incidents involving gang violence. Many of these incidents involved reported crimes and "pay backs" involving several gangs. In 1983, we listed 163 incidents of gang violence involving repeated crimes and rival groups. In 1984, we listed 178 incidents involving gang violence. These incidents climaxed with a series of shootings in Miller Park (City Park) and in the north area of the city. In 1985, we listed 248 incidents involving gang violence or gang members involved in criminal activity. Also during 1985 there has been a steady increase in black gang (CRIP/BLOOD) violence in the Sacramento area. Most of the violence was related to drug activity. It should be noted that 18 of the above incidents have been homicides in which gang members have been directly or indirectly involved.

OFFICE OF CRIMINAL JUSTICE PLANNING

LAW ENFORCEMENT COMPONENT
PROJECT OBJECTIVES AND ACTIVITIES

=====

INSTRUCTIONS: This section is only for applicant law enforcement agencies. Objectives and activities are on the form, with space for your projections. To complete this form, refer to the GVS Program Guidelines - Section IV Program Objectives and Activities. The "CURRENT" column refers to how the applicant agency's gang suppression efforts or GVS unit now (FY 1985/86) operates. The "PROJECTED" column is to include the GVS unit's anticipated level of activity for FY 1986/87 in the event the applicant is funded. Use additional pages as needed.

=====

LAW ENFORCEMENT AGENCIES

1. Establish a Gang Violence Suppression Unit

A. Objectives

1. A GVS unit will be established within 60 days of receiving an UCJP grant award.

2. The unit consists/will consist of:

	CURRENT	PROJECTED
. manager		1
. supervisor	1	1
. law enforcement officers	2	4
. support staff (clerical)		1
. other staff (specify)		

3. Selection criteria will be developed in conjunction with the district attorney within 60 days of receiving an UCJP grant award.

B. Activities

1. Describe the structure of the GVS unit.

The GVS unit will consist of a manager (Captain, Office of Investigations), a working supervisor (sergeant) and four investigators. The clerical support requested is imperative in light of the need for constant maintenance of the various manual file and tracking systems utilized in the daily function of the gang unit. This manual function is now accomplished jointly by the one supervisor and the two investigators. Clerical support would free up both the supervisor and the investigators for full-time enforcement.

2. If available, include in the Appendix a copy of the selection criteria to be used by the GVS unit. Describe here the involvement of other agencies in establishing the criteria.

In addition to the general investigative qualifications enumerated in the attached selection criteria, GVS personnel will be selected on the basis of individual compatibility to the GVS job specialty. The selected investigators should be able to relate ethnically to the composition of the target gangs. Among the desirable qualities for the selected investigators would be an in-depth knowledge of the culture-hispanic, black or asian, and preferably conversational capability in the given language of a target group.

LAW ENFORCEMENT COMPONENT
PROJECT OBJECTIVES AND ACTIVITIES

=====

LAW ENFORCEMENT - CONTINUED

2. Apprehension

A. Objectives	CURRENT	PROJECTED
1. Increase the number of (1984-109) gang members arrested (1985-136)	from <u>57*</u>	to <u>250+</u>
2. Increase the number of cases referred to the district attorney's office for prosecution	from <u>57*</u>	to <u>250+</u>
3. Increase the number of gang members prosecuted	from <u>57*</u>	to <u>250+</u>
	*1986-thru March	

B. Activities

Describe how the unit will accomplish the above.

The optimum performance measure for any law enforcement component dedicated to the crime reduction, be it crimes against property or person, is the relationship between reported offenses, arrests and successful prosecutions. Ideally, 100% of those arrested should be successfully prosecuted. Likewise, there should be an arrest for every reported crime. We do find, however, that this is often not the case. This ideal solution is dependent upon a set of variables, the least of which is manpower considerations and manhour availability.

Our gang unit in its present configuration is largely re-active, with investigations being initiated from a process of selective input, that is, acting on those offenses that are deemed gang related, making the arrest from that offense and then acting in close cooperation with the prosecution component to ensure successful prosecution and a prison commitment.

At present, our two gang investigators are totally occupied within the reactive frame work of responding to reported offenses. They simply do not have enough available manhours to respond to the gang problems in a proactive manner. Additionally, the thrust of our GSU effort is directed principally at the two most active ethnic groups- blacks and hispanics. We do not have the physical resources to accommodate the growing incidence of asian gang violence or the criminal acts of any of the splinter groups emerging from the periphery of the major ethnic gangs. Also, we are not able to investigate those economic crimes normally associated with and supporting the gang effort such as asian extortions, robberies and intimidations, or black and hispanic robberies and/or drug related offenses.

The addition of two grant funded investigators and the freeing up of a full time supervisor will allow an increase in basic work capacity and the ability to pursue a full range of gang related offenses. The increase in available manhours will afford our GSU the opportunity to assume a proactive stance in working with all ethnically based gangs. The inevitable result will be an increase in the numbers of gang members arrested. A commensurate increase in the number of referrals to the District Attorney and a like increase in successful prosecutions of gang members.

The projected increase in the number of cases referred to the prosecutor and the number of gang members prosecuted will increase proportionately with the anticipated (projected) increase in arrests made possible by the additional grant funded personnel.

ATTACHMENT C-6 (Cont'd)
 OFFICE OF CRIMINAL JUSTICE PLANNING

LAW ENFORCEMENT COMPONENT
 PROJECT OBJECTIVES AND ACTIVITIES

=====

LAW ENFORCEMENT - CONTINUED

3. Clearance rate

A. Objectives

CURRENT PROJECTED

- | | | | | |
|--|------|-----|----|--------------|
| 1. Increase the number of crimes reported as gang-related | from | 426 | to | 533 (+25%) * |
| 2. Increase the number of crimes later identified as gang-related. | from | 426 | to | 533 (+25%) * |
| 3. Increase the number of above crimes cleared by: | | | | |
| a. Arrest | from | 266 | to | 333 (+25%) * |
| b. Other means | from | N/A | to | N/A |

B. Activities

(All clearances are by arrest. All arrests are referred to the D.A.)

Describe how the unit will accomplish the above.

The ability of the GSU to increase the identification of gang-related offenses is directly dependent upon the validity of the screening and detection process with regard to gang-related crimes and the ability of the gang supervisor to gather, correlate, categorize and assimilate data as being gang related. Grant funding for two additional gang investigators and the addition of a full time gang specialist as a supervising sergeant will enhance the unit's ability to discern reported gang-related crimes. A fully staffed GSU will review all suspected gang-related crimes received from specialized details within the Office of Investigations, such as Robbery, Burglary, and Larceny Fraud, and will investigate all matters deemed to be gang related. However, and increase in gang-related crimes is also dependent upon input from other sources such as Patrol, Crime Analysis, Probation, Parole, the District Attorney's Office, community based organizations, and the public in general. We feel that the information received from a direct linkage with community based organizations such as the Washington Neighborhood Center and the network that they and their counterparts represent, will greatly enhance our gang unit's ability to identify and deal with gang-related crimes.

The additional GSU manpower will facilitate improved informational flow to and from the above bodies. The result of this improvement in informational systems and the screening system employed at input will improve overall unit efficiency and will bring about a more accurate assessment of gang-related incidents and an increased clearance rate for gang-related offenses.

*We feel that each category will increase a minimum of 25%. These figures are likely to rise with the establishment of a working relationship with more community based organizations and the inevitable expansion of gang-related violence as indicated by current trends. The exact relationship between clearances by "other means" is yet to be determined.

OFFICE OF CRIMINAL JUSTICE PLANNING

LAW ENFORCEMENT COMPONENT
PROJECT OBJECTIVES AND ACTIVITIES=====

LAW ENFORCEMENT - CONTINUED4. Crime Analysis

A. Objectives	CURRENT	PROJECTED
1. Increase the number of individuals identified as gang members	from 1,256	to 1,520
2. Increase the number of crime patterns identified as gang-related	from * N/A	to N/A
3. Maintain statistical information on gang-related criminal activity.		
4. Maintain a feedback loop to and from the district attorney's office.		

* Crime pattern information as related to gang activities does not fall within the capabilities of Crime Analysis.

B. Activities

Describe how the GVS unit and the crime analysis unit will work together to gather, analyze, and distribute gang-related information and to maintain feedback to and from the district attorney's office.

Under our present structure, the GSU supervisor has access to and reviews all incoming reports for gang related information. Additionally, the Crime Analysis Unit provides the GSU sergeant with the following information:

Crime Analysis reviews all field contact cards generated by Patrol for gang affiliation, imputs the data, generates a copy and routes same to the GSU, and prints out FC (field contact) data on a six month basis.

Crime Analysis provides gang related data to GSU from incident, information and offense reports, in addition to providing marginal crime pattern information on gang related cases.

Crime Analysis publishes "wanted" gang members on a county-wide Wanted Persons Bulletin.

The GSU supervisor is charged with the responsibility of communicating with the District Attorney component and does so on a daily, weekly or monthly basis, as the situation demands.

5. Coordination with other Agencies

A. Objective

Improve coordination with other agencies which deal with the problem of gang violence.

ATTACHMENT C-b (Cont'd)
OFFICE OF CRIMINAL JUSTICE PLANNING

LAW ENFORCEMENT COMPONENT
PROJECT OBJECTIVES AND ACTIVITIES

=====

LAW ENFORCEMENT - CONTINUED

B. Activities

Explain how your project will work with prosecution, probation, judiciary, schools, and community organizations.

In an ongoing effort to maintain a close and cooperative working relationship with the other component agencies, the GSU of this Department attends meetings on a monthly basis where gang-related information and trends are shared and where plans are formulated to combat rising gang violence. These meetings include the Tri County Gang Task Force, the District Attorney's Gang Information Committee, the District Attorney's Homicide Update Meeting, and the Mayor's Hispanic Committee. Currently, two additional groups are being formed to address escalating gang violence on the streets and in the schools of this city. These groups will be formed along the lines of the Mayor's Hispanic Committee and will address the black gang drug problem and the total gang picture in city schools. A fully staffed SSU will greatly enhance our effort at cooperation between and with other gang components in this city.

6. Witness Cooperation

A. Objectives

CURRENT PROJECTED

1. Decrease the number of witnesses intimidated in gang-related cases

from N/A to

2. Increase the number of witnesses protected

from N/A to

B. Activities

(Statistics on gang intimidations are not available through City or County sources)

Describe how the GVS Unit will work with the district attorney's office to identify and to protect cooperating witnesses. Include a description of the involvement of the local victim-witness assistance programs.

Currently, the GSU has direct daily communication with the prosecutor handling gang-related crimes. This prosecutor informs the GSU supervisor of any cases involving witness intimidation. The GSU supervisor directs his unit into action on a case-by-case basis. The prosecution component maintains liaison with the State mandated, County administered Victim/Witness program. The gang prosecutor, with GSU

7. Objectives and Activities to meet local needs

Provide information about any additional objectives and activities to address the local gang violence problem.

counsel, determines the need for witness protection and initiates same through his agency.

A. Objectives

See Above

B. Activities

See Above

OFFICE OF CRIMINAL JUSTICE PLANNING

ALL COMPONENTS
ORGANIZATION CHART

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INSTRUCTIONS: Provide an organization chart indicating the specific staff relationships within the project. describe the administrative responsibilities and who will accomplish each. Indicate the number of individuals in each level - both grant and non-grant funded.

=====

The Captain, Office of Investigations, will serve as Project Director and will be responsible for all administrative tasks associated with grant funding. Additionally, as Project Director, he will have direct supervisory responsibility of the GSU working supervisory sergeant in terms of the philosophical thrust of the GSU.

The supervising sergeant of the unit will serve as intake officer and will be charged with the direction and field supervision of four gang investigators who make up the nucleus of the gang unit.

The supervising sergeant will determine, direct and implement a daily plan of action for the GSU. He will then evaluate daily performance using submitted reports and a daily journal kept by the investigation arm of the GSU. The sergeant will compile such reports as required by the Project Director who will evaluate the performance of the unit on the established criteria of arrest, conviction, and prison commitment statistics.

Clerical support, as requested through grant funding, will accomplish the majority of systems updates regarding gang membership currently kept by the unit investigators and supervisor. The clerical support position will answer to the supervising sergeant.

(For organizational chart refer to Attachment B)

OFFICE OF CRIMINAL JUSTICE PLANNING

ALL COMPONENTS
WORKING RELATIONSHIPS

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INSTRUCTIONS: Provide evidence that the project has a working relationship with other agencies necessary for the smooth operation of the project. Explain the role each cooperating agency will play in the operation of the project. At a minimum, discuss each of the following.

- a) Prosecution
- b) Law enforcement
- c) Probation
- d) Community-based organizations

Letters from cooperating agencies should be placed in the appendix detailing the degree of participation of each agency. Specificity and strong support is important.

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The law enforcement component of this project, the Sacramento Police Department Gang Suppression Unit, has always enjoyed a very close and cooperative working relationship with the Prosecution component (District Attorney) and the Probation component, the infra structure comprising our on-going mutual effort at suppressing gang violence in this city. The GSU supervisor and detail members have an open line to the Gang Prosecutor and communicate with him on almost a daily basis for updates on vertical prosecutions of gang offenders and for opinions on courses of action contemplated by our unit. The prosecution component serves as a coordinator for information relative to the general status and overall health of what we, in GSU, refer to as our "gang task force effort". Additionally, on a more formal basis, our GSU meets monthly with task force members, Probation, Parole, the Juvenile prosecution specialist and members of the Sacramento Sheriff's Department Gang Unit, to share information and receive an update on gang activities on a local and state-wide basis. These efforts at communication and cooperation are organized by the prosecution component and clearly demonstrate the closeness and dedication of our working relationship.

The probation component of our gang task force receives daily briefings from our GSU on information developed from case investigations. Probation then provides information that leads to a mutual decision of probation violations of targeted gang violators and probation searches of suspected violators. The result of these searches (average of two per week) is the arrest of the offender for probation terms violations and/or new charges which lead to further probation. The probation violation brought about by our mutual efforts is clearly the most feasible means of control that the gang task force has and is most efficiently directed by our probation component.

Communication and cooperation between community based organizations and our GSU has been of long duration, consistent and productive from a "whole community" standpoint. The Mayor's Hispanic Committee, formed at the onset of Mexican gang violence, has rendered invaluable assistance as liaison between the police and the more active Hispanic social groups where gang violence was prominent. The Washington Neighborhood Center was another force which united with the GSU in function for the betterment of the community and the suppression of gang violence in this city.

Continuation of Page 30
Attachment C-10
Working Relationships

Our GSU, in concert with probation and the prosecutor's office, has organized a committee of school administrators in an effort to stem the rapidly escalating rate of school gang related violence. There is an overriding need to develop a strategy for countering the gang recruitment effort now occurring at junior high and high schools in this city. It is hoped that through a cooperative effort a viable plan will emerge which will affect the gang mentality of the campuses of schools in this city.

The Office of the Chief of Police has called for the formation of a committee of citizens from the black community to address the need for a concentrated community effort to head off the alarming incidence of black gang, drug-related violence which has risen to prominence in the past two years. It is felt that a committee from the black community once informed of the scope of the problem will take steps similar to those of the Mayor's Hispanic Committee and head off violence in its own neighborhoods.

It is hoped that through such cooperation between the various components united and organized against gang violence, and the addition of more resources as provided by grant funding, that a viable effective force can be brought to bear against the further escalation of gang violence in this city.

OFFICE OF CRIMINAL JUSTICE PLANNING

ALL COMPONENTS
STAFF TRAINING

=====

INSTRUCTIONS: Describe the qualifications of GVS unit staff (current staff or specific requirements). List the name and position of the person to receive training and the type of training to be received. Explain why the proposed training is necessary.

=====

The qualifications required of GVS Unit staff are the basic criterias for assignment to the Office of Investigations (See Attachment C). In addition, GVS personnel will be selected on the basis of individual compatibility to the GVS job specialty and should be able to relate ethnically to the composition of the target gangs.

Regarding the names of persons to be selected, all appointments of additional personnel to the GVS Unit are being withheld pending approval of grant funding.

Training needs for new personnel are as follows:

- | | |
|-----------------------------------|----------|
| 1. Basic Gang School (DOJ) | 20 hours |
| 2. Street Gang Seminar (San Jose) | 24 hours |
| 3. Prison Gang Seminar | 40 hours |
| 4. Asian Crime Seminar | 17 hours |
| 5. Cults and Satanic Gangs | 8 hours |

The above schools and seminars when coupled with experience will give new Gang Unit personnel the basic knowledge needed to function as an entry level gang investigator. All Gang Unit personnel will attend such schools and seminars as needed to increase their expertise in the gang violence investigations field.

OFFICE OF CRIMINAL JUSTICE PLANNING

ALL COMPONENTS
WORK SCHEDULE

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INSTRUCTIONS: Use a bar chart or time table to show the specific time schedule of each task described in the objectives and activities section and its planned completion date. Administrative tasks, such as the submission of required financial and progress reports, should also be indicated. Use additional pages if appropriate.

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(Refer to Time Table Chart Attachment D)

July 1, 1986

Implementation of the project with the hiring of two police officers. (Upon grant approval, the positions will be posted for selection prior to the implementation date.)

August 1, 1986

Complete the hiring process of the clerical support and orientation to begin the record keeping function.

Major Activities

Daily Basis:

Continue within the reactive framework with the assignment of gang related offenses to each GSU-staff member.

Receive and give status report on offender information and case trends to other components within the GSU structure, not limited to but including the D.A.'s Office, Probation, Sacramento Sheriff's Office Gang Unit, Primary C.B.O.'s (Washington Neighborhood Center, School District Human Relations Officer, and School Representative).

Gather intelligence on gang activities from street sources on gang related violence and or associated trends.

Update records by team briefing and evaluation of team (GSU) performance and record same in a daily journal.

Report to Project Director for evaluation of pertinent information and/or performance of GSU efforts.

Continuation of Page 32
Attachment C-12
Work Schedule

Weekly Basis:

Make contact with secondary C.B.O.'s for information exchange on gang trends.

On-campus contact with school representatives in areas reporting high incidence of gang activity.

Make contact with D.A. for updates on vertical prosecution of individual gang offenders.

Make contact with probation for information on potential individual targets for pro-active response.

Monthly Basis:

Attend meetings with all components as required by total gang suppression effort within Sacramento County.

Prepare monthly report on GSU activities, using a Daily Journal, for the Project Director

Submit monthly expenditure reports by the City Accounting Division.

October 1, 1986

Submit initial (1st) Quarterly Report to O.C.J.P.

January 1, 1987

Submit 2nd Quarterly Report to O.C.J.P.

Scheduling of personnel for training seminars as listed in training section of grant proposal.

April 1, 1987

Submit 3rd Quarterly Report to O.C.J.P.

July 1, 1987

Submit Final Report to O.C.J.P. and Project Evaluation by Project Director.

OFFICE OF CRIMINAL JUSTICE PLANNING

ALL COMPONENTS
EVALUATION/PROJECT ASSESSMENT

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INSTRUCTIONS: The Project Director must sign below, indicating that the project will participate in the UCJP/GVS program evaluation by complying with the requirements listed below:

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1. Report quarterly on project activity.
2. Provide other data as required to meet UCJP requirements for legislative reporting.
3. Maintain the following records:
 - a. Expenditure of grant funds.
 - b. Timesheets for all staff reflecting time worked on grant funded activities.
 - c. Mileage logs for grant related travel.
 - d. Documentation on all grant objectives.
4. Comment

The Project Director will submit a quarterly report which will document and verify all of the above referenced records.

Project Director



OFFICE OF CRIMINAL JUSTICE PLANNING

ALL COMPONENTS
PLAN FOR ASSUMPTION OF COSTS

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INSTRUCTIONS: Identify specifically one or more sources of continuing non-grant funding for which the project activity will or may be eligible at the end of the period of UCJP support, if operationally successful. Describe contacts made by the applicant with entities or individuals responsible for fund sources so identified, pertaining to project cost assumption.

=====

The Sacramento Police Department's budget is funded through the City of Sacramento's General Fund. The General Fund consists of City-generated taxes, fees, permits, charges and fines, and State shared revenues. Our agency intends to make every effort to continue this program after funding expires. The Sacramento City Council has recognized the growing youth gang problem in Sacramento and it is anticipated that they will look favorably upon any requests to continue the program.

ATTACHMENT A

During the early months of 1986, black gang violence has intensified at an alarming rate. The escalation of gang violence in the City of Sacramento has predominantly been between the Blue Rags (CUZZ - CRIPS) and the Red Rags (BLOODS). These gangs were first noted battling each other in 1983-84. As of recent, their violence has moved from the streets and neighborhoods to school campuses and a south area shopping mall. These confrontations involve assaults, both physical and with firearms, resulting in severe injuries and murder.

The following areas and schools have been identified as locations plagued with black youth gang violence:

Oak Park Neighborhood	Red Rag Turf
Johnson Senior High School	Red Rag School
American Legion High School	Red Rag School
Fourth Avenue Park	Red Rag Hangout
Meadowview Neighborhood	Blue Rag Turf
Burbank Senior High School	Blue Rag School
Argonaut High School	Blue Rag School
Community School (County)	Blue Rag School
29th Street Apartments	Blue Rag Hangout

The following schools have experienced Blue-Red confrontations:

Mc Clatchy High School
Kennedy High School
Valley High School
California Middle Junior High School
Goethe Junior High School

The Florin Mall Shopping Center (County) is a popular hangout with black youths. The mall has been the scene of numerous run-ins between rival gang members. The Sacramento Sheriff's Department has experienced one large scale gang fight resulting in several arrests.

Recently Blue Rags attempted a "recruitment by force" drive at Burbank High School. The opposition was so great that students rallied to fight back. Students were assisted by Red Rags. The end result was several large fights both on and off campus.

The total disregard for human dignity and their hatred for each other is displayed in their acts of violence and vandalism (graffiti).

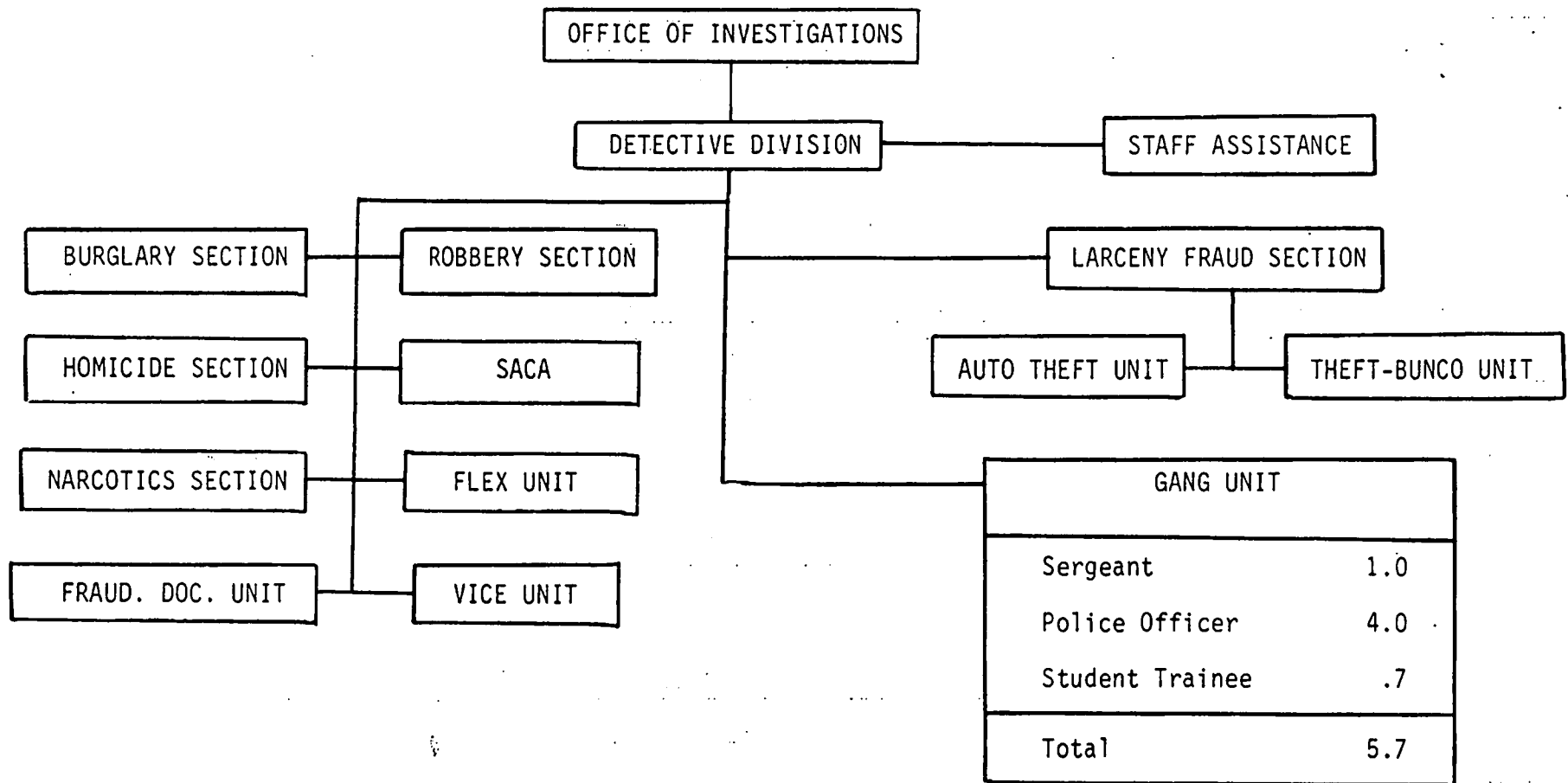
As a pro-active measure, school authorities, Police, Sheriff, and Probation-Parole have met. A network of intelligence and information has been formed. School authorities have been instructed to contact Police on the first sign or rumor of potential gang violence. This procedure has been successful at the height of gang violence.

ATTACHMENT A (Cont'd)

During a four day operation at Burbank High School numerous arrests, citations, and Field Contact Reports were recorded. Plain clothes and uniformed officers were used to suppress the pending violence on this occasion. Similar operations are anticipated as the need calls.

The latest Blue Rag - Red Rag confrontation occurred at 4th Avenue and San Jose Way where a random drive-by shooting resulted in a fatal shooting and an arrest for murder.

ATTACHMENT B



THE DETECTIVE DIVISION CAPTAIN WILL SERVE AS THE PROJECT DIRECTOR

To : ALL POLICE OFFICERS
SACRAMENTO POLICE DEPARTMENT

Date: DECEMBER 6, 1983

Ref. No: 12-3

ATTACHMENT C

From : EDWARD L. MARTIN
DEPUTY CHIEF OF POLICE
OFFICE OF INVESTIGATIONS

Subject: YOUTH VIOLENCE AND GANG TASK FORCE INVESTIGATOR

PLEASE POST ON DEPARTMENTAL BULLETIN BOARDS


The Sacramento Police Department intends to formalize the position of Youth Violence and Gang Task Force Investigator beginning in January, 1984. Besides the usual investigative skills required (see attachment) the following additional areas will be evaluated by the assessors:

1. The officer's ability to speak and understand the Spanish language.
2. The officer's knowledge of established California Prison Gangs.

The position is for one year's duration and may be extended by mutual consent of the employee and the Deputy Chief of Investigations.

Officers interested in this position should submit a transfer request and resume no later than December 31, 1983.

The resume will be evaluated and make up one-half of the cumulative score allocated for the position. An oral board will be conducted to test the individual skills required for the position and that score will make up the remaining one-half of the total score. All ties will be determined by departmental seniority.


EDWARD L. MARTIN
DEPUTY CHIEF OF POLICE
OFFICE OF INVESTIGATIONS

ELM:kg

CRITERIA FOR ASSIGNMENT TO THE OFFICE OF INVESTIGATIONS

The following attributes are desirable for personnel selected for the Office of Investigations:

1. REPORT WRITING

The applicant/candidate for the Office of Investigations should have superior report writing ability. The applicant should be able to clearly and concisely record all factual information brought to his attention during the course of a criminal investigation. An investigator should possess the ability to articulate what factual information is important to the successful investigation of his assigned case.

The investigator should be able to utilize dictation equipment or the service of an office stenographer in order to expedite his investigation. Case follow-up often requires substantially more written reports than those prepared initially by uniform officers in the field.

2. BASIC CRIME SCENE INVESTIGATION

The applicant should possess the ability to oversee and control the crime scene regardless of the magnitude of the investigation. He must be able to pay close attention to details and have the ability to properly record any and all pertinent facts. This recording may include the use of charts and diagrams as well as the ability to direct specialists in the taking of photographs, gathering evidence etc., and proper protection of the crime scene.

3. FIRM BASIC KNOWLEDGE OF CRIMINAL AND APPLICABLE CIVIL LAW

The applicant should have a thorough knowledge of criminal law. He should be abreast of the latest court decisions and case law which affect his decision making on an almost daily basis. He should have a good basic knowledge of pertinent civil law so that cases involving disputed ownership of property, disturbances involving restraining orders, etc., may be properly addressed.

- A. The applicant should have an above average knowledge of the Rules of Evidence and be aware of their applicability to his case investigation.

4. COURTROOM TESTIMONY

The applicant should be articulate and able to speak effectively regarding criminal investigation. He should be able to present himself and the department in an effective and positive manner. He should be able to withstand strenuous cross examination without giving the appearance of being upset or disturbed.

5. INTERVIEW AND INTERROGATION TECHNIQUES

The applicant should have the ability to relate to people from various social and economic levels. He should have the ability to use proper interviewing or interrogation techniques during any investigation. He should have the ability to elicit all pertinent information from witnesses, victims or suspects. He should also possess the ability to operate electronic recording equipment properly.

6. THE ABILITY TO CULTIVATE AND MAINTAIN INFORMANTS

The applicant should possess an ability to develop and maintain worthwhile informants. He should be able to develop locations and sources from where informants may be obtained. He should have the ability to deal firmly but fairly with informants or police operatives regardless of their motivations.

7. ABILITY TO GATHER CRIMINAL INTELLIGENCE AND ANALYZE SAME

The applicant should have knowledge of all sources of criminal intelligence. These sources may include records and files within our own department as well as other agencies within the criminal justice system. The investigator should have the ability to develop contacts with other segments of the community in order to gain as much criminal intelligence as possible. Examples of other community sources are utility companies, private citizens, informants, arrested suspects, private business organizations, etc.

8. ABILITY TO OBTAIN ARREST AND SEARCH WARRANTS

The applicant should have sufficient knowledge and expertise to prepare affidavits for search warrants. He should have the ability to research necessary data to obtain a search warrant for a variety of criminal offenses. He should be able to rapidly learn the necessary technical steps for dealing with the District Attorney's Office and Courts in obtaining search and arrest warrants.

9. ABILITY TO DEAL WITH THE PUBLIC

The applicant should possess the ability and the willingness to deal with the public at all times. This ability should include a knowledge of public speaking. An investigator is often called upon to deal with members of the various news media as well as with groups and businesses or civic organizations.

10. THOROUGH KNOWLEDGE OF ARREST TECHNIQUES AND DEFENSIVE TACTICS

The applicant should have a thorough knowledge of not only basic arrest techniques and defensive tactics, but should also have the ability to plan operations leading to major arrests, serving of search warrants etc. This must include the ability to reduce plans to writing and to be able to brief supervisors and peers on a given operation.

In addition to the above specified criteria, candidates should possess initiative, a sense of thoroughness, dependability, dedication and resourcefulness. These general traits are necessary for an investigator in order that he may adequately perform the many complex tasks he is called upon to perform. He must be able to follow orders explicitly.



LEE C. DOHM
DEPUTY CHIEF OF POLICE
OFFICE OF INVESTIGATIONS

LCD:kg

GANG SUPPRESSION UNIT - ATTACHMENT U

1986

1987

	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN
1. INITIATE PROGRAM A HIRE PERSONNEL B. DESIGN SYSTEM C PREPARE REPORTS												
	<div style="display: flex; justify-content: space-between;"> PROGRESS EXP. </div>											
2. COLLECT INFORMATION DISTRICT ATT'Y PROBATION SHERRIF PRIMARY CBO WASHINGTON CENTER SCHOOL DISTRICT	DAILY											
	→											
3. UPDATE RECORDS A. DEBRIEFING B. EVALUATION	→											
	→											
4. WEEKLY MEETINGS A SECONDARY CBO B SCHOOL REP C NEIGHBORHOOD D DISTRICT ATT'Y E PROBATION	→											
	→											
5 MONTHLY MEETINGS ALL COMPONENTS	→											
	→											

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