

October 27th

In 1978 my youngest son was born here at Sutter Memorial. The hospital had just begun the "rooming in" program. How nice it was to be able to share with my husband the whole experience from labor to delivery and then to have our new son in my room with us. Our pure nursing mother in our area have had the same wonderful experience. My husband's sister was born here also - in all these years (she is 36 years old) the Sacramento area has grown tremendously. The real need for a larger maternity area is quite clear. In working here I see many many times when it would be easier for the staff and patients if they had more room. The staff could certainly provide better care if the area was larger and easier to work in. I feel the Sacramento area deserves the best and Sutter Community Hospital wants to provide the best.

My friends and family are always interested in hearing and reading about the hospital's plans for expansion. Just this week the new out patient facility opened in Rancho Cordova. A mother at my son's pre-school commented on how needed and welcomed it is in our community.

In building a new Sutter General & additions to Sutter Memorial the hospital will be able to provide better care and will keep the community in many ways. Not only will it provide new jobs in the community, but Sutter Memorial is a good experience. We are always kept informed of the hospital's plans through meetings.

The hospital is a large family - dedicated to the Sacramento Community - and we are growing as an area.

January. The hospital's growth in the form of new buildings is a must to give the Sacramento Area its best. And as an employee I feel Sutter Community Hospital has one purpose - to give the best care - both inpatient and outpatient to the community. With the new long range plan and building it will make our job easier in offering the community our best in health care.

Thank you,  
Mary Larrin  
PBX Operator  
Sutter Memorial

RECEIVED

OCT 27 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

June 30, 1982

Dear Sirs:

I am a returning employee to Sutter Community Hospitals, having served four years in the past at both Sutter Memorial and Sutter General Hospitals. As a Radiologic Technologist I would like to comment on some of the pertinent issues regarding accessibility and feasibility of the Radiology Departments.

Sutter Memorial Radiology suffers badly from its location in that it is positioned in the mainstream of one of the major thoroughfares of the hospital. As a result, patients become spectacles to all who pass by, there is insufficient room accessibility, as well as a lack of any seating capacity for the department personnel. Sutter General Radiology suffers from inadequate room size, narrow hallways, inefficient layout, and dated equipment.

These factors, in my opinion, contribute to lack of efficiency and effectiveness when trying to offer the utmost in quality patient care. Reorganization, remodeling, and updating facilities is sorely needed, and I feel it would be appreciated by both patients and personnel alike.

Sincerely,

*Jann Cox*

Jann Cox  
Radiology Department  
Sutter Community Hospitals

RECEIVED

JUL 1 1982

PUBLIC RELATIONS  
SUTTER COMMUNITY HOSPITALS

5205 Moddison Ave.  
Sacramento, CA 95819  
June 30, 1982

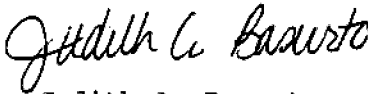
Patrick G. Hays  
President  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95819

Dear Mr. Hays,

As a Sutter Memorial employee and resident in the local area, I am in favor of Sutter's Plan for the 1980's and C.O.N. to modernize hospital facilities in the Sacramento area.

As an Emergency Room patient at Sutter Memorial one evening, I found the "waiting area" very uncomfortable which is just a hallway. That evening, feeling rather ill, it was not pleasant to be in the middle of a thoroughfare. This hospital certainly needs more space and remodeling.

Sincerely,

  
Judith A. Basurto



In a room - possibly  
the unit might be improved  
with more space and some  
privacy of its room - from  
nursing stations

of activities  
and happens are becoming  
so very short to come by  
part of their therapy. Some  
regain many activities and  
most part ambulatory and  
Our patient and for the  
a move to a larger facility  
would benefit greatly from  
I believe our patients  
on the psychiatric unit.

I work at Sutter Memorial

Dear Sir,

Sept 20, 1971

I believe a move as  
planned and published  
in the Plan for The 1980's  
would benefit the psychiatric  
patients that I work with.

Thank - you ,

Sincerely

EB Johannes RN

RECEIVED

SEP 24 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

September 21, 1981

Dear Sir,  
I am writing this in hopes of ensuring  
you are aware of the existence of these  
appreciation submitted by White Community  
Hospital and the employees of White  
Hospital and the passed 7 1/2 years  
have been the head nurse of the house  
that.

Over the years, I have witnessed that  
hard, the growing commitment of White  
Hospital in cancer care. The number of  
cancer patients has steadily grown and  
1981 January, the 1572 White Community Hospital  
has been at the current level of growth, with  
the most emphasis being to move up a  
facilities appear, the current building  
facilities are inadequate to meet this need.  
At this time of the house that, it is  
not unusual to have at least 4 patients  
in a waiting list for admission to the

In addition to the growth in patient  
 numbers, we find no also experienced  
 patients in our first patient service team.  
 This is due to their general in the  
 present situation, and the their involvement  
 to the patient with their illness.  
 Because of this service, hospitalization  
 for mental patients, family members, and  
 extensive chemotherapy procedures have  
 been reduced. In some cases, this has  
 been attributed to patients being better

that. This requires extensive training of  
 patients, and in addition, new or  
 at least delay in admission - as they  
 would in the patient being admitted to  
 another facility. This is particularly dis-  
 tressing because it causes frustration of  
 medical needs; not to mention, the  
 emotional distress caused by the patient  
 and their family with things as in the -  
 families surrounding with unknown  
 process.

Every an exact patient their whole lives  
 away. This has resulted in a tremendous  
 reduction in hospital costs to the extent that  
 the number of that stay hospitalizations  
 which reduce the efficiency of the hospital.  
 Although this has been a serious problem  
 for most, the area is extremely small,  
 and due to the lack of space in the  
 hospital, growth of the service is pro-  
 hibited. With the remodeling of the  
 hospital, this will soon be a  
 problem and provide a new way  
 cost efficient way of delivering care; and  
 though, the hospital cost to the extent.  
 Although I have been discussing the  
 problem of space in relation to the extent, there  
 are problems are duplicated in other  
 areas of care. With the increasing number  
 of patients with chronic diseases and  
 the increasing demands of health care by  
 clients and their families, the current space  
 provided at Santa Theresa will

-4-

be grossly inadequate in the coming  
years. I am hoping that this letter  
will help you better understand the  
necessity for remodeling Sutter Memorial  
so that we can meet the growing  
health care needs of Sacramento  
and its surrounding areas.

Respectfully yours,

Karen L. Lyke R.N. Head Nurse  
3 East Oncology  
Sutter Memorial Hospital

RECEIVED

SEP 25 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

4048 Champlain Lane  
Carmichael, CA 95608  
October 13, 1981

Mr. Mark Parrington  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

Dear Mr. Parrington:

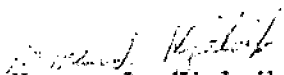
Please accept this letter in support of the Sutter Community Hospital Plan for the 80's for the remodeling of Sutter Memorial Hospital and the building of a new Sutter General Hospital.

I've been a long-time employee of Sutter Community Hospitals, and during this time (15 years) I've listened to many concerns (complaints) about the lack of space from my Department personnel, as well as personnel from numerous other departments.

I don't feel I need to list specific space problems. I feel they have been well covered by many people, including outside consultants. One only has to make a tour of Departments and ask the staff if they need additional space and why, and I feel the response would be an overwhelming "Yes," with reasons why.

When these two programs become a reality, I feel we can continue offering the best patient care available to persons in need, and have a much better environment for patients, Medical Staff, employees and visitors.

Very truly yours,

  
Norman L. Kjelvik  
Director  
Plant Operations & Maintenance

NK:cj

October 30, 1981

Mark Parrington  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

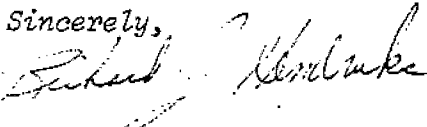
Dear Mark:

To me there is no question that we need to expand and remodel Sutter Community Hospitals. Our community needs the best in health care service that we can possibly provide.

To provide optimal care it is a necessity that we update and remodel our hospitals. Every department, not only our own, needs more room and more efficient use of that room.

We are all aware that we have an excellent medical staff in all specialties, and excellent hospital personnel and we need to match that with better working environment and equipment.

Sincerely,

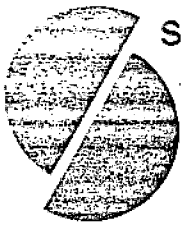
  
Medical Records, Memorial

RECEIVED

NOV 02 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.





Sutter Community Hospitals

RECEIVED

NOV 04 1981

COMMUNITY PLANNING  
SUTTER COMMUNITY HOSPS.

MARK PARRINGTON  
CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS  
2020 I STREET, SUITE D  
SACTO., CA 95814

DEAR MARK:

IF ANY TYPE OF "RECONSTRUCTION OR MORE SPACE ALLOTTED  
IS IN THE MAKING, I FEEL THAT THESE AREAS SHOULD SER-  
IOUSLY BE CONSIDERED;

1. A MORE PRIVATE HOLDING AREA FOR THE PATIENTS,  
REMOVED FROM THE MAIN TRAFFIC FLOW.
2. A SPECIFIED AREA TO STORE THE PREPARED TABLES  
THAT ARE SET UP FOR THE SCHEDULED CASES (RATHER THAN  
THE HALLWAYS) A POSSIBLE FIRE HAZZARD.
3. PRIVATE OFFICE SPACE FOR CONFIDENTIAL MEETINGS,  
EVALUATIONS ETC.
4. AN ENCLOSED OR PARTITIONED AREA FOR THE STORAGE  
OF MOPS, BUCKETS ETC.
5. AN AREA TO STORE GURNEYS

ALL IN ALL IF POSSIBLE, I FEEL THE HALLS SHOULD BE CLEAR  
FOR SAFETY SAKE.

SINCERELY,

DENISE ROBINSON  
SURGERY TECH

☐ Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814  
☐ Sutter General Hospital  
916/455-8887  
2020 L Street  
Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
916/455-2222  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
Mental Health Center  
916/455-3333  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
916/455-3333  
52nd and F Streets  
Sacramento, CA 95819  
☐ Neuroscience Center  
916/455-3333  
2020 L Street  
Sacramento, CA 95816  
☐ The Perinatal Center  
916/455-2222  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
916/455-3333  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
916/455-3333  
1219 28th Street  
Sacramento, CA 95816  
☐ Sutter Hospitals' Auxiliary  
916/455-2222  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
916/455-3333  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
916/455-3333  
3330 Folsom Blvd.  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
916/455-3333  
4171 D Street  
Sacramento, CA 95819  
☐ Sutter/VNA Hospice Care  
916/455-3333  
52nd and F St  
Sacramento, CA 95819


2 November 1981

To Whom It May Concern:

As a Chaplain serving the needs of patients at Sutter Community Hospitals, I am aware of the need for remodeling Sutter Memorial with a new beginning for Sutter General. Presently there are three chaplains and three student chaplains, along with a part-time secretary, working out of one small closet-like office at Memorial.

Since my work takes me to most areas of the hospital, I see congested areas and overcrowded conditions daily. Surely the building and remodeling plans would relieve these problems and enhance the atmosphere of quality patient care.

Sincerely,



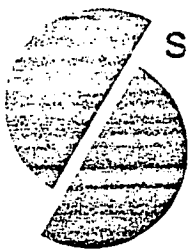
Robert W. Gwinn  
Chaplain Student

RWG:lg1

RECEIVED

NOV 04 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



# Sutter Community Hospitals

November 3, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street Suite D  
Sacramento, Ca. 95814

Dear Mr. Parrington;

We who work in the O.R. need a lot more room. There are patients lying on guerneys having to watch the garbage pass in front of them because we have no place to collect the garbage or any other route to take the garbage out. We also don't have room to store our extra equipment. We either have it in one room or a closet. When we need a specific item, we have to move everything out to get to it—if it happens to be in the back ex: oxygen tanks, therputic pumps for abortions, laparoscopy carts, cast carts, chairs for specific doctors and many more items. We also need a room to go to if we have a meeting or need to talk privately. There are now four or five people sharing one office and if one of them has a person in for a conference the others have to leave their work go until that conference is over.

I think one of the things that bothers me the most is the way our out-patients are treated. They have to change their clothes in a bathroom and then be wheeled through the lobby in front of everyone with only a gown on. Our P.A.R. is also too small—especially if we have many short cases. There could be as many as ten people in there at one time. Thank-you for taking time out to read about our dept.'s problems.

**RECEIVED**  
NOV 03 1981

Sincerely,  
*Vicki Barber*  
Vicki Barber, R.N.

☐ General Hospital  
2020 I Street  
Sacramento, CA 95814  
☐ Sutter Memorial Hospital  
916-451-1333  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community Hospitals  
916-451-1333  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
916-451-1333  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Cardio Pulmonary  
916-451-1333  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Diagnostic Center  
916-451-1333  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Perinatal Center  
916-451-1333  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Radiation Oncology Center  
916-451-1333  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Cardiology Center  
916-451-1333  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Hospitals Auxiliary  
916-451-1333  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Medical Research Foundation  
916-451-1333  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Centralized Billing and Collections  
916-451-1333  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Biomedical Engineering Center  
916-451-1333  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Hospice Care Program  
916-451-1333  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

November 2, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 "I" Street, Suite D  
Sacramento, California 95814

Dear Mr. Parrington:

I would like to voice my support for the remodeling and expanding of Sutter General and Sutter Memorial Hospital. We are in dire need of better facilities to give our patients the excellent care that they deserve. For the past two years my desk has been in the middle of a main hallway on the first floor of Sutter Memorial Hospital. This makes my job very difficult as I cannot hear while on the telephone and the hallway becomes quite congested. This situation makes for a very unprofessional atmosphere.

In order for Sutter Hospitals to maintain the high degree of patient care that is now in effect, the certificate of need should and must be granted. You may count on my support and help if needed.

Sincerely,

HOLLY HOLLINGSWORTH  
X-Ray Receptionist  
Sutter Memorial Hospital

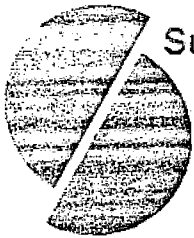
HH/jma

RECEIVED

NOV 02 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter Community Hospitals  
2020 "I" Street, Suite D  
Sacramento, CA 95814  
☐ Sutter General Hospital  
2801 Street  
Sacramento, CA 95816  
☒ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Neuroscience Center  
of Northern California  
2820 L Street  
Sacramento, CA 95816  
☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95816  
☐ Sutter Hospitals Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
3330 Folsom Blvd  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
4471 O Street  
Sacramento, CA 95819  
☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

SEPTEMBER 26, 1981

MARK PARRINGTON:

I AM PLEASE IN VOICING MY SUPPORT FOR THE FUTURE REMODELING OF SUTTER MEMORIAL AND RENOVATION OF SUTTER GENERAL.

THIS PROJECT IS IMPORTANT NOT ONLY TO STAFF MEMBERS BUT ALSO FOR FUTURE GROWTH AND SERVICE TO OUR COMMUNITY.

CRAMPED SPACE AND WORKING CONDITIONS HAVE BECOME ONE OF OUR MAJOR PROBLEMS . HOPEFULLY WITH THE APPROVAL OF THIS PROJECT WE CAN EXPAND OUR FACILITIES AND IMPROVE OUR WORKING CONDITIONS.

SINCERELY,

*Etzel Whiteorth*

HSKPG. MEMORIAL

RECEIVED

SEP 28 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816  
☒ Sutter Memorial Hospital  
2200 and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
Menial Health Center  
2200 and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
2200 and F Streets  
Sacramento, CA 95819  
☐ Cardio-Pulmonary  
Diagnostic Center  
2200 and F Streets  
Sacramento, CA 95819  
☐ Perinatal Center  
2200 and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
2200 and F Streets  
Sacramento, CA 95819  
☐ Cardiology Center  
2200 and F Streets  
Sacramento, CA 95819  
☐ Sutter Hospitals Auxiliary  
2200 and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
2200 and F Streets  
Sacramento, CA 95819  
☐ Centralized Billing and Collections  
2200 and F Streets  
Sacramento, CA 95819  
☐ Biomedical Engineering Center  
2200 and F Streets  
Sacramento, CA 95819  
☐ Sutter Hospice Care Program  
2200 and F Streets  
Sacramento, CA 95819

October 29, 1981

Mark Parrington  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA. 95814

Dear Mark:

To serve the needs of this community it is imperative that Sutter Hospitals revitalize their facilities to provide optimal care for the community. Expansion and updating our services and facility is long overdue if Sutter Community Hospitals are to remain a leader in healthcare in this community.

The maternity unit at Sutter Memorial Hospital is in desperate need for room to accomodate the high rising births in the community. Sutter Memorial has always had a high reputation for their outstanding work in the maternity field. The badly needed expansion of this wing would help us to continue to provide the growing community.

Every department in this hospital needs to be remodeled for optimal patient care and efficient and effective production of the employees.

We have all read and discussed the Plans for the 80s and I wholeheartedly endorse these plans.

Sincerely,

Cap Andrew W. Head Nurse PSI

Nursing Department, Maternity

RECEIVED

OCT 29 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

10-29-81

Dear Mr. Perrington,

I am an EKG technician at Sutter Memorial. I do beleive there are many areas here at Sutter Memorial that need remodeling. In our EKG area there are many problems with space. 1) Our pateints have to wait in the hallway of the hospital . 2) In one of our treatment rooms , it is in the back of our office. The patient has no privacy to discuss their heath with the doctor, get undressed, be tested unclothed without people opening the door. 3) Our other room is so filled with equipment that you can not move around 4) When the equipment is not in that room, it spends the day in the hallway. (This is expensive equipment we are talking about: Sector machines, EKG machines, etc.) 4) We only have 2 rooms, patients have to wait just because we do not have anywhere to test them or for them to see their Dr. 5) At night we store all of our equipment in a room in which it does not fit.

I enjoy my job here very much-but you must admit having an adequate facility in which to work is very important to attitude, work quality and our image as a hospital.

Thank you,

Lorna L. Tower

RECEIVED  
OCT 30 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



## Sutter Community Hospitals

Sutter Memorial Hospital  
52nd & F Street  
Sacramento, CA 95819

September 25, 1981

Mr. Mark Parrington  
Director, Corporate Planning  
2020 I Street  
Sacramento, CA 95816

Dear Mark:

I wish to address the need for a new facility at the Sutter General site and the remodeling of Sutter Memorial Hospital.

I have been an employee with Sutter for more than 35 years in the Department of Laboratory Medicine. Our Department is a reference laboratory for other health facilities in Northern California in the realm of electron microscopy, estrogen receptor assays, fetal lung profiles, and many of the coagulation and immunology procedures. We have a decided space problem, which can only be resolved when the new hospital is built at Sutter General and we can relocate some of our services. We have an additional problem with traffic flow since we must pass through a hallway in the middle of the X-Ray department, where the patients have no privacy, to reach the rest of the hospital. Hopefully this problem will be addressed in the remodeling plans.

My husband was a patient at Sutter General Hospital two years ago. He had to share a room which I am sure was originally designed as a private room. It was much too small for two beds.

I am proud to be an employee of Sutter Hospitals which I think is one of the most progressive hospitals in the State. I sincerely believe we will receive the community support we need when we seek approval for a new Sutter General Hospital and a remodeled Sutter Memorial Hospital.

Sincerely,

*Evelyn R. Crespi*

Evelyn R. Crespi  
Department of Laboratory Medicine

RECEIVED

SEP 25 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

ERG:gb

☐ Sutter General Hospital  
2020 I Street  
Sacramento, CA 95816  
916-451-2222

☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
916-451-3333

☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
916-451-3333

☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
916-451-3333

☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819  
916-451-3333

☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
916-451-3333

☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
916-451-3333

☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816  
916-451-2222

☐ Sutter Hospitals - Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
916-451-2280

☐ Medical Research Foundation  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819  
916-451-3333

☐ Centralized Billing and Collections  
3300 Colusa Blvd.  
Sacramento, CA 95819  
916-451-2222

☐ Biomedical Engineering Center  
4171 D Street  
Sacramento, CA 95819  
916-451-3333

☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819





# Sutter Community Hospitals

November 18, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mark:

I am writing this letter in support of Sutter's commitment to provide a quality service to the residents of Sacramento. In order to meet this commitment, either new or updated facilities are necessary.

As I work in the Business Services Department at Sutter Memorial, which includes not only patient admissions, but the cashier functions as well, all one has to do to realize the need for better facilities at Memorial is to visit one of these two areas. You will note the lack of privacy available to you or your family.

Remember, we are your community hospital. Your help is appreciated.

Sincerely, *Mary Beer Cook*

SUTTER MEMORIAL HOSPITAL

Business Services Department

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NOV 19 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814  
☐ Sutter General Hospital  
2020 L Street  
Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Neuroscience Center  
of Northern California  
2020 L Street  
Sacramento, CA 95816  
☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95816  
☐ Sutter Hospitals Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
3030 Polson Blvd  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
4171 D Street  
Sacramento, CA 95819  
☐ Sutter/VNA Hospice Care  
52nd and F Street  
Sacramento, CA

Q. When it may condense,

By Abdullahi Ali

I'm writing this letter to give my full support to the hospital for its attempt at training & centrifuge of Diesel for the rebuilding & remodeling of both hospitals.

The department that I work in at Sutter Memorial is in serious need of more room. At the present time during the day we have to ~~use~~ use the hallway to store equipment. This use of the hallway could be ~~considered~~ considered a safety & fire hazard in the near future. Our department is trying to ~~obtain~~ graduate & will need ~~space~~ space of storage & camera room. This existing space will be greatly eased by the remodeling of the hospital.

It is also obvious by walking around  
the hospital that there are many department  
such as x-ray, ultrasound, physical therapy, and then  
there are doing the same work for space.

○ The ~~re~~ remodeling of the hospital will  
help these departments along with our people  
the very best care for the patient that  
will be coming to us.

Sincerely,

Gene Beck C.D.M.T.

Nuclear Medicine  
Sutter Memorial

RECEIVED

OCT 27 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HSPS.

DLW  
2-1-81

October 21, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

Dear Sir:

I am writing this letter in support of the remodeling of Sutter Memorial Hospital and the building of a new Sutter General Hospital. It is very difficult for us to work in such small quarters. I firmly believe that both of these projects are extremely essential in maintaining proper patient care in our community.

It would seem imperative to me that Sutter Hospitals continue to grow.

Sincerely,

*Duane L. Warner*

Duane L. Warner  
Plant Operations & Maintenance  
Sutter Memorial Hospital

DLW:cj



# Sutter Community Hospitals

October 8, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, Calif 95814

Dear Mr Parrington:

I am a Patient Representative and writing this letter in support of Sutters Commitment to provide quality service. I am sure you have heard many times " First Impression Count." We of the Business Office are the FIRST IMPRESSION & ALSO AN EYE SORE!

We are in such noisy & cramped spaces that we have many body collision(employees & Patients)during a busy day of admitting & discharging patients! The aisles are so narrow that the poor patients cringe when being pushed in Wheel Chairs to be admitted or discharged. We have to ask personal questions and there is a complete lack of privacy for our patients & families.

Sutter Memorial is suppose to be the #1 Hospital, but our working conditions are by far the worst of any Hospital in Sacramento.

I appreciate your taking time to read this and hope you will take steps to remedy ou& situation.

Sincerely,

*Wanda Witten*

Wanda Witten,  
Patient Representative.

**RECEIVED**

OCT 09 1981

CC. TRAINING  
SUTTER COMMUNITY HOSPS.

☐ Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814  
☐ Sutter General Hospital  
2020 L Street  
Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Health Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Neurosciences Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ of Northern California  
2020 L Street  
Sacramento, CA 95816  
☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95816  
☐ Sutter Hospitals - Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
3350 Folsom Blvd.  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
4171 D Street  
Sacramento, CA 95819  
☐ Sutter/VNA Hospice Care  
52nd and F Street  
Sacramento, CA 95819

September 18, 1981

To Whom It May Concern:

I am writing to endorse and lend our family support to the proposed expansion and remodeling of Sutter General and Sutter Memorial Hospitals.

Both of our children have recently used hospital services at Sutter Memorial. The quality of care and the friendliness of personnel were outstanding during both of these visits; however, the inadequacy of the physical facilities is an embarrassment. There is little or no patient privacy, no family waiting area, no place for physicians to speak to parents, and extreme congestion in all areas of the hospital.

Especially noteworthy are the out-of-date diagnostic facilities in X-ray and Ultrasound. One needs only to use these services to see how congested and depersonalized the facilities are.

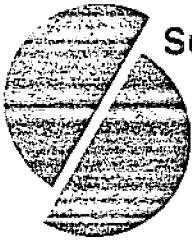
Sutter has a long history of quality patient care. It is a credit to the employees of Sutter that this care is given in such anachronistic facilities, and it is time for us to stand up and be counted in support of Sutter Community Hospitals building and expansion programs. You have our family support and we will be available to speak in favor of these plans when community hearings begin.

*Dan Connolly*      *Sue Connolly*

**RECEIVED**

SEP 23 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



## Sutter Community Hospitals

SEPTEMBER 26, 1981

MARK PARRINGTON:

I AM PLEASE IN VOICING MY SUPPORT FOR THE FUTURE REMODELING OF SUTTER  
MEMORIAL AND RENOVATION OF SUTTER GENERAL.

THIS PROJECT IS IMPORTANT NOT ONLY TO STAFF MEMBERS BUT ALSO FOR FUTURE  
GROWTH AND SERVICE TO OUR COMMUNITY.

CRAMPED SPACE AND WORKING CONDITIONS HAVE BECOME ONE OF OUR MAJOR PROBLEMS.  
HOPEFULLY WITH THE APPROVAL OF THIS PROJECT WE CAN EXPLAND OUR FACILITIES  
AND IMPROVE OUR WORKING CONDITIONS.

SINCERELY,

*M. Jane Fontana*

HSKPG. MEMORIAL

RECEIVED

SEP 28 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2820 E. Street  
Sacramento, CA 95816  
916-454-2222

☒ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
916-454-3333

☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
916-454-3333

☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
916-454-3333

☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819  
916-454-3333

☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
916-454-3333

☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
916-454-3333

☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816  
916-454-2222

☐ Sutter Hospitals Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
916-454-2280

☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
916-454-3333

☐ Centralized Billing and Collections  
3300 Folsom Blvd  
Sacramento, CA 95816  
916-454-2222

☐ Biomedical Engineering Center  
4171 D Street  
Sacramento, CA 95819  
916-454-3333

☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819  
916-454-3333

November 8, 1981

Mr. Mark Parrington,

Besides being an employee at Sutter Memorial for the past three years, I have been a patient at Sutter Memorial twice.

From my stay as an OB patient in 1976 and 1978 I learned what a changing, growing, facility our hospital is. The care I was given in 1976 had changed so much in 1978 that the first time I left feeling like a convalescing, scared, very unknowledgable new mother. The second stay I left having attended three different classes on new born care, and been given great bedside teaching that taught new things even to a second time around mother. We should be allowed the space to grow to give more OB patients the benefits of our special care.

As an employee I have spent one year working in Admissions, one in Labor/Delivery and am currently in Neonatal ICU. Each Postion is very different, except for one factor - the extra stress added to the job by lack of space and crowded working conditions. For our Doctors, us staff and especially our patients, please remodel.

Sincerely,

*Melinda Zimmerman*

RECEIVED

NOV 13 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HCSPS.



September 15, 1981

To whom it may concern:

I think, the time has come for the Sacramento Community to stand up and be counted in support of Sutter Community Hospitals and its efforts to help the health care needs be met in the community by supporting the building of a new facility for Sutter General location and allow the additional space building needs for the Sutter Memorial site.

I have been an employee with Sutter for the past 25 years in the radiology and ultrasound sections and have observed and participated in many firsts in medical needs of the community. Speaking for my department, whenever patient needs were specified in dealing with equipment or supplies, these needs were always met. Our space problems cannot be met without community support from our neighbors as well as from former patients who know what our staff has to put up with in order to perform their jobs presently. Speaking only for the Radiology and Ultrasound Departments, I can let you know, there is no working space available to meet the growing demand from our specialties that are required. We in x-ray presently are located in the middle of a hallway that causes patient privacy to suffer as well as departmental effectiveness and efficiency. The ultrasound section, however, is located in the basement and needs to be relocated in a larger space within the department itself and have a more private examining space available for patients as well as their family members especially for the OB patient. Family access is not presently allowed in ultrasound due to the overcrowding and lack of privacy in this section. Even with all the restrictive space that we as employees have to put up with, I feel, the attitude and responsiveness of my staff has to be commended because they are maintaining a high quality patient care level with all space inadequacies they are dealing with.

I am proud to be an employee of Sutter and especially working with the new administration to help in any way I can. It is extremely difficult to serve our patients and keep the morale of the staff high under present working space provided. I urge your support as a consumer to support this request.

Consumer and employee,

*Fred Valdez*  
Fred Valdez

FLV:bc



## Sutter Community Hospitals

OCTOBER 28, 1981

MARK PARRINGTON:

I WORK AT SUTTER MEMORIAL AS A HOUSEKEEPER. WE DO NOT HAVE LARGE ENOUGH AREAS TO EAT OUR LUNCH AND TAKE OUR BREAKS. WHEN WE HAVE EQUIPMENT TO STORE THERE IS NO PLACE FOR IT.

YOU HAVE MY TOTAL SUPPORT IN FILING THE NECESSARY PAPERS TO SET THIS PROJECT IN MOTION.

SINCERELY,

HSKPG. MEMORIAL

JL

RECEIVED  
NOV 02 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816

☐ Sutter Memorial Hospital  
32nd and F Streets  
Sacramento, CA 95819

☐ Sutter Community  
Mental Health Center  
32nd and F Streets  
Sacramento, CA 95819

☐ Sutter Renal Dialysis Center  
916-451-3333  
Sacramento, CA 95819

☐ Cardio-Pulmonary  
Diagnostic Center  
916-451-3333  
Sacramento, CA 95819

☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Radiation Oncology Center  
916-451-3333  
Sacramento, CA 95819

☐ Cardiology Center  
1319 28th Street  
Sacramento, CA 95816

☐ Sutter Hospitals Auxiliary  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Hospitals  
Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819

☐ Centralized Billing and Collections  
3333 Fossom Blvd.  
Sacramento, CA 95819

☐ Biomedical Engineering Center  
4111 O Street  
Sacramento, CA 95819

☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819

10-26-81

Mark Parrington  
Planning Department  
2020 I Street  
Sacramento, CA

Dear Mark,

I would like to take this opportunity to express my support of the Sutter Building Program.

I feel that the Building Program will assist in providing more space and better facilities for patient care. There is currently problems with inadequate waiting areas for patient visitors, inadequate parking space for employees, not to mention the need for updating the areas to provide better use of currently available space.

Sincerely,

*Anna L. McFarlin, R.D.*

**RECEIVED**

OCT 27 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

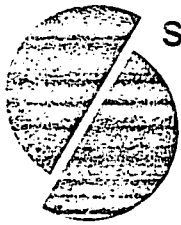
October 21, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street Suite D  
Sacramento CA 95814

I feel it is vital that we remodel Sutter Memorial Hospital because it is out of space. We have little or poor storage facilities in Central Services to include crowded work areas, congested hallways, and poor traffic patterns. These conditions cause frustration, inefficiency, and are therefore costly. We need better facilities! We support Sutter in its endeavor to rennovate.

*Russell H. Wright*  
Central Service  
Sutter Memorial

**RECEIVED**  
OCT 27 1981  
CORPORATE PLANNING  
SUTTER COMMUNIT' HOSPS.



## Sutter Community Hospitals

October 26, 1981

Mr. Mark Parrington  
Planning Department  
2020 I Street  
Sacramento, CA

Dear Mark,

I would like to take this opportunity to express my support of the Sutter Building Program.

I have been an employee of Sutter Community Hospital since 7/1/70. In the past three years I have been a patient at Sutter, and a resident in the neighborhood of Sutters. As a neighbor, I feel that the remodeling and construction will facilitate less congestion around the hospital and make parking less of a problem. As a recent patient, I was made even more aware of the inadequate waiting areas for relatives of patients. I was reminded of the lack of space in both the patient rooms and in the support areas.

I feel that Sutter gives excellent patient care and I would hate to think that this community would choose to incur or compromise this good care by not allowing this well planned and much needed program proceed without delay.

Sincerely,

*Pat Cantwell RN*

Pat Cantwell, RN  
Head Nures  
5 East

**RECEIVED**  
**OCT 26 1981**

**CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.**

☐ Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95816  
☐ Sutter General Hospital  
2020 I Street  
Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Health Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Neuroscience Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
333 Folsom Blvd.  
Sacramento, CA 95819  
☐ Biomedical Engineering Center  
4711 O Street  
Sacramento, CA 95819  
☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819

RICHARD K. WERTZ, M. D.  
1050 46TH STREET  
SACRAMENTO, CALIFORNIA 95819

October 28, 1981

Mr. Barry Connoley, Administrator  
Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819

RECEIVED  
OCT 28 1981  
ADM. ... IF.

Dear Mr. Connoley:

I am writing you in regard to support for the certificate of need for Sutter Memorial Hospital. Also, I speak as a resident of East Sacramento, an area directly affected by the growth of Sutter Community Hospitals.

I have had the privilege of serving at a number of well known institutions prior to coming to Sacramento. These included Yale University, National Institutes of Health, and the Mayo Clinic. This experience has given me the perspective to rank the services at Sutter Memorial Hospital as among the very finest I have experienced. It should definitely be a comfort to the residents of Sacramento, and particularly those in the East Sacramento Area, that they have first class medical services at their fingertips. As a physician serving at Sutter Hospital, I know from the inside that the services are excellent.

When it came to making decisions for myself and for my family for medical services, Sutter was our choice. My younger daughter was born at Sutter Memorial Hospital, and two years ago when my parents phoned from Phoenix, Arizona, that my father was having critical heart problems, my immediate response was that he should come to Sutter Memorial Hospital. In a very short time he was diagnosed as having a high grade coronary insufficiency, was operated upon, and responded very successfully. More importantly, the ability to have such first class medical care close to home was a tremendous comfort to all of us in the family.

I believe that when the citizens of Sacramento are pondering the improvement of medical services in their own community they should think to themselves, "What does this mean to our families, friends, and future generations who will be living in Sacramento? Would it be necessary for them to be taken to the Bay Area for specialized care, or will they continue to receive the best here in Sacramento?" I believe that these questions can only be answered by affirmative action not to impede the natural development of Sutter Community Hospitals by restrictive decisions. I, therefore, urge the HSA to approve the certificate of need application from Sutter Community Hospitals.

RECEIVED  
OCT 28 1981

Sincerely yours,

*Richard K. Wertz*

Richard K. Wertz, MD

mls

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Carol V. Michael  
1380 Fifty Fifth St.  
Sacramento, California 95819

February 21, 1982

Dear Mr. Parrington,

I fully support Sutter's building plan. I believe in controlled growth but also in necessary growth.

As an employee I need more space in which to perform my work more effectively. I work in the heart cath lab and we are so cramped that we must store supplies in no less than six different areas. We have no place to properly recover our patients. The recovery room graciously allows us space, but there are times they must refuse due to their own patient load.

As a nearby resident, ~~myself~~ as well as my neighbors could only benefit from the improved services.

Please add my letter to the growing number in support of Sutter's plan for the near future.

Sincerely,

Carol V. Michael

RECEIVED

FEB 23 1982

CORPORATE PLANNING  
SUTTER COMMUNIT. HOSPS.

Question is very complex:

12/20/81

As an employee of Sutter Memorial Hospital I feel a need  
for expansion of this facility is a necessity. Working in this  
hospital for 10 years in various areas of nursing, I see the need  
for expanded facilities - we need modern equipment to take care of  
patients in a quality manner. Therefore, we need more room.  
The limited space provided now is unsafe - too much traffic  
in hallways, narrow areas, workspace too small to move in, etc.  
I totally support the effort to expand these hospitals - It would  
be nice to see the community support the health field the way  
they support entertainment opportunities. Love Berkeley, CA

P.S. We need a lounge for the nurses to rest due to this limited  
space.

RECEIVED

DEC 22 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



RECEIVED

MAR 02 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITAL

March 1, 1982  
Sacramento, Calif.

Dear Mr. Farrington,

I have been working for Sutter Community Hospital for 18 years. I really think we need a new OB area. I am a nurse on P S I. We have two showers in the hall. The patients have to stand in line to shower. Some of the rooms are very crowded with not enough closet space. Also recovery room at times is full and the patients there have to wait for someone to go home to get a bed. I have seen them wait for three to five hours for a bed. Its very uncomfortable for them.

Our nursery is also too small. We don't have enough working space, and we are unable to have all babies in the same room. Some are across the hall. It would be better if we could have them all together. These are just a few reasons why I think we need a new unit.

Sincerely, [Signature]

Frank Farmer  
Planning Dept.  
Sutter General  
Sutter Hospital  
Sutter, California

Dear Mark,

As a long-time employee of Sutter

Hospital, I have watched this hospital

grow by leaps and bounds. Most of the

growth has exceeded space allotted.

The growth here in the Call Center has

been tremendous in the past 10 years -

We have expanded as much as we can.

We need more work area, storage area,

patient holding rooms, waiting rooms

We have increased case load, staffing,

Physicians, etc. without a corresponding

increase in space.

Our facility is crowded. The equipment

constantly needs repair in Call Center.

We try our hardest to do a good job

and obtain the needed information, as well

as take good care of our patients. More

Call labs, storage space, work area would

help us do a better job.

Yours truly,  
Frank Farmer

Dec 20, 1981

To whom it may concern -

I am an employee in Adm. Serv. at Sutter  
Memorial and am in great favor of new facilities.

As Sutter's reputation has grown of their  
impressive cardiac team the patients have  
also increased. Our space is severely limited  
and the need is steadily increasing. With

the opportunity to the public of this  
institution to be in our area it would  
be to all our best interest to have  
the availability of more space.

Thank you -

Kathleen E. Siskind MD

**RECEIVED**

DEC 22 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

October 2, 1981

To Whom It May Concern:

This letter is in support of the building and remodel of Sutter General and Sutter Memorial Hospitals. Both hospitals have increased patient loads to the point that the facilities are inadequate, making it difficult to provide quality patient care.

Some specific areas of concern are the overcrowded lobby, congested corridor near Radiology, and insufficient parking. In addition, efficiency and patient convenience would be greatly increased if all diagnostic procedures could be performed in one general area. The Sutter Community Hospitals building and remodel plans would help alleviate space problems and enhance the atmosphere of quality patient care.

If there is anything I can do to provide additional support, please let me know.

Sincerely,

*Richard L. Solberg* NM

**RECEIVED**

OCT 27 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS

9-20-81

To whom it may concern -

Even though I am a single parent with a full time job and an extremely busy schedule I felt the need to take time to write this letter in support of the Sutter Plan for the 1980's. I have been employed in the operating room of Sutter Memorial Hospital for nearly one year now and I say with conviction that I have never worked in a more progressive stimulating institution! However, in our department there is a desperate need for more storage and operating space. We now have equipment and supplies crammed in every nook and cranny. Hallways are crowded. Surely our patients must notice this pile up of gurneys and equipment. Areas used for preparing cases are jammed with tables and supplies. With the additional space the remodeling

plan will afford the department of surgery we will be able to more efficiently prepare for our cases and more easily transport our patients. Hazardous storage practices will be eliminated.

Sutter Memorial Hospital is already a leader in Cardiovascular, oncology, and gynecology and surgery plays a major role in these fields. The Plan for the 1980's will enable our operating room to carry out this role more efficiently.

B. B. Schwerin R.N., B.S.N.



Schwerin  
2317 Santa Anita Dr.  
Sacramento, CA 95825

RECEIVED

SEP 22 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

RECEIVED

SEP 17 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

9-19-81

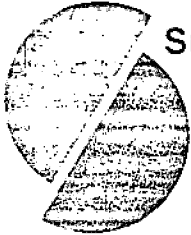
Dear Mr. Remington !

As a student nurse I did my training in a wide variety of hospitals in Sacramento: Kaiser, Mercy, ARHC, Med Center. But when it came to the question of where I wanted to work I returned right back to Sutter because I feel that I am putting myself, my integrity, my honor and professionalism on the line with the medicine practiced at the institution I am working at and to my way of thinking Sutter Hospitals delivers the finest care that can be found in this area. I was myself hospitalized at Sutter as a patient, once at Memorial and once at Sutter General and my husband twice at General and each time we received the finest of care even though I was not an employee at the time and no one knew I was an R.N.

If quality means anything at all any more in this age of lowered expectations, may it be in the field of health, for what price is your health? And then, if we agree we must only hope that Sutter will not only be with us

but that it shall be allowed to grow to be able  
to accommodate the needs of this community  
which has become my second home. I want  
the best for my children and my friends.  
Right now I have to marvel at the incredible  
growth performed by a bunch of top notch  
people at the Poly ICD next to me as they  
with in the most incredibly controlled conditions,  
existing of 2 rooms no bigger than a dolls  
bedroom leads, crowded with the cribs, monitors,  
respirators etc etc. My own unit has had  
rooms without a bath room and yet we are  
cluttered constantly with cards and canals  
by people who don't seem to care because in  
spite of these severe limitations their children  
get well; they felt they got the best treatment in  
town. May it be our fortune to be there 25 or  
50 years from now and hopefully be more  
influenced by the decisions to expand that meet  
to be made today, and if we are, it will be  
due to people who understand the need, who  
have the vision and commitment towards ex-  
cellence. It is this intangible and yet so over-  
present force which would be together and which  
God willing, may help decide our collective fate.  
Sincerely — Ingrid C. Puglia RV





## Sutter Community Hospitals

SEPTEMBER 16, 1981

MARK PARRINGTON:

AS AN EMPLOYEE OF SUTTER MEMORIAL I DAILY SEE THE NEED FOR REMODELING AND CONSTRUCTION.

ALL DEPARTMENTS ARE CRAMPED IN OFFICE SPACE, MEETING AREAS AND EMPLOYEE BREAK AREAS.

AS OUR DEGREE OF PATIENT CARE INCREASES WE ARE FINDING LESS ROOM IN WAITING AREAS AND DINING ROOM AREAS. I FEEL THAT IF SUTTER COMMUNITY HOSPITALS IS TO PROGRESS WE NEED TO EXPAND OUR PRESENT FACILITIES AND REMODEL OUT-DATED AREAS.

SINCERELY,

*Dorothea Mc Inturf*

DOROTHEA MCINTURF  
HSKPG. SUPR. MEMORIAL

RECEIVED

SEP 17 1981

CURRICULUM PLANNING  
SUTTER COMMUNITY HOSPS.

- ☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816
- ☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardiology Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Hospitals - Auxiliary  
1219 28th Street  
Sacramento, CA 95816
- ☐ Sutter Hospitals - Auxiliary  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Centralized Billing and Collections  
3330 Folsom Blvd.  
Sacramento, CA 95816
- ☐ Biomedical Engineering Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819

September 16, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

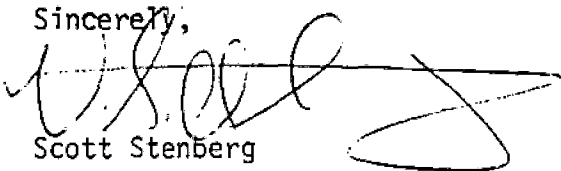
Dear Mr. Parrington:

I wanted to take this opportunity to share with you my support of Sutter Community Hospitals major effort to construct adequate hospital facilities at Sutter General and Sutter Memorial Hospitals. In my eight years of residence in Sacramento I have had the opportunity to watch Sutter Memorial and Sutter General respond to increasing community health needs with essentially no change in available space to provide these services. It is apparent that adequate space is not now available and that the problem will increase as the facilities become older.

In order to continue as a vital health resource to the community, Sutter needs to modernize and update its facilities.

I am anxious to assist in whatever way is appropriate.

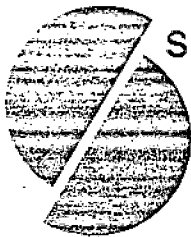
Sincerely,

  
Scott Stenberg

RECEIVED

SEP 18 1981

SUTTER COMMUNITY HOSPITALS



## Sutter Community Hospitals

SEPTEMBER 21, 1981

MARK PARRINGTON:

I AM PLEASED IN VOICING MY SUPPORT FOR THE FUTURE REMODELING OF SUTTER MEMORIAL AND RENOVATION OF SUTTER GENERAL.

THIS PROJECT IS IMPORTANT NOT ONLY TO STAFF MEMBERS BUT ALSO FOR FUTURE GROWTH AND SERVICE TO OUR COMMUNITY.

CRAMPED SPACE AND WORKING CONDITIONS HAVE BECOME ONE OF OUR MAJOR PROBLEMS. HOPEFULLY WITH THE APPROVAL OF THIS PROJECT WE CAN EXPAND OUR FACILITIES AND IMPROVE OUR WORKING CONDITIONS.

SINCERELY,

*Rosie Gaines*  
ROSIE GAINES  
HSKPG. MEMORIAL

RECEIVED

SEP 22 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95818

☐ Sutter Memorial Hospital  
916-454-2222  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Community  
Mental Health Center  
916-454-3333  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Renal Dialysis Center  
916-454-3333  
52nd and F Streets  
Sacramento, CA 95819

☐ Cardio-Pulmonary  
Diagnostic Center  
916-454-3333  
52nd and F Streets  
Sacramento, CA 95819

☐ Perinatal Center  
916-454-3333  
52nd and F Streets  
Sacramento, CA 95819

☐ Radiation Oncology Center  
916-454-3333  
52nd and F Streets  
Sacramento, CA 95819

☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95818

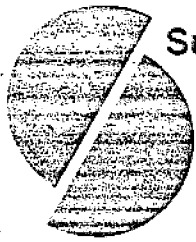
☐ Sutter Hospitals - Auxiliary  
916-454-2222  
52nd and F Streets  
Sacramento, CA 95819

☐ Medical Research Foundation  
916-454-2280  
52nd and F Streets  
Sacramento, CA 95819

☐ Centralized Billing and Collections  
916-454-2222  
3535 Folsom Blvd  
Sacramento, CA 95816

☐ Biomedical Engineering Center  
916-454-3333  
4711 D Street  
Sacramento, CA 95819

☐ Sutter Hospice Care Program  
916-454-3333  
52nd and F Streets  
Sacramento, CA 95819



## Sutter Community Hospitals

SEPTEMBER 22, 1981

MARK PARRINGTON:

PLEASE ACCEPT MY SUPPORT IN SUTTER'S COMMITMENT TO SUPERIOR HEALTH CARE.

THE PLANNED REMODEL OF SUTTER MEMORIAL AND RENOVATION OF SUTTER GENERAL WILL HAVE A VERY POSITIVE IMPACT ON GREATER SACRAMENTO.

FOR OVER 55 YEARS, FIVE GENERATIONS OF MY FAMILY HAVE UNQUESTIONABLY BENEFITED FROM SUTTER'S OUTSTANDING HEALTH CARE SERVICES.

ADVANCEMENT IN TECHNOLOGY AND AN INCREASED OFFERING OF NECESSARY PATIENT SERVICES IS CURRENTLY BEING RESTRICTED BY EXISTING FACILITY DESIGNS (THAT WERE NOT INTENDED FOR THE '80'S HEALTH CARE ENVIRONMENT).

THIS IS AN ENDORSEMENT FOR SUTTER'S PLAN FOR THE '80'S, '90'S AND BEYOND TO THE FOLLOWING CENTURY.

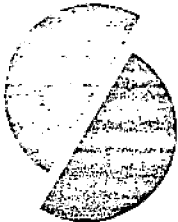
SINCERELY,

*Jim Phillips*  
JIM PHILLIPS

RECEIVED  
SEP 22 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

- ☐ Sutter General Hospital  
2200 L Street  
Sacramento, CA 95816
- ☐ Sutter Memorial Hospital  
916-454-2222  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Community  
Mental Health Center  
916-454-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Renal Dialysis Center  
916-454-3333  
52nd and F Streets  
Sacramento, CA 95819
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Diagnostic Center  
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- ☐ Perinatal Center  
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52nd and F Streets  
Sacramento, CA 95819
- ☐ Radiation Oncology Center  
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Sacramento, CA 95819
- ☐ Cardiology Center  
916-454-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Hospitals' Auxiliary  
916-454-2222  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Medical Research Foundation  
916-454-3333  
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Sacramento, CA 95819
- ☐ Centralized Billing and Collections  
916-454-2222  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Biomedical Engineering Center  
916-454-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
916-454-3333  
52nd and F Streets  
Sacramento, CA 95819



October 8, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street Suite D  
Sacramento, Ca. 95814

Dear Mark:

One of the main goals of the employees of Sutter Community Hospitals is to provide optimum patient care. Each department within the hospital plays a vital role in ensuring that this care is provided to every one of our patients.

The Admissions Dept., located within the Business Services Dept., is the initial, and I feel, the most important contact our patients have during their hospital stay. This first impression of our facility sets the tone or mood for the entire stay whether it be for outpatient services or inpatient.

The present space constraints in our department do not allow for adequate privacy, for both patient admissions or other business services functions; adequate equipment space, waiting areas, mail delivery, storage of patient files and supplies, and most importantly, does not provide the positive atmosphere necessary to ensure a friendly, personalized, efficient, and effective patient admission process.

I join my fellow employees in supporting Sutter's effort to provide access to quality healthcare for our community.

Sincerely,



Mary Beth Cook  
Business Office Manager

RECEIVED

OCT 09 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

OCTOBER 23, 1981

✓-8  
10/27/81

MARK PARRINGTON  
SUTTER COMMUNITY HOSPITALS  
2020 I STREET, SUITE D  
SACRAMENTO, CA 95814

DEAR MARK,

I HAVE BEEN AT SUTTER MEMORIAL FOR THREE YEARS. THIS IS AN EXCEPTIONALLY FINE HOSPITAL WITH EXCELLENT SERVICES AND MEDICAL STAFF, BUT EFFICIENT PHYSICAL LAYOUT. RESULTING IN DEPLORABLE WORKING CONDITIONS IN NEARLY EVERY DEPARTMENT.

WE HAVE ALL READ AND DISCUSSED THE TENTATIVE PLANS FOR THE 1980s. THE COST FOR ANY ONE OF THESE PLANS WILL BE WELL SPENT WITH THE END RESULTS EFFICIENT OFFICES AND PLEASANT WORKING CONDITIONS FOR A WELL DESERVING GROUP OF EMPLOYEES. OPTIMAL PATIENT CARE IS, WITHOUT A DOUBT, THE GOAL OF EVERY ONE OF US.

WE HERE AT MEDICAL RECORDS SUPPORT THE REMODELING AND BUILDING PLANS 100%.

SINCERELY,

JACQUELINE D. CONSTANTINE

MEDICAL RECORDS

Date: October 20, 1981

To: Mark Parrington, Director of Corporate Planning

From: Doris Deering, Beauty Clinic, Manager

Dear Mr. Parrington:

Being an employee of Sutter Community Hospitals for many years, I feel an expansion of Sutter Memorial Hospital is a great necessity.

The Medical Record Office has trippled in size and so have many other departments, while still operating within the same original space. Patients utilization has also grown corresponding over the years. The congestion in the hallways with wheelchairs, gurneys, visitors and equipment increases the frustration of both the patients and the employees.

Our main concern, however, is giving the patients the excellent care they need and deserve at a minimal cost.

Sincerely,

*Doris Deering*

Doris Deering  
Beauty Clinic, Manager



RECEIVED  
SEP 22 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

September 22, 1981

Mark Parrington,  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 "I" Street, Suite D  
Sacramento, CA 95814

Dear Mark:

This is a letter to support our hospital's request for approval to remodel Sutter Memorial Hospital.

In the early 1970's the physicians who serve maternity clients and the administrative and nursing personnel of the department put forth a spectacular effort to bring our service policies from very traditional maternity care to the present.

We went from a very structured sequence of events during hospitalization to a more personalized pattern of care--based on input from the family. While these changes were of a philosophic nature, each change has brought hardship because of lack of space. If we are to continue our efforts, for the parents' benefit, we should only have to worry about limits of our professional capabilities--not whether the walls can be moved to give us more operating room.

This personalized pattern of care which we call our Family Centered Care Program encompasses several facets.

- a. Prenatal education - We are fortunate to be able to offer parents several different learning mechanisms to prepare for the birth of their child. The classes in prepared childbirth, parenting, and nutrition are always full. We use every classroom available and have had to rent space "off site" to accommodate the need.
- b. Family involvement during hospitalization - In response to requests for flexible policies that include, rather than exclude, significant family members we have moved to having the mother's support person be available during the hospitalization. This means that the father can participate in labor, delivery, and postpartum care of mother and infant. As a result, fathers spend



Mark Parrington  
September 22, 1981  
Page two

a good deal of time in the room with mother and baby. The room then is not a "private" room or a "semi-private" room, but a room that frequently holds several family members for hours of each day--but, the rooms are small.

Another aspect of family involvement, that took a chunk of valuable space, is the Home Style Birth Program. Again, based on consumer demand we changed a two-bed labor room to a one-bed family labor room to offer privacy for those parents who want minimal interruption during the birth process. If it were just the room it might not have been too hard; but, to support the program we needed meeting rooms several times a month to orient the families to the program, and we also needed office space for the nurse who makes post hospitalization home visits on mother and baby.

- c. Neonatal intensive care - The philosophy of Family Centered Care permeates the intensive care unit. We care for not only the critically ill infant but also his family. But, because of lack of space we do not have a family sleeping room near the unit, nor do we have a room where parents can sit and talk. Therefore, we have to make do with finding an empty room "somewhere"--this is almost impossible to do.

There are two bits of humor that come to mind each time I go into the NICU (even though it is being remodeled). One is that the place is so small that nurses have to be a size 12 or less to work there; the other is that our department personnel are all heart--it's the plumbing that is in need of a triple coronary artery bypass.

In summary, our department is trying to deliver "state of the art" services in a physical plant that is archaic. As you know, several aspects of care are being handled off of the unit because we lack space. Utilizing other areas of the hospital impinges on the use of space by other programs. Hopefully this letter will add support to your request for remodeling. If I can be of further service do not hesitate to call me.

Sincerely,



Kathryn A. Boom, R.N., M.S.N.  
Parent-Child Clinical Specialist

KAB/mrr

RECEIVED

NOV 17 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Mr. Mark Parrington

November 16, 1981

Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, Ca

Dear Mr. Parrington

As an employee of the Labor and Delivery unit at Sutter Memorial, I am writing this letter in support of the remodeling of Sutter Memorial Hospital. I have been an employee of Sutter for 21 years and have enjoyed working here, however with the increased Pt. load, the high risk specialized care, plus the surgery, I have become increasingly frustrated by the cramped space and inadequate facilities. I am finding it very difficult to do 1981 obstetrical nursing in a 1930 setting.

For years I have seen so called remodeling in the Labor - Delivery area, which has cost the hospital many, many thousands of dollars and has not added to our space or helped our working

addition. You have my total support in the  
application for remodeling of Butler Memorial  
Hospital.

The staff must continue to update  
their skills, its time the facility does  
the same.

Sincerely,  
Gabriella Phillips M.D.

RECEIVED

NOV 17 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

November 16, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, Ca 95814

Dear Mr. Parrington,

I am writing this letter in support of the remodeling of Sutter Memorial Hospital.

As an employee of the labor unit at Sutter Memorial, I am reminded daily of the need for increased space in a modern facility to meet our laboring patients needs. It is extremely frustrating to work in cramped, inadequate facilities. We do not have the space to observe high risk patients, perform specialized patient procedures, provide individualized patient instruction, or accommodate visitor family members. Many times we do not have space for normal labor patients or rooms for them after they deliver. It is very difficult to explain to these families why they must labor in recovery room and spend at least a part of their postpartum time there also.

The health care needs of our community have changed, particularly in obstetrics. We must adapt to consumer awareness and increased participation

perineal care. A remodeled facility at Sutter Memorial  
by assist us in meeting community health care  
needs and demands.

You have my total support in the application  
for remodeling of Sutter Memorial Hospital.

Sincerely,

Kathleen T. Welch

RECEIVED

NOV 17 1981

Nov. 16, 1981

CORPORATE  
SUTTER COMMUNITY HOSPITAL

Mr. Mark Parrington  
Director of Corporate Planning

Dear Mr. Parrington,

Hello! I am a labor nurse in the Labor and Delivery area. I have worked here for 10 years and have seen the upswing in numbers of deliveries, the increased staffing of specialized nurses for high risk mothers and neonates and much improved staffing and equipment. Recipients of this care have been for the most part in the past had their care in a room. Over the past months, I have been caring for both high risk and normal patients in the OB/LD on a gurney. At times this is not appropriate, safe or advisable for obvious reasons. The obvious reasons are these:

1. the pt's first impression may be negative toward hospital.
2. the gurney is narrow & limited function and does not allow for <sup>much</sup> comfort or motion.
3. Having a small space with several other people does not provide a quiet atmosphere to concentrate on breathing techniques or relaxation techniques.
4. A high risk patient should be in a quiet, secluded area to allow for the sometimes extended care necessary.

I know that the overcrowded labor area is unsafe for my  
team. The logistics of the present rooms are feasible but still  
small for all the extra machinery in the room such as the  
monitors, IMEDS, fans, linen baskets, <sup>etc.</sup> drawers for the gylid monitors  
equipment. With all these things in each room, the patients support  
space are limited severely. I am always tripping over the wiring  
on monitors & tubing. This place is sometimes even dangerous to  
! I get many a bruise trying to help mothers to be off the  
2 onto a gurney in the small space available to me to get a  
gurney in the room. If you were to come and observe me in labor  
a day, you would notice the extensiveness of labor on staff  
protect the pts' from this environment (the logistics stink here)!

I recommend a partial solution to this extensive problem  
which involves remodeling the Intermediate nursery into 3rd  
floor labor rooms. This is an obvious solution any person could  
make. The intermediate nursery is also overcrowded with little  
space. The Intermediate nursery could be relocated on PS II  
in the nursery across from NICU. I know that this would  
allow for better { transportation } communication between staff of these high risk  
neonates. This would only improve care of these little people  
PS II floor is primarily for high risk mothers both during pregnancy  
and after.

Since last month, the labor and delivery area was responsible  
for 475 deliveries. If this trend continues, I feel the 1st floor  
should be converted into Postpartum beds with its own nursery.

Thank you for reading my ideas. Oh, by the way, the  
air conditioning and heating systems do not function well in the  
labor area. Its cold in the winter and hot in the summer inside the  
rooms. Before the <sup>elective</sup> ~~force~~ were allotted to labor area, our patients were usually  
lost and so were the nurses. The best thing that could happen would  
be have a new facility!!!!!!

Sincerely

Alice Dypoldt

Sacramento, September 22, 81

To

Mark Parrington Director of Corp. Planning

I would like to tell you what I think wy Sutter needs to be remodeld ore some Facilities need to be new.

I work in the Del. ( Hshp) aerea and I see it every day that there is not the space avaible we need to give the new Mothers and Babys and there Family. The new homestyle Del. has one room and we need more. We have more critical Babys who need special care. I know from Fam. expirience that it is VERY important to have the space for this little ones, so the Children have a better chance to become healthy. The Medicin has so much more Mashins and new Methodes for a better care for people, but sometimes the soroundings go not with it, becuse people dont anderstand this.

The Housekp. Dep. is changing to. The Methods for cleaning is much more and better for everyone. That means more space for the Things we need. There is very limitit space for all th equitments and clæning Material. In Order to have everything we need, we need a larger room for keeping Material avaiblel.

People going home much faster then in the past. This means more Linen, more cleaning, more care for the Patiens. If the old Matern. Site of the Hospt. is not changed for more space this would be no good for the Patiens ore the Workers.

We need to understand, that the World is not going backwards und to help People we have to look forwards for a better care und a better working Place so that the Patien feel good to be in Sutter. That means some changing. I hope this can be don.

Sincerely!

*Alice Dypoldt*

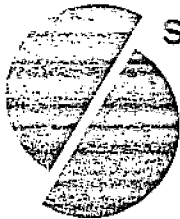
Please excuse my english it is not as good as I like it would be.

RECEIVED

SEP 23 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.





# Sutter Community Hospitals

September 9, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:

I feel the need to remodel is urgent because we are out of space and there are no storage facilities. Work areas are crowded and so are the hallways. We need better and larger facilities to be more efficient which leads to lowering operating costs.

Thank you.

Sincerely,

*Mark Wilson*

Mark Wilson  
Housekeeping Department  
Sutter Memorial Hospital

MW:jl

**RECEIVED**  
SEP 10 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

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Sutter Community Hospitals 2020 I Street Sacramento, CA 95816	Sutter General Hospital 2020 L Street Sacramento, CA 95816	Sutter Memorial Hospital 52nd and F Streets Sacramento, CA 95819	Sutter Community Mental Health Center 52nd and F Streets Sacramento, CA 95819	Sutter Renal Dialysis Center 52nd and F Streets Sacramento, CA 95819	Neuroscience Center of Northern California 2020 L Street Sacramento, CA 95816	The Perinatal Center 52nd and F Streets Sacramento, CA 95819	Radiation Oncology Center 52nd and F Streets Sacramento, CA 95819	Cardiology Diagnostic Center 1219 28th Street Sacramento, CA 95816	Sutter Hospitals' Auxiliary 52nd and F Streets Sacramento, CA 95819	Medical Research Foundation 52nd and F Streets Sacramento, CA 95819	Central Billing Office 3330 Folsom Blvd. Sacramento, CA 95816	Biomedical Engineering Center 4411 D Street Sacramento, CA 95819	Sutter/VNA Hospice Care 52nd and F Street Sacramento, CA 95819	

September 14, 1981

Mr. Mark Parrington  
Director of Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA

Dear Mr. Parrington:

I would like you to know I support plans for rebuilding Sutter General Hospital and building additions to Sutter Memorial Hospital. Having worked at both hospitals, the additional space is very much needed.

Sincerely,

*Constance R. Ging*  
Constance R. Ging



# Sutter Community Hospitals

MARK PARRINGTON  
DIRECTOR OF CORPORATE PLANNING  
2020 I ST  
SACTO., CA

DEAR MR. PARRINGTON,

MY REASONS FOR THE REMODELING OF THE BUSINESS OFFICE IS THAT I FEEL THE ADMISSION OFFICE IS THE PATIENTS FIRST CONTACT WITH SUTTER MEMORIAL HOSPITAL. THE FIRST IMPRESSION IS USUALLY A LASTING ONE. THERE IS A DEFINATE LACK OF PRIVACY AND SPACE. PEOPLE FROM EVERY OTHER DEPARTMENT IN THE HOSPITAL ARE WALKING THRU DELIVERING MAIL, TRIPPING OVER SUITCASES, WHEELCHAIRS ETC. IT IS VERY UNPROFESSIONAL AND SOMETIMES VERY EMBARRASSING FOR THE PATIENT.

SINCERELY,

*Pam Dickson*

MATERNITY RESERVATIONS

RECEIVED

OCT 09 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

- ☐ Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814
- ☐ Sutter General Hospital  
916/454-5887  
2820 L Street  
Sacramento, CA 95816
- ☐ Sutter Memorial Hospital  
916/454-2222  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Health Center  
916/454-3333  
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Sacramento, CA 95819
- ☐ Sutter Renal Dialysis Center  
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- ☐ Sutter Neuroscience Center  
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- ☐ Sutter Cardiology Diagnostic Center  
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- ☐ Medical Research Foundation  
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52nd and F Streets  
Sacramento, CA 95819
- ☐ Central Billing Office  
916/454-3333  
3330 Folsom Blvd.  
Sacramento, CA 95819
- ☐ Biomedical Engineering Center  
916/454-3333  
4471 O Street  
Sacramento, CA 95819
- ☐ Sutter/VNA Hospice Care  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819

Dear Mr. Farrington  
Director of Corp Planning  
Sutter Community Hospitals  
2000 I Street  
Sacramento, Ca 95814

Dear Mr. Farrington,

I am writing this letter in support of the remodeling of Sutter Memorial Hospital.

As an employee of the Intermediate nursing unit at Sutter Memorial, I am reminded daily of the need for the increased space and a modern facility to meet our Intermediate nursing patients' needs. It is extremely frustrating to work in cramped, inadequate facilities. We do not have the space to observe high risk patients, perform specialized patient procedures, provide individualized patient instruction, or accommodate visiting family members.

The health care needs of our community have changed particularly in obstetrics. We must adapt to consumer awareness and increased participation in prenatal care. A remodeled facility at Sutter Memorial will assist us in meeting community health care needs and demands.

You have my total support in the operation for remodeling of Sutter Memorial Hospital.

Sincerely,

Christina Fong, RN  
Intermediate Nurse

RECEIVED

NOV 13 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

RECEIVED

NOV 17 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

November 10, 1981

Mr. Paul Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I St.  
Sacramento, Calif 95814

Dear Mr. Parrington,

Thank you for your very nice thank you letter,  
thanking us for supporting the Remodeling of Sutter  
Memorial Hospital.

Since my last correspondence was in the form  
of a "joint venture" letter which I signed I  
wanted you to know I still strongly support our efforts  
to modernize our facility. Our cash & ability will  
discretely make more space, rooms for our patients,  
and modernized facilities. Our patients and staff will  
benefit from such plans.

Sincerely yours

Carol Kyles, L.N.

RECEIVED

NOV 16 1981

November 13, 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITAL

Burrington,

I am writing this letter in support of remodeling Sutter Memorial Hospital.

As an employee of the Labor/Delivery unit at Sutter Memorial, I am daily reminded of the need for increased space and a modern facility to meet our labor patients' needs. It is extremely frustrating to work in cramped, inadequate facilities. We do not have the space to show high risk patients, perform specialized patient procedures, provide individualized patient instruction or accommodate visiting family members.

The health care needs of our community have changed, particularly in obstetrics. We must respond to consumer awareness and increased participation in perinatal care. A remodeled facility at Sutter Memorial will assist us in meeting community health care needs and demands.

You have my total support in the application for remodeling of Sutter Memorial Hospital.  
Sincerely,

Dr McParrington.

I work 4th floor critical care areas as an RN. ICU & CMU are especially cramped. ICU 9-15 is impossible to pour & mix meds, chart. The area is small especially with increased numbers of staff during the day & pm shifts. It gets to be hard to constantly be polite & give good nursing care after bumping into & squirming around people & objects. The same goes for CMU. We need bigger areas. It would reduce the stress ~~on~~ And, a nursing crew

lounge would be appropriate  
in ICU, EMU, etc. We  
need more lockers to lock  
up our valuables.  
Sharing lockers is the  
pits -

Mamie  
Robinson, RN

RECEIVED

FEB 03 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



February 22, 1982

Dear Mr. Livingston,  
I am a permanent part-time employee  
(EN) working at the Memorial and Chy-  
tometry unit. The floor care attendant  
is taking out the nurse's station for  
an outbreak in critical care area at the  
end of a long hallway with patient rooms  
along with side of the hall. The nursing  
staff attempts to place the most stable  
patients furthest from the nursing station  
and the most unstable patients closest  
to the nursing station. February 19, 1982  
I took care of a patient in a room private CHU  
room furthest from the nursing station could  
this create the following situation: The nurse  
at the patient who was discharged / then at  
the nursing station in a cubicle. We had  
no other place for him. His stable patient closer  
to the station had to be moved to a different  
bed, his room (clean), then once the patient  
who was coding was stable, he and the  
equipment had to be moved down the hallway  
The point being that moving him was  
urgent during an emergency situation. Moving  
patients and furniture / which is a situation  
is understandable if an emergency occurs and

ural med-surg floor, necessitating patient transfer to a critical care area. However, this situation should not occur in a critical care area and would not occur if our unit was properly designed.

Unfortunately, this type of situation occurs all too often. In fact, on this particular evening, four patients had to be re-arranged within the same because of the changing conditions of the situation.

In addition, unless we have an empty patient room, we do not have a conference room in which to take report or to counsel and comfort a grieving family <sup>privately</sup> in privacy.

The design of our present unit detracts from the time we can spend with our patients, hence caused a lower standard of patient care. I certainly support any effort for remodeling our area. As a nurse, I want to give better care.

Thank you  
Julia Tomack  
RN-CMU  
Sutter Memorial

RECEIVED

FEB 25 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

RECEIVED

JAN 20 1982

1-19-82

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

MARK PARRINGTON

DIRECTOR OF CORPORATE PLANNING  
Sutter Community Hospitals  
2020 I STREETS  
SUITE D  
SACRAMENTO CALIF 95814

DEAR MR. PARRINGTON

I AM STRONGLY IN SUPPORT OF SUTTER  
HOSPITALS BUILDING PROJECT. I AM WRITING  
AS AN EMPLOYEE OF SUTTER, A FORMER SUTTER  
PATIENT AND A MEMBER OF THE SACRAMENTO  
COMMUNITY.

I BELIEVE THAT SUTTER IS ONE OF THE  
MOST POSITIVE AND PROGRESSIVE ORGANIZATIONS  
IN THE SACRAMENTO MEDICAL COMMUNITY. YOU  
ONLY HAVE TO WALK FROM ONE DEPARTMENT TO  
ANOTHER TO SEE WHAT UNIQUE SPECIALITIES  
OUR STAFF HAS TO OFFER - DIALYSIS, ONCOLOGY,  
OPEN HEART SURGERY, MATERNITY, & SO ON.

As an Employee I know how difficult it is for the State on a day by day basis to provide such progressive care in a facility that was never designed to allow this. Many hundreds of dollars and many hours are spent each day transferring patients from one room to another making sure that the proper equipment is readily available for these patients that need it. The quality of patient care demanded today by the American Public complicates by the many New Technologies in medical science requires a much larger staff than any of the Sutter facilities were ever equipped to have. Please include my letter of support for the building project. I truly believe that Sutter is the "LEADER in the Spain of Caring" and that Northern California preserves the quality of care that

could be provided in an up to date  
medical facility of Sutter Community  
Hospitals

Sincerely

Barbara J. Leach M.  
Special Projects Coordinator  
Sutter Memorial Hospital

Home -  
6001 Ellerslee Dr.  
Carmichael CA 95235

RECEIVED

NOV 04 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

308 La Sierra Ave  
Sacramento, Ca 95825  
Nov. 1, 1981

Mark Farrington  
2070 I St, Suite 11  
Sacramento, Ca 95814

Dear Mr Farrington

In order to serve the people of Sacramento quality health care it is necessary that we have a new Sutter General Hospital and a remodeled Sutter Memorial.

Since I am employed at Memorial I'm more aware of the continued increasing demand for space there. Storage areas are overflowing into patient areas and many man hours are being used to push supplies back and forth in order to move and care for surgical patients — this especially so since we've gone to disposable drapes and need many supplies here.

The patient holding area is small, noisy and too close to necessary medical conversation between the medical and nursing staff.

The recovery room also needs to be enlarged to allow about more space between patients during the busy part of the day.

The intensive care area is too small for the large number of open heart surgery patients plus other critical ill people. Often patients need to be cared for in the recovery room all night because of lack of bed space in the Unit.

The obstetric department long ago outgrew itself. The whole department needs redone - more beds, more delivery rooms, bigger nurseries and more work space.

Sutter General Hospital is an old building which has been updated much through the years. I agree that it can serve many more years as offices, clinics etc. However, the community does definitely need a new modern Sutter General built to handle the latest medical equipment, and the many people who've come to live in this good town.

Sincerely,  
Kathryn M Phillips  
Surgery, Sutter Memorial

RECEIVED  
NOV 03 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Oct. 5, 1981

Dear Mr. Farrington,

As a concerned employee and member of the community, I would like to comment on the need for additional space in Sutter Community Hospital. I have worked in both hospitals and recently was a patient at Sutter Memorial for the birth of my first child.

I have been impressed by the quality of patient care but feel strongly that many patients and visitors have had to sacrifice their privacy due to lack of space. I feel this has been especially traumatic for the families of emergency and surgery patients. It is very unfortunate when there are complications, even death, that must be discussed in busy hallways not enabling the families to handle bad news in a private area.

The lack of space in many service areas is also a problem and this greatly decreases the number of patients we are able to serve safely. This lack of space also does not enable us to utilize new equipment which could increase speed of recovery and thus also facilitate discharge.



I realize that as much is being done as possible to help solve these difficult space problems and thank you for this opportunity to voice my concern.

Sincerely,

Betsy Brorhough  
Physical Therapy  
Sutter Memorial

RECEIVED

FEB 23 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

FEBRUARY 20, 1982

MARK PARRINGTON  
DIRECTOR of Corporate Planning  
Sutter Community Hospital  
2020 I Street, Suite D  
SACRAMENTO, CA. 95814

MR. PARRINGTON,

As an Employee Since 1973, IVE COME  
to See a great Need For RENOVATION AND  
increase of Hospital Beds.

For Example of this need, I've seen the  
over crowding of New Born Nurseries. AND  
the need for a larger Neo NATAL intensive  
care unit.

Nearly Every day I hear the PATIENTS  
STATE How long they had to wait in the  
LOBBY "until THERE WAS AN Empty Bed."

WE'VE HAD A GREAT increase of MATERNITY  
CASES in the LAST SEVERAL years, ALSO  
HIGH RISK pregnancies. THE PRESENT  
MATERNITY AREAS ARE VERY OLD AND IN-  
ADEQUATE.

THANK You,

Sincerely,

Sandra Gattillo



Sutter Community Hospitals

RECEIVED  
NOV 11 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

November 3, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 "I" Street, Suite D  
Sacramento, California 95814

Dear Mr. Parrington:

As an employee of Sutter Memorial Hospital, I wish to give my support and backing for the remodeling and expansion of Sutter Community Hospitals. Since I work in the Radiology Department of Sutter Memorial Hospital, my foremost concern is updating this area. Expansion and remodeling is desperately needed. There are no patient waiting areas, reception areas or private doctor's offices. There are very limited dressing rooms and storage areas. The employee's lounge needs to be enlarged and ventilated. I also feel that since this is a Cardiac Care hospital that there should be at least one designated x-ray room for chest examinations.

Facilities that work closely together should and need to be more centrally located. Such departments are the Emergency Room, the Laboratory, EKG and Surgery units. Most of all the Radiology department should include Ultrasound, Nuclear Medicine, and in the future Computerized Tomography.

Other areas of improvement should include Neonatology. This department is too small for the treatment and care of these high-risk patients. With the new treatments and techniques utilized there is not enough room for the equipment and staff to serve these patients. This is still true after the recent remodeling.

ICU, PICU AND CMU: These units are too widespread throughout the hospital. All these units should be localized into one area. This would allow patients to receive better care and treatment by the nursing staff, x-ray, respiratory therapy and physical therapy staff.

EMERGENCY ROOM: There are no proper waiting areas for patients and their families. Space is limited and there is not sufficient treatment and examining rooms.

- |  |   |   |   |   |  |   |  |   |  |  |  |   |
|--|---|---|---|---|--|---|--|---|--|--|--|---|
| <input type="checkbox"/>   | <input type="checkbox"/>  | <input checked="" type="checkbox"/>   | <input type="checkbox"/>  | <input type="checkbox"/>  | <input type="checkbox"/>   | <input type="checkbox"/>  | <input type="checkbox"/>   | <input type="checkbox"/>  | <input type="checkbox"/>   | <input type="checkbox"/>   | <input type="checkbox"/>   |   |
| Sutter Community Hospitals<br>2020 "I" Street, Suite D<br>Sacramento, CA 95814 | Sutter General Hospital<br>916445-6887<br>2020 "I" Street<br>Sacramento, CA 95816 | Sutter Memorial Hospital<br>916445-2222<br>52nd and F Streets<br>Sacramento, CA 95819 | Sutter Community<br>Mental Health Center<br>916445-3333<br>52nd and F Streets<br>Sacramento, CA 95819 | Sutter Renal Dialysis Center<br>916445-3333<br>52nd and F Streets<br>Sacramento, CA 95819 | Neuroscience Center<br>916445-3333<br>52nd and F Streets<br>of Northern California | Sutter Community<br>The Perinatal Center<br>916445-3333<br>52nd and F Streets<br>Sacramento, CA 95816 | Radiation Oncology Center<br>916445-3450<br>52nd and F Streets<br>Sacramento, CA 95819 | Cardiology Diagnostic Center<br>916445-3333<br>1219 24th Street<br>Sacramento, CA 95816 | Sutter Hospitals' Auxiliary<br>916445-2222<br>52nd and F Streets<br>Sacramento, CA 95819 | Medical Research Foundation<br>916445-2200<br>52nd and F Streets<br>Sacramento, CA 95819 | Central Billing Office<br>916445-3333<br>3330 Folsom Blvd.<br>Sacramento, CA 95819 | Biomedical Engineering Center<br>916445-3333<br>4471 D Street<br>Sacramento, CA 95819 |

Mr. Parrington

-2-

November 3, 1981

DINING ROOMS: These need to be enlarged to accomodate our staff plus the family members of our patients.

HALLWAYS: The hospital hallways are hazardous to employees, patients and visitors due to the clutter of equipment, transportation devices, treatment carts, etc. This is caused by the lack of proper storage space.

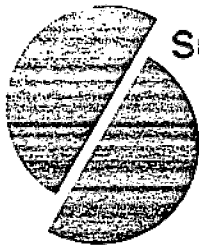
I strongly believe that the Sutter Community complex should be allowed to grow to continue serving the needs of Sacramento county.

Sincerely yours,

  
DONALD DAVENPORT, R.T.

Sutter Memorial Radiology Department

DD/jma



# Sutter Community Hospitals

OCTOBER 22, 1981

MARK PARRINGTON:

AS AN EMPLOYEE OF SUTTER MEMORIAL HOSPITAL, I  
WISH TO SUPPORT YOUR QUEST TO REMODEL THIS BUILDING  
AS WELL AS RENOVATE SUTTER GENERAL.

STORAGE, BREAK AND LOUNGE AREAS ARE INSUFFICIENT.  
WE ONLY HAVE A VERY SMALL LOUNGE FOR ALL THE MALE STAFF  
AT THIS HOSPITAL.

OUR WORK STATIONS AND SUPPLY STORAGE AREAS ARE  
EQUALLY SMALL. REMODELING THIS FACILITY WOULD HELP  
ME DO A BETTER MORE EFFICIENT JOB FOR THIS HOSPITAL.

SINCERELY,

*Glenn E. Skelton*  
HSCP. MEMORIAL

**RECEIVED**

OCT 28 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816  
☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
☐ Centralized Billing and Collections  
3330 Pocket Blvd  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
4711 D Street  
Sacramento, CA 95819  
☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819

October 23, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

Dear Mr. Parrington:

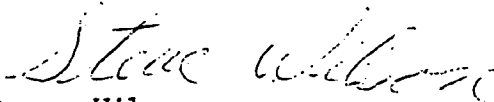
Although I am a short-time employee, having worked other places, it is apparent to me that much more work space is needed at Sutter Memorial, in our own Department, and also in other Departments.

A lack of adequate storage space for spare parts means items must be "parked" awaiting delivery of repair parts.

Parked items severely limit travel space in the corridor in the basement, and also place us in a negative position with Housekeeping and Storeroom personnel who must of necessity travel the corridors with very large containers.

I would like to add my voice to those who are supporting the remodel and additions to Sutter Memorial, and the replacing of Sutter General.

Sincerely,

  
Steven Wilson  
Plant Operations & Maintenance  
Sutter Memorial Hospital

SW:cj

**RECEIVED**  
OCT 26 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

9-27-81

MR MARK PARRINGTON  
DIR CORPORATE PLANNING Sutter Hospitals  
2020 I Street, Suite D.  
SACRAMENTO, CA 95814

RECEIVED

SEP 29 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

DEAR MR PARRINGTON,

I AM glad to have the opportunity  
to share my views, opinions + feelings  
about Sutter's plan for expansion.

Let me begin by SAYING that it has  
been of great concern to me personally.  
I've contacted my 2 immediate  
supervisors with ideas of my own for  
"CHANGE-remodeling-expansion".

I'll now answer your questions

1. I'm an "ON-CALL" Nurse and work  
exclusively in the OB area - more  
specifically in Intermediate Nursery;  
occasionally RN admitting nursery.

2. I feel the "space constraints" I've experienced  
while working in the nurseries have

The amount of room we have is what would be "safe" is an extreme difference.

There are times when I find it nearly impossible to do my work in such overcrowded conditions!

The bottom line is: it's DANGEROUS.

EG: [20+ babies packed in one of these Newline nurseries makes it impossible to get to a choking baby without moving 5-6 babies out of the way.]

EG: [I unplugged 5 isolettes with monitors (all plugged to each other due to lack of outlets, etc.) to make room for the portable x-ray machine to enter. Intermediate nursing -- then when they came back - we unplugged & moved & replugged all 5 isolettes and monitors. I don't need to emphasize the danger, ridiculousness & time-consuming nature of such a situation.]

I could go ON + ON + ON about how crowded it is!

Something should be done now - immediately - give a baby care section of the



③<sup>4</sup> yes - ANY chance of space being added  
is bound to help!

But please consult the nurses who  
work regularly in the units before  
revising the actual layout.

The "convalescent" nursery on 1 EAST  
is a perfect example of "NO THOUGHT"  
+ haphazard planning:

there is no waist-level counter - the  
whole set-up is a joke for working practicality!

- I'm not familiar with the actual new  
plans, however.

⑤ anybody I've talked to would agree  
it's unsafe + overcrowded in our whole OB AREA.  
I've heard a comment "It's like going back in time."

⑥ N/A

⑦ I've only read the publications mailed to my  
home -

I just know something has to be done  
for the OB ward - especially the current  
the current set-up is. no hand, crowded  
counter-productive + downright dangerous!

I've offered my supervisor my own  
ideas to adapt the existing  
structure in the "meanwhile".

I know the "ultimate goal" would  
be a totally new structure -  
but that is going to take valuable,  
potentially fatal time!

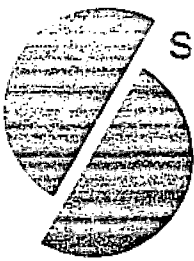
I'd be happy to share my ideas  
with you -

Sincerely,

Denise L. Busch, RN BS PHN  
(full time school nurse - SAC city Unit)

2426 CARLISLE LN #27/  
MCC 95825

487-3450



# Sutter Community Hospitals

November 3, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, Calif. 95814

Dear Mr. Parrington,

As a long term employee I have seen many changes in response to expanding our facilities as our patient load increases. I believe we need to further expand our facilities in order to preserve this excellent patient care as we'll improve working conditions for our employees.

Our Open Heart program has doubled in the past five years and yet our Surgery suite is barely adequate to provide this service. We frequently have patients stay overnight in our PAR as there is not enough room to move them to the ICU. Also in the Surgery suite we have a very small office that four others share with the Supervisor.

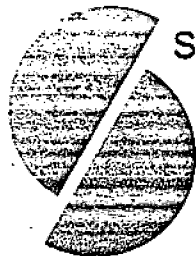
I am a non-smoker and have no place to eat my lunch other than the womens' dressing area with the smelly shoes (The male non-smokers do not have even this). I can rarely find a place to sit in the non-smokers cafeteria as it is also inadequate and also takes up a good part of my lunch time just to dress and get over there.

The storage for supplies in our OR is also at a premium and although we have cut inventory, revised and reorganized repeatedly, we must still have our hallways so cluttered it is a safety hazard and makes even the simplest job like picking a case a real inconvenience.

RECEIVED

NOV 05 1981

☐ SUTTER GENERAL HOSPITAL  
2020 I Street  
Sacramento 95814  
☐ SUTTER MEMORIAL HOSPITAL  
52nd and F Streets  
Sacramento 95819  
☐ SUTTER COMMUNITY HOSPITAL  
916 I Street  
Sacramento 95814  
☐ SUTTER RENAL DIALYSIS CENTER  
52nd and F Streets  
Sacramento 95819  
☐ CARDIO-PULMONARY CENTER  
52nd and F Streets  
Sacramento 95819  
☐ PERINATAL CENTER  
52nd and F Streets  
Sacramento 95819  
☐ RADIATION ONCOLOGY CENTER  
52nd and F Streets  
Sacramento 95819  
☐ CARDIOLOGY CENTER  
1219 28th Street  
Sacramento 95818  
☐ SUTTER HOSPITALS - AUXILIARY  
52nd and F Streets  
Sacramento 95819  
☐ MEDICAL RESEARCH FOUNDATION  
52nd and F Streets  
Sacramento 95819  
☐ CENTRALIZED BILLING AND COLLECTIONS  
3030 Folsom Blvd  
Sacramento 95816  
☐ BIOMEDICAL ENGINEERING CENTER  
4471 D Street  
Sacramento 95819  
☐ SUTTER HOSPICE CARE PROGRAM  
52nd and F Streets  
Sacramento 95819



As Sutter Memorial has been recently designated the major Cardiovascular (Open Heart up 60 cases over last years total already) and Peri-natology Center. I feel we owe it to our patients to provide them with the best facilities as well as the best care.

A Concerned Employee

*Jeanette Bell*

Jeanette Bell  
Asst. Head Nurse CV Surgery  
Sutter Memorial

- ☐ Sutter General Hospital  
2620 L Street  
Sacramento, CA 95816
- ☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Renal Dialysis Center  
916/451-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Perinatal Center  
916/451-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Radiation Oncology Center  
916/451-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816
- ☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Medical Research Foundation  
916/451-2222  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Centralized Billing and Collections  
3330 Folsom Blvd.  
Sacramento, CA 95816
- ☐ Biomedical Engineering Center  
4471 D Street  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819

November 10, 1981

Mr. Mark Haskins  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 L Street  
Sacramento, Ca 95814

Mr. Farrington,

I have worked at Sutter Memorial  
for the past year and one-half. During this  
time I have seen a real change in  
hospital patient care services including  
family - Central line, home-style diets, and  
flexible transport. One whole focus is that  
of providing a complete range of services  
to the obstetrical patient.

Ultimately, nursing when I work, we  
specialize in the care of premature infants,  
providing individually focused teaching.

I hope become increasingly affiliated with  
the inadequate facilities I find the lack of  
space. With the increased numbers of  
C/B patients, we are limited in our response  
and unable to meet patient care needs.  
I am very concerned about the hospital's  
ability to provide our specialized neonatal patients  
it completely support the proposed remodeling  
of Sutter Memorial Hospital.

Sincerely,

Mary Ellen Carlson

RECEIVED  
NOV 13 1981  
CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS

RECEIVED  
OCT 08 1981

October 7, 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

To: Mark Parrington  
Director of Corporate Planning

Dear Mark:

As a member of the Sacramento Community and as an employee of Sutter Memorial Hospital for the last nine years, I definitely recognize the need for a new Sutter General Hospital and a remodeled Sutter Memorial Hospital.

At Sutter Memorial, there is a great lack of sufficient office and meeting space for daily business activities. Presently there are eleven nursing administration staff operating out of one office that measures approximately 15 feet X 20 feet. These staff members include Assistant Directors of Nursing, Nursing Supervisors and the Staffing Coordinator. There is room enough for each person to have a "drawer" for their own work and a lateral file for community reference. At times the noise and activity level in such confinement causes frequent interruptions and distractions impeding the productive management work process. This work environment makes thinking, planning, working and staff counseling difficult to say the least.

The major remodeling planned for the emergency and surgical recovery rooms, for the Family Centered Care and Critical Care areas at Sutter Memorial will provide a well planned patient care environment allowing optimum quality of patient care for everyone concerned.

I am proud to say that Sutter Hospitals have served the  
Sacramento community well in the past and with their support,  
we will be better able to serve the community in the future.

Sincerely,

*Pat Whalen, R.N.*

Pat Whalen, R.N.  
Nursing Supervisor  
Sutter Memorial Hospital  
Sacramento, CA

November 5, 1981

Mr Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I St  
Sacramento, Calif. 95814

Dear Mr. Parrington,

I am writing this letter in support of the remodeling of Sutter Memorial Hospital.

As an employee of the intermediate nursery unit at Sutter Memorial, I am reminded daily of the need for increased space and a modern facility to meet our high risk patients need. It is extremely frustrating to work in a cramped, inadequate facility. We do not have the space to observe high risk patients perform specialized patient procedures, provide individualized patient instruction, or accommodate visiting family members.

The health care needs of our community have changed, particularly in obstetrics. We must adapt to consumer awareness and increased participation in perinatal care. A remodeled facility at Sutter Memorial will assist us in meeting community health care needs and demands.

You have my total support in the application for remodeling of Sutter Memorial Hospital -

Sincerely,

Kathy M Blake RN  
7-3 shift

RECEIVED

NOV 13 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



RECEIVED

NOV 17 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

November 14, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, Ca. 95814

Mr. Parrington -

I feel it is imperative that Sutter Memorial Hospital be remodeled and expanded. I work in Labor and Delivery where it is often overcrowded and with physical limitations prevent optimum patient care. It is both frustrating and discouraging to work under these conditions. Sutter offers needed services for normal and high risk mothers and infants, but cannot deliver these promised services in the present facility.

I support you in the application for remodeling Sutter Memorial Hospital.

Sincerely,

Patricia J. Renter

RECEIVED

SEP 17 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

September 16, 1981.

Mark Parington  
Director of Corporate Planning  
Sutter Community Hospital

Dear Mark,

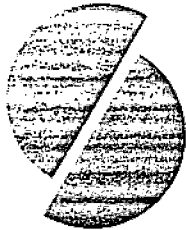
As a long time employee of Sutter Hospital  
I am acutely aware of the need for replacing  
Sutter General and remodeling Sutter Memorial.  
Sutter General was old when I came to work  
there & there was always problems with the plumbing.

Transferred to Sutter Memorial when the new  
facility was opened and even then the need  
for giving optimal health care has not been met.

Space is at a premium, waiting rooms have been  
converted to offices for new programs, the X-Ray  
departments still have stretchers with patients  
waiting in the halls for service. We continually  
have to transfer patients to make room for  
emergency admissions to the critical care areas.

There are many more examples that I could  
list if you have the time to read them.

Sharon Gooding



OCTOBER 8, 1981

MARK PARRINGTON  
DIR OF CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS  
2020 I ST STE D  
SACTO CA 95814

DEAR MR PARRINGTON:

I WISH TO SUPPORT SUTTER'S COMMITMENT TO PROVIDE BOTH EXCELLENT HEALTH CARE AND GOOD WORKING CONDITIONS. THE TWO REALLY WORK TOGETHER. ADEQUATE WORK SPACE, EQUIPMENT AND SUPPLIES MAKE FOR MORE EFFICIENT AND SATISFIED PERSONNEL WHO IN TURN CAN PROVIDE BETTER SERVICE TO THE COMMUNITY.

IT WAS VERY DEMORALIZING TO US IN THE MEMORIAL BUSINESS OFFICE (AND DURING THE DAY THERE IS AN AVERAGE OF SEVENTEEN EMPLOYEES) WHEN THE NEW OFFICES WERE BUILT FOR ADMINISTRATION. I CAN APPRECIATE ADMINISTRATION'S NEED FOR ADEQUATE FACILITIES, BUT I HOPE YOU CAN SEE OUR NEED. THE USE OF SIMPLE SQUARE FEET PER PERSON ALLOWED US IS PITIFUL.

THANK YOU FOR THE OPPORTUNITY TO EXPRESS MYSELF.

SINCERELY,

  
JANIE SPENCER,  
PATIENT REPRESENTATIVE SUPV.  
SUTTER MEMORIAL

RECEIVED

OCT 08 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

October 22, 1981

✓  
10-27-81

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

Dear Mr. Parrington:

As Sacramento continues to grow out of its boundaries, so does Sutter Community Hospitals.

It is imperative that we remodel and also build a new hospital at 28th and L Streets, and a new wing at Sutter Memorial.

As an employee of Sutter Memorial Hospital, I see every day of the week from the Basement to the Seventh Floor, from the East Wing to the West Wing, from Maternity through the Center Wing, our "Growing Pains."

We do not have any storage rooms or nooks and crannies left. We do not have enough public or employee bathrooms or lounges. We do not have enough dining room space, or chairs for employees lunch and dinner.

It's nothing to drive around Sutter Memorial Hospital for 30 to 45 minutes during the day looking for a parking space.

The worst thing of all is when you hear your own neighbors tell you that they will not come to Sutter Memorial Hospital any more, because our waiting list to get in here for surgery is worse than the dentist's office.

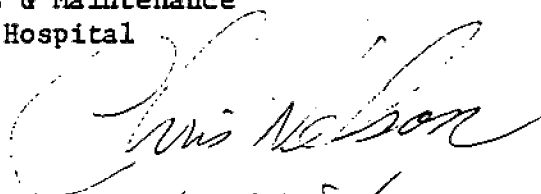
Come on, Sacramento, let's work together and do something about this.

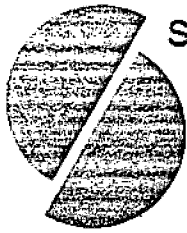
I would hate to think about what would happen of Sacramento had a "disaster", and it could happen at any time. Could we take care of it when the time comes?

Sincerely,

Chris Nelson  
Plant Operations & Maintenance  
Sutter Memorial Hospital

CN:cj

  
11-22-81



# Sutter Community Hospitals

September 29, 1981

Dear Mr. Parrington,

We, the Nursing Administration Secretaries, would like to take this opportunity to express our support of the remodeling project at Sutter Memorial Hospital.

Collectively, we have worked at Sutter for 35 years and in this time have had to deal with the "incredible shrinking space problem".

J.C.A.H. and many other regulatory agencies are consistently requiring changes that necessitate reallocation of patient care areas as well as the cramping up and even eliminating of space used for family waiting areas. Space used for clerical and other patient support departments has been consolidated until we are actually scheduling meetings in corridors and yes, even in the picnic areas. New applicants can be seen sitting on the floor in the hall outside of Personnel filling out applications.

We find it increasingly difficult to work efficiently and effectively with the present space limitations. One of the results of the space limitations is the lack of privacy. With this lack of privacy, it is difficult to professionally conduct interviews and resolve patient care problems in a confidential manner.

Sincerely,

*Omega Howard*  
Omega Howard

*Kay Ketchum*  
Kay Ketchum

*Mike Watson*  
Mike Watson

*Natalie D. Toft*  
Natalie Toft

**RECEIVED**  
SEP 30 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS

☐ Sutter Community Hospitals  
2020 L Street  
Sacramento, CA 95816  
☐ Sutter General Hospital  
2020 L Street  
Sacramento, CA 95816  
☒ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95816  
☐ Sutter Health Center  
52nd and F Streets  
Sacramento, CA 95816  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95816  
☐ Neuroscience Center  
of Northern California  
2020 L Street  
Sacramento, CA 95816  
☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95816  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95816  
☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95816  
☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95816  
☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95816  
☐ Central Billing Office  
3130 Folsom Blvd.  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
4471 D Street  
Sacramento, CA 95816  
☐ Sutter/VNA Hospice Center  
52nd and F Streets  
Sacramento, CA 95816

✓-3  
10-22-81  
October 21, 1981

Mark Farrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street Suite D  
Sacramento CA 95814

I am writing this letter in support of the remodeling of Sutter Memorial Hospital and the building of a new Sutter General Hospital. It is very difficult for us to work in such small quarters. I firmly believe that both of these projects are extremely essential in maintaining proper patient care in our community. If Sacramento is to grow, so must Sutter Community Hospitals.

*Dee J. Perkins*

*d/s - mem*



# Sutter Community Hospitals

September 25, 1981

Mark Parrington,

I work at Sutter Memorial as a Housekeeper. We do not have large enough areas to eat our lunch and take our breaks. When we have equipment to store there is no place for it.

You have my total support in filing the necessary papers to set this project in motion.

Sincerely,

Tom Didonato  
Hskpg. Memorial

RECEIVED

SEP 28 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

- ☐ Sutter General Hospital  
2800 L Street  
Sacramento, CA 95816
- ☒ Sutter Memorial Hospital  
916/454-2222  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Community  
Mental Health Center  
916/454-2333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Renal Dialysis Center  
916/454-2333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Cardiac/Pulmonary  
Diagnostic Center  
916/454-2333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Perinatal Center  
916/454-2333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Radiation Oncology Center  
916/454-2333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Cardiology Center  
916/454-2333  
1219 28th Street  
Sacramento, CA 95816
- ☐ Sutter Hospitals Auxiliary  
916/454-2222  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Research Foundation  
916/454-2280  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Medical Research and Collections  
916/454-2222, 916/454-2333  
3330 Folsom Blvd.  
Sacramento, CA 95818
- ☐ Biomedical Engineering Center  
916/454-2333  
4111 D Street  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
916/454-2333  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

September 25, 1981

Mark Parrington,

I work at Sutter Memorial as a Housekeeper. We do not have large enough areas to eat our lunch and take our breaks. When we have equipment to store there is no place for it.

You have my total support in filing the necessary papers to set this project in motion.

Sincerely,

*Bosa Medjed*

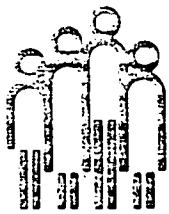
Bosa Medjed  
Hskpg. Memorial

**RECEIVED**  
SEP 28 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816  
☒ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816  
☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
☐ Centralized Billing and Collections  
3300 Robert Blvd.  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
4471 D Street  
Sacramento, CA 95819  
☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819





**FOUNDATION**  
**Health Plan** ©

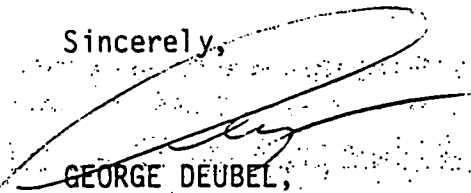
14 April 1982

Mr. Patrick G. Hays  
President and Chief Executive Officer  
Sutter Community Hospitals  
2020 I Street, #D  
Sacramento, CA 95814

Dear Pat:

The attached letter was approved unanimously by the Board of Directors  
on April 12. Good luck.

Sincerely,



GEORGE DEUBEL,  
President

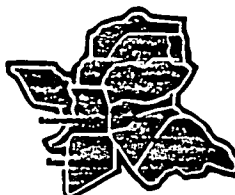
GD:ne

ATCH: support letter

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P.O. Box 255700  
Sacramento, California 95865-5700

☐ 5030 El Camino Avenue  
Carmichael, California 95608-4697  
(916) 971-0707



---

☐ P.O. Box 0  
555 West Benjamin Holt Drive  
Stockton, California 95201  
(209) 951-4560



5 April 1982

Mr. Patrick G. Hays  
President and Chief Executive Officer  
Sutter Community Hospitals  
2020 I Street, #D  
Sacramento, CA 95814

Dear Pat:

The Board of Directors and the staff of the Foundation Health Plan are keenly aware of the availability, quality, location, cost, and other factors involving health care delivery within our service area. The Sutter Community Hospitals form an integral part of our delivery system. Consequently, any modifications, enhancements, construction, renovation, and other activities generated by each or all of the Sutter Hospitals relate directly to the operation of our health plan. Accordingly, we want to make a number of general and specific comments on your plans involving the Sutter Memorial project and the Sutter General project...

As general background, the Foundation Health Plan is a Federally qualified and State licensed health maintenance organization. We serve the five counties of Sacramento, El Dorado, Nevada, Placer and Yolo through our headquarters in Carmichael. Our current enrollment is approximately 50,000 lives. We anticipate 65,000 lives by the end of 1982. Under contract are some 1,200 physicians plus many of the area ancillary providers including, of course, most of the acute facilities within our area. The FHP has been delivering quality health care since January 1, 1978. Since that time, we have also expanded into the four counties of San Joaquin, Amador, Calaveras, and Tuolumne plus we now anticipate additional expansions into adjacent counties. Since we provide services through contractual arrangements rather than the operation of our own facilities, our specific contract with the Sutter Community Hospitals represents a vital document in our arrangement for health care services.

We have reviewed a number of the documents, surveys, analyses, and proposals of the Golden Empire Health Systems Agency. We are somewhat more optimistic than the HSA on the economics of and planned growth for greater Sacramento. There is, presumably, a maldistribution of acute beds and, perhaps more important, a forthcoming shortage of beds particularly in specific areas and for specific services.

P.O. Box 255700  
Sacramento, California 95865-5700

☐ 5030 El Camino Avenue  
Carmichael, California 95608-4697  
(916) 971-0707



☐ P.O. Box 0  
555 West Benjamin Holt Drive  
Stockton, California 95201  
(209) 951-4560

We are most supportive of your plan for the Sutter General Hospital expansion. With our large enrollment population in Sacramento County, Sutter General is located ideally for Foundation Health Plan utilization. The planned facility certainly needs parking. The shifting and/or increase in the number of beds by 140 seems most prudent and proper. The hospital bed mix you have outlined seems to conform with the Foundation Health Plan population and medical-surgical requirements. We are most concerned too with plans for your perinatal and pediatric delivery system since certain of your services are not available at other facilities in the area. It would seem apparent that your plan for Sutter General and Sutter Memorial are unalterably intertwined. This is logical and the conclusions appropriate.

The Foundation Health Plan markets principally to employer-union groups with a typical demographic mix of age, sex, etc. However, we also offer a prepaid Medicare program with an expanding enrollment. As we develop Part A services for Medicare, there will be further emphasis placed on the health care services offered to the elderly and Medicare covered infirmed.

The Foundation Health Plan will utilize approximately 20,000 acute bed days in calendar year 1982. Approximately 35 percent or 7,000 bed days are provided by the Sutter Community Hospitals. We anticipate that this will grow to a figure in excess of 10,000 bed days in calendar year 1983. Should we develop additional programs in the Medi-Cal, CHAMPUS, or other environments, the increase would be most dramatic. Based upon this information, the Foundation Health Plan Board of Directors has authorized this letter of support to Sutter Community Hospitals in its general plans to expand, enhance, and modernize the Sutter Health Care Facilities. Should you require any specific comments or recommendations from the Foundation Health Plan, we will be more than pleased to cooperate.

Our best wishes with your project.

Yours very truly,



GEORGE DEUBEL,  
President

GD:ne

RECEIVED

NOV 30 1981

530, 45th Street,  
Sacramento,  
Ca. 95819.  
11. 24. 81.

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Mr. Mark Parrington,  
Director of Corporate Planning,  
Sutter Community Hospitals

Dear Mr. Parrington.

In response  
to your request for letters, to  
support the re. building program  
at Sutter, I offer you my  
thoughts for the need to  
update Sutter Memorial.

During the past decade  
there have been changes,  
and advances to the nursing  
process, Nurses today require  
more knowledge, and use  
more sophisticated aids  
during the course of their  
daily work, many take

post graduate courses to enable them to work in areas of their choice, they take a more direct and active part on the health care team.

Doctors have learned to respect and utilize our observations and nurses get accustomed to the Doctor's routines, rapport is established to form a good working relationship for the benefit of the patient, it is difficult to be adept in every sphere and difficult and stressful to care for patients with diverse problems therefore, I feel patient care will suffer unless efforts are made to develop sections for specific problems, such as, Gynaecology, General

Surgery, Respiratory, Internal Medicine, as well as those already established for critical care, Cardiac, and Perinatology etc.

I also feel there is a need to expand the Cafeteria, it is embarrassing to have to explain to families that the Cafeteria is closed to visitors between 1100 and 1300 hours, I also have to say that the Pharmacy does a fantastic job, working in their restricted area. How they manage to implement the unit dose and M.A.R systems under their present conditions, never ceases to amaze me.

You have, most certainly,

heard all this before, but  
I am happy to be able to  
increase the volume of  
your mail for this cause.

Yours sincerely,

Annette Brocchini

RECEIVED

DEC 22 1981.

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

To Whom it may Concern,

We are quickly running out of space in all areas. It is obvious to me that Sutter General needs to be remodeled and more space added for Pt areas. Rooms are too cramped to move about in and too difficult to maintain a proper temperature due to antiquated heating systems. More room for lounges for the staff would certainly help maintain a higher morale and give more space for visitors as well.

Rebuilding Sutter General is very important. Maintaining a good hospital for the downtown area is vital. More and more people are coming to the area and will only continue to increase in the



Excuse me, I am writing to you  
in appreciation for the letter  
and it is very the feeling.

For the small number of  
Hospitals for 10 years and feel  
that it is an excellent, well  
supported. Hospital unit that  
should be maintained as  
that movement needs to be  
continued to reach the highest  
of quality can be made.

We have had 3 children  
delivered here and my wife has  
been a patient in the past so  
I am very interested and  
interested in helping to secure  
any family the best possible  
care - And the future we need  
to plan for and build upon -  
Sincerely, R. Williams

RECEIVED  
NOV 16 1981

NOV 17 1981

Dear MR Barrington,

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

I am writing this letter in support of the remodeling of Sutter Memorial Hospital.

As an employee of ~~the~~ P.S.I. at Sutter Memorial, I am reminded daily of the need for increased space and a modern facility to meet our post partum patient's needs! It is extremely frustrating to work in cramped, inadequate facilities. We do not have the space to observe high risk patients, perform specialized patient procedures, provide individualized patient instruction, or accomodate visiting family members.

The health care needs of our community have changed, particularly in obstetrics. We must adapt to consumer awareness

an increased participation  
in perinatal care. A remodeled  
facility at Sutter Memorial  
will assist us in meeting  
community health care and  
demands.

You have my total support  
in the application for remodeling  
of Sutter Memorial Hospital.

Sincerely  
Kathleen E. Canyon RN  
PSI

NOV 18 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITAL

Dear Mr. Farrington,

11-17-81

First of all, I would like to compliment the hospital for its improvements over the last couple of years.

Next, I would like you to know I support the hospital's need for expansion and re-modeling. Certainly, our physical therapy staff and patients would benefit by having better working conditions if we were larger.

Certainly, many areas of the hospital need to be improved. However, I would hope that remodeling the emergency room and waiting area could be improved soon.

They don't even have an area for a grieving family who has just lost a loved one. Instead, the E.R. nurse comes across the hall to the physical therapy department and asks us if they can bring a family through our department, into our gym, where the door can be closed to maintain privacy and then explain the "bad news to the family". We are every willing to offer our space, but often times this room would normally be occupied with patients at work, or a staff member on the phone, discussing hospital

business. Thus, it is not always available for use.

I think it's pathetic that such a huge hospital can not offer people of this community one small room that is quiet and offers privacy ~~with privacy~~ during a time when they are about to hear some shocking and devastating news that their loved just died.

Instead, they are led across the hall, passing by physical therapy personnel, or patients on their way out of ~~that~~ <sup>our</sup> department, and then led into our gym, where a couple of uncomfortable, old wooden chairs are quickly set up for the family. We can offer tissues and hear the sounds of a grieving family through a closed door, and see their tears as they pass by on their way out our door.

Mr. Parrington, this situation happened yesterday and again today. Fortunately, the space was available, but what if it wasn't? Then, where do they take the family? Out in the hallway?

I certainly support this hospital's expansion. I feel very strongly about the situation I describe above, and hope something will be done very soon.

It truly is a sad situation.

Sincerely,  
Kate Hansen  
Physical Therapy - (Memorandum)

Sincerely  
Norma E Clark

I wish to voice my whole hearted support to the expansion efforts for Sutter General and Sutter Memorial. I am a West Coast nurse working in the Maternity Section at Memorial. The proposed expansion will alleviate the crowded conditions that now exist. We pride ourselves on personal service and with the expansion effort we hope to maintain such service.

Mark Pennington  
Director of Corporate Planning  
Sutter Community Hospitals  
3030 I St Sutter  
Sutter Calif 95814

Norma E Clark  
7640 McLaughlin  
Sutter Ca 95838  
Feb 23, 1982

2 Mar 82

Mr. Mark Larrington  
Director of Corporate Planning  
Futter Community Hospitals  
2020 "I" St., Suite D  
Sacramento, CA, 95814

RECEIVED

MAR 02 1982

CORPORATE PLANNING  
FUTTER COMMUNITY HOSPS.

Dear Mr. Larrington,

I sincerely appreciated your rapid response in acknowledging my letter of support for the construction of a third cardiovascular laboratory at Futter Memorial Hospital. It is with a similar purpose, that I now send you this second communique.

After having received <sup>detailed</sup> information about the proposed construction and remodeling of Futter Community Hospitals, I would also like to add my voice of support for this project. It is only too clear, that if Futter hopes to provide adequate, yet quality care in the future we must start preparing now.

Futter General Hos. unfortunately, outlived its usefulness as a quality care hospital. Because of her age, location and the amount of time it would take to remodel it; not to mention ongoing cost

it is understandable that a new facility be built. However, it is important, to maintain a similar location in order to meet the needs of the downtown Sacramento Community. The proposed project for construction of a new Sutter General incorporates the needs of ~~good~~ quality patient care and location.

I feel that Sutter has acted wisely in choosing to remodel Sutter Memorial also.

Obviously, Sutter Memorial is not in the same state as Sutter General and, thus remodeling rather than total reconstruction is in order. However, if Sutter hopes to also maintain adequate + quality patient care at Sutter Memorial in the future, it also must begin to prepare <sup>now</sup>.

Just as I can see the need for a third Cardiovascular lab, I can appreciate the need for further facilities and redistribution of services at Sutter Memorial. Again, I feel that Sutter is moving in the proper direction.

Finally, I would just like to say, that as a member of the Sutter staff, I feel that the employees are concerned



about Sutter's future as a quality care facility. I feel the proposed construction project for both hospitals to be appropriate in meeting the community needs; and that the "Board" has acted wisely in its respective recommendations

Respectfully Submitted

William H. Hansen

Bill Hansen  
Cardiovascular Technologist  
Sutter Memorial Hospital  
Dept. of Cardiology

Feb. 25, 1982

Dear Mr. Parrington,

In regard to remodeling Sutter Memorial and replacing Sutter General,

The need is very great. Sutter General is very old and in a real "tacky" and no longer is efficient.

Sutter Memorial needs updating particularly the Maternity Dept.

which is very antique; gloomy and physically difficult to work in. There is no cooling system

which necessitates opening windows in the summer allowing insects to invade the premises.

Please be aware of these problems so our community can have hospitals to be proud of.

Sincerely,  
Marguerite Whipple  
Sutter Mem. Employee

RECEIVED

FEB 26 1982

CORPORATE PLANNING  
SUTTER COMMUNIT' HOSPS.

2-20-82

Dear Mr. Farrington,

As an employee of the mental health part of Sutter Memorial Hospital I can see the need for improved facilities for care of the mentally and emotionally disturbed or disabled. I understand that Park Sutter Hospital is being considered to meet these needs.

I strongly urge you to approve this project for the benefit of the ability of the mental health system. The physical environment we live in is important to our mental health and it is more important to the people we serve.

Thank you,  
Larry Michelson LWN

from  
the  
desk  
of

**TOM RENFREE**

date: Feb 23, 1982

Mark Parrington  
Director of Corporate Planning;

As an employee of Sutter Memorial Hospital I am greatly encouraged by the proposed plans for construction and remodeling of the Sutter Community Hospitals.

I am a nurse in the intermediate nursery which lacks (to a large degree) in space for our patients, work space for our procedures etc. We are always needing more space and consequently "cramming" our selves & our patients into so-called "workable conditions".

The nurseries need to be placed together (that is NICU and Intermediate I + II.) We waste much time and energy running between the 3 nurseries.

I highly support the proposed plans for expansion of our "nitty" facilities.

Our care of the special high risk mothers and babies are superb. But the overcrowded conditions & inaccessibility of the nurseries, physicians offices etc. greatly detract from our positive features.

Please continue with your plans. It is an invaluable asset to the health care of our community.

Sincerely,

Cheryl Longlee RN

RECEIVED

FEB 24 1982

CORPORATE PLANNING  
SUTTER COMMUNIT' HOSPS.

RECEIVED

JAN 06 1981

JAN 3, 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Marc Farrington,

I have worked as an R.N.  
at Sutter Memorial for 5 1/2  
years and feel it is a very  
good hospital and a ~~good~~  
good place to work.

However we are in urgent  
need for more space and  
patient rooms. I work in  
Cmu and Telemetry and we  
have very limited storage  
space, poor visibility of  
patients in Cmu and no  
private area where we can  
take grieving families.

We are also in need of  
a room where we can hold  
classes for the patients for  
MI teaching and heart  
catheterization teaching.

More space would be very  
beneficial to both patient  
care and the nursing staff.

Thank you,

Carol Sherwood

RECEIVED

NOV 13 1981

NOV 12, 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Mr. Parrington,

I have worked for Sutter Hospital for four years. During those years I have watched Sutter's Obstetrical Unit develop into a Regional Perinatal Center — from Community Maternity to a reputable center specializing in Family centered, High Risk, and Neonatal care. The Perinatal Center is staffed by personnel dedicated to the "right kind of care" and directed by administrators who have accepted the responsibility of assuring that that "care" can be given. That commitment has given us increased staffing to compliment the increase in patient days and activities, newer and better equipment to enable us to care for patients with the best of technology, more educational opportunities to enhance that technology, and a good strong philosophy upon which we have built a statewide reputation.

The missing ingredient is space. No space for patients, no space for equipment and no space for staff. Without this essential ingredient our opportunities are limited and our accomplishments to date are threatened. We must increase our "wall limits" just to hang on.

Ideally we can increase our wall space and not just hang on — but give evidence to the community and the

region that we are a progressive, innovative  
system doing our best to serve a very diverse  
population of clients.

Shelly McGuff  
Head Nurse - Neonatal



RECEIVED

NOV 16 1981

Nov. 6, 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

For the past nine years I have worked for Sutter on the Maternity floor. I have seen dramatic changes in the numbers of patients we care for and also the quality of care expected of us. Our needs have increased tremendously. However our facility has remained in virtually the same condition. It is very frustrating to work in such poor conditions.

I wholeheartedly approve of the proposed remodeling of Sutter Memorial, especially the Maternity section. I hope the O.B. Staff will be consulted as to our specific needs.

Sincerely,

Marilyn Ringgenberg  
P.S. II

2/28/82

Director of Corp. Planning  
Sutter Community Hosp.

Mark Parrington,

As a long time employee at Sutter Mem. Hosp.,  
I fully support the need for remodeling &  
replacement at Sutter Mem. Hosp.

The maternity section should have been  
replaced many years ago. It is like an island  
to itself - outmoded, crowded, & inconvenient  
for all, patients, visitors and mainly staff.

I do not work in this area but have friends  
who do and hear the complaints all the time.  
The Neo-Natal & Intermediate nurseries are also  
overcrowded most of the time.

The maternity section would make an  
ideal Administrative & Business Office Center  
and get some of Sutter back to the Sutter sites.  
There are many other departments that need  
enlarging & more convenient locations also,  
but too numerous to mention & keep this brief.

I also am glad to see that input from  
employees who work in the different areas,  
is being encouraged & will be considered. People  
working the areas know the real problems.

"God Bless Luck

Sincerely,  
Kathleen Nage, LSm

RECEIVED

DEC 22 1981

CORPORATE PLANNING  
UT COMMUNITY HOSPS

Dec 16, 1981

We need many improvements  
in our ICU at Sutter Memorial. The  
most being more space and adequate  
equipment. It is nice to know that  
this is being started this month.

We ~~are~~<sup>would be</sup> much appreciated of this. Hope  
to see the rest of ICU remodeled also.

Keep up the good work, you have my  
support on this.

There are other areas in our hospital  
that need more expansion also, hope to see more  
done in those areas in the future.

Alan R. Plummer

September 20, 1981.

Dear Mr. Parrington:

I have attended meetings regarding the proposed building and/or remodelling of the two Sutter Hospitals, and feel that I must write to give my personal support and encouragement to all the projects.

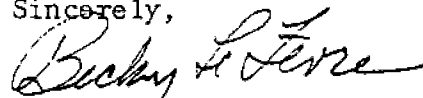
I have been employed as a Medical Technologist by Sutter Memorial for the last 16 years in a position which brings me in contact with all the hospitals in Sacramento County personally, plus other hospitals in Northern California through the services my department offers. This, I believe, gives me an all-over look at the total services offered by other hospitals and a basis for comparing Memorial with all these hospitals. My department offers a service unavailable in any other private hospital in Northern California. As a result, we serve approximately 25 other hospitals in both Nevada and California on a regular basis.

I think that much of Sutter's growth is because of our excellent staffing with vital persons at all levels. Our continuing education programs are encouraged by the hospitals. This brings new ideas, tests and equipment to our hospitals for better service and health care. Centralizing some of our tests makes it financially feasible to offer them for diagnosis. The costs would be prohibitive for every hospital and laboratory to perform every test that is available--many of which are required rarely, but essential for finite diagnosis.

However, nearly all our departments are working under the disadvantage of limited space. I can practically stand in the middle of my department and file, type, perform tests, use my microscope, and wash up without taking more than one step. In the past few years my work load has increased nearly 20% per year, creating problems in such a small space. I am sure the same is true throughout the hospital. To keep up with improved health care and modernizing, more space is essential.

The future plans for Sutter Community Hospitals does not necessarily mean an added traffic pattern, it means better and more efficient health care for the entire Sacramento area.

Sincerely,

  
Becky LeFevre, M.T.

**RECEIVED**

SEP 21 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

RECEIVED

OCT 26 1981

Oct. 22, 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Barbara Parrington,

I would like to express my support for the "Plan for the 80's" at Sutter Hospitals. I feel that re-building, expanding & remodeling will greatly improve the quality and quantity of the services we render. I have worked at Sutter Memorial as a R.N. for 5 years and have encountered many difficulties due to poor set-up of units. I worked on 3 center which is too large a unit to be accommodated by 1 nurse's station and the station is always over-crowded.

The past 4 years I have worked in the coronary unit, and in that time I have seen a 100% increase in census and patient acuity. The unit is a "made-over" Med-Surg. unit and does not provide adequate visualization of critical patients. It is too spread out, the monitoring equipment is inadequate, and there is no visualization of patients.

The main station is extremely small  
and crowded with barely enough room  
for our usual complement of nurses.  
Also, the whole floor of East-CMU

has no break area for staff. We have  
no place for meetings, personal conferences,  
or a quick break on a busy day. The  
nurses are already stretched, and working  
conditions add to our stress.

I feel that the top cardiac center  
of northern Ca. should offer better  
services to its patients. I have also

been a patient in the emergency room  
which is crowded and has no adequate  
waiting area. The often long of the  
hospital has some rooms where 8 adult  
patients share 1 bathroom and seems are  
very small & crowded.

Stutter Hospital has great services  
and people, and we can offer the  
community much better facilities than  
what is presently available. Thank you.

Sincerely,

Anna Abraham  
Asst. Head Nurse  
4E - CMU

November 7, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

RECEIVED

NOV 10 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS

Dear Mr. Parrington,

I am writing this letter in support of the remodeling of Sutter Memorial Hospital.

As an employee of the Neonatal Intensive Care unit at Sutter Memorial, I am reminded daily of the need for increased space and a modern facility to meet the needs of our premature and sick newborn patients. It is extremely frustrating to work in cramped, inadequate facilities. We don't have the space to observe high risk patients, perform specialized patient procedures, provide individualized patient and parent instruction, or accommodate visiting family members.

The health care needs of our community have changed, particularly in obstetrics. We must adapt to consumer awareness and increased participation in perinatal care. A remodeled facility at Sutter Memorial will assist us in meeting community health care needs and demands.

You have my total support in the application for remodeling of Sutter Memorial Hospital.

Sincerely,

Gayle J. Miller



Oct. 5, 1981

Dear Mr. Parington:

I have been an employee of the Pharmacy at Sutter Memorial since Oct. 2, 1957 and I have seen many changes, and I am sure many more to come.

If we are really to serve the patients and the employees of Sutter Memorial in a proper manner, we will need more space, not only for the main Pharmacy, but for the Satellites that are to be placed on each floor, I also feel one is needed for the Surgery, and Emergency Room areas.

Thanking you in advance for encouraging us to write to you and express our views.

Lucille M. Palmer

2390- Cambridge St.

Sacramento, California

95815

RECEIVED

OCT 06 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Oct. 27, 1981

Both Sutter Memorial & Sutter General Hospitals have offered the community valuable health care services at a reasonable cost for years. Now the number of patients seeking medical attention is exceeding our capacity.

More patient space, as well as employee work space and up to date equipment is needed if the quality of care received is to remain at the standard our community has a right to expect.

Susan Harden  
Ltg. Dept. Sutter Mem.

RECEIVED

NOV 06 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

RECEIVED

NOV 05 1981

11205 Bldg Plan  
Rancho Cordova Ca  
95670

November 4, 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS

Sutter Memorial Hospital  
52nd & F Streets  
Sacramento

Dear Mr. Parrington:

As an employee who works  
in the very overtrouched, closed,  
very busy pharmacy at Sutter  
Memorial I urge you to im-  
plement any proposed project  
that will expand the  
hospital. The expansion of  
Sutter Memorial will not  
make for better working  
conditions and result in  
better patient care.

Sincerely,

Dolores Sutter

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, Ca 95814

November 11, 1981

Mr. Parrington,

I have worked at Sutter Memorial Hospital for the past 1 1/2 yrs. During this time I have seen many changes in perinatal patient care services including family-centered care and Neonatal Transport. Our whole focus is that of providing a complete range of services to the obstetrical patient.

On the intermediate nursery unit where I work, we specialize in the care premature infants. Providing individualized parent teaching, I have become increasingly frustrated with the inadequate facilities and the lack of space. With the increased numbers of OB patients, we are limited in our response and unable to meet patient care needs.

I am very concerned about the hospital's ability to provide our specialized perinatal services as well as accommodate the increased census of perinatal patients. I completely support the proposed remodeling of Sutter Memorial Hospital.

Sincerely,  
Janet Barker

9-24-51

Dear Mr. Farrington,  
My name is Margaret Comstock.

I have been employed at Butler

Memorial Hospital since Feb. 22, 1948.

I am an R.N.

I am writing in support of

a new Butler Hospital and new

remodeling plans for Butler Memorial.

About Butler Hospital - I visited

there as a student nurse and for

a nursing post - and found the

nurse station in all units to

be very small. It had to have

a place to do charting, especially when

one are making rounds in the am

and at change of shift - it was

always difficult to find a good

place to get and give report to

the next shift of nurses. Also the

exposure is always limited - now

space is needed there.

Junior Memorial I worked (2  
my first 19 months on 3 Center as a  
staff nurse and since then a staff  
nurse on One West, Perinatal Services  
I. On 3 Center we always

needed more room to prepare and  
dispense our medications, 10 meds in  
particular. The room available on 3C  
for report was too small and in  
all areas of the hospital nurses need  
space for personal belongings. 3C  
didn't have any private rooms  
either (one 4 bed ward, and the rest  
semi-private). In a new ~~remodeled~~  
plan, maybe we could solve some  
of the above problems and provide  
more private rooms for those who  
request them. Also - I have nursing  
friends who have had to go to  
General for Surgery when Memorial  
was full. We like to be close to  
our friends. Remodeling could make  
us a few more rooms for med-Surg.

problems nothing in our thinking  
built many decades ago - nuclear must  
get supplied from numerous places -  
never get enough room to have supplies  
as one great area - more working  
Report must be given in empty pt.  
rooms - we don't always have an empty  
room. Needs to be in a different  
place every day for report. We need a  
conference room for report and above  
can have a place to find out  
within things and for nurses to  
have a place to meet. A new  
something would give us an room!  
have ~~the~~ actual we have ~~the~~  
been full to capacity now lately  
with more high risk patients taking  
beds, and our 1st floor patients  
and now the added to staff in CB,  
and more babies - baby born. We  
need more beds!!! Patients have to

out are the necessary items on  
 unhygienic group till a hot  
 room open in the morning after discharge.  
 Please allow us more room in the  
 plan. (The Room - the clinic building  
 level are well get what are need in  
 this area)  
 Also - the nurses and patients have  
 to put up 2 old plumbing fixtures  
 that leak, run all the time (commode)  
 sinks that plug up every, pour #20  
 pressure at times, 2 shower for  
 25 patients!! 2 showers are  
 totally inadequate!!! We have in  
 some rooms 4-5 patients sharing  
 a bathroom. There are also inadequate  
 for 4 who are bathing separately  
 a child etc. Remodeling program  
 we these need Bathroom showers!  
 Patients wouldn't have to wait in-line  
 to use the bathroom or to take a  
 shower if we had more



is changing with the times  
to provide better patient care, to  
more patients. We must keep  
updated on new nursing techniques  
etc. <sup>so why not a more modern OB ward?</sup>  
We need a new OB area  
to be able to fit our updated  
care and good nursing with  
more modern facilities. We are  
proud of Sutter Memorial - patients  
compare our OB care to others  
in the area and keep coming back  
here to have their babies and  
recommend us to friends.

Mr. Parrington please help  
us to get our much needed  
new OB area - Also with more  
rooms we get more babies - Our  
nurseries are very crowded with  
25-28 babies - Remodeling would  
give us better, bigger nurseries.  
Thank you -  
Margaret Comstock RN!

RECEIVED

MAR 03 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

Dear Mr. Parrington:

It is vital that we remodel Sutter Memorial Hospital because it is out of space. We have no or poor facilities, crowded work areas, congested hallways, and poor traffic patterns. These conditions cause frustration, inefficiency and therefore are costly. We need better facilities.

We are in dire need of a plan for the future that would keep the Sutter Community Hospitals up to date and provide the medical staff with the best equipment and facilities. I have told my friends about the plans for these hospitals and they think it is a great idea.

I strongly believe that the Sutter Community complex should be allowed to grow to continue serving the needs of Sacramento County.

Sincerely, *Christiana V. Azeredo*

9/21/81

Dear Mr Parrington,

I'm writing to support Sutter Community Hospital's application for approval of a new Sutter General Hospital and a remodeled Sutter Memorial Hospital.

I have worked at Sutter Memorial for the past 5 years as an LVN - I also have been a patient, having had surgery at Sutter Memorial in July 1978. Consequently, I have had much experience with Sutter Memorial Hospital facilities -

I feel the remodeling of Sutter Memorial will enable us to provide better patient care - particularly in the O B area which is dark & crowded and insufficient

for the needs of the community.  
The design of the remodeled  
Sutter Memorial will provide  
a much more efficient maternity  
area which will provide better  
patient care.

Virginia Ludwig

RECEIVED

SEP 22 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Frank Rounton  
Director of Corporate Planning  
British Columbia Hydro  
Vancouver

I think it is very

difficult for the public to  
fully understand the need  
for water to add to a

service to existing facilities  
rather than they view on the  
staff or a future has the  
one the people the community  
choice he talking to -

I think at British Columbia  
we can do the many places  
that need something

like a lot of planning  
that some things there have  
a large program we have  
patients - families + city companies  
about the water for much  
they need to respond and  
understand the facility - I'm

Sure this would improve  
the service -

Physical Therapy has  
a very small department and  
are limited in what they  
can do for the patient and  
unable to handle very many  
patients at one time.

Emergency Room is way  
undersized for the amount  
of patients they see every day.

We have very few  
private rooms for med-surg  
patients. Several have bed units  
that most people don't like  
to be in for long -

I work on a small  
med-surg that is a good  
example of poor room  
situation -

We have two 4-bed  
rooms with 1 bedroom  
beyond & 1 in the hall -  
no closets - Sometimes we  
have women on one side &  
men on the other. Across  
the hall is a 2 bedroom  
with no bathroom or closet.  
We have to share the  
showers on 2 sides -

We have no bathroom  
for nursing staff or an  
area of our own to give  
report in or just a place  
to discuss Pt Care -

How nice it would  
be to have all of this  
remodeled. We would have  
a happier staff and Pts with  
less complaints about rooms.

I hope the Committee  
will look upon us favorably,  
and consent to Sutter plans  
for the "80's" —

Thank you  
Barbara E Ford L.V.V.  
Sutter Memorial  
I must

RECEIVED

SEP 14 1981

COMM. RATE PLANNING  
SUTTER COMMUNITY HOSPS



BARBARA CUTHRIE  
2791 Lacy Lane  
Sacramento, California 95821  
Sept. 9, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I St., Suite D  
Sacramento, Ca. 95814

Dear Mr. Parrington:

This letter is in response to your request by memorandum, dated Sept. 8, 1981. You want to know why I believe Sacramento needs a new Sutter General and a remodeled Sutter Memorial.

I feel that my knowledge of the health care delivery system in our community is somewhat superficial. I do know, though, that in the twenty-five plus years that I have been a resident of Sacramento, the community has grown and changed tremendously. I strongly believe that Sutter should grow and change to accommodate Sacramento's needs. As an employee since 1974, my observation has been that only in approximately the past two years has Sutter been recognizing its responsibility to the community and planning its activities accordingly.

The physical facility at Sutter General has long been referred to as "outmoded" and "antiquated". It must be replaced. Although Sutter Memorial is newer, its space limitations are obvious to all, both employees and patients. I support vigorously the "Plan for the 80's", not only as a Sutter employee, but also as a resident of Sacramento.

RECEIVED

SEP 10 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Sincerely,  
Barbara Cuthrie

RECEIVED

SEP 28 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HCSPS

5205 Moddison Ave.

Sacramento CA 95819

September 23, 1981

Mr. Marie Parrington  
Director of Corporate Planning  
Sutter Hospitals  
2020 I St., Suite D  
Sacramento CA 95814

Dear Mr. Parrington,

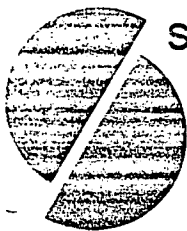
First, I heard of Sutter expansion plans in April at the new employee meeting (by you). Since, I viewed the long range plans on television and possibly the newspaper. My family is pleased to hear Sutter is updating itself to better serve the community.

I work part-time at Memorial Medical Records and lack of space is a problem. Fortunately, there are plans to enlarge the department and re-arrange the layout to better and more professionally accomodate physicians and patients.

I read "Plan for the 1980's" in Sutter Insights or News but did not feel a need to attend the neighborhood meeting.

Sincerely  
Judith A. Basurto  
JUDITH A. BASURTO

The new paint at Memorial looks great!



# Sutter Community Hospitals

October 5, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mark:

I am writing this letter in support of Sutter's commitment to provide a quality service to the residents of Sacramento. In order to meet this commitment, either new or updated facilities are necessary.

As I manage the Business Services Department at Sutter Memorial, which includes not only patient admissions, but the cashier functions as well, all one has to do to realize the need for better facilities at Memorial is to visit one of these two areas. You will note the lack of privacy available to you or your family. Remember, we are your community hospital.

Your help is appreciated.

Sincerely,

SUTTER MEMORIAL HOSPITAL

*Jerry Lewis*

Jerry Lewis  
Director  
Business Services Department

JL/aj

RECEIVED

OCT 07 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95816  
☐ Sutter General Hospital  
2020 L Street  
Sacramento, CA 95816  
☒ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Neuroscience Center  
of Northern California  
2020 L Street  
Sacramento, CA 95816  
☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95819  
☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
3330 Folsom Blvd.  
Sacramento, CA 95819  
☐ Biomedical Engineering Center  
471 D Street  
Sacramento, CA 95819  
☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819

Dear Mr. Mark Parsonson, Director of Corp Planning  
As an employee of Sutter  
Memorial Hospital I definitely  
feel it is vital for continued  
remodeling in order to meet the  
high standards of care expected  
by the community.  
I am employed in the Cml/  
laboratory area and the nurses  
station and rooms are too  
small and crowded to be  
able to perform the high standards  
of nursing care that is required  
in this area. It is unbelievable  
that here, we have even

10/15/81  
V-8

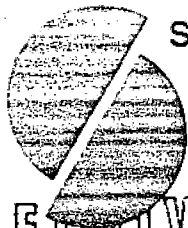
October 15, 1981

find to place patients in the  
hall as a room where gurneys  
are stored. We also have no  
place to take or give report  
other than a utility room or  
visitors lounge.

In order for this Hospital  
to maintain its high standard  
of care we must continue  
to remodel in order to meet  
the growing need for good  
Hospital facilities.

Thank you

Darlene Canbough  
4 East  
Sutter Memorial Hosp



# Sutter Community Hospitals

RECEIVED

NOV 16 1981

11/5/81

## CORPORATE PLANNING SUTTER COMMUNITY HOSPS.

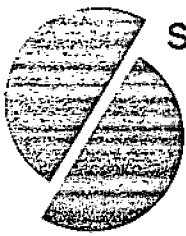
Dear Mr. Parrington:

I have been an employee at Sutter Community for 4 years, 3 of those years in Radiology. Just like many other people, I too am a victim of Sutter's long standing "lack of space" problem. When I go home in the evenings totally frustrated with my job, nine times out of ten it is due to the fact that there just isn't enough room in our department for us to do our jobs to the best of our abilities. Let me give you just a few examples of my working conditions. (I am a clerical worker in x-ray).

1. I literally have to fight the crowd in the hall way to get from one office to the other.
2. In the secretaries office there are 3 desks & 5 clerical workers. 3 clerical works share 1 desk!
3. Our lounge isn't a lounge anymore it's a storeroom. Boxes stacked to the ceiling. There's even a fold out desk in there now. (Somebody was lucky enough to find a cubbyhole for a desk!)
4. I trip over technicians in the lightroom when they are in between cases because there's no room for them to wait in the lounge.
5. I have to interrupt ultrasound and x-ray exams when I need supplies or records which are kept in the patient examrooms.
6. Patient records are not easily accessible. There are two off-site buildings in which records are stored. (Try explaining to a demanding doctor that it takes twenty-four hours to get films from the warehouse. Where's the warehouse?)
7. The worst of all is that there isn't a waiting room for our patients. The in-house patients sit in the main hallway & watch the traffic jam. Our out patients watch the oncology patients as they go down the hall on a gurney to the radiation oncology center. I don't feel that our in-patients should be exposed to the public, or that our out-patients should be exposed to in-patients. Some people just aren't emotionally prepared to see the condition of some of our in-patients, like tubes, oxygen, gurneys, pain.

I may be the one who gets frustrated over the lack of space, but our patients feel the affects of it in the end. I truly appreciate what Sutter administration is trying to do to update our faucilities. I also appreciate the oppurtunity to tell you about my working conditions. Hopefully we can convince the public how

☐ Sutter Community Hospitals  
☐ 2020 L Street, Suite D  
☐ Sacramento, CA 95814  
☐ Sutter General Hospital  
☐ Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
☐ 2020 L Street  
☐ Sacramento, CA 95816  
☐ Sutter Health Center  
☐ 52nd and F Streets  
☐ Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
☐ 52nd and F Streets  
☐ Sacramento, CA 95819  
☐ Neurosciences Center  
☐ 52nd and F Streets  
☐ Sacramento, CA 95819  
☐ of Northern California  
☐ 2020 L Street  
☐ Sacramento, CA 95816  
☐ The Perinatal Center  
☐ 52nd and F Streets  
☐ Sacramento, CA 95819  
☐ Radiation Oncology Center  
☐ 52nd and F Streets  
☐ Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
☐ 1219 28th Street  
☐ Sacramento, CA 95816  
☐ Sutter Hospitals Auxiliary  
☐ 52nd and F Streets  
☐ Sacramento, CA 95819  
☐ Medical Research Foundation  
☐ 52nd and F Streets  
☐ Sacramento, CA 95819  
☐ Central Billing Office  
☐ 3330 Folsom Blvd.  
☐ Sacramento, CA 95816  
☐ Biomedical Engineering Center  
☐ 4711 D Street  
☐ Sacramento, CA 95819  
☐ Sutter/WNA Hospice Care  
☐ 52nd and F Streets  
☐ Sacramento, CA 95819



## Sutter Community Hospitals

badly our hospital needs updating. Not for our sake but for our patients.

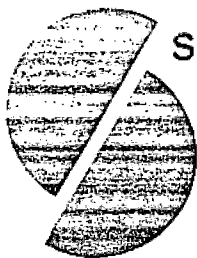
Sincerely,

*Helene*

Helene Lemmons  
Radiology Department  
Sutter Memorial

☐ Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814  
☐ Sutter General Hospital  
2020 L Street  
Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Neuroscience Center  
of Northern California  
2020 L Street  
Sacramento, CA 95816  
☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95811  
☐ Sutter Hospitals - Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
3300 Folsom Blvd.  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
4411 D Street  
Sacramento, CA 95819  
☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819





# Sutter Community Hospitals

September 30, 1981

Mark Parrington, Director  
Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, California 95814

Dear Mark:

I would like to take this opportunity to state my views concerning the proposed replacement of Sutter General and the expansion of Sutter Memorial Hospital.

Sutter General is a 1920's hospital that is trying to operate in a 1980's medical environment. The two are not compatible in any way. General has been renovated, reworked, expanded and otherwise remodeled to house the newer sophisticated mechanical and electronic gadgetry of the space age. It is my opinion that we have gone as far as we can go. Sooner or later, one gets tired of spending copious quantities of money to keep "the 1920 model-A" running, especially when there is nothing left to keep running in the first place.

Quality medical care today dictates space age technologies and equipment unheard of ten years ago. True, the equipment is more compact than it was ten years ago; however, the number of required pieces has increased. For example, physicians order tests to determine levels of circulating hormones today that were not known to exist ten years ago — let alone sixty years ago! These tests require the best level of technology available. If Sutter does not possess this technology, then a great patient disservice is perpetrated.

All the foregoing reasons could be used as an argument for Sutter Memorial. Although it is a newer facility than General, it is fast becoming obsolete in its own right.

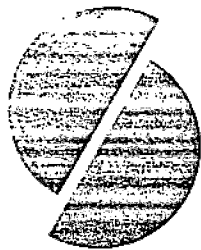
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OCT 02 1981

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CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

- ☐ Sutter General Hospital  
2020 I Street  
Sacramento, CA 95816
- ☐ Sutter Memorial Hospital  
52nd and F Streets  
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- ☐ Centralized Billing and Collections  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Biomedical Engineering Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819



-2-

Lastly, the question of space arises -- personnel space. As technologies improve, so must personnel who manage the technologies. Both facilities are woefully inadequate in space allotments. If there is any question regarding this argument, I happily extend an invitation to anyone to visit me in my "office" on the seventh floor either at General or Memorial.

Sincerely,

Troy L. Brannon, M.S.  
Nuclear Physicist

TLB/cs

RECEIVED

NOV 13 1981

Nov. 8, 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Mrs. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospital  
2020 I Street  
Sacramento, Ca. 95814

Dear Mrs. Parrington,

I am writing this letter in support of the remodeling of Sutter Memorial Hospital.

As an employee of the Neonatal Intensive Care unit at Sutter Memorial, I am reminded daily of the need for increased space and a modern facility to meet our increased patients' needs. It is extremely frustrating to work in cramped, inadequate facilities. We just don't have the space to observe high risk infants, perform specialized procedures & provide patient instruction & accommodate family members who visit frequently during the day.

The health care needs of our community have changed, particularly in obstetrics. We must adapt to consumer awareness & increased participation in perinatal care. A remodeled facility at Sutter Memorial will assist us in meeting community needs & demands. We have the largest obstetrics department in this area & have a great need for

a larger area to meet patient demands &  
the needs of the employees as well.

You have my total support in the  
application for remodeling of Sutter Memorial  
Hospital.

Sincerely,

Barbara A. Rungt

September 30, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, California  
95814

RECEIVED  
OCT 02 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Dear Mr. Parrington,

During my 15 years experience at Sutter Community Hospitals, I have had the opportunity to work in several nursing service areas in both the General and Memorial buildings. The general level of care and quality of service throughout the hospitals have been steadily high. I am proud to be associated with the long history of caring and effort to provide the best possible service available to our patients.

In the past 5 years, I have been working in an administrative capacity toward coordinating and organizing the care provided to renal failure patients, specifically dialysis patients. We have updated our equipment, supplies, and procedures to a level surpassed by few in the country. We have attracted qualified, exceptional people into our professional staff. With these best of resources available to us, our Renal Dialysis program remains fragmented and disjointed. The reason is clear; our multifaceted program has developed and grown over the past 12 years, the building and space available have not.

Consequently, our services have been "button-holed" into several small areas on unrelated floors. In an attempt to minimize costs we have avoided duplication of services between Memorial and General as much as possible. Some dialysis related services are available in one building, others in the separate building two miles away.

The design of the new Sutter General Hospital which includes the consolidation of Renal Dialysis services will greatly improve the care of dialysis patients. It will provide a setting for patients to receive all levels of care and all services related to their care in one location. It will fully utilize the professional staff time in job related activities rather than interruptions and time spent in commuting. It will allow for more efficient use of space, personnel, and supplies, and therefore be more cost effective.

The remodeling at Sutter Memorial and the new Sutter General are long overdue. My experience of poor space availability and its impact on the service we provide is not unique to Renal Dialysis. Our many other departments have continued to develop and expand over the years in space constraining areas. Our community needs up-to-date, readily available, and efficiently run health care facilities. Our current group of hospital administrators are dedicated, progressive, and informed. They work closely with each of us department heads and our staff, and therefore understand the needs of our patients and overall departments. They have kept me informed of their plans to develop the Sutter Hospital facilities through open internal meetings, neighborhood meetings, and numerous printed material such as the Plan For The 1980's, Sutter News, and several newsletter and newspaper articles.

As a professional nurse, a family member, a Sacramento resident, a Sutter neighbor, and a hospital employee, I support these plans to remodel Sutter Memorial Hospital and rebuild Sutter General Hospital. I want to see continued development and progressive changes in the health care services provided in Sacramento.

Sincerely,

A handwritten signature in cursive script that reads "Vicki Jones".

Vicki Jones  
Assistant Director  
Of Nursing  
Renal Dialysis

RECEIVED

OCT 29 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

October 28, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Mr. Parrington:

I am writing in regard to our need for a new Sutter General Hospital and a remodeled Sutter Memorial Hospital. As an employee of Sutter Community Hospitals, I am very aware of the desperate need for expansion in order to provide better health care for our patients. As an employee in the Cardiology Department, I am reminded every day of the vital part we play in the lives of people, not only in our immediate community but also in the lives of those who depend on our facilities from other areas when their own local medical care is not adequate.

Our department is located down a hallway of the hospital that is already being pushed for space. Between EKG, X-Ray, Heart Catherization Lab, Pulmonary Lab and our own department--not to mention the "waiting areas" (chairs against the wall) for the labs, Emergency and Surgery--its not unusual at times to have to work around anywhere from twenty to thirty waiting patients and their families/friends. The Heart Catherization Lab wheels patients in and out of the rooms all day, leaving them on the gurneys in the hallway to wait, for lack of a better place. All the other waiting people are in the same area, giving no privacy to the gownned and prepped patient, and only half of a hallway to move equipment and foot traffic through. I'd hate to think what would happen if we had to evacuate within three minutes! Equipment and machines from the various departments are left in the hall, as the small offices are not able to accomodate it all, and the workers too. (Housekeeping staff manages to work around all of this.)

One more recent incident this week that made me realize something must change is when four of our cardiology patients were unable to be admitted as scheduled because there were no beds to be found anywhere on all of the seven floors of this hospital. We need more room! The Sacramento area is deserving of a hospital with quality care and adequate space to meet the needs of its growing population. Sutter Community Hospitals is an excellent organization

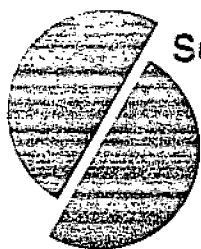
with a growing vision to meet those needs, and I believe it can be done if enough of us who see the situation up close will speak up in favor of the proposed expansion measures, as I am now. Thank you for the consideration of my views, Mr. Parrington, and here's hoping for a long and larger future for Sutter Community Hospitals.

Sincerely,

*Melinda Jeter*

Melinda Jeter





# Sutter Community Hospitals

SEPTEMBER 27, 1981

MARK PARRINGTON:

AS AN EMPLOYEE OF SUTTER MEMORIAL HOSPITAL, I WISH TO SUPPORT YOUR QUEST TO REMODEL THIS BUILDING AS WELL AS RENOVATE SUTTER GENERAL.

STORAGE, BREAKS AND LOUNGE AREAS ARE INSUFFICIENT. WE ONLY HAVE A VERY SMALL LOUNGE FOR ALL THE MALE STAFF AT THIS HOSPITAL.

OUR WORK STATIONS AND SUPPLY STORAGE AREAS ARE EQUALLY SMALL. REMODELING THIS FACILITY WOULD HELP ME DO A BETTER MORE EFFICIENT JOB FOR THIS HOSPITAL.

SINCERELY,

*Marion A. Deaver*

HSKPG. MEMORIAL

RECEIVED  
OCT 07 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816  
916/454-2222

☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
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☐ Cardio-Pulmonary  
Diagnostic Center  
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☐ Perinatal Center  
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☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
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☐ Cardiology Center  
1219 29th Street  
Sacramento, CA 95816  
916/454-2222

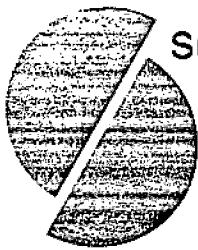
☐ Sutter Hospitals Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2280

☐ Medical Research Foundation  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Centralized Billing and Collections  
3030 Folsom Blvd.  
Sacramento, CA 95816  
916/454-2222, 916/454-3333

☐ Biomedical Engineering Center  
1371 D Street  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333



# Sutter Community Hospitals

SEPTEMBER 26, 1981

MARK PARRINGTON:

AS AN EMPLOYEE OF SUTTER MEMORIAL HOSPITAL, I WISH TO SUPPORT YOUR QUEST TO REMODAL THIS BUILDING AS WELL AS RENOVATE SUTTER GENERAL.

STORAGE, BREAK AND LOUNGE AREAS ARE INSUFFICIENT. WE ONLY HAVE A VERY SMALL LOUNGE FOR ALL THE MALE STAFF AT THIS HOSPITAL.

OUR WORK STATIONS AND SUPPLY STORAGE AREAS ARE EQUALLY SMALL. REMODELING THIS FACILITY WOULD HELP ME DO A BETTER MORE EFFICIENT JOB FOR THIS HOSPITAL.

SINCERELY,

HSKPG. MEMORIAL

*Ann Milonich*

RECEIVED  
OCT 07 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816  
916/454-2222

☐ Sutter Memorial Hospital  
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☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816  
916/454-2222

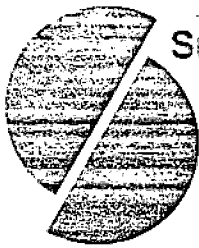
☐ Sutter Hospitals - Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2280

☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Centralized Billing and Collections  
3330 Folsom Blvd  
Sacramento, CA 95816  
916/454-2222, 916/454-3333

☐ Biomedical Engineering Center  
1717 D Street  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333



# Sutter Community Hospitals

✓ 1/16  
10/14

October 12, 1981

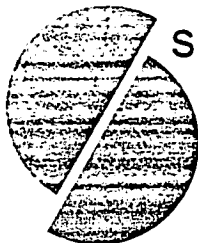
Mark Parrington:

I work at Sutter Memorial as a Housekeeper. We don't have Large enough area to eat our lunch and take our breaks. When we have equipment to store there is no place for it.

You have my total support in filing the necessary papers to set this project in motion.

Sincerely,  
*Mary P. Zermeno*  
Mary Zermeno  
Hskp. Memorial

- ☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816
- ☒ Sutter Memorial Hospital  
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- ☐ Centralized Billing and Collections  
3530 Folsom Blvd  
Sacramento, CA 95816
- ☐ Biomedical Engineering Center  
4271 D Street  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

OCTOBER 28, 1981

MARK PARRINGTON:

I AM PLEASED IN VOICING MY SUPPORT FOR THE FUTURE REMODELING OF SUTTER MEMORIAL AND RENOVATION OF SUTTER GENERAL.

THIS PROJECT IS IMPORTANT NOT ONLY TO STAFF MEMBERS BUT ALSO FOR FUTURE GROWTH AND SERVICE TO OUR COMMUNITY.

CRAMPED SPACE AND WORKING CONDITIONS HAVE BECOME ONE OF OUR MAJOR PROBLEMS. HOPEFULLY WITH THE APPROVAL OF THIS PROJECT WE CAN EXPAND OUR FACILITIES AND IMPROVE OUR WORKING CONDITIONS.

SINCERELY,

*Kay Edwards*  
KAY EDWARDS  
HSKPG. MEMROIAL

JL

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NOV 10 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
9161 45th Street  
Sacramento, CA 95819  
☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
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9161 45th Street  
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4171 O Street  
Sacramento, CA 95819  
☐ Sutter Hospice Care Program  
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Sacramento, CA 95819

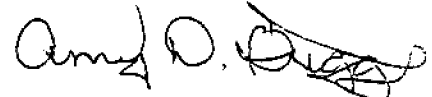
DEPARTMENT OF PLANNING: TO WHOM IT MAY CONCERN:

Greetings and Good Day to you. My name is Amy D. Briggs, and I am the Pharmacist Intern at Sutter Memorial Pharmacy, and I would like to express my support for a new Sutter General Hospital and the remodeling of Sutter Memorial Hospital.

To assure excellence in Patient Quality Care and the needs of the expanding Sacramento area, it is imperative that both hospitals and/or Sutter Community Hospitals progress and modernize in all areas - including Pharmaceutical Services. Dr. Adrian Bal, the new director of Pharmaceutical Services, has shown tremendous strides in the advancement of Pharmaceutical Services since his initiation here in September of this year, 1981. However, to complete the goodwill and needs of these services, Pharmacy does need more space, even if only to legalize the amount of working area per square foot for each Pharmacist: for example, sixteen square feet of working area per pharmacist, (See Pharmacy Law Book, 1981 Update).

Thank you very much for your time and attention.

Sincerely,

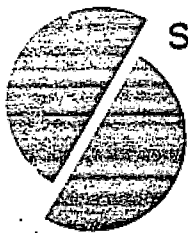


Amy D. Briggs Ph. Intern

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NOV 10 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



# Sutter Community Hospitals

November 6, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 "I" Street, Suite D  
Sacramento, California 95814

Dear Mr. Parrington:

As a concerned employee of Sutter Memorial Hospital, I wish to give my support for the remodeling and expansion of Sutter Community Hospitals. Since I work in the Radiology Department at Sutter Memorial, my foremost concern is updating this area. Expansion and remodeling is desperately needed. There are no patient waiting areas, reception areas or private doctor's offices. There are very limited dressing rooms and storage areas. The employee's lounge needs to be enlarged and ventilated. I also feel that since this is a Cardiac Care hospital that there should be at least one designated x-ray room for chest examinations.

Facilities that work closely together should and need to be more centrally located. Such departments are the ER room Lab, EKG, and Surgery units. Most of all the x-ray department should include Ultrasound, Nuclear Medicine, and in the future Computerized Tomography departments.

The ICU, PICU and CMU units are too widespread throughout the hospital. I feel that these units should be localized in one area. This would allow patients to receive better care and treatment by the nursing staff, x-ray, respiratory therapy and physical therapy departments.

All in all, I feel that Sutter Community Hospitals have insufficient space to give the increasing patient flow the proper care they deserve. Sutter Hospital personnel give the upmost care to their patients and it would be a great benefit to the community if we had better accommodations to keep up with the work flow.

Sincerely,

*Diane Rispoli, R.T.*

DIANE RISPOLI, R. T.  
Sutter Memorial Radiology Department

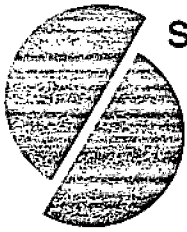
DR/jma

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NOV 10 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS

☐ Sutter Community Hospitals  
2020 "I" Street, Suite D  
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3300 Folsom Blvd.  
Sacramento, CA 95819  
☐ Biomedical Engineering Center  
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☐ Sutter/INA Hospice Care  
Sacramento, CA 95819



# Sutter Community Hospitals

November 5, 1981

Mark Parrington, Director  
Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mark:

Please add my vote of support for the rebuilding of Sutter General and remodeling of Sutter Memorial.

At Memorial, particularly in the Business Services Department, I feel we could create a much more professional atmosphere if we didn't have to work under such crowded and noisy conditions. With the planned remodeling, these poor working conditions will be eliminated.

As leaders in the health care field in the Sacramento area, we should project that image by having the most modern, up-to-date facilities available.

Sincerely,

Ann D. Jones  
Secretary  
Business Services Department  
Sutter Memorial Hospital

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NOV 05 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814  
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Sacramento, CA 95819  
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3130 Colson Blvd.  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
4711 D Street  
Sacramento, CA 95819  
☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819

October 29, 1981

Mark Parrington  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA. 95814

Dear Mark:

To me there is no question that we need to expand and remodel Sutter Community Hospitals. Our community needs the best in health care service that we can possibly provide.

To provide optimal care it is a necessity that we update and remodel our hospitals. Every department, not only our own, needs more room and more efficient use of that room.

We are all aware that we have an excellent medical staff in all specialties, and excellent hospital personnel and we need to match that with better working environment and equipment.

Sincerely,

*Susan Haynes*  
Medical Records, Memorial

RECEIVED

NOV 11 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



October 29, 1981

Mark Parrington  
2020 I Street  
Sacramento, CA. 95814

Dear Mark:

To serve the needsof this community it is imperative that Sutter Hospitals continue to expand and grow. Every department within this hospital needs to be remodeled, updated and expanded, not only for the benefit of the patient but to improve the working conditions for Sutters excellent medical staff and employees.

I want to endorse any proposed plans to make Sutter a better service to the community and a better place to work.

Sincerely,

A handwritten signature in cursive script, appearing to read "Patricia J. France".

Medical Records, Memorial

RECEIVED

NOV 09 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Nov. 7, 1981

Mr Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, Ca 95814

Mr Parrington,

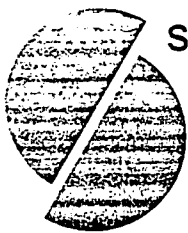
I have worked at Sutter Memorial Hospital for 14 years, in the Obstetrical Dept. as a post partum nurse, nursery nurse and for 6 months I was a helper in labor and delivery.

I now work on PS II, we specialize in care of High Risk Obstetrical, and family-centred care pts. We have inadequate facilities and lack of space, with the increased number of O B pts. we are limited in our response and unable to meet patient care and needs.

I completely support the proposed remodeling of Sutter Memorial Hospital.

Sincerely  
La Verre Romans LVR

Give him only to compare  
Sutton Memorial to Mary Street  
with the new apartment building  
to realize our own efforts:  
for by limits working and  
change place; a bank of a  
making some new relations  
of living every patient; corrected  
consider and soon the  
best is a long one.  
I we are to be a  
reflection of our community;  
concern for the very best in  
health care  
continue its policy of progress  
growth. It is only in the way  
that, under them, can continue  
to meet its responsibility of  
overseeing greatly medical progress  
not to put a privileged class  
just to everyone. (Sutton Memorial)



# Sutter Community Hospitals

October 6, 1981

RECEIVED

OCT 07 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street Suite D  
Sacramento, California 95814

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Dear Mr. Parrington:

I am writing this letter in support of remodeling Sutter Memorial Hospital and the building of a new Sutter General Hospital. I believe both of these projects are extremely essential in order to provide adequate health care for the community.

I am most familiar with the first floor at Sutter Memorial Hospital as I work in the radiology department. I believe this is the only radiology department in a hospital of this size that is located within the main thoroughfare and is without a waiting area for inpatients or out-patients. It can be easily seen that all patients are waiting in one of the main hallways of the hospital in wheel chairs and on gurneys, regardless of the degree of illness or discomfort. The poor location and inadequate number of dressing rooms results in out-patients walking in the same hallway often dressed in only a hospital gown.

There is congestion in every work area, even though every square foot of space has been utilized. Supplies are crammed into cupboards. The department supervisors office is shared by two other employees and also serves as a supply room. It is necessary to file films and reference cards while on a step-ladder as the files have nearly reached the ceiling.

Our ultrasound department is hindered as it has less than one-half of the needed space, inadequate heating and air conditioning and dressing areas consisting only of curtains suspended from the ceiling. It is located in the basement removed from the main department in an area unsuited for patient care.

☐ Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814  
☐ Sutter General Hospital  
2020 I Street  
Sacramento, CA 95814  
☒ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Neurosciences Center  
of Northern California  
2020 L Street  
Sacramento, CA 95818  
☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95818  
☐ Sutter Hospitals: Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
3300 Folsom Blvd.  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
4411 D Street  
Sacramento, CA 95819  
☐ Sutter/INA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819

October 6, 1981

These are only a few highlights of one department here at Sutter Memorial. This type of situation can be found in almost every department and certainly must be corrected if Sutter Hospitals are to continue to be considered adequate to provide a high degree of patient care.

The expansion project appears very favorable and I urge you to carry it out with expediency.

Yours truly,

A handwritten signature in cursive script that reads "Tom Pfitzner, C.R.T." The signature is written in dark ink and is positioned above the typed name.

TOM PFITZNER, C.R.T.

TP/jma

October 12, 1951

12  
10/14

Mark Parrington  
Director of Corporate Planning

As a consumer and long time employee of Sutter Memorial Hospital. I would like to express my concerns about the crowded conditions at this hospital.

Through the years I have watched the practice of medicine undergo drastic changes with many new departments offering new and improved diagnostic and Therapeutic procedures and techniques. All of these new departments and the personnel they employ are crammed into the same amount of space we utilized 20 years ago when the practice of medicine was simple and uncomplicated. Our grieving families are made to sit in the hall where a few chairs and a lounge have been placed because the waiting room has been converted to someones office. Patients and families from tray, the laboratory and Emergency room face similar situations on the main floor of the hospital. Throughout the hospital, waiting rooms, lounges and corridors have been compromised for the rapid expansion we have under

examples in every hospital area of overcrowding and compromising conditions. These conditions lead to unpleasant situations and complaints from our consumers, the patients.

I am sure we will see numerous changes occurring in the next few years that will require many new employees with expertise in many diversified fields. As a consumer, I expect the finest care for my family and myself and as a provider I feel I cannot provide this care with the amount of space we are expected to function in at the present time.

Kathryn Fox B.N.  
P.M. relief supervisor

1-2-51  
10-21-51

○ Dear Fellow Residents of Sacramento,

Do we need new Sutter hospitals? You bet we do! Let me tell you about today — I went to a hospital room to see someone I really care about, a physician who is a patient and what did I say but "Golly now I'll have a desk to use till you get back." That was really terrible but true.

○ Three days ago when this same physician was trying to finish things before becoming a patient I wouldn't let him into his office all afternoon. Why? A very ill patient had been brought to our heart cath lab from another hospital and his wife and two children were understandably upset when they arrived. What they needed was a quiet place where they could be alone together, there was only one solution to that problem so — once again a physician was



Locked out of his office!

Now what you've been hearing are

○ Strictly my own selfish reasons  
but every area of the hospital suffer  
from the same space limitations.  
Luxurious space we don't want or  
need just the room to do an efficient  
and effective job for all of you and  
us too 'cause we get sick too and  
have to go to the hospital just like  
anyone else.

○ There are things we need to do and  
want to do — programs to keep us well  
and help us recover from illness. This  
my friends is where you come in —  
we need your help to make these  
things happen.

Well its time to get back to work  
thanks for listening.

○ Ms. Alex Kennedy  
Cardiology Dept.  
man

V-8  
10-27-81

Dear Mr. Farrington, October 22, 1981

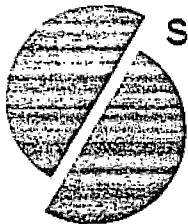
As an employee and Sutter baby of 19 years ago, I think is time to update ~~at~~ our facility to maintain the quality of patient care which Sutter Hospital is associated with.

All employees and patients are painfully aware of the stressed conditions which develop from lack of space, congested hallways, and crowded work areas. (especially semi-private patient rooms, physical therapy and emergency rooms.)

As a patient of the emergency room recently, and although I was treated very well, I was saddened to see the poor accommodations for awaiting patients and their families.

My complete support for the remodeling of Sutter Hospital is with the proposed project. The preliminary plans seem both functional and sensible and are rightfully geared for meeting the of the future.

Sincerely,  
Paul Vega, Physical Therapy  
Sutter Memorial



# Sutter Community Hospitals

Debbie Beardslee  
Patient Representative  
Business Services



52nd and F Streets  
Sacramento, CA 95819  
(916) 454-3333, Ext. 1126, Booth 2

Oct. 8, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Sutter Memorial Hospital

**RECEIVED**

OCT 09 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Dear Mr. Parrington,

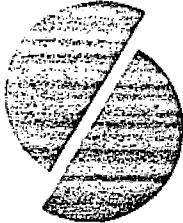
I am writing this letter concerning the proposed plan to remodel the business Office area of Sutter Memorial Hospital. Hopefully, listing some of the reasons I think make remodeling not only justifiable, but necessary will help convince you that this is a matter that demands immediate attention.

The noise level in the office is very high. It is not because of excess or loud talking for no reason. It is because we have to outtalk each other in order to be heard. This is especially bad on the telephone. When I call patients to get pre-admit information I have to plug one ear and bury my head in a corner to hear what the patient is saying. I very often have to ask the patient to speak up or repeat what they have said.

I sit in Booth 2 and this is where I must take patients to admit them. As I take them back and request them to have a seat I often think what I would think if I were a patient or family. Being led to a little stall where there are two chairs but only room for one person to be seated would not strike me as a first impression to be what we term a "quality care" facility. (Especially after spending even a few minutes in our "center of it all" lobby) The booths are cramped, and patients have no place except their laps to put their suitcases or other personal belongings. (Which makes it very difficult to sign) Squeezing in and out of their seats is a real problem and the wheelchairs which are kept directly across from my booth don't make it any easier. I have had many patients trip over a wheelchair as they leave or enter my booth. I have witnessed one family member actually fall down.

This is only the beginning. I think patients are entitled to a little bit of privacy when being admitted and when they want to discuss a problem or bill. With the noise, not only from talking, but from the plate machine, Xerox, phones ringing, and the constant thoroughfare past my booth, it makes privacy essentially impossible. There are so many people in so small a space a patient doesn't know where to find help. I have often had patients come to my booth looking for outpatient or Cashiers or another booth and I have to

- ☐ Sutter Community Hospitals
- ☐ 2020 I Street
- ☐ Sacramento, CA 95816
- ☐ 916/454-3333
- ☐ Sutter General Hospital
- ☐ 2020 I Street
- ☐ Sacramento, CA 95816
- ☐ 916/454-3333
- ☐ Sutter Memorial Hospital
- ☐ 52nd and F Streets
- ☐ Sacramento, CA 95819
- ☐ 916/454-3333
- ☐ Sutter Community
- ☐ 52nd and F Streets
- ☐ Sacramento, CA 95819
- ☐ 916/454-3333
- ☐ Sutter Health Center
- ☐ 52nd and F Streets
- ☐ Sacramento, CA 95819
- ☐ 916/454-3333
- ☐ Sutter Renal Dialysis Center
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- ☐ Sacramento, CA 95819
- ☐ 916/454-3333
- ☐ Neurosciences Center
- ☐ 52nd and F Streets
- ☐ Sacramento, CA 95819
- ☐ 916/454-3333
- ☐ of Northern California
- ☐ 2020 I Street
- ☐ Sacramento, CA 95816
- ☐ 916/454-3333
- ☐ The Perinatal Center
- ☐ 52nd and F Streets
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- ☐ 916/454-3333
- ☐ Radiation Oncology Center
- ☐ 52nd and F Streets
- ☐ Sacramento, CA 95819
- ☐ 916/454-3333
- ☐ Cardiology Diagnostic Center
- ☐ 1219 28th Street
- ☐ Sacramento, CA 95816
- ☐ 916/454-3333
- ☐ Sutter Hospitals Auxiliary
- ☐ 52nd and F Streets
- ☐ Sacramento, CA 95819
- ☐ 916/454-3333
- ☐ Medical Research Foundation
- ☐ 52nd and F Streets
- ☐ Sacramento, CA 95819
- ☐ 916/454-3333
- ☐ Central Billing Office
- ☐ 3330 Folsom Blvd.
- ☐ Sacramento, CA 95816
- ☐ 916/454-3333
- ☐ Biomedical Engineering Center
- ☐ 417 I Street
- ☐ Sacramento, CA 95819
- ☐ 916/454-3333
- ☐ Sutter/VNA Hospice Care
- ☐ 52nd and F Streets
- ☐ Sacramento, CA 95819
- ☐ 916/454-3333



redirect them.

I sincerely hope that I am not wasting my time in writing this letter. Remodeling of the Business office area is something that needs to be done not in the near future but right now. It will not only make it a more enjoyable place for Sutter Hospital Employees to work and most certainly raise their morale, but a better, more efficient place for patients to come to be admitted. First impressions are lasting ones and for a hospital that wants to come across as a Quality Care Facility the first impression is indeed a bad one.

I thank you for your time in reading this letter and hope for change soon!

Sincerely,

*Debbie Beardslee*

October 29, 1981

Mark Parrington  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA. 95814

Dear Mark:

I feel the remodeling of Sutter Memorial Hospital would enable the hospital to expand into many fields that are needed within the Sacramento Community. We are in need of plans for the future if that would keep Sutter Hospitals up to date with the best equipment and facilities.

We endorse the future plans for Sutter Community Hospitals 100%.

Sincerely,

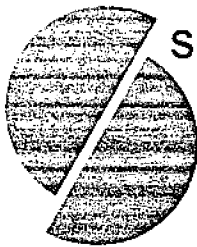
*Gail K. DeLabert*

Medical Records, Memorial

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NOV 11 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



# Sutter Community Hospitals

OCTOBER 27, 1981

MARK PARRINGTON:

I AM PLEASED IN VOICING MY SUPPORT FOR THE FUTURE REMODELING OF SUTTER MEMORIAL AND RENOVATION OF SUTTER GENERAL.

THIS PROJECT IS IMPORTANT NOT ONLY TO STAFF MEMBERS BUT ALSO FOR FUTURE GROWTH AND SERVICE TO OUR COMMUNITY.

CRAMPED SPACE AND WORKING CONDITIONS HAVE BECOME ONE OF OUR MAJOR PROBLEMS. HOPEFULLY WITH THE APPROVAL OF THIS PROJECT WE CAN EXPAND OUR FACILITIES AND IMPROVE OUR WORKING CONDITIONS.

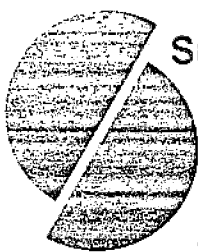
SINCERELY, *Patty Jo Roberts*  
PATTY JO ROBERTS  
HSKPG. MEMORIAL

JL

**RECEIVED**  
NOV 10 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPGS.

- ☐ Sutter General Hospital  
2800 L Street  
Sacramento, CA 95816
- ☐ Sutter Memorial Hospital  
9161 45th Street  
Sacramento, CA 95819
- ☐ Sutter Community  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Health Center  
9161 45th Street  
Sacramento, CA 95819
- ☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardio-Pulmonary  
9161 45th Street  
Sacramento, CA 95819
- ☐ Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Perinatal Center  
9161 45th Street  
Sacramento, CA 95819
- ☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816
- ☐ Sutter Hospitals Auxiliary  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Medical Research Foundation  
9161 45th Street  
Sacramento, CA 95819
- ☐ Centralized Billing and Collections  
3030 Folsom Blvd.  
Sacramento, CA 95816
- ☐ Biomedical Engineering Center  
9161 45th Street  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

OCTOBER 28, 1981

MARK PARRINGTON:-

AS AN EMPLOYEE OF SUTTER MEMORIAL HOSPITAL, I WISH TO SUPPORT YOUR QUEST TO REMODEL THIS BUILDING AS WELL AS RENOVATE SUTTER GENERAL.

STORAGE, BREAK AND LOUNGE AREAS ARE INSUFFICIENT. WE ONLY HAVE A VERY SMALL LOUNGE FOR ALL THE MALE STAFF AT THIS HOSPITAL.

OUR WORK STATIONS AND SUPPLY STORAGE AREAS ARE EQUALLY SMALL. REMODELING THIS FACILITY WOULD HELP ME DO A BETTER MORE EFFICIENT JOB FOR THIS HOSPITAL.

SINCERELY,

*Zora P. Stoykovich*  
ZORA STOYKOVICH  
HSKPG, MEMORIAL

JL

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NOV 10 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2800 L Street  
Sacramento, CA 95816  
916/454-2222

☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2333

☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2333

☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2333

☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2333

☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2333

☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2333

☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816  
916/454-2222

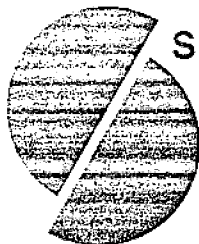
☐ Sutter Hospitals Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2280

☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2333

☐ Centralized Billing and Collections  
3330 Folsom Blvd  
Sacramento, CA 95816  
916/454-2222

☐ Biomedical Engineering Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2333

☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2333



# Sutter Community Hospitals

OCTOBER 27, 1981

MARK PARRINGTON:

I AM PLEASED IN VOICING MY SUPPORT FOR THE FUTURE REMODELING OF SUTTER MEMORIAL AND RENOVATION OF SUTTER GENERAL.

THIS PROJECT IS IMPORTANT NOT ONLY TO STAFF MEMBERS BUT ALSO FOR FUTURE GROWTH AND SERVICE TO OUR COMMUNITY.

CRAMPED SPACE AND WORKING CONDITIONS HAVE BECOME ONE OF OUR MAJOR PROBLEMS. HOPEFULLY WITH THE APPROVAL OF THIS PROJECT WE CAN EXPAND OUR FACILITIES AND IMPROVE OUR WORKING CONDITIONS.

SINCERELY,

*Adina L. Townsend*  
ADINA TOWNSEND  
HSKPG. MEMORIAL

JL

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NOV 10 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS

☐ Sutter General Hospital  
2020 L Street  
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916/451-2222

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52nd and F Streets  
Sacramento, CA 95819  
916/451-3333

☐ Sutter Community  
Mental Health Center  
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916/451-3333

☐ Sutter Renal Dialysis Center  
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916/451-3333

☐ Cardio-Pulmonary  
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916/451-3333

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916/451-3333

☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816  
916/451-2222

☐ Sutter Hospitals Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
916/451-2280

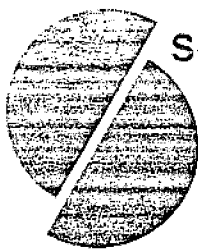
☐ Sutter Hospitals  
Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
916/451-3333

☐ Centralized Billing and Collections  
3135 Folsom Blvd.  
Sacramento, CA 95816  
916/451-2222

☐ Biomedical Engineering Center  
4171 D Street  
Sacramento, CA 95819  
916/451-3333

☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819  
916/451-3333





# Sutter Community Hospitals

OCTOBER 28, 1981

MARK PARRINGTON:

I WORK AT SUTTER MEMORIAL AS A HOUSEKEEPER. WE DO NOT HAVE  
LARGE ENOUGH AREAS TO EAT OUR LUNCH AND TAKE OUR BREAKS.  
WHEN WE HAVE EQUIPMENT TO STORE THERE IS NO PLACE FOR IT.

YOU HAVE MY TOTAL SUPPORT IN FILING THE NECESSARY PAPERS TO  
SET THIS PROJECT IN MOTION.

SINCERELY,

*Margaret Shank*  
MARGARET SHANK  
HSKPG. MEMORIAL

JL

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NOV 10 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95818  
916/454-2222

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52nd and F Streets  
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☐ Cardio-Pulmonary  
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☐ Perinatal Center  
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916/454-3333

☐ Cardiology Center  
729 28th Street  
Sacramento, CA 95818  
916/454-2222

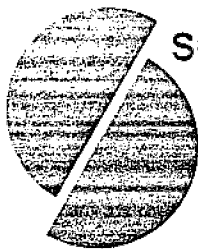
☐ Sutter Hospitals Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2280

☐ Medical Research  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Centralized Billing and Collections  
3000 Folsom Blvd.  
Sacramento, CA 95819  
916/454-2222

☐ Biomedical Engineering Center  
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Sacramento, CA 95819  
916/454-3333

☐ Sutter Hospice Care Program  
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916/454-3333



# Sutter Community Hospitals

OCTOBER 28, 1981

MARK PARRINGTON:

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THIS PROJECT IS IMPORTANT NOT ONLY TO STAFF MEMBERS BUT ALSO FOR FUTURE GROWTH AND SERVICE TO OUR COMMUNITY.

CRAMPED SPACE AND WORKING CONDITIONS HAVE BECOME ONE OF OUR MAJOR PROBLEMS. HOPEFULLY WITH THE APPROVAL OF THIS PROJECT WE CAN EXPAND OUR FACILITIES AND IMPROVE OUR WORKING CONDITIONS.

SINCERELY,

*Nancy Jundt*  
NANCY JUNDT  
HSKPG. MEMORIAL

JL

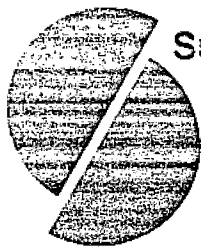
PS. We also need a loud speaker (intercom) & telephone to answer pages in the house-keeping lounge. A lot of nurses also use the lounge

**RECEIVED**

NOV 10 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

- ☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816
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- ☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816
- ☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Centralized Billing and Collections  
3300 Folsom Blvd.  
Sacramento, CA 95816
- ☐ Biomedical Engineering Center  
4111 D Street  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

OCTOBER 27, 1981

MARK PARRINGTON:

AS AN EMPLOYEE OF SUTTER MEMORIAL HOSPITAL, I WISH TO SUPPORT YOUR QUEST TO REMODEL THIS BUILDING AS WELL AS RENOVATE SUTTER GENERAL.

STORAGE, BREAK AND LOUNGE AREAS ARE INSUFFICIENT. WE ONLY HAVE A VERY SMALL LOUNGE FOR ALL THE MALE STAFF AT THIS HOSPITAL.

OUR WORK STATIONS AND SUPPLY STORAGE AREAS ARE EQUALLY SMALL. REMODELING THIS FACILITY WOULD HELP ME DO A BETTER MORE EFFICIENT JOB FOR THIS HOSPITAL.

SINCERELY,

*James A. Callaghan*

JAMES A. CALLAGHAN  
HSKPG. MEMORIAL

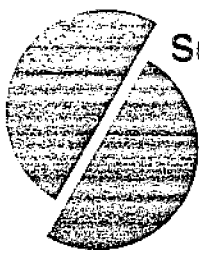
JL

RECEIVED

NOV 10 1981

COPY TO  
SUTTER COMMUNITY HOSPITALS

- ☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816
- ☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Health Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Renal Dialysis Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardio-Pulmonary  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Diagnostic Center  
916/454-3333  
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Sacramento, CA 95819
- ☐ Perinatal Center  
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52nd and F Streets  
Sacramento, CA 95819
- ☐ Radiation Oncology Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardiology Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Hospitals' Auxiliary  
916/454-2222  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Medical Research Foundation  
916/454-2280  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Centralized Billing and Collections  
916/454-3333  
3300 Folsom Blvd  
Sacramento, CA 95819
- ☐ Biomedical Engineering Center  
916/454-3333  
4111 D Street  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

OCTOBER 28, 1981

MARK PARRINGTON:

AS AN EMPLOYEE OF SUTTER MEMORIAL, I WISH TO SUPPORT YOUR QUEST TO REMODEL THIS BUILDING AS WELL AS RENOVATE SUTTER GENERAL.

STORAGE, BREAK AND LOUNGE AREAS ARE INSUFFICIENT. WE ONLY HAVE A VERY SMALL LOUNGE FOR ALL THE MALE STAFF AT THIS HOSPITAL.

OUR WORK STATIONS AND SUPPLY STORAGE AREAS ARE EQUALLY SMALL. REMODELING THIS FACILITY WOULD HELP ME DO A BETTER MORE EFFICIENT JOB FOR THIS HOSPITAL.

SINCERELY,

*David M. Small*  
DAVIS SMALL  
HSKPG. MEMORIAL

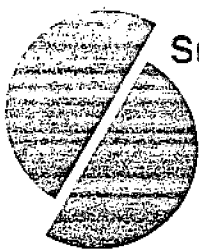
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NOV 10 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
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☐ Sutter Health Center  
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1219 28th Street  
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☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
☐ Centralized Billing and Collections  
3330 Polkton Blvd  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
471 D Street  
Sacramento, CA 95819  
☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

OCTOBER 28, 1981

MARK PARRINGTON:

AS AN EMPLOYEE OF SUTTER MEMORIAL HOSPITAL, I WISH TO SUPPORT YOUR QUEST TO REMODEL THIS BUILDING AS WELL AS RENOVATE SUTTER GENERAL.

STORAGE, BREAK AND LOUNGE AREAS ARE INSUFFICIENT. WE ONLY HAVE A VERY SMALL LOUNGE FOR ALL THE MALE STAFF AT THIS HOSPITAL.

OUR WORK STATIONS AND SUPPLY STORAGE AREAS ARE EQUALLY SMALL. REMODELING THIS FACILITY WOULD HELP ME DO A BETTER MORE EFFICIENT JOB FOR THIS HOSPITAL.

SINCERELY,

*Michael Rhinelander*  
MICHAEL RHINELANDER  
HSKPG, MEMORIAL

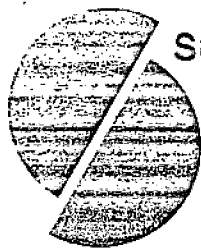
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NOV 10 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPGS.

☐ Sutter General Hospital  
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Sacramento, CA 95819  
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Sacramento, CA 95816  
☐ Biomedical Engineering Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

OCTOBER 26, 1981

MARK PARRINGTON:

I WORK AT SUTTER MEMORIAL AS A HOUSEKEEPER. WE DO NOT HAVE  
LARGE ENOUGH AREAS TO EAT OUR LUNCH AND TAKE OUR BREAKS.  
WHEN WE HAVE EQUIPMENT TO STORE THERE IS NO PLACE FOR IT.

YOU HAVE MY TOTAL SUPPORT IN FILING THE NECESSARY PAPERS TO  
SET THIS PROJECT IN MOTION.

SINCERELY,

*Virginia Baxter*  
VIRGINIA BAXTER  
HSKPG. MEMORIAL

JL

RECEIVED

NOV 10 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
Mental Health Center  
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3330 Polkton Blvd  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
1471 D Street  
Sacramento, CA 95819  
☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819

October 29, 1981

Mark Parrington  
2020 I Street  
Sacramento, CA. 95814

Dear Mark:

To serve the needs of this community it is imperative that Sutter Hospitals revitalize their facilities to provide optimal care for the community. Expansion and updating our services and facility is long overdue if Sutter Community Hospitals are to remain a leader in healthcare in this community. Every department in this hospital needs to be remodeled for optimal patient care and efficient and effective production of the employees.

We have all read and discussed the Plans for the 80s and I wholeheartedly endorse these plans.

Sincerely,

*Carolyn Harris*  
Medical Records, Memorial

RECEIVED

NOV 11 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

October 20, 1981

Mark Parrington  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA. 95814

Dear Mark:

To serve the needs of this community it is imperative that Sutter continue to expand and grow. Every department within this hospital needs to be remodeled, updated and expanded, not only for the benefit of the patient but to improve the working conditions for Sutters excellent employees and medical staff.

I want to endorse any proposed plans to make Sutter a better service to the community and a better place to work.

Sincerely,

*Patricia A Page*

Medical Record Department, Memorial

**RECEIVED**  
NOV 11 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



October 29, 1981

Mark Parrington  
2020 I Street  
Sacramento, CA. 95814

Dear Mark:

To serve the community better, we feel there is need to remodel and expand for optimal patient care. This benefit is not only for the patient but the employees who need better working conditions.

Sutter has an excellent staff and we deserve the improvements.

We strongly endorse any plans to make Sutter a better place to serve the public and employees.

Sincerely,

*Maryna Montgomery*  
Medical Records, Memorial

RECEIVED  
NOV 11 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

October 29, 1981

Mark Farrington  
2020 I Street  
Sacramento, CA. 95814

Dear Mark:

Sutter Community Hospitals is in the need of expanding to meet the needs of the employees and the growing community.

Sutter has a great staff, but to keep up with this, there is a great need to improve this working conditions, such as more room. The offices are too cramped, too much traffic in the hallways. We need to have more room if we are to do an efficient job.

We here at Sutter support the plans for the future of Sutter Community Hospitals.

Sincerely,

*Loretta Dula*  
Medical Records, Memorial

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NOV 11 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

October 20, 1981

Mark Parrington  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA. 95814

Dear Mark:

To serve the community better, we feel there is need to remodel and expand for optimal patient care. This benefit is not only for the patient but the employees who need better working conditions.

Sutter has an excellent staff and we deserve the improvements. We strongly endorse any plans to make Sutter a better place to serve the public and employees.

Sincerely,



Medical Record Department, Memorial

**RECEIVED**  
NOV 11 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

October 20, 1981

Mark Parrington  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA. 95814

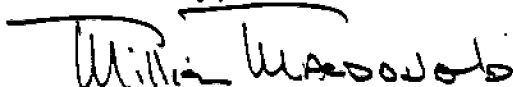
Dear Mark:

Sutter Community Hospitals is in the need of expanding to meet the needs of the employees and the growing community.

Sutter has a great staff, but to keep up with this, there is a great need to improve the working conditions, such as more room. The offices are too cramped, too much traffic in the hallways. We need to have more room if we are to do an efficient job.

We here at Sutter support the plans for the future of Sutter Hospitals.

Sincerely,



Medical Record Department, Memorial

**RECEIVED**

NOV 11 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

October 29, 1981

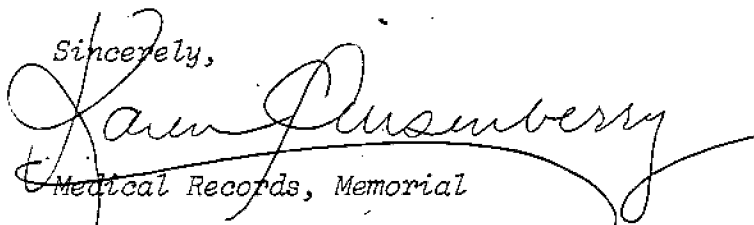
Mark Parrington  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA. 95814

Dear Mark:

To serve the community better, we feel there is need to remodel and expand for optimal patient care. This benefit is not only for the patient but the employees who need better working conditions.

Sutter has an excellent staff and we deserve the improvements. We strongly endorse any plans to make Sutter a better place to serve the public and employees.

Sincerely,

  
Medical Records, Memorial

RECEIVED

NOV 11 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

October 29, 1981

Mark Parrington  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA. 95814

Dear Mark:

I feel the remodeling of Sutter Memorial Hospital would enable the hospital to expand into many fields that are needed within the Sacramento Community. We are in need of plans for the future if that would keep Sutter Hospitals up to date with the best equipment and facilities.

We endorse the future plans for Sutter Community Hospitals 100%.

Sincerely,



Medical Records, Memorial

RECEIVED  
NOV 11 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

October 29, 1981

Mark Parrington  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA. 95814

Dear Mark:

To serve the needs of this community it is imperative that Sutter Hospitals revitalize their facilities to provide optimal care for the community. Expansion and updateing our services and facility is long overdue if Sutter Community Hospitals are to remain a leader in healthcare in this community. Every department in this hospital needs to be remodeled for optimal patient care and efficient and effective production of the employees.

We have all read and discussed the Plans for the 80s and I wholeheartedly endorse these plans.

Sincerely,

Ronnie Bonetti

Medical Records, Memorial

RECEIVED

NOV 11 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

October 20, 1981

Mark Parrington  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA. 95814

Dear Mark:

To me there is no question that we need to expand and remodel Sutter Community Hospitals. Our community needs the best in health care service that we can possibly provide. To provide optimal care it is a necessity that we update and remodel our hospitals. Every department, not only our own, needs more room and more efficient use of that room.

We are all aware that we have an excellent medical staff in all specialties, and excellent hospital personnel and we need to match that with better work environment and equipment.

Sincerely,

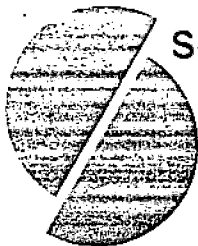
*Bill Patterson*

Medical Record Department, Memorial

**RECEIVED**  
NOV 11 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.





# Sutter Community Hospitals

OCTOBER 28, 1981

MARK PARRINGTON:

I AM PLEASED IN VOICING MY SUPPORT FOR THE FUTURE REMODELING OF SUTTER MEMORIAL AND RENOVATION OF SUTTER GENERAL.

THIS PROJECT IS IMPORTANT NOT ONLY TO STAFF MEMBERS BUT ALSO FOR FUTURE GROWTH AND SERVICE TO OUR COMMUNITY.

CRAMPED SPACE AND WORKING CONDITIONS HAVE BECOME ONE OF OUR MAJOR PROBLEMS. HOPEFULLY WITH THE APPROVAL OF THIS PROJECT WE CAN EXPAND OUR FACILITIES AND IMPROVE OUR WORKING CONDITIONS.

SINCERELY,

*Bryan Dutra*

BRYAN DUTRA  
HSKPG. MEMORIAL

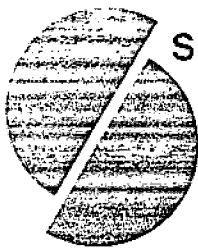
JL

**RECEIVED**

NOV 10 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

- ☐ Sutter General Hospital  
2020 L Street  
Sacramento, CA 95816
- ☐ Sutter Memorial Hospital  
916/454-2222  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Community  
916/454-3333  
52nd and F Streets  
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1215 28th Street  
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- ☐ Sutter Research Foundation  
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52nd and F Streets  
Sacramento, CA 95819
- ☐ Centralized Billing and Collections  
916/454-3333  
3333 Folsom Blvd.  
Sacramento, CA 95816
- ☐ Biomedical Engineering Center  
916/454-3333  
4171 D Street  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

OCTOBER 29, 1981

MARK PARRINGTON:

AS AN EMPLOYEE OF SUTTER MEMORIAL HOSPITAL, I WISH TO SUPPORT YOUR QUEST TO REMODEL THIS BUILDING AS WELL AS RENOVATE SUTTER GENERAL.

STORAGE, BREAK AND LOUNGE AREAS ARE INSUFFICIENT. WE ONLY HAVE A VERY SMALL LOUNGE FOR ALL MALE STAFF AT THIS HOSPITAL.

OUR WORK STATIONS AND SUPPLY STORAGE AREAS ARE EQUALLY SMALL. REMODELING THIS FACILITY WOULD HELP ME DO A BETTER MORE EFFICIENT JOB FOR THIS HOSPITAL.

SINCERELY,

OLIVER WAN  
HSKPG. MEMORIAL

JL

RECEIVED  
NOV 05 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPGS.

- ☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816
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4171 D Street  
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- ☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819

Jack M. Schneider, M.D.  
*maternal - fetal medicine*

October 26, 1981

Mr. Mark Parrington  
Sutter Community Hospitals  
2020 I Street  
Sacramento, California 95814

Dear Mr. Parrington:

As you know, patients under my care are admitted to the maternity unit at Sutter Memorial Hospital. This first free-standing perinatal care facility in California is approaching its fiftieth birthday. While Sutter Memorial Hospital is still respected for the quality of its perinatal services, many problems due to an aged facility require prompt resolution. Included in these is the increased service load (projected at 7,000 deliveries by 1990), the increase usage of specialty services (e.g., newborn intensive and intermediate units, ultrasonography, fetal surgery, etc.) and the establishment and growth of a regional perinatal center program of service, education and research.

Patients commonly now must be separated from their families, labor in the recovery room, await space in the operating room and await available space for urgent admission because of an inadequately-sized and designed facility.

The need for a modern and more spacious facility for mothers and their babies has been accepted by hospital-based and outside planners, consultants, providers and consumers. A lack of support for this consensus by any regulatory body would portend an unsafe circumstance for clients requiring inpatient perinatal services.

Sincerely,

  
Jack M. Schneider, M.D.

RECEIVED

NOV 09 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

November 3, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

Dear Mr. Parrington,

I am writing this letter in support of the remodeling of Sutter Memorial Hospital.

As an employee of the Labor unit at Sutter Memorial, I am reminded daily of the need for increased space and a modern facility to meet our Labor patients' needs. It is extremely frustrating to work in cramped, inadequate facilities. We do not have the space to observe high risk patients, perform specialized patient procedures, provide individualized patient instruction, or accommodate visiting family members.

The health care needs of our community have changed, particularly in obstetrics. We must adapt to consumer awareness and increased participation in perinatal care. A remodeled facility at Sutter Memorial will assist us in meeting community health care needs and demands.

You have my total support in the application for remodeling of Sutter Memorial Hospital.

Sincerely,

*Mrs. Maureen Dill*  
*Lennard H. Lipp*  
*Barbara Lipp*

RECEIVED

NOV 09 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

October 30, 1981  
7976 La Riviera, Apt. 93  
Sacramento, Ca. 95826

Sutter Community Hospitals  
Sacramento  
California

Dear Sir:

New to the Sacramento area myself, I am amazed at the number of people I have met who, like myself, have recently moved their families here. I can't help wondering about this increase in population in the Sacramento community: how will we meet the increased demand for hospitalization in a few years when we can observe the crowded clinical areas today?

Surely the question is not, "Should we provide a new facility for Sutter?" but "How soon can we provide it, and have we anticipated space demands for the next decade adequately?"

Sincerely,

*D. Gustafson*

Donna W. Gustafson, R.N.  
Perinatology Department

**RECEIVED**

NOV 02 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

November 3, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

Dear Mr. Parrington,

I am writing this letter in support of the remodeling of Sutter Memorial Hospital.

As an employee of the Labor & Delivery unit at Sutter Memorial, I am reminded daily of the need for increased space and a modern facility to meet our Labor patients' needs. It is extremely frustrating to work in cramped, inadequate facilities. We do not have the space to observe high risk patients, perform specialized patient procedures, provide individualized patient instruction, or accommodate visiting family members.

The health care needs of our community have changed, particularly in obstetrics. We must adapt to consumer awareness and increased participation in perinatal care. A remodeled facility at Sutter Memorial will assist us in meeting community health care needs and demands.

You have my total support in the application for remodeling of Sutter Memorial Hospital.

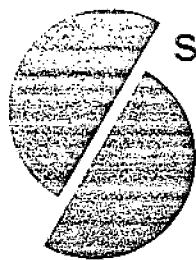
Sincerely,

**RECEIVED**

NOV 09 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

*Linda J. Sagredo*  
*Gerryl M. Arnez*  
*Laura A. Roche*  
*Mary Kelley*  
*Jon Stambaugh*  
*Estelle Jackson*



# Sutter Community Hospitals

November 4, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, Calif. 95814

Dear Mr. Parrington,

As an employee of Sutter Memorial Surgery I have found that we are in need of more space in the Surgery suite.

1. Storage space for supplies and equipment.
2. Area for dirty linen & trash.
3. Office space.
4. Holding area inadequate (noise & confusion for patients)
5. Recovery Room too small.

Thank You,

*Phyllis Christenson*  
Phyllis Christenson

RECEIVED

NOV 05 1981

☐ CORPORATE PLANNING  
☐ SUTTER COMMUNITY HOSPITALS  
☐ Sutter General Hospital  
2020 I Street, Suite D  
Sacramento, CA 95814  
☐ Sutter Memorial Hospital  
2020 I Street, Suite D  
Sacramento, CA 95814  
☐ Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814  
☐ Sutter Health Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Center  
1210 28th Street  
Sacramento, CA 95818  
☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
☐ Centralized Billing and Collections  
3050 Folsom Blvd.  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
1471 O Street  
Sacramento, CA 95819  
☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819

October 15, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospital  
2020 I Street  
Sacramento, CA. 95814

Dear Mr. Parrington,

In the past year and a half I have had the opportunity to be an employee, an outpatient and family for an inhouse patient at Sutter Community Hospitals. The care I have seen given has been excellent but there are many areas that need improvement for optimum care, comfort and convenience.

In expanding our services for Cardiac, Perinatal and Oncology care, a great need has developed for meetings, offices for support people and private areas for managerial staff.

Patients must wait in thorough-fares starting with admission and carrying on to test areas such as X-ray, Lab and EKG. Families wait for patients in various areas ranging from the lobby to the father's waiting room. Doctors must discuss patients conditions and treatment, which should be confidential, in crowded waiting areas, corridors or any available space.

I feel that in order to meet the needs of the community, we need to be able to progress with the development project as soon as possible.

Sincerely,

*Kathleen Hughes R.N.*

Kathleen Hughes, R.N.

**RECEIVED**

OCT 28 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

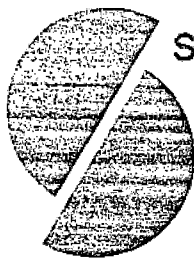
**RECEIVED**

~~OCT 29 1981~~

Leason Demarey Assoc. Inc.

*opened by mistake*





# Sutter Community Hospitals

November 4, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Community  
2020 I Street Suite D  
Sacramento, Calif. 95814

Dear Mr. Parrington,

I have been employed at Sutter Memorial as a perfusionist for the past 15 months. I have come to realize that this hospital is a tertiary cardiac center without the proper facilities to maintain optimum patient care. As of this date we have operated on 635 open heart patients utilizing only two operating rooms. If you consider the enormous quantity of disposable supplies that we perfusionists use alone, it will be obvious that storage is a real problem.

Another major problem that affects all surgery patients is the lack of a proper pre-surgery holding area. The present holding area, although an improvement on the past routine, is still rather uncomfortable for the patients. I imagine they must feel like they're on display and also an audience to the normal chaos that takes place at the operating room control desk.

Having been employed previously by a hospital that went through the "pains" of expanding, remodeling, etc. I can't emphasize enough the difference in employee attitude which, in turn was passed on to the patient resulting in better patient care.

I could probably write on and on about the different areas which need attention such as Recovery Room, supervisors office space, room for OR supplies, housekeeping supplies, and conference room.

It is my hope that Sutter Hospital will not fail to take the proper measures to continue being a top notch service to the community.

Sincerely,

*Susan B. Flynn C.C.P.*

Susan B. Flynn  
Cardio Perfusionist

RECEIVED

NOV 05 1981

CORPORATE PLANNING

SUTTER COMMUNITY HOSPITALS

Sutter General Hospital 2820 I Street Sacramento, CA 95819  
Sutter Memorial Hospital 918-154-1100 52nd and F Streets Sacramento, CA 95819  
Sutter Community Hospital 918-154-1100 52nd and F Streets Sacramento, CA 95819  
Sutter Health Center 918-154-1100 52nd and F Streets Sacramento, CA 95819  
Sutter Renal Dialysis Center 918-154-1100 52nd and F Streets Sacramento, CA 95819  
Sutter Pulmonary Center 918-154-1100 52nd and F Streets Sacramento, CA 95819  
Sutter Perinatal Center 918-154-1100 52nd and F Streets Sacramento, CA 95819  
Sutter Oncology Center 918-154-1100 52nd and F Streets Sacramento, CA 95819  
Sutter Cardiology Center 918-154-1100 1219 28th Street Sacramento, CA 95816  
Sutter Hospitals Auxiliary 918-154-1100 52nd and F Streets Sacramento, CA 95819  
Sutter Research Foundation 918-154-1100 52nd and F Streets Sacramento, CA 95819  
Centralized Billing and Collections 918-154-1100 3130 Folsom Blvd Sacramento, CA 95816  
Biomedical Engineering Center 918-154-1100 4171 D Street Sacramento, CA 95819  
Sutter Hospice Care Program 918-154-1100 52nd and F Streets Sacramento, CA 95819

MALCOLM M. MCHENRY, M.D., INC.  
HARVEY J. MATLOF, M.D., INC.  
M. D. FLAMM, JR., M.D., INC.  
MARK A. WINCHESTER, M.D., INC.  
LARRY J. WOLFF, M.D.

AMERICAN BOARD OF INTERNAL MEDICINE  
SUBSPECIALTY BOARD OF  
CARDIOVASCULAR DISEASES

## CARDIOLOGY DIAGNOSTIC CENTER

PLEASE DIRECT MAIL TO:  
SUTTER MEMORIAL HOSPITAL  
52ND AND F STREETS  
SACRAMENTO, CALIFORNIA 95819  
(916) 454-3333, EXT. 1560

CARDIOLOGY CENTER:  
SUTTER GENERAL HOSPITAL  
1219 - 28TH STREET  
SACRAMENTO, CALIFORNIA 95816  
(916) 454-2222, EXT. 1560

November 3, 1981

Mark Parrington, Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:

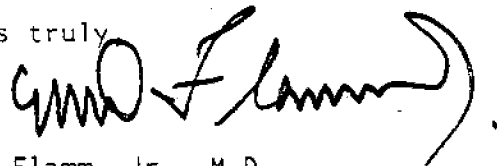
I am writing to you to add my unqualified and strong support for Sutter Community Hospitals' plans for replacement and renovation of Sutter General Hospital and remodeling of Sutter Memorial Hospital.

I have practiced medicine as a hospital-based cardiologist at Sutter Hospital since 1974. I have witnessed a steady increase in the need for patient care for cardiac disease over this period of time. This increased need and increased work load reflects not only a growing local population, but also improved ability to care for patients with heart disease, and increasing recognition of Sutter Hospitals as a tertiary referral center for the entire Sacramento Valley.

Sutter Hospitals has responded to this need, and has been able to meet the need because of a very dedicated staff, in spite of grossly inadequate facilities. We are particularly lacking in needed support facilities such as adequate Xray capability, adequate cardiac catheterization capabilities, adequate cardiac noninvasive laboratory facilities and space, and very importantly adequate space for the staff to work efficiently and effectively, and under satisfying conditions.

The plans which Sutter Community Hospitals have made to try to improve facilities to meet the needs of both our own community and and of the large surrounding area which depends on us for provision of these critical cardiac services, appear to me to be not only vitally needed improvements but also conservative, and based on needs which exist at the present time.

Yours truly,



M.D. Flamm, Jr., M.D.

MDF:rd

**RECEIVED**

NOV 10 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

October 30, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA. 95814

Dear Mark,

I Would like to take a moment to congratulate Corporate Planning for their part in the plan for the 80's and express my enthusiasm and support for the much needed expansion program at Sutter Memorial Hospital.

Respiratory Services has provided quality care for many years and continues to grow at an astronomical rate. The plan for the 80's provides our department with a new location that will accommodate increasing growth and better access to the clinical areas. Our present location in the basement is small and crowded and will certainly hinder progressive departmental development in the future years. The need for a larger department is necessary to fulfill future goals that will provide the best patient care possible.

Certainly, the plan for the 80's will provide the community with the best overall health care available.

Sincerely,

*Robert R. Woodbury*

Robert R. Woodbury R.T.  
Assistant Technical Director  
Respiratory Services  
Sutter Memorial Hospital

**RECEIVED**

NOV 02 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

October 30, 1981

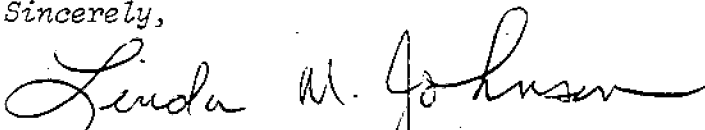
Mark Parrington  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mark:

To me there is no question that we need to expand and remodel Sutter Community Hospitals. Our community needs the best in health care service that we can possibly provide. To provide optimal care it is a necessity that we update and remodel our hospitals. Every department, not only our own, needs more room and more efficient use of that room.

We are all aware that we have an excellent medical staff in all specialties, and excellent hospital personnel and we need to match that with better work environment and equipment.

Sincerely,

  
Linda M. Johnson  
Medical Record Department, Memorial

RECEIVED

NOV 02 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

October 30, 1981

Mark Parrington  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mark:

To me there is no question that we need to expand and remodel Sutter Community Hospitals. Our community needs the best in health care service that we can possibly provide. To provide optimal care it is a necessity that we update and remodel our hospitals. Every department, not only our own, needs more room and more efficient use of that room.

We are all aware that we have an excellent medical staff in all specialties, and excellent hospital personnel and we need to match that with better work environment and equipment.

Sincerely,

*Eleanor M. Adams*

Medical Record Department, Memorial

RECEIVED

NOV 02 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

November 4, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

Mr. Parrington,

I have worked at Sutter Memorial Hospital for the past 2 years. During this time I have seen many changes in perinatal patient care services including Family-Centered Care, High Risk Obstetrical Care, Home-style Births, and Neonatal Transport. Our whole focus is that of providing a complete range of services to the obstetrical patient.

On the Labor/Del unit where I work, we specialize in the care of OB patients, providing individualized (patient/parent) teaching,

I have become increasingly frustrated with the inadequate facilities and the lack of space. With the increased numbers of O/B patients, we are limited in our response and unable to meet patient care needs.

I am very concerned about the hospital's ability to provide our specialized perinatal services as well as accomodate the increased census of perinatal patients. I completely support the proposed remodeling of Sutter Memorial Hospital.

Sincerely,

*Chris Arcangelo*  
*Unit Secretary*

RECEIVED

NOV 09 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS

November 4, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

Mr. Parrington,

I have worked at Sutter Memorial Hospital for the past SIX years. During this time I have seen many changes in perinatal patient care services including Family-Centered Care, High Risk Obstetrical Care, Home-style Births, and Neonatal Transport. Our whole focus is that of providing a complete range of services to the obstetrical patient.

On the LABOR unit where I work, we specialize in the care of high risk patients, providing individualized (patient/parent) teaching, & Regular Labor. I have become increasingly frustrated with the inadequate facilities and the lack of space. With the increased numbers of O/B patients, we are limited in our response and unable to meet patient care needs.

I am very concerned about the hospital's ability to provide our specialized perinatal services as well as accomodate the increased census of perinatal patients. I completely support the proposed remodeling of Sutter Memorial Hospital.

Sincerely,

Kathleen Welch RN

RECEIVED

NOV 09 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

November 4, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

Mr. Parrington,

I have worked at Sutter Memorial Hospital for the past 10 years. During this time I have seen many changes in perinatal patient care services including Family-Centered Care, High Risk Obstetrical Care, Home-style Births, and Neonatal Transport. Our whole focus is that of providing a complete range of services to the obstetrical patient.

On the Labor ~~Delivery~~ unit where I work, we specialize in the care of Labor patients, providing individualized (patient/parent) teaching, and many special services. I have become increasingly frustrated with the inadequate facilities and the lack of space. With the increased numbers of O/B patients, we are limited in our response and unable to meet patient care needs.

I am very concerned about the hospital's ability to provide our specialized perinatal services as well as accomodate the increased census of perinatal patients. I completely support the proposed remodeling of Sutter Memorial Hospital.

Sincerely,

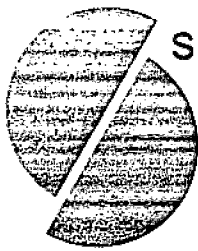
*Dorothy Welty*

RECEIVED

NOV 09 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.





# Sutter Community Hospitals

OCTOBER 28, 1981

MARK PARRINGTON:

I AM PLEASED IN VOICING MY SUPPORT FOR THE FUTURE REMODELING OF SUTTER MEMORIAL AND RENOVATION OF SUTTER GENERAL.

THIS PROJECT IS IMPORTANT NOT ONLY TO STAFF MEMBERS BUT ALSO FOR FUTURE GROWTH AND SERVICE TO OUR COMMUNITY.

CRAMPED SPACE AND WORKING CONDITIONS HAVE BECOME ONE OF OUR MAJOR PROBLEMS. HOPEFULLY WITH THE APPROVAL OF THIS PROJECT WE CAN EXPAND OUR FACILITIES AND IMPROVE OUR WORKING CONDITIONS.

SINCERELY,

HSKPG. MEMORIAL

*John A. Wells*

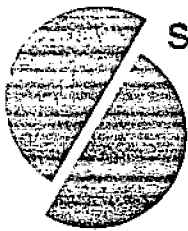
JL

RECEIVED

NOV 02 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HCSPS.

- ☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816
- ☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816
- ☐ Sutter Hospitals Auxiliary  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Centralized Billing and Collections  
3300 Folsom Blvd.  
Sacramento, CA 95816
- ☐ Biomedical Engineering Center  
4471 D Street  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

October 30, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:

I want to freely express my strong support for Sutter Community Hospitals plans for the 80's.

As a long time resident of Sacramento, with an immediate and extended family who are all consumer's of health care services I know first hand the increasing demand for quality patient care. As a Sutter employee I also know first hand that Sutter's employees strive to provide quality patient care and in truth do an impressive job. However due to the increasing limitations of space inside these buildings plus the lack of appropriate off street parking at both Hospitals everyone - patients, their families, visitors, doctors, and Hospital staff are being negatively impacted. If these Hospitals are not updated and expanded in the near future, the quality of services provided to patients surely will be negatively affected.

Again, let me repeat my family all strongly support Sutter Community Hospitals entire plans for the 80's.

Sincerely,

*Glenn Steen*  
Glenn Steen, L.C.S.W.  
Assistant Director of Social Work

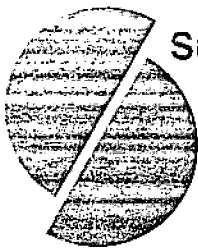
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RECEIVED

NOV 02 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814  
☐ Sutter General Hospital  
2020 I Street  
Sacramento, CA 95814  
☒ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Health Center  
516454-3333  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Neuroscience Center  
516454-3333  
Sacramento, CA 95819  
☐ The Perinatal Center  
2830 L Street  
Sacramento, CA 95818  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95818  
☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
3330 Folsom Blvd.  
Sacramento, CA 95819  
☐ Biomedical Engineering Center  
411 D Street  
Sacramento, CA 95819  
☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

OCTOBER 28, 1981

MARK PARRINGTON:

I WORK AT SUTTER MEMORIAL AS A HOUSEKEEPER. WE DO NOT HAVE LARGE ENOUGH AREAS TO EAT OUR LUNCH AND TAKE OUR BREAKS. WHEN WE HAVE EQUIPMENT TO STORE THERE IS NO PLACE FOR IT.

YOU HAVE MY TOTAL SUPPORT IN FILING THE NECESSARY PAPERS TO SET THIS PROJECT IN MOTION.

SINCERELY,

HSKPG. MEMORIAL

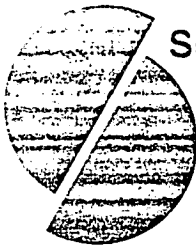
*Frank J. Patton*

JL

**RECEIVED**  
NOV 02 1981

**CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.**

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816  
☐ Sutter Hospitals Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
☐ Centralized Billing and Collections  
3000 Folsom Blvd.  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
4471 D Street  
Sacramento, CA 95819  
☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

OCTOBER 27, 1981

MARK PARRINGTON:

AS AN EMPLOYEE OF SUTTER MEMORIAL HOSPITAL, I WISH TO SUPPORT YOUR QUEST TO REMODEL THIS BUILDING AS WELL AS RENOVATE SUTTER GENERAL.

STORAGE, BREAK AND LOUNGE AREAS ARE INSUFFICIENT. WE ONLY HAVE A VERY SMALL LOUNGE FOR ALL THE MALE STAFF AT THIS HOSPITAL.

OUR WORK STATIONS AND SUPPLY STORAGE AREAS ARE EQUALLY SMALL. REMODELING THIS FACILITY WOULD HELP ME DO A BETTER MORE EFFICIENT JOB FOR THIS HOSPITAL.

SINCERELY,

HSKPG, MEMORIAL

JL

RECEIVED  
NOV 02 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816  
916/454-2222

☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816  
916/454-2222

☐ Sutter Hospitals Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2280

☐ Medical Research Foundation  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Centralized Billing and Collections  
3330 Folsom Blvd.  
Sacramento, CA 95816  
916/454-2222

☐ Biomedical Engineering Center  
4471 D Street  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

Oct 22, 1981

Dear Mr. Farrington,

Having been an employee  
at Sutter General and Sutter Memorial  
I have found both lacking in  
space, which limits the amount  
of quality care which can be given.  
I feel Sutter General is  
an important aspect of health  
care for the downtown area but it  
is in desperate need of renovation  
if Sutter Memorial is to continue  
to develop special services it must  
also expand. Thank you

Sincerely  
Susan Antone, R.N.

RECEIVED

NOV 03 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Dear Mr. Farrington

I support plans for rebuilding Sutter General Hospital and Additions to Sutter Memorial Hospital. Having been an employee at both Hospitals additional space is very much needed. We have outgrown our small Dept many years ago. Yet our patient load is on the increase, every year. Which requires more employees to treat the increased patient load, yet there's <sup>no</sup> way we can expand our treatment space.

I am writing you today to voice my support to remodel and expand our Sutter General and Memorial Hospital for better working conditions and provide superior modern facilities for our Community.

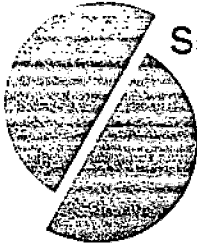
Sincerely

Hulda Bloom,  
Pharmacist  
1770

RECEIVED

NOV 03 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



# Sutter Community Hospitals

OCTOBER 26, 1981

MARK PARRINGTON:

I WORK AT SUTTER MEMORIAL AS A HOUSEKEEPER. WE DO NOT HAVE LARGE ENOUGH AREAS TO EAT OUR LUNCH AND TAKE OUR BREAKS. WHEN WE HAVE EQUIPMENT TO STORE THERE IS NO PLACE FOR IT.

YOU HAVE MY TOTAL SUPPORT IN FILING THE NECESSARY PAPERS TO SET THIS PROJECT IN MOTION.

SINCERELY,

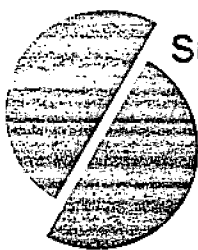
*Steve Marquez*  
STEVE MARQUEZ  
HSKPG. MEMORIAL

JL

RECEIVED  
OCT 27 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

- ☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816
- ☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816
- ☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Centralized Billing and Collections  
2000 Polson Blvd.  
Sacramento, CA 95816
- ☐ Biomedical Engineering Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

OCTOBER 26, 1981

MARK PARRINGTON:

AS AN EMPLOYEE OF SUTTER MEMORIAL HOSPITAL, I WISH TO SUPPORT YOUR QUEST TO REMODEL THIS BUILDING AS WELL AS RENOVATE SUTTER GENERAL.

STORAGE, BREAK AND LOUNGE AREAS ARE INSUFFICIENT. WE ONLY HAVE A VERY SMALL LOUNGE FOR ALL THE MALE STAFF AT THIS HOSPITAL.

OUR WORK STATIONS AND SUPPLY STORAGE AREAS ARE EQUALLY SMALL. REMODELING THIS FACILITY WOULD HELP ME DO A BETTER MORE EFFICIENT JOB FOR THIS HOSPITAL.

SINCERELY,

*Pat Flood*

PAT FLOOD  
HSKPG. MEMORIAL

JL

RECEIVED

OCT 27 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816  
916/454-2222

☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816  
916/454-2222

☐ Sutter Hospitals Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2280

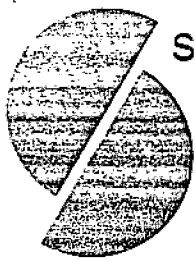
☐ Sutter Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Centralized Billing and Collections  
3030 Folsom Blvd  
Sacramento, CA 95816  
916/454-2222, 916/454-3333

☐ Biomedical Engineering Center  
4471 D Street  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333





# Sutter Community Hospitals

November 4, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street Suite D  
Sacramento, Calif. 95814

Dear Mr. Parrington,

As an anesthesia attendant for few months and before that a surgery attendant for a few years I am concerned about the lack of space in our department and some others facilities on the first floor such as the Recovery Room, ER, X-ray, to name a few.

I feel that a waiting room for each facility would solve the problem, or an area where patients could stay while waiting to be seen, instead of congregating in the hallway impeding traffic as they are currently doing. An enclosed holding area would certainly be welcome by the patients who are waiting for surgery. As it is, they are presently exposed to excessive noise and congested traffic.

Also, the area where I work (Anesthesia Room) is very limited in space and storage. There is not enough storage space for anesthesia supplies and it creates problems at times: the spare anesthesia machine is currently stored in the end of the hallway by the emergency exit and I feel that is not the proper place.

I hope these suggestions will be of use in the future plans for remodeling Sutter Memorial for improved patient care and working conditions.

Sincerely,

Josette Sykes

*Josette M. Sykes*

**RECEIVED**

NOV 05 1981

**CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.**

☐ Sutter General Hospital  
2020 I Street  
Sacramento, CA 95814  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
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4171 D Street  
Sacramento, CA 95819  
☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819

October 30, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, Calif. 95814

Dear Mr. Parrington,

I feel that the proposed expansion and improvement plan for Sutter Memorial Hospital as part of the plan for the 80's is long overdue and it will greatly increase our ability to provide good care to the many patients requiring our services.

As an employee in the Respiratory Services Department, I can attest to the fact that our departmental facilities are completely inadequate. Our 35-plus employees work out of a small room in the basement which is so crowded at report time that people cannot move freely around the room. This lack of space also hampers our ability to assemble and check out life support equipment such as neonatal, pediatric and adult ventilators and deliver them quickly to patient areas in crisis situations. We face these situations daily.

In terms of our own comfort and convenience as employees, at the present time we share one bathroom with Central Supply. We have no lounge area and no lockers. There is no place for a non-smoker to go to get out of the smoke except to the small dining room which is usually filled to capacity. As a non-smoker, I find this very irritating to my health!

In short, we desperately need the improvements that are being planned and I feel patient care will benefit tremendously when a larger, more modern area is provided for us.

Sincerely,

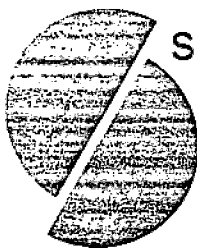
Viola Ottowa, CRTT

*Viola J. Ottowa*

RECEIVED

NOV 04 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



# Sutter Community Hospitals

OCTOBER 26, 1981

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SINCERELY,

*Delores J. Meeker*

DELORES MEEKER  
HSKPG. MEMORIAL

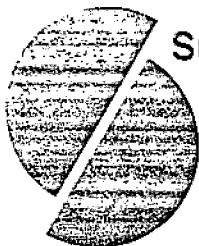
JL

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OCT 27 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

- ☐ Sutter General Hospital  
2620 L Street  
Sacramento, CA 95816
- ☐ Sutter Memorial Hospital  
916/454-2222  
52nd and F Streets  
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916/454-3333  
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- ☐ Sutter Research Foundation  
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- ☐ Sutter Hospitals  
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- ☐ Medical Research and Collections  
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- ☐ Sutter Hospice Care Program  
916/454-2222  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

OCTOBER 26, 1981

MARK PARRINGTON:

I AM PLEASED IN VOICING MY SUPPORT FOR THE FUTURE REMODELING OF SUTTER MEMORIAL AND RENOVATION OF SUTTER GENERAL.

THIS PROJECT IS IMPORTANT NOT ONLY TO STAFF MEMBERS BUT ALSO FOR FUTURE GROWTH AND SERVICE TO OUR COMMUNITY.

CRAMPED SPACE AND WORKING CONDITIONS HAVE BECOME ONE OF OUR MAJOR PROBLEMS. HOPEFULLY WITH THE APPROVAL OF THIS PROJECT WE CAN EXPAND OUR FACILITIES AND IMPROVE OUR WORKING CONDITIONS.

SINCERELY,

TERRI DENSMORE  
HSKPG. MEMORIAL

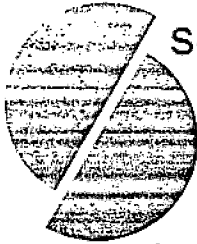
JL

RECEIVED

OCT 27 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

- ☐ Sutter General Hospital  
2800 L Street  
Sacramento, CA 95816
- ☐ Sutter Memorial Hospital  
52nd and F Streets  
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- ☐ Sutter Health Center  
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417 D Street  
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SINCERELY,

*Jerry A. White*  
LAUNDRY MEMORIAL  
JERRY WHITE

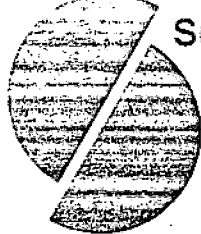
JL

RECEIVED

OCT 27 1981

CORPORATE PLANNING  
SUTTER COMMUNIT' HOSPS.

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816  
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52nd and F Streets  
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3330 Folsom Blvd.  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
4471 O Street  
Sacramento, CA 95819  
☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819



OCTOBER 28, 1982

MARK PARRINGTON:

I AM WRITING THIS LETTER IN SUPPORT OF THE REMODELING OF SUTTER MEMORIAL HOSPITAL AND THE BUILDING OF A NEW SUTTER GENERAL HOSPITAL. IT IS VERY DIFFICULT FOR US TO WORK IN SUCH SMALL QUARTERS. I FIRMLY BELIEVE THAT BOTH OF THESE PROJECTS ARE EXTREMELY ESSENTIAL IN MAINTAINING PROPER PATIENT CARE IN OUR COMMUNITY.

I FEEL MORE AND MORE PEOPLE FROM SURROUNDING COUNTRIES ARE USING OUR FACILITY AND BY BUILDING A NEW HOSPITAL, IT WOULD BETTER SERVE THE NEEDS OF THE PUBLIC AND THEIR FAMILIES.

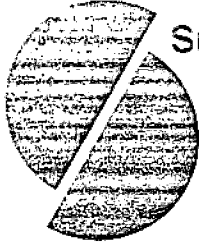
SINCERELY,

*Sue Puttere*  
SUE PUTTERE  
MEMORIAL  
LVN 5 CENTER

RECEIVED  
OCT 28 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

- ☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816
- ☐ Sutter Memorial Hospital  
916/454-2222  
52nd and F Streets  
Sacramento, CA 95819
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Mental Health Center  
916/454-3333  
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52nd and F Streets  
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Diagnostic Center  
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916/454-3333  
1319 28th Street  
Sacramento, CA 95816
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916/454-2222  
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916/454-2280  
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916/454-3333  
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# Sutter Community Hospitals

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SINCERELY,

PAULINE RAGSDALE  
HSPK. MEMORIAL

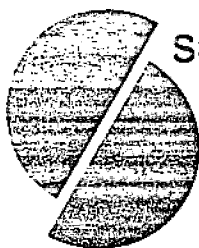
*Pauline Ragdale*

RECEIVED

OCT 28 1981

SUTTER COMMUNITY HOSPITALS

- ☐ Sutter General Hospital  
2820 L Street  
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1471 D Street  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
916/454-2333  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

OCTOBER 26, 1981

MARK PARRINGTON:

I WORK AT SUTTER MEMORIAL AS A HOUSEKEEPER. WE DO NOT HAVE LARGE ENOUGH AREAS TO EAT OUR LUNCH AND TAKE OUR BREAKS. WHEN WE HAVE EQUIPMENT TO STORE THERE IS NO PLACE FOR IT.

YOU HAVE MY TOTAL SUPPORT IN FILING THE NECESSARY PAPERS TO SET THIS PROJECT IN MOTION.

SINCERELY,

LINDA PHILLIPS  
HSKPG. MEMORIAL

JL

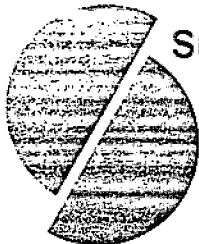
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CORPORATE PLANNING  
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2020 L Street  
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SINCERELY,

*Mike Dineen*  
MIKE DINEEN  
HSKPG. MEMORIAL

JL

RECEIVED

OCT 27 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2820 L Street  
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916/451-2222

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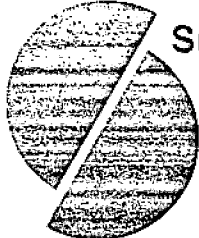
☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
916/451-2280

☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
916/451-3333

☐ Centralized Billing and Collections  
3000 Folsom Blvd  
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☐ Biomedical Engineering Center  
4711 D Street  
Sacramento, CA 95819  
916/451-3333

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916/451-3333



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SINCERELY,

*Rick C. Cleveland*  
RICK CLEVELAND  
HSKPG. MEMORIAL

JL

RECEIVED

OCT 27 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

- ☐ Sutter General Hospital  
2800 L Street  
Sacramento, CA 95816  
916/454-2222
- ☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2333
- ☐ Sutter Health Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2333
- ☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2333
- ☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2333
- ☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2333
- ☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2333
- ☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816  
916/454-2222
- ☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2333
- ☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2333
- ☐ Centralized Billing and Collections  
3000 Folsom Blvd  
Sacramento, CA 95816  
916/454-2222
- ☐ Biomedical Engineering Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2333
- ☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2333

October 23, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95841

Dear Mr. Parrington:

Please add my name to the roster of those who support plans for rebuilding Sutter General Hospital and building additions to Sutter Memorial Hospital.

In traveling the corridors of Sutter Memorial to maintain a high standard of environment for our patients, I am constantly confronted with the need for more space for every-day functions.

Particularly, I notice the lack of holding areas for patients awaiting X-rays, and possibly other tests.

Storage space for equipment is also lacking, as evidenced by the type and amount of equipment left standing near the areas in which it is to be used.

I'm sure additional work space would create a better environment for staff, and thus also for our patients.

Sincerely,



Fred Badeker  
Plant Operations & Maintenance  
Sutter Memorial Hospital

FB:cj

**RECEIVED**  
OCT 26 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

OCTOBER 30, 1981

MARK PARRINGTON:

I AM AN EMPLOYEE OF SUTTER MEMORIAL HOSPITAL, AND I SUPPORT YOUR QUEST TO REMODEL AND ENLARGE BOTH SUTTER MEMORIAL AND GENERAL. I WORK IN THE ARCHIVES AREA OF MEDICAL RECORDS. IN THE FEW MONTHS HERE I HAVE FOUND STORAGE OF RECORDS TAKES A LOT OF SPACE, WHICH WE ARE RUNNING VERY SHORT OF ANY EXTRA IN THE HOSPITAL.

BREAK AREAS AND DINING AREAS ARE ALSO LIMITED FOR SPACE. REMODELING THIS FACILITY WOULD ENABLE ME TO HAVE MORE ROOM TO MOVE FREELY ABOUT AND DO A BETTER JOB WITHIN THE HOSPITAL.

SINCERELY,



THERESA PAPPENHEIM  
MEDICAL RECORDS

RECEIVED  
OCT 30 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

October 23, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

Dear Mr. Parrington:

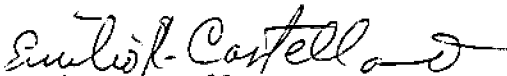
I am writing today to voice my support for plans to rebuild Sutter General Hospital, and make additions to Sutter Memorial Hospital.

As a short-time employee with a growing family, I can appreciate the need for quality medical care.

Some of our greatest needs, in my opinion, are adequate work space, and updated equipment.

These things, along with the already high quality care our patients receive, should make us even more outstanding in the community.

Sincerely,

  
Emilio Castellano  
Plant Operations & Maintenance  
Sutter Memorial Hospital

EC:cj

**RECEIVED**  
OCT 26 1981  
CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

October 23, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

Dear Mr. Parrington:

I'm writing in regards to our lack of space problem.

I, for one, as an employee, can see a great need to solve that problem.

Our working conditions, not only in my Department, but others as well, are cramped. It not only affects the work we do amongst ourselves, but also the way we can accommodate the patients.

Hopefully, this will help attest to the problem, and (along with others) will result in a betterment of the problem.

Sincerely,

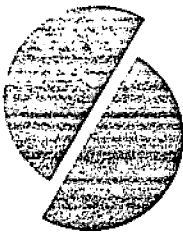


Mario Pereira  
Plant Operations & Maintenance  
Sutter Memorial Hospital

MP:cj

**RECEIVED**  
OCT 26 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



October 29, 1981

Mark Parrington  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Mr. Parrington

To serve the community better, I feel there is need to remodel and expand for optimal patient care. This benefit is not only for the patient but the employees who need better working conditions.

Sutter has an excellent staff and we deserve the improvements. We strongly endorse any plans to make Sutter a better place to serve the public and employees.

Sincerely,

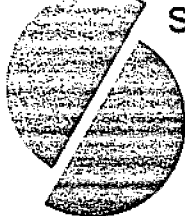


Business Office

**RECEIVED**

OCT 30 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



October 28, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, Ca 95814

Dear Mr. Parrington:

I am writing this letter in support of the remodeling of Sutter Memorial Hospital and the building of a new Sutter General Hospital. It is very difficult for us to work in such small quarters. I firmly believe that both of these projects are extremely essential in maintaining proper patient care in our community.

Sincerely,

*Larry S. Beaty*

Larry S. Beaty  
Business Office  
Sutter Memorial Hospital

RECEIVED

OCT 30 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814  
☐ Sutter General Hospital  
2020 I Street  
Sacramento, CA 95814  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Health Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Neuroscience Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95819  
☐ Sutter Hospitals Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
2130 Folsom Blvd.  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
1411 O Street  
Sacramento, CA 95819  
☐ Sutter/VNA Hospice Center  
52nd and F Streets  
Sacramento, CA 95819



Mr. Mark Parrington  
Director of Corporate Planning  
2020 I Street, Suite D  
Sacramento, CA 95814

October 26, 1981

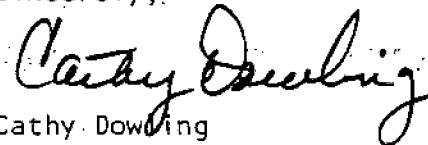
I've lived in the Sacramento area all my life, and have worked for Sutter Community Hospitals for the past seventeen years.

A new Sutter General Hospital is a real must. It is old and needs more than a remodel job. A pine coffin, perhaps, would add new flair.

To update and remodel Sutter Memorial is of vital importance; office space is limited, patient waiting areas in the Xray and Cardiopulmonary areas is appalling. "Need I say more".

Good luck in striving for a better-served Sutter Community Hospitals.

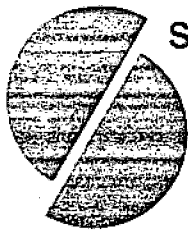
Sincerely,



Cathy Downing  
Noninvasive Lab  
Cardiopulmonary Dept.  
Sutter Memorial Hospital

**RECEIVED**  
OCT 27 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



# Sutter Community Hospitals

October 29, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:

I would like you to know I support plans for rebuilding Sutter General Hospital and the building additions to Sutter Memorial Hospital. Having worked for two years at Sutter Memorial, I am very aware of the crowded work areas, congested hallways, poor or no existing storage facilities, poor traffic patterns and "closet" offices. These conditions cause frustration, inefficiency and poor utilization of work time. There is no question that we need better facilities. I support this project wholeheartedly.

Sincerely,

*Janet Feil*

Janet Feil, M.S.W.  
Social Work Department  
Sutter Memorial Hospital

JF/cam

**RECEIVED**

OCT 29 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814  
☐ Sutter General Hospital  
2020 L Street  
Sacramento, CA 95816  
☒ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Health Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Neuroscience Center  
of Northern California  
2020 L Street  
Sacramento, CA 95816  
☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95816  
☐ Sutter Hospitals - Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
2330 Folsom Blvd.  
Sacramento, CA 95819  
☐ Biomedical Engineering Center  
4411 O Street  
Sacramento, CA 95819  
☐ Sutter/VNA Hospice Center  
52nd and F Streets  
Sacramento, CA 95819

October 30, 1981

Mark Parrington  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

Dear Mark:

To serve the needs of this community it is imperative that Sutter Hospitals revitalize their facilities to provide optimal care for the community. Expansion and updateing our services and facility is long overdue if Sutter Community Hospitals are to remain a leader in healthcare in this community. Every department in this hospital needs to be remodeled for optimal patient care and efficient and effective production of the employees.

We have all read and discussed the Plans for the 80s and I wholeheartedly endorse these plans.

Sincerely,

*Maureen Koepke*

Medical Records, Memorial

RECEIVED  
NOV 02 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

October 30, 1981

Mark Parrington  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

Dear Mark:

To serve the needs of this community it is imperative that Sutter Hospitals revitalize their facilities to provide optimal care for the community. Expansion and updateing our services and facility is long overdue if Sutter Community Hospitals are to remain a leader in healthcare in this community. Every department in this hospital needs to be remodeled for optimal patient care and efficient and effective production of the employees.

We have all read and discussed the Plans for the 80s and I wholeheartedly endorse these plans.

Sincerely, :

*Anie Mif*

Medical Records, Memorial

RECEIVED

NOV 02 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

October 21, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street Suite D  
Sacramento CA 95814

I am writing this letter in support of the remodeling of Sutter Memorial Hospital and the building of a new Sutter General Hospital. It is very difficult for us to work in such small quarters. I firmly believe that both of these projects are extremely essential in maintaining proper patient care in our community. If Sacramento is to grow, so must Sutter Community Hospitals.

*Beatrice A. Negrete*

*C/S-Mem*

October 21, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street Suite D  
Sacramento CA 95814

I feel it is vital that we remodel Sutter Memorial Hospital because it is out of space. We have little or poor storage facilities in Central Services to include crowded work areas, congested hallways, and poor traffic patterns. These conditions cause frustration, inefficiency, and are therefore costly. We need better facilities! We support Sutter in its endeavor to rennovate.

*Elodie LaFrance*  
*q/s mem.*

October 21, 1981

Mark Farrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street Suite D  
Sacramento CA 95814

I am writing this letter in support of the remodeling of Sutter Memorial Hospital and the building of a new Sutter General Hospital. It is very difficult for us to work in such small quarters. I firmly believe that both of these projects are extremely essential in maintaining proper patient care in our community. If Sacramento is to grow, so must Sutter Community Hospitals.

Alice A. Kawada

s/s - mm

Kawada

October 21, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street Suite D  
Sacramento CA 95814

I feel it is vital that we remodel Sutter Memorial Hospital because it is out of space. We have little or poor storage facilities in Central Services to include crowded work areas, congested hallways, and poor traffic patterns. These conditions cause frustration, inefficiency, and are therefore costly. We need better facilities! We support Sutter in its endeavor to renovate.

*S. Dutra 9/5 - m*  
~~*S. Aguirre 9/5*~~

Shirley Dutra



10-22-81

October 21, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street Suite D  
Sacramento CA 95814

I am writing this letter in support of the remodeling of Sutter Memorial Hospital and the building of a new Sutter General Hospital. It is very difficult for us to work in such small quarters. I firmly believe that both of these projects are extremely essential in maintaining proper patient care in our community. If Sacramento is to grow, so must Sutter Community Hospitals.

*Eduardo P. Tominbang*

*e/s - mem*

*Tominbang*

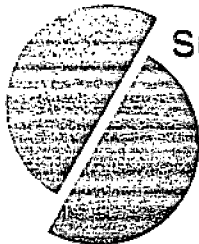
1-3  
12-22-81

October 21, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street Suite D  
Sacramento CA 95814

I feel it is vital that we remodel Sutter Memorial Hospital because it is out of space. We have little or poor storage facilities in Central Services to include crowded work areas, congested hallways, and poor traffic patterns. These conditions cause frustration, inefficiency, and are therefore costly. We need better facilities! We support Sutter in its endeavor to rennovate.

C/S *Yoshika T. Schiro*  
MCM  
- Yoshika T. Schiro



# Sutter Community Hospitals

OCTOBER 27, 1981

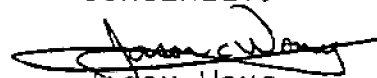
MARK PARRINGTON:

AS AN EMPLOYEE OF SUTTER MEMORIAL HOSPITAL, I WISH TO SUPPORT YOUR QUEST TO REMODEL THIS BUILDING AS WELL AS RENOVATE SUTTER GENERAL.

STORAGE, BREAK AND LOUNGE AREAS ARE INSUFFICIENT. WE ONLY HAVE A VERY SMALL LOUNGE FOR ALL THE MALE STAFF AT THIS HOSPITAL.

OUR WORK STATIONS AND SUPPLY STORAGE AREAS ARE EQUALLY SMALL. REMODELING THIS FACILITY WOULD HELP ME DO A BETTER MORE EFFICIENT JOB FOR THIS HOSPITAL.

SINCERELY,

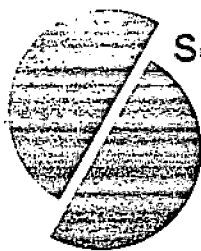
  
JASON WONG  
HSKPG. MEMORIAL

JL

RECEIVED  
OCT 29 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

- ☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816
- ☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Community  
916/451-3333
- ☐ Sutter Health Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816
- ☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Centralized Billing and Collections  
3330 Folsom Blvd.  
Sacramento, CA 95819
- ☐ Biomedical Engineering Center  
4471 D Street  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

OCTOBER 26, 1981

MARK PARRINGTON:

I WORK AT SUTTER MEMORIAL AS A HOUSEKEEPER. WE DO NOT HAVE  
LARGE ENOUGH AREAS TO EAT OUR LUNCH AND TAKE OUR BREAKS,  
WHEN WE HAVE EQUIPMENT TO STORE THERE IS NO PLACE FOR IT.

YOU HAVE MY TOTAL SUPPORT IN FILING THE NECESSARY PAPERS TO  
SET THIS PROJECT IN MOTION.

SINCERELY,

*Mariana Lomba*

MARIANA LOMBA  
HSPKPG. MEMORIAL

JL

RECEIVED

OCT 27 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPGS.

☐ Sutter General Hospital  
2820 L Street  
Sacramento CA 95816  
☐ Sutter Memorial Hospital  
32nd and F Streets  
Sacramento CA 95819  
☐ Sutter Community  
910-151-3333  
☐ Sutter Health Center  
52nd and F Streets  
Sacramento CA 95819  
☐ Sutter Renal Dialysis Center  
910-151-3333  
☐ Sutter Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento CA 95819  
☐ Sutter Perinatal Center  
910-151-3333  
☐ Sutter Radiation Oncology Center  
52nd and F Streets  
Sacramento CA 95819  
☐ Sutter Cardiology Center  
1219-28th Street  
Sacramento CA 95816  
☐ Sutter Hospitals Auxiliary  
52nd and F Streets  
Sacramento CA 95819  
☐ Sutter Medical Research Foundation  
52nd and F Streets  
Sacramento CA 95819  
☐ Centralized Billing and Collections  
3300 Folsom Blvd.  
Sacramento CA 95816  
☐ Biomedical Engineering Center  
4771 O Street  
Sacramento CA 95819  
☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento CA 95819

October 21, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street Suite D  
Sacramento CA 95814

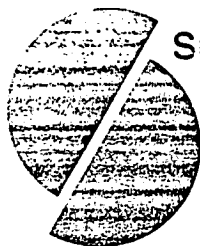
I feel it is vital that we remodel Sutter Memorial Hospital because it is out of space. We have little or poor storage facilities in Central Services to include crowded work areas, congested hallways, and poor traffic patterns. These conditions cause frustration, inefficiency, and are therefore costly. We need better facilities! We support Sutter in its endeavor to renovate.

*Gloria L. White*  
*Central Service Mess*

RECEIVED

OCT 27 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



# Sutter Community Hospitals

OCTOBER 28, 1981

MARK PARRINGTON:

AS AN EMPLOYEE OF SUTTER MEMORIAL HOSPITAL, I WISH TO SUPPORT YOUR QUEST TO REMODEL THIS BUILDING AS WELL AS RENOVATE SUTTER GENERAL.

STORAGE, BREAK AND LOUNGE AREAS ARE INSUFFICIENT. WE ONLY HAVE A VERY SMALL LOUNGE FOR ALL THE MALE STAFF AT THIS HOSPITAL.

OUR WORK STATIONS AND SUPPLY STORAGE AREAS ARE EQUALLY SMALL. REMODELING THIS FACILITY WOULD HELP ME DO A BETTER MORE EFFICIENT JOB FOR THIS HOSPITAL.

SINCERELY,

*Barbara Luten*

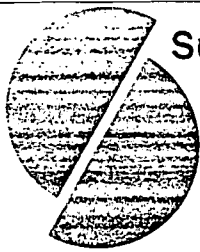
HSKPG. MEMORIAL

JL

RECEIVED  
OCT 29 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816  
☒ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Health Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819  
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52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816  
☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
☐ Centralized Billing and Collections  
3030 Pocket Blvd.  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
4211 D Street  
Sacramento, CA 95819  
☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

OCTOBER 26, 1981

MARK PARRINGTON:

AS AN EMPLOYEE OF SUTTER MEMORIAL HOSPITAL, I WISH TO SUPPORT YOUR QUEST TO REMODEL THIS BUILDING AS WELL AS RENOVATE SUTTER GENERAL.

STORAGE, BREAK AND LOUNGE AREAS ARE INSUFFICIENT. WE ONLY HAVE A VERY SMALL LOUNGE FOR ALL THE MALE STAFF AT THIS HOSPITAL.

OUR WORK STATIONS AND SUPPLY STORAGE AREAS ARE EQUALLY SMALL. REMODELING THIS FACILITY WOULD HELP ME DO A BETTER MORE EFFICIENT JOB FOR THIS HOSPITAL.

SINCERELY,

*Eva Fender*

EVA FENDER  
HSKPG. MEMORIAL

JL

**RECEIVED**  
OCT 27 1981

CORPORATE PLANNING  
SUTTER COMMUNIT. HOSPS.

☐ Sutter General Hospital  
2800 L Street  
Sacramento, CA 95816  
916/454-2222

☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Community  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Health Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Pulmonary  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Cardiology Center  
1319 28th Street  
Sacramento, CA 95816  
916/454-2222

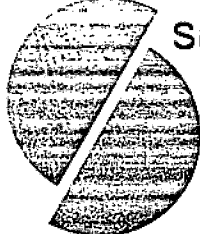
☐ Sutter Hospitals Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2280

☐ Sutter Hospitals Foundation  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Centralized Billing and Collections  
3030 Folsom Blvd.  
Sacramento, CA 95819  
916/454-2222

☐ Biomedical Engineering Center  
4471 D Street  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333



# Sutter Community Hospitals

OCTOBER 26, 1981

MARK PARRINGTON:

AS AN EMPLOYEE OF SUTTER MEMORIAL HOSPITAL, I  
WISH TO SUPPORT YOUR QUEST TO REMODEL THIS BUILDING  
AS WELL AS RENOVATE SUTTER GENERAL.

STORAGE, BREAK AND LOUNGE AREAS ARE INSUFFICIENT.  
WE ONLY HAVE A VERY SMALL LOUNGE FOR ALL THE MALE STAFF  
AT THIS HOSPITAL.

OUR WORK STATIONS AND SUPPLY STORAGE AREAS ARE  
EQUALLY SMALL. REMODELING THIS FACILITY WOULD HELP  
ME DO A BETTER MORE EFFICIENT JOB FOR THIS HOSPITAL.

SINCERELY,

BILL PUTTERE  
ASST. DIR. OF HSKP.  
SUTTER MEMORIAL

RECEIVED

OCT 27 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816  
☒ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
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☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816  
☐ Sutter Hospitals Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Hospitals  
Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
☐ Centralized Billing and Collections  
3330 Folsom Blvd.  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
4771 D Street  
Sacramento, CA 95819  
☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819





# Sutter Community Hospitals

OCTOBER 26, 1981

MARK PARRINGTON:

I WORK AT SUTTER MEMORIAL AS A HOUSEKEEPER. WE DO NOT HAVE  
LARGE ENOUGH AREAS TO EAT OUR LUNCH AND TAKE OUR BREAKS.  
WHEN WE HAVE EQUIPMENT TO STORE THERE IS NO PLACE FOR IT.

YOU HAVE MY TOTAL SUPPORT IN FILING THE NECESSARY PAPERS TO  
SET THIS PROJECT IN MOTION.

SINCERELY,

*Vera Pekic*

VERA PEKIC  
HSKPG, MEMORIAL

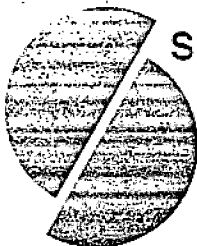
JL

RECEIVED

OCT 27 1981

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# Sutter Community Hospitals

OCTOBER 26, 1981

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SINCERELY,

*Cathy Peeler*  
CATHY PEELER  
HSKPG. MEMORIAL

JL

RECEIVED

OCT 27 1981

CORPORATE PLANNING  
SUTTER COMMUNIT' HOSPS.

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816  
916/451-2222

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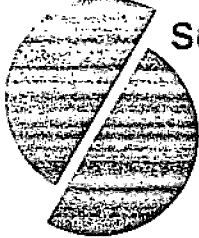
☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
916/451-2280

☐ Sutter Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
916/451-3333

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52nd and F Streets  
Sacramento, CA 95819  
916/451-3333



# Sutter Community Hospitals

OCTOBER 26, 1981

MARK PARRINGTON:

I AM PLEASED IN VOICING MY SUPPORT FOR THE FUTURE REMODELING OF SUTTER MEMORIAL AND RENOVATION OF SUTTER GENERAL.

THIS PROJECT IS IMPORTANT NOT ONLY TO STAFF MEMBERS BUT ALSO FOR FUTURE GROWTH AND SERVICE TO OUR COMMUNITY.

CRAMPED SPACE AND WORKING CONDITIONS HAVE BECOME ONE OF OUR MAJOR PROBLEMS. HOPEFULLY WITH THE APPROVAL OF THIS PROJECT WE CAN EXPAND OUR FACILITIES AND IMPROVE OUR WORKING CONDITIONS.

SINCERELY,

*Dennis Yonemura*  
DENNIS YONEMURA  
HSKPG. MEMORIAL

JL

**RECEIVED**  
OCT 27 1981

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SUTTER COMMUNIT' HOSPS.

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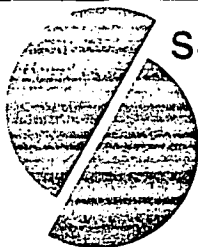
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# Sutter Community Hospitals

OCTOBER 27, 1981

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SINCERELY,

*Carmen Clark*

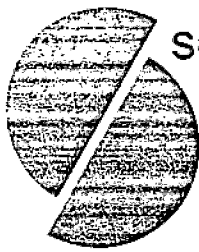
CARMEN CLARK  
HSKPG. MEMORIAL

JL

RECEIVED  
OCT 29 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

- ☐ Sutter General Hospital  
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# Sutter Community Hospitals

OCTOBER 28, 1981

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SINCERELY,

*Rosa Duarte*

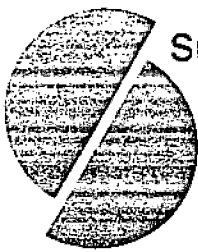
ROSA DUARTE  
HSKPG, MEMORIAL

JL

**RECEIVED**  
OCT 29 1981

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SINCERELY,

*Cheryl Buszinski*

CHERYL BUSZINSKI  
HSKPG. MEMORIAL

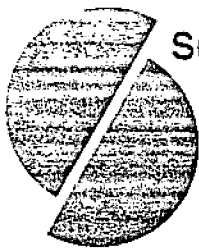
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SINCERELY,

MARLON TEDLOS  
HSKPG, MEMORIAL

JL

RECEIVED

OCT 29 1981

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916/454-3033





October 19, 1981

Mark Parrington  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mark,

I have been an employee at Sutter Memorial Hospital for the past 5 years. I have worked in two departments during that time; first, in dietary for eighteen months and then in Medical Records in the Archives division for two years, and now in the main office of Medical Records for one and one-half years.

In the dietary department where conditions were better, everything ran quite efficiently. Conditions in Medical Records are much worse. In Archives there is an extreme lack of space, poor ventilation, dusty environment and even mosquitos! The main office also has its problems - lack of space, poor ventilation, poor airconditioning and not enough room for sufficient employees. The transcription area of this department have had miserable working conditions and not enough room for the number of employees that is required to do the work. This poses a problem for all areas of medical records as well as for the medical staff, and has a direct effect on patient care.

I feel that the plans for remodeling and restructuring of our hospitals are good and should be instituted as soon as possible.

Sincerely



Medical Records  
Joe Troja

**RECEIVED**

OCT 28 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



Sutter Community Hospitals

RECEIVED

OCT 27 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

October 26, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Re: Need for CON's

Dear Mark:

I am writing to support the CON's to construct a new Sutter General Hospital and remodel Sutter Memorial Hospital.

As a Sutter Department Head with staff at both facilities, I am keenly aware of the space need for support services. At present, I have employees providing clinical social work services using windowless closets for offices and providing interventions which should be confidential in hallways.

Since I live near Sutter and am a consumer of health care, I also support the need for improved facilities as an individual. My husband has been hospitalized at both hospitals in recent years. He received excellent care, but found waiting in a busy hallway for X-rays and sharing a crowded four bed room less than desirable.

Again, I support the CON's to construct a new Sutter General Hospital and to remodel Sutter Memorial Hospital.

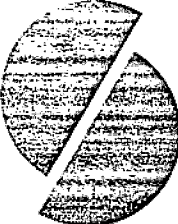
Cordially,

*Karen M. Coghill*

Karen M. Coghill, L.C.S.W.  
Director of Social Work

KMC/cam

☐ Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814  
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☐ Neuroscience Center  
of Northern California  
2020 I Street  
Sacramento, CA 95814  
☐ The Perinatal Center  
52nd and F Streets  
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9. October 1981

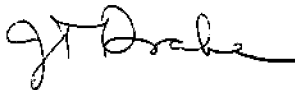
Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street Suite D  
Sacramento, CA 95814

Mark Parrington:

The Business Office and Admissions Area are the first places patients see when coming to Sutter. Because the impression they receive colours their entire hospital stay, it is important that they picture our office as an organised, quiet, and spacious place of service.

Under present conditions, it is unlikely that patients receive such an impression. Constantly ringing phones, loud office equipment, very cramped patient rep. cubicles, a complete lack of privacy for patients and workers alike, lack of adequate storage and working space, and the absence of a waiting area for the families of registrants cannot create a desirable image of Sutter Hospital. Certainly, our patients and our staff deserve better. I support Sutter's plan to remodel and update antiquated facilities and to provide high quality care for our patients.

Sincerely,



JT Drake  
Outpatient Auditor  
Memorial

V-2  
10-27-81

Dear Sirs,

October 22, 1981

I have been employeed at Sutter Community Hospitals for seven years. I have worked at Sutter General for 2½ years and at Sutter Memorial for 4½ hears. After 7 years of observing the increased need for space, I feel as an employee and member of the community, the expansion of Sutter Community Hospitals is long over-due.

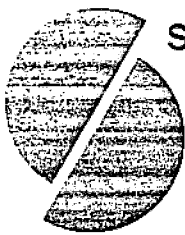
Although the hospitals do not presently hav the space needed, many departments have increased their work load and are forced to function in constrained working areas.

The expansion of Sutter Hospitals will help alleviate crowded working conditions as well as allow us to continue serving the community as one of the best health care facilities.

I give my full support to the expansion and remodeling of Sutter Community Hospitals.



Debra G. Frutos  
Clerical Supervisor  
Radiology Sutter Memorial



# Sutter Community Hospitals

✓-1  
10-27-81

October 23, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 "I" Street, Suite D  
Sacramento, California 95814

Dear Mr. Parrington:

As an employee of Sutter Community Hospitals I feel it is vital to remodel and expand Sutter Memorial Hospital. We have poor or no storage facilities, crowded work areas, congested hallways, and poor traffic control. These conditions cause frustration in efficiency and are not cost effective.

The growth of the Sacramento area is one reason the proposed plan is needed. With this growth we need to expand to keep the excellent quality of health care that the residents deserve and receive here at Sutter.

I hope that the certificate of need is granted and these plans are activated in the near future.

Sincerely,

*TeYann Costa R.T.*

TEYANN COSTA, R.T.  
Floor Supervisor  
Sutter Memorial  
Radiology Department

TC/jma

☐ Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814  
☐ Sutter General Hospital  
Sacramento, CA 95814  
☒ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Neuroscience Center  
of Northern California  
Sacramento, CA 95819  
☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95818  
☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
3330 Folsom Blvd.  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
4471 O Street  
Sacramento, CA 95819  
☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

OCTOBER 27, 1981

MARK PARRINGTON:

I AM PLEASED IN VOICING MY SUPPORT FOR THE FUTURE REMODELING OF SUTTER MEMORIAL AND RENOVATION OF SUTTER GENERAL.

THIS PROJECT IS IMPORTANT NOT ONLY TO STAFF MEMBERS BUT ALSO FOR FUTURE GROWTH AND SERVICE TO OUR COMMUNITY.

CRAMPED SPACE AND WORKING CONDITIONS HAVE BECOME ONE OF OUR MAJOR PROBLEMS. HOPEFULLY WITH THE APPROVAL OF THIS PROJECT WE CAN EXPAND OUR FACILITIES AND IMPROVE OUR WORKING CONDITIONS.

SINCERELY,

CESAR ROMERO  
HSKPG, MEMORIAL

JL

RECEIVED

OCT 28 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816

☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Health Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Cardio-Pulmonary  
52nd and F Streets  
Sacramento, CA 95819

☐ Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816

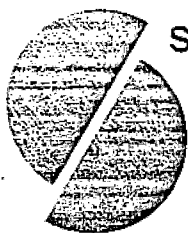
☐ Sutter Hospitals Auxiliary  
52nd and F Streets  
Sacramento, CA 95819

☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819

☐ Centralized Billing and Collections  
3000 Folsom Blvd.  
Sacramento, CA 95816

☐ Biomedical Engineering Center  
4471 O Street  
Sacramento, CA 95819

☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

October 27, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 "I" Street, Suite D  
Sacramento, California 95814

Dear Mr. Parrington:

I am writing this letter in support of remodeling Sutter Memorial Hospital and the building of a new Sutter General Hospital. I believe both of these projects are extremely essential in order to provide adequate health care for this community.

I work in the Radiology Department of Sutter Memorial Hospital, which is located within the main thoroughfare of the hospital without a waiting area for in-patients or out-patients. Expansion and remodeling is desperately needed in this area. It can easily be seen that all patients are waiting in wheel chairs, and on gurneys, regardless of the degree of illness or discomfort.

There is congestion in every work area, even though every square foot of space has been utilized. In one particular small area you will find at least 4 people sharing one desk. It is necessary to file films and x-ray cards while standing on a step-ladder as the files have nearly reached the ceiling.

The expansion project appears very favorable and I urge you to carry it out with expediency.

Most Sincerely,

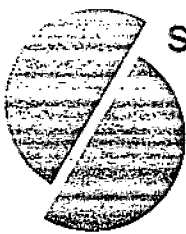
JACQUELINE M. ASSELIN, CMT  
Radiology Department  
Sutter Memorial Hospital

RECEIVED

OCT 28 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS

☐ Sutter Community Hospitals  
2020 "I" Street, Suite D  
Sacramento, CA 95814  
☐ Sutter General Hospital  
2020 "I" Street  
Sacramento, CA 95816  
☒ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Neuroscience Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ 2020 L Street  
Sacramento, CA 95816  
☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95816  
☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
3300 Foreman Blvd.  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
4471 D Street  
Sacramento, CA 95819  
☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

September 25, 1981

Mark Parrington, Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA. 95814

Dear Mr. Parrington:

I have worked for Sutter Community Hospitals for several years. Over the years I have seen the hospitals grow in numbers of employees and numbers of services offered. Both Memorial and General are at the point where there is no more room to grow. Two years ago we did not have the off-site locations of CBO, Sutter Community Staff Offices, Bio-Engineering Center, Construction/Remodel, and soon, Purchasing. I feel these off-site locations isolate employees, decrease communications, and in many ways hinder the performance of patient services.

Sutter General Hospital is an old building with rice husks for insulation. Rooms are small and facilities are inadequate. The building can be remodeled, but we will still have an old building. Today's patient care requires specialized services and adequate space to perform these services. The old Sutter General is just too old. We need a new Sutter General.

Sutter Memorial is a much newer building, but everyone here is cramped for space. As soon as space is freed by an off-site move, it's filled with someone else, even before the dust has settled. Again we need adequate space to perform vital patient services.

A new Sutter General and a remodeled Sutter Memorial can only benefit the community by providing better patient care. With new and remodeled facilities the off-site services can come home, and Sutter Community Hospitals will be efficient and effective patient care providers.

Sincerely,

*Jean Prather*

Jean Prather  
Communications Supervisor  
Sutter Memorial Hospital

RECEIVED

SEP 25 1981

☐ Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814  
☐ Sutter General Hospital  
2020 I Street, Suite D  
Sacramento, CA 95814  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Neuroscience Center  
of Northern California  
2020 L Street  
Sacramento, CA 95816  
☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95816  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95816  
☐ Cardiology Diagnostic Center  
1219 24th Street  
Sacramento, CA 95816  
☐ Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
3330 Folsom Blvd.  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
4471 D Street  
Sacramento, CA 95819  
☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819  
☐ CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



✓-8  
10-27-81

22 October 1981

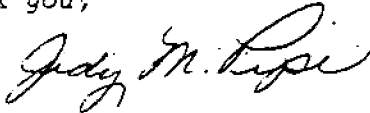
Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 T Street  
Sacramento, California 95814

Dear Mr. Parrington:

I am writing this letter in support of the remodeling of Sutter Memorial Hospital and the building of a new Sutter General Hospital. It is very difficult for us to work in such small quarters. I firmly believe that both of these projects are extremely essential in maintaining proper patient care in our community.

It would seem imperative to me that Sutter Hospitals continue to grow.

Thank you,



Judy M. Pipe - Service Secretary  
Allied Therapy Services  
Sutter Memorial Hospital

Dear Mr. Parrington

I have only been at Sutter Memorial for a short time and so far have enjoyed my employment here. I have noticed the lack of space throughout this Hospital especially in the waiting areas & certain departments (ie P.T. R.T & emergency) which cause congestion, frustration & inefficiency.

I am therefore in support of plans for remodeling Sutter Memorial, it will definitely benefit the staff, patients & community.

Sincerely,

M. Howard RPT

RECEIVED

NOV 03 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



# Sutter Community Hospitals

November 10, 1981

Mr. Mark Parrington  
Director of Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA

Dear Mr. Parrington:

As an employee of Sutter Memorial Hospital, and on occasion a patient, my encounters with the lack of available space is a constant reminder of the need for expansion.

With this in mind, I am writing this letter in support of the remodeling of Sutter Memorial Hospital and the building of a new Sutter General Hospital.

In order for Sutter Community Hospitals to function more effectively and efficiently with the demands of patient care in our community I feel we can no longer delay expanding our facilities.

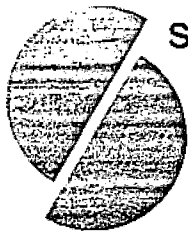
Sincerely,

*Suzanne Hodges*  
Suzanne M. Hodges

**RECEIVED**  
NOV 11 1981

**CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.**

☐ Sutter Community Hospitals  
2020 I Street, Suite 0  
Sacramento, CA 95814  
☐ Sutter General Hospital  
916/454-8687  
2820 L Street  
Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
916/454-2222  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
Mental Health Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819  
☐ Neuroscience Center  
916/454-3333  
2820 L Street  
Sacramento, CA 95816  
☐ The Perinatal Center  
916/454-2222  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
916/454-3350  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
916/454-3333  
1219 28th Street  
Sacramento, CA 95816  
☐ Sutter Hospitals' Auxiliary  
916/454-2222  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
916/454-3333  
3350 Folsom Blvd.  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
916/454-3333  
4371 D Street  
Sacramento, CA 95819  
☐ Sutter/VNA Hospice Care  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

November 10, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 "I" Street, Suite D  
Sacramento, California 95814

Dear Mr. Parrington:

As a concerned employee of Sutter Memorial Hospital, I wish to give my support for the remodeling and expansion of Sutter Community Hospitals. Since I work in the Radiology Department at Sutter Memorial, my foremost concern is updating this area. Expansion and remodeling is desperately needed. There are no patient waiting areas, reception areas or private doctor's offices. There are very limited dressing rooms and storage areas. The employee's lounge needs to be enlarged and ventilated. I also feel that since this is a Cardiac Care hospital that there should be at least one designated x-ray room for chest examinations.

Facilities that work closely together should and need to be more centrally located. Such departments are the ER room, Lab, EKG, and Surgery units. Most of all, the x-ray department should include Ultrasound, Nuclear Medicine, and in the future Computerized Tomography departments.

The ICU, PICU and CMU units are too widespread throughout the hospital. I feel that these units should be localized in one area. This would allow patients to receive better care and treatment by the nursing staff, x-ray, respiratory therapy and physical therapy departments.

All in all, I feel that Sutter Community Hospitals have insufficient space to give the increasing patient flow the proper care they deserve. Sutter Hospital personnel give the upmost care to their patients and it would be a great benefit to the community if we had better accomodations to keep up with the work flow.

Sincerely,

VICTOR SWANSON, R. T.  
Sutter Memorial Radiology Department

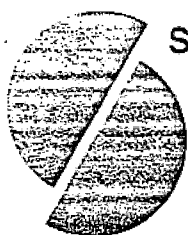
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NOV 12 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

VS/jma

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Sutter Community Hospitals 2020 I Street, Suite D Sacramento, CA 95814	Sutter General Hospital 2020 L Street Sacramento, CA 95816	Sutter Memorial Hospital 52nd and F Streets Sacramento, CA 95819	Mental Health Center 52nd and F Streets Sacramento, CA 95819	Sutter Renal Dialysis Center 52nd and F Streets Sacramento, CA 95819	Neuroscience Center of Northern California 2020 L Street Sacramento, CA 95816	The Perinatal Center 52nd and F Streets Sacramento, CA 95819	Radiation Oncology Center 52nd and F Streets Sacramento, CA 95819	Cardiology Diagnostic Center 1219 28th Street Sacramento, CA 95818	Sutter Hospitals - Auxiliary 52nd and F Streets Sacramento, CA 95819	Medical Research Foundation 52nd and F Streets Sacramento, CA 95819	Central Billing Office 3330 Folsom Blvd. Sacramento, CA 95818	Biomedical Engineering Center 4471 O Street Sacramento, CA 95819	Sutter/VNA Hospice Care 52nd and F Streets Sacramento, CA 95819	



# Sutter Community Hospitals

November 10, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 "I" Street, Suite D  
Sacramento, California 95814

Dear Mr. Parrington:

As a concerned employee of Sutter Memorial Hospital, I wish to give my support for the remodeling and expansion of Sutter Community Hospitals. Since I work in the Radiology Department of Sutter Memorial, my foremost concern is updating this area. Expansion and remodeling is desperately needed. There are no patient waiting areas, reception areas or private doctor's offices. There are very limited dressing rooms and storage areas. The employee's lounge needs to be enlarged and ventilated. I also feel that since this is a Cardiac Care hospital, that there should be at least one designated x-ray room for chest examinations.

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All in all, I feel that Sutter Community Hospitals have insufficient space to give the increasing patient flow the proper care they deserve. Sutter Hospital personnel give the upmost care to their patients and it would be a great benefit to the community if we had better accomodations to keep up with the work flow.

Sincerely,

ARTURO VEJAR, R. T.  
Sutter Memorial Hospital Radiology Department  
AV/jma

RECEIVED

NOV 12 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter Community Hospitals  
☐ 2020 "I" Street, Suite D  
Sacramento, CA 95814  
☒ Sutter General Hospital  
Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
2020 "I" Street  
Sacramento, CA 95816  
☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
Neuroscience Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
of Northern California  
2220 L Street  
Sacramento, CA 95816  
☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
1215 28th Street  
Sacramento, CA 95816  
☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
3330 Folsom Blvd.  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
4471 D Street  
Sacramento, CA 95819  
☐ SutterVNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819

October 30, 1981

Mark Parrington  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mark:

To me there is no question that we need to expand and remodel Sutter Community Hospitals. Our community needs the best in health care service that we can possibly provide. To provide optimal care it is a necessity that we update and remodel our hospitals. Every department, not only our own, needs more room and more efficient use of that room.

We are all aware that we have an excellent medical staff in all specialties, and excellent hospital personnel and we need to match that with better work environment and equipment.

Sincerely,



Medical Record Department, Memorial

RECEIVED

NOV 02 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

October 30, 1981

Mark Parrington  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

Dear Mark:

To me there is no question that we need to expand and remodel Sutter Community Hospitals. Our community needs the best in health care service that we can possibly provide.

To provide optimal care it is a necessity that we update and remodel our hospitals. Every department, not only our own, needs more room and more efficient use of that room.

We are all aware that we have an excellent medical staff in all specialties, and excellent hospital personnel and we need to match that with better working environment and equipment.

Sincerely,

Medical Records, Memorial

RECEIVED

NOV 02 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

October 30, 1981

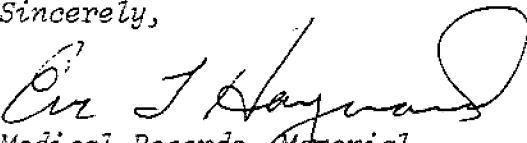
Mark Parrington  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

Dear Mark:

To serve the needs of this community it is imperative that Sutter Hospitals revitalize their facilities to provide optimal care for the community. Expansion and updateing our services and facility is long overdue if Sutter Community Hospitals are to remain a leader in healthcare in this community. Every department in this hospital needs to be remodeled for optimal patient care and efficient and effective production of the employees.

We have all read and discussed the Plans for the 80s and I wholeheartedly endorse these plans.

Sincerely,

  
Medical Records, Memorial

RECEIVED

NOV 02 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



October 19, 1981

Mark Parrington  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 96814

Dear Mark,

To serve the needs of this community it is imperative that Sutter Hospitals revitalize their facilities to provide optimal care for the community. Expansion and updating our services and facility is long overdue if Sutter Community Hospitals are to remain a leader in healthcare in this community. Every department in this hospital needs to be remodeled for optimal patient care and efficient and effective production of the employees.

We have all read and discussed the Plans for the 80s and I wholeheartedly endorse these plans.

Sincerely

*Suzanne Kocher*

Medical Records

**RECEIVED**  
NOV 11 1981

COORDINATE PLANNING  
SUTTER COMMUNITY HOSPITALS

RECEIVED

NOV 13 1981

CORPORATE PLANNING  
SENIOR COMMUNITY HOSPITAL

Director of Corporate Planning  
Sister Community Hospital

2020 I Street

Scranton, Pa 15814

Dear Mr. Livingston,

I am writing this letter in support of the  
renovating of Sister Memorial Hospital.

As an employee of the intermediate nursing

at Sister Memorial, I am reminded daily of the

need for increased space and a modern facility to

meet our high level of care needs. It is extremely

frustrating to work in a cramped, inadequate facility

like to not have the space to observe high level

patients, perform specialized patient procedures, provide

individualized patient instruction, or accommodate

visiting family members.

The health care needs of our community

have changed, particularly in obstetrics. We must

adapt to consumer awareness and increased

participation in personal care. A remodelled facility

at Sister Memorial will assist us in meeting

community health care needs and demands.

You have my full support in the

application for remodeling of Sister Memorial

Hospital.

Sincerely,

Marilyn Gatz

Nov 5, 1981

Sacramento, Calif.  
Nov. 9, 1981

Ms. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 J Street  
Sacramento, Calif. 95814

Dear Ms. Parrington,

As an employee of Sutter Hospitals for the past six years I <sup>seen</sup> have considerable change in patient care toward a complete range of care for the obstetrical patient including Family Centered Care, Home Style Birth, High Risk Obstetrics and Neonatal Transport.

On the nursery unit where I work, we specialize in the total care of critically ill newborns, providing individualized support & teaching for the parent(s) of these infants, including such things as assistance with breast feeding, stoma care, tracheostomy care, C.P.R., home care with oxygen therapy etc. I have been increasingly frustrated with the crowded space available for an ever growing population of patients plus more & more sophisticated equipment needed for their care. While the recent remodeling in my area is nice it could not stretch the walls.

I am concerned about our hospital's ability to meet the needs of the increasing census of perinatal patients. I am completely in favor of the proposed remodeling of Sutter Memorial Hospital.

Sincerely,

Lillian Caldwell R.N.

NICU & Intermediate Nurseries

RECEIVED

NOV 13 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

November 7, 1981

Mr. Mark Parrington

Director of Corporate Planning

Sutter Community Hospitals

2020 I Street

Sacramento, CA 95814

Dear Mr. Parrington,

I am writing this letter in support of the remodeling of Sutter Memorial Hospital.

As an employee of the Neonatal Intensive Care Unit at Sutter Memorial, I am reminded daily of the need for increased space and a modern facility to meet our high risk patient's needs. It is extremely frustrating to work in cramped, inadequate facilities. We do not have the space to observe high risk patients, perform specialized patient procedures, provide individualized patient instruction, or accommodate visiting family members.

The health care of our community have changed, particularly in obstetrics. We must adapt to consumer awareness and increased participation in perinatal care. A remodeled facility at Sutter Memorial will assist us in meeting community health care needs and demands.

You have my total support in the application for remodeling of Sutter Memorial Hospital.

Sincerely,

Nancy Massingill RN

RECEIVED  
NOV 13 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Nov. 6, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Comm Hospitals  
2020 I Street  
Sacramento, Ca 95814

Dear Mr. Parrington,

I am writing this letter in support of the remodeling of Sutter Memorial Hospital.

As an employee of the Intermediate Nursery at Sutter Memorial, I am reminded daily of the need for increased space and a modern facility to meet our hi-risk babies needs.

It is extremely frustrating to work in cramped, inadequate facilities. We do not have the space to observe hi-risk patients, perform specialized patient procedures, provide individualized patient instruction, or accommodate visiting family members.

The health care needs of our community have changed, particularly in obstetrics. We must adapt to consumer awareness and increased participation in perinatal care. A remodeled facility at Sutter Memorial will assist us in meeting community health care needs and demands.

You have my total support in the application for remodeling of Sutter Memorial Hospital.

RECEIVED

NOV 13 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Sincerely,  
Theresa Fryer

RECEIVED

NOV 13 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS

November 5, 1981

Mr. Mark Parington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, Ca. 95814

Dear Mr. Parington,

This letter is to let you know that I am in support of the remodeling of Sutter Memorial Hospital.

I am an employee Intermediate Nursing at Sutter Memorial. Our need is great for increased space and updated facilities. Our working area is very crowded and we do not have adequate space in which to observe high risk patients, perform specialized patient procedures, provide individualized patient instruction, or accommodate visiting family members. It is a frustrating situation.

The health care needs of our community have changed, particularly in obstetrics. We must adapt to consumer awareness and increased participation in perinatal care. A remodeled facility at Sutter Memorial will assist us in meeting community health care needs and demands.

I support you in the application for remodeling of Sutter Memorial Hospital.

Sincerely;

R. L. R. R. N.

RECEIVED

NOV 13 1981

Nov. 11, 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Mr. Mark Farrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I St.  
Sacramento, Calif. 95814

Mr. Farrington,

I have worked at Sutter Memorial Hospital for the past 10 years. During this time I have seen many changes in perinatal patient care services including Family-Centered Care, High Risk Obstetrical Care, Home-style Births, and Neonatal Transport. Our whole focus is that of providing a complete range of services to the obstetrical patient.

On the NICU unit where I work, we specialize in the care of very ill infants, providing individualized care & parent teaching & sometimes longterm care. I have become increasingly frustrated with the inadequate facilities & the lack of space. The recent remodeling made things better & more cheerful but, unfortunately, could not expand the walls.

I am very concerned about the hospital's ability to provide our specialized perinatal services as well as accommodate the increased census of perinatal patients. I completely support the proposed remodeling of Sutter Memorial Hospital.

Sincerely,

Helene M. Graham

Tuesday, November 10<sup>th</sup>

Mr. Mack Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
Sacramento, CA.

Dear Mr. Parrington -

I have been an employee of Sutter Hospitals for 5½ years and have worked in the Neonatal Intensive Care Unit for all of that time. I have been here through the advent of Family Centered Care, Homestyle Delivery and the Northern California Perinatal Center, and have seen a continuation of superb patient care through these changes. I believe that in order to improve and maintain our high standards that we will need a new physical plant in the near future. The advances in the technology and amount of equipment needed to administer the highest quality of care requires that we need more space - for patients and storage and staff. We are squeezed, here, into an antiquated facility; and I am afraid that someday, that will become a true liability - I would hate to see that happen - I am proud of our NICU, the Perinatal Center & Sutter Hospitals. We really need a new facility!

Sincerely

Mary M. Heenan RN

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NOV 13 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



November 7, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, Ca. 95814

Dear Mr. Parrington,

I am writing this letter in support of the remodeling of Sutter Memorial Hospital.

As an employee of the Intermediate Nursery unit at Sutter Memorial, I am reminded daily of the need for increased space and a modern facility to meet our high risk patients' needs. It is extremely frustrating to work in cramped, inadequate facilities. We do not have the space to observe high risk patients, perform specialized patient procedures, provide individualized patient instruction, or accommodate visiting family members.

The health care needs of our community have changed, particularly in Obstetrics. We must adapt to consumer awareness and increased participation in perinatal care. A remodeled facility at Sutter Memorial will assist us in meeting community health care needs and demands.

You have my total support in the application for remodeling of Sutter Memorial Hospital.

Sincerely,  
Mrs. Flo Mounkas-LON

RECEIVED

NOV 13 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS

November 5, 1981

Mr. Mark Pamington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

Dear Mr. Pamington,

I am writing this letter in support of the remodeling of Sutter Memorial Hospital.

As an employee of the Intermediate Nursery at Sutter Memorial, I am reminded daily of the need for increased space and a modern facility to meet our nursery patients' needs. It is extremely frustrating to work in cramped, inadequate facilities. We do not have the space to observe high risk patients, perform specialized patient instruction, or accommodate visiting family members.

The health care needs of our community have changed, particularly in obstetrics. We must adapt to consumer awareness and increased participation in perinatal care. A remodeled facility at Sutter Memorial will assist us in meeting community health care needs and demands.

You have my total support in the application for remodeling of Sutter Memorial Hospital.

Sincerely,

Pauline Smith RN  
Intermediate Nursery, S.M.



NOV 13 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

RECEIVED

NOV 13 1981

November 5, 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS

Mr. Mark Farrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, Ca 95814

Dear Mr. Farrington,

I am writing this letter in support of the remodeling of Sutter Memorial Hospital.

As an employee of the Intermediate Nursery at Sutter Memorial, I am reminded daily of the need for increased space and a modern facility to meet our high risk babies' needs. It is extremely frustrating to work in cramped, inadequate facilities. We do not have the space to observe high risk patients, perform specialized patient procedures, provide individualized patient instruction or accommodate visiting family members.

The health care needs of our community have changed, particularly in obstetrics. We must adapt to consumer awareness and increased participation in perinatal care. A remodeled facility at Sutter Memorial will assist us in meeting community health care needs and demands.

You have my total support in the application for remodeling of Sutter Memorial Hospital.

Sincerely,

Sally Hubbard

RECEIVED

NOV 13 1981

Nov 10, 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento Ca 95814

Dear Mr. Parrington,

I am writing this letter in support of the remodeling of Sutter Memorial Hospital.

As an employee of the Neonatal Intensive Care Unit at Sutter Memorial, I am reminded daily of the need for increased space and a modern facility to meet our critically ill patients' needs. It is extremely frustrating to work in cramped, inadequate facilities. We don't have the space to observe high risk patients, perform specialized patient procedures, provide individualized patient instruction, or accommodate visiting family members.

The health care needs of our community have changed, particularly in obstetrics. We must adapt to consumer awareness and increased participation in perinatal care. A remodeled facility at Sutter Memorial will assist us in meeting community health care needs and demands.

I have my total support in the application for remodeling of Sutter Memorial Hospital.

Sincerely,

James L. Partlow RN

RECEIVED  
NOV 13 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

November 4, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

Mr. Parrington,

I have worked at Sutter Memorial Hospital for the past \_\_\_\_\_ years. During this time I have seen many changes in perinatal patient care services including Family-Centered Care, High Risk Obstetrical Care, Home-style Births, and Neonatal Transport. Our whole focus is that of providing a complete range of services to the obstetrical patient.

On the NURSING unit where I work, we specialize in the care of N.S.M. patients, providing individualized (patient/parent) teaching, parent bonding + much more!  
I have become increasingly frustrated with the inadequate facilities and the lack of space. With the increased numbers of O/B patients, we are limited in our response and unable to meet patient care needs.

I am very concerned about the hospital's ability to provide our specialized perinatal services as well as accomodate the increased census of perinatal patients. I completely support the proposed remodeling of Sutter Memorial Hospital.

Sincerely,

*Sherie Kittelman R*  
*N.S.M. STAFF NURSE pm's*

The recent remodeling of N.S.M. provided a little more room but not nearly enough. With all the equipment, and there is hardly enough room for staff, and think of the parents. I invite you to come see the N.S.M. for yourself.

11-11-81

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I St.  
Sacramento, CA 95814

Dear Mr. Parrington,

I am writing this letter in support of the remodeling of Sutter Memorial Hospital.

As an employee of the NCU of Sutter Memorial, I am reminded daily of the need for increased space and a modern facility to meet our critically ill infant patients' needs. It is extremely frustrating to work in cramped, inadequate facilities. We do not have the space to observe high risk patients, perform specialized patient procedures, provide individualized parent instruction, or accommodate visiting family members.

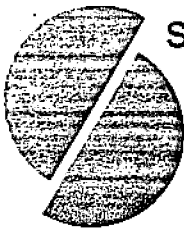
The health care needs of our community have changed, particularly in obstetrics. We must adapt to consumer awareness and increased participation in perinatal care. A remodeled facility at Sutter Memorial will assist us in meeting community health care needs and demands.

You have my total support in the application for remodeling of Sutter Memorial Hospital.

RECEIVED  
NOV 13 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Sincerely,  
Lauri L. Radicella  
11-7 Staff Nurse



# Sutter Community Hospitals

November 12, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:

Sutter Community Hospitals is considered as one of the largest private employers in Sacramento County. As a primary provider of employment opportunities and healthcare treatment, it is very important to recognize the needs of our employees to work in better facilities.

Currently Sutter does not have enough space to provide the quality of service in most areas of hospital. If the current facilities do not undergo replacement and/or renovation there might be some very serious problems created to function properly.

I very strongly feel that Sutter Memorial needs some remodeling and Sutter General should be replaced with a new building. If Sutter Community complex is allowed to grow I think it will provide a much better quality of service to the citizens of Sacramento County.

Sincerely,

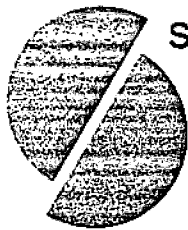
Harjit Singh  
Personnel Assistant  
Sutter Memorial Hospital

sh

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NOV 13 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814  
☒ Sutter General Hospital  
2020 I Street  
Sacramento, CA 95814  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Neuroscience Center  
of Northern California  
2020 L Street  
Sacramento, CA 95816  
☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95816  
☐ Sutter Hospitals: Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
3350 Folsom Blvd.  
Sacramento, CA 95820  
☐ Biomedical Engineering Center  
4411 D Street  
Sacramento, CA 95819  
☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

November 13, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:

I am writing in support of the remodeling of Sutter Memorial Hospital.

As a social worker in the Perinatal Center, I have become increasingly frustrated the past few years by the inadequate space and resulting limitations placed on our ability to provide quality care to patients and families. I work with families experiencing extreme emotional stress from having a seriously ill or dying infant. There is no space available to speak with families, address their concerns, or provide them with private time alone when their infant has just died. Consequently, the hallways and utility closets function also as conference rooms. With the ever-increasing delivery rate and numbers of newborns needing intensive care, this situation will continue to worsen unless additional space is provided.

I am also concerned about the few inadequate and uncomfortable waiting areas for families. Having recently spent much time in a hospital with a family member undergoing heart surgery, I realize the importance of this.

Families are a vital support system to hospitalized patients. Planning for quality patient care must recognize these issues.

Thank you for your time and concern.

Sincerely,

*Jill Gault*

Jill Gault, M.S.W.  
Clinical Social Worker

JG/cam

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NOV 13 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS

☐ Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814  
☐ Sutter General Hospital  
2020 I Street  
Sacramento, CA 95814  
☒ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95814  
☐ Sutter Health Center  
52nd and F Streets  
Sacramento, CA 95814  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95814  
☐ Neurosciences Center  
of Northern California  
2020 I Street  
Sacramento, CA 95814  
☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95814  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95814  
☐ Cardiology Diagnostic Center  
1219 20th Street  
Sacramento, CA 95814  
☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95814  
☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95814  
☐ Central Billing Office  
3330 Folsom Blvd.  
Sacramento, CA 95814  
☐ Biomedical Engineering Center  
4471 D Street  
Sacramento, CA 95814  
☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95814



RECEIVED  
NOV 17 1981

November 14<sup>th</sup> 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

Dear Mr. Parrington,

Sutter Memorial Hospital's Maternity area needs remodeling badly. It is impossible to give the care expected in the nineteen eighties in a facility that was designed in the nineteen thirties.

Maternity care has changed drastically in the last few years. Parents have become more aware and demand a greater flexibility in care. At Sutter we have the reputation of giving maternity care. But can we really live up to our high standards if we have no space?

Frequently labor patients will have to wait on a gurney in the recovery room for an unoccupied bed. After delivery, again, beds are often unavailable for hours. Maternity patients are cared for on Medical-Surgical floors, where the nurses are not trained to meet the special needs of new mothers and babies. This is very unfair to the customer, who, after all, pays a premium price.

Cramped storage facilities make it difficult to find needed equipment in a hurry. Halls are cluttered with equipment for which there is no other storage, causing potential danger for patients, employees and visitors. It is dangerous to have these conditions continue.

If we want to be the "Perinatal Center" we must have appropriate facilities with enough beds and storage space to be able to accommodate the amount of patients we care for. Complete remodeling is the only solution to this problem.

Sincerely

Christine D. Wassermann R.N.

RECEIVED

NOV 17 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

October 30, 1981

Mark Parrington  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mark:

To me there is no question that we need to expand and remodel Sutter Community Hospitals. Our community needs the best in health care service that we can possibly provide. To provide optimal care it is a necessity that we update and remodel our hospitals. Every department, not only our own, needs more room and more efficient use of that room.

We are all aware that we have an excellent medical staff in all specialties, and excellent hospital personnel and we need to match that with better work environment and equipment.

Sincerely,

  
Susan Sager  
Medical Record Department, Memorial

RECEIVED

NOV 17 1981

CORPORATE &  
SUTTER COMMUNITY

Mr. Mark Parvinton  
Director of Corporate Planning  
Sutter Community Hospitals  
2000 I St.  
Sacramento, Ca. 95814

Dear Mr. Parvinton,

I am writing this letter in support  
of the remodeling of Sutter Memorial  
Hospital. As an employee of the Sutter and

delivery unit of Sutter Memorial, I am  
reminded daily of the need for increased space  
and a modern facility to meet our structural  
patients needs. The volume of patients and

the length of their stay necessitates more  
labor rooms with the capability of

accommodating home-stays, high-risk and  
low risk obstetrical pts. For example

of anyone time in our recovery room, an  
undelivered pt. being monitored while in labor,

a delivered pt. who had a stillborn and  
a post-op cesarean section all in the

same area. There are times when in our  
present facilities these situations are unwork-

able. I'm dedicated to quality patient care  
and feel I'm limited by our present facilities.

Sincerely,

May E. Smith RN

November 16, 1981

RECEIVED

NOV 16 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

November 10, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, California 95814

Dear Mr. Parrington:

I am submitting this letter in support of the proposed remodeling of Sutter Memorial Hospital, and the replacement of Sutter General Hospital. As a new employee, I have seen the urgent need for space; whether it be utilized for a work area, storage facility or conference room.

As a departmental administrator, I have found it difficult to secure a conducive working environment for my employees, particularly the clinical dietitians. Their present office at Memorial is located in the food production area. The equipment noise, cramped work area and unrelated interruptions decreases efficiency and increases stress. This could easily become a negative factor in the quality of patient care.

The Director and Assistant Directors at both hospitals do not have private offices. Each office is shared with various employees who require essential work space. Therefore, access to privacy for interviewing, counseling and a productive work environment is almost nonexistent.

The remodeling of available space at Memorial and the construction of a new facility at General is a definite priority. Sutter Community Hospitals has developed and maintained an excellent reputation in the community. This project will assure continued quality patient care.

Sincerely,

*Kitty L. Clark, R.D.*

Kitty L. Clark, R.D.  
Assistant Director of  
Nutritional Care Services

November 11, 1981

RECEIVED

NOV 16 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Mr. Mark Farrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

Dear Mr. Farrington,

I am writing this letter in support of the remodeling of Sutter Memorial Hospital

as an employee of the Labor + Delivery unit at Sutter Memorial, I am reminded daily of the need for increased space and a modern facility to meet our obstetric patients' needs. It is extremely frustrating to work in cramped, inadequate facilities. We do not have the space to observe high risk patients, perform specialized patient procedures, provide individualized patient instruction, or accommodate visiting family members.

The health care needs of our community have changed, particularly in obstetrics. We must adapt to consumer awareness and increased participation in perinatal care. A remodeled facility at Sutter Memorial will assist us in meeting community health care needs and demands.

Yours have my total support in the application for remodeling of Sutter Memorial Hospital.

Sincerely,

Luanne L. Feltman

RECEIVED

NOV 16 1981

Nov. 11, 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, Ca 95814

Dear Mr. Parrington,

I am writing this letter in support of the remodeling of Sutter Memorial Hospital. I am a registered nurse in the labor/delivery department of Sutter Memorial Hospital.

Our facilities in the labor/delivery area of the hospital are totally inadequate for our job as the "High Risk" Hospital for Northern California. In fact, the words "High Risk" describe the outdated facilities at this Hospital. We do not have the room to handle the volume of deliveries that we do each month, and it is not unusual to find a "high risk" labor patient on a gurney in the recovery room where fetal monitoring is not available to a well hook-up. It is a disgrace to the Perinatologists, Neonatologists, and excellent nursing staff of Perinatal Services of this hospital.

We need new facilities now.

Sincerely,

Janet R. Mano RN

November 9, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
Sacramento, CA 95814

Dear Mr. Parrington

I am writing this letter in support of the remodeling of Sutter Memorial Hospital.

The area in particular that I am concerned with is the maternity area. This area does tremendous business and deserves the updating in quality construction that is long overdue.

As an employee of SMH PSII it is more than obvious that the work facilities are distressing to both patients and employees. We desperately need more space and updated equipment. It is hard to make excuses for such things as lack of wall O<sub>2</sub> and suction when we are supposedly considered a high risk area.

My feet ache just to think how often I have run to the pharmacy to get medication because we do not have an operable tube system.

The need for remodeling can't be emphasized enough when it comes to expansion. We need more space to better accommodate our heavy patient load. The overflow from PSII now goes to a medical/surgical floor where nurses are required to care for patients they are not familiar with. Their babies are transported from our nursery over a connecting ramp. This practice is not only time consuming but dangerous.

Please remodel, expand, rebuild or whatever it takes as soon as possible. You have my full support in the application for remodeling of Sutter Memorial Hospital.

Sincerely,

*Luisa Monti, RN*

Luisa Monti, RN

RECEIVED

NOV 13 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

RECEIVED

NOV 16 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

November 3, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

Dear Mr. Parrington,

I am writing this letter in support of the remodeling of Sutter Memorial Hospital.

As an employee of the ~~Labor and Delivery~~ unit at Sutter Memorial, I am reminded daily of the need for increased space and a modern facility to meet our ~~Labor and Delivery~~ patients' needs. It is extremely frustrating to work in cramped, inadequate facilities. We do not have the space to observe high risk patients, perform specialized patient procedures, provide individualized patient instruction, or accommodate visiting family members.

The health care needs of our community have changed, particularly in obstetrics. We must adapt to consumer awareness and increased participation in perinatal care. A remodeled facility at Sutter Memorial will assist us in meeting community health care needs and demands.

You have my total support in the application for remodeling of Sutter Memorial Hospital.

Sincerely,

Deborah I. Hurrell



RECEIVED  
NOV 16 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

November 3, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

Dear Mr. Parrington,

I am writing this letter in support of the remodeling of Sutter Memorial Hospital.

As an employee of the Labor unit at Sutter Memorial, I am reminded daily of the need for increased space and a modern facility to meet our obstetric patients' needs. It is extremely frustrating to work in cramped, inadequate facilities. We do not have the space to observe high risk patients, perform specialized patient procedures, provide individualized patient instruction, or accommodate visiting family members.

The health care needs of our community have changed, particularly in obstetrics. We must adapt to consumer awareness and increased participation in perinatal care. A remodeled facility at Sutter Memorial will assist us in meeting community health care needs and demands.

You have my total support in the application for remodeling of Sutter Memorial Hospital.

Sincerely,

*Lurena J. Roberts R.N.*

NOV 16 1981

November 11, 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

MR. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I ST  
Sac. Ca 95814

Dear Mr. Parrington,

I am writing this letter in support of the remodeling of Sutter Memorial Hospital.

As an employee of the Labor unit at Sutter Memorial, I am reminded daily of the need for increased space and a modern facility to meet our labor patients' needs. It is extremely frustrating to work in cramped, inadequate facilities. We do not have the space to observe high risk patients, perform specialized patient procedures, provide individualized patient instruction, or accommodate visiting family members.

The health care needs of our community have changed, particularly in obstetrics. We must adapt to consumer awareness and increased participation in perinatal care. A remodeled facility at Sutter Memorial will assist us in meeting community health care needs and demands.

You have my total support in the application for remodeling of SMH.

RECEIVED

NOV 16 1981

SUTTER

November 11, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 J Street  
Sacramento, Ca. 95814

Dear Mr. Parrington,

I am writing this letter in support of the remodeling of Sutter Memorial Hospital.

As an employee of the Labor/Del unit at Sutter Memorial, I am reminded daily of the need for increased space and a modern facility to meet our obstetric patients' needs. It is extremely frustrating to work in cramped, inadequate facilities. We do not have the space to observe high risk patients, perform specialized patient procedures, provide individualized patient instruction, or accommodate visiting family members.

The health care needs of our community have changed, particularly in obstetrics. We must adapt to consumer awareness and increased participation in perinatal care. A remodeled facility at Sutter Memorial will assist us in meeting community health care needs and demands.

You have my total support in the application for remodeling of Sutter Memorial Hospital.

Sincerely,

Michelle L. Brooks

RECEIVED

NOV 16 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS

November 13, 1981

Mr. Mark Farrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, Ca 95814

Dear Mr. Farrington,

I am writing this letter in support of the remodeling of Sutter Memorial Hospital.

As an employee of the Labor & Delivery unit at Sutter Memorial, I am reminded daily of the need for increased space and a modern facility to meet our labor patients' needs. It is extremely frustrating to work in cramped, inadequate facilities. We do not have space to observe high risk patients, perform specialized patient procedures, or accommodate visiting family members.

The health care needs of our community have changed, particularly in obstetrics. A remodeled facility at Sutter Memorial will assist us in meeting community health care needs.

You have my support in the application for remodeling of Sutter Memorial Hospital.

Sincerely,

Constance Raimundo

Nov. 11, 1981

Mr. Mark Parrington  
Director of Corp. Planning  
Sutter Community Hosp.  
2020 I Street  
Sacramento Ca. 95814

RECEIVED

NOV 16 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Dear Mr. Parrington,

I am writing in support of the remodeling of the obstetric unit at Sutter Mem. Hosp.

As a nurse in the labor and delivery unit at Sutter, I have to work in a cramped, inadequate, dangerous ward. Not only is this frustrating as a professional, as a woman considering starting a family, I am offended by the lack of adequate space in which to deliver comfortably.

Sutter is attempting to become the perinatal center for Northern Calif. and as such we do 500 or more deliveries per month. This doesn't reflect the increase number of high risk mothers, specialized procedures, patient teaching or visiting families which also come thru our unit. All of this is done in 9 labor rooms & 4 delivery rooms. We desperately need more room to accommodate our growing needs.

You have my full support in the application for remodeling of Sutter Mem. Hosp.

Sincerely

Lisa Catherall

RECEIVED

NOV 12 1981

CORPORATE  
SUTTER COMMUNITY HOSPITALS

November 11, 1981

Mr Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 ~~H~~ Street  
Sacramento, CA 95814

Dear Mr Parrington,

I am writing this letter in support of the remodeling of Sutter Memorial Hospital.

As an employee of the labor & delivery unit I am constantly reminded of the increase need for space & new equipment. It is extremely stressful to work in the staff room needed to deliver the quality of care Sutter likes to be known for.

The increased need of our unit to care for the high risk OB's sent to the "perinatal center" is inadequately met. A remodeled facility @ Sutter Memorial will assist us in meeting community health care needs and demand. You have my total support in the application for remodeling of Sutter Memorial Hospital.

Sincerely,  
Donna Moore

RECEIVED

NOV 16 1981

November 11, 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Mr. Mark Farrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA. 95814

Dear Mr. Farrington,

I am writing this letter in support of the remodeling of Sutter Memorial Hospital.

As an employee of the OB unit at Sutter Memorial, I am reminded daily of the need for increased space and a modern facility to meet our Labor + Recovery patients' needs. It is extremely frustrating to work in cramped, inadequate facilities. We do not have the space to observe high risk patients, perform specialized patient procedures, provide individualized patient instruction, or accommodate visiting family members.

The health care needs of our community have changed, particularly in obstetrics. We must adapt to consumer awareness and increased participation in perinatal care. A remodeled facility at Sutter Memorial will assist us in meeting community health care needs + demands.

You have my total support in the application for remodeling of Sutter Memorial Hospital.

Sincerely,  
George Blotter, M.D.



Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

I am writing this letter in support of Sutter's commitment to provide a quality service to the residents of Sacramento. In order to meet this commitment, either new or updated facilities are necessary.

Remember, we are your community hospital. Your help is appreciated.

SUTTER MEMORIAL HOSPITAL

Business Services Department

**CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS**





Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

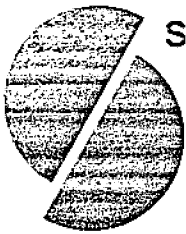
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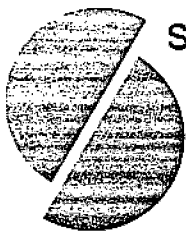
Remember, we are your community hospital. Your help is appreciated.

SUTTER MEMORIAL HOSPITAL

P.S. WE ALSO HANDLE THE MAIL.

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.





# Sutter Community Hospitals

November 18, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mark:

I am writing this letter in support of Sutter's commitment to provide a quality service to the residents of Sacramento. In order to meet this commitment, either new or updated facilities are necessary.

As I work in the Business Services Department at Sutter Memorial, which includes not only patient admissions, but the cashier functions as well, all one has to do to realize the need for better facilities at Memorial is to visit one of these two areas. You will note the lack of privacy available to you or your family.

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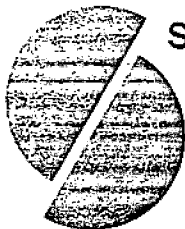
Sincerely,

SUTTER MEMORIAL HOSPITAL

*Anita Garner*  
Business Services Department

□ Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814  
□ Sutter General Hospital  
2020 I Street  
Sacramento, CA 95814  
□ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
□ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
□ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
□ Neurosciences Center  
of Northern California  
2020 L Street  
Sacramento, CA 95818  
□ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
□ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
□ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95816  
□ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
□ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
□ Sutter Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
□ Billing Office  
52nd and F Streets  
Sacramento, CA 95819  
□ Biomedical Engineering Center  
52nd and F Streets  
Sacramento, CA 95819  
□ Sutter Community Hospitals  
52nd and F Streets  
Sacramento, CA 95819

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CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS



# Sutter Community Hospitals

November 18, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

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Sincerely,

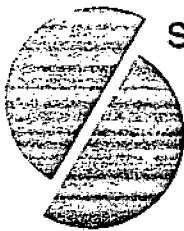
SUTTER MEMORIAL HOSPITAL

Business Services Department

☐ Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814  
☐ Sutter General Hospital  
2020 L Street  
Sacramento, CA 95818  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Health Center  
91845-3333  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95818  
☐ Sutter Hospitals: Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
3330 Folsom  
Sacramento, CA 95820  
☐ Sutter/IVN Hospice Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter/IVN Hospice Center  
52nd and F Streets  
Sacramento, CA 95819

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CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS



# Sutter Community Hospitals

November 18, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

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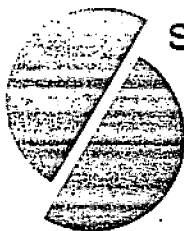
Sincerely,

SUTTER MEMORIAL HOSPITAL

Business Services Department

☐ Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814  
☐ Sutter General Hospital  
2020 L Street  
Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
22nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Health Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Neuroscience Center  
of Northern California  
2020 L Street  
Sacramento, CA 95816  
☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95816  
☐ Sutter Hospitals - Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research  
Sutter Community Hospitals  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter/Folsom  
Center for Medical Services  
9161454-3333  
Sacramento, CA 95819  
☐ Sutter/VNA Home Care  
52nd and F Streets  
Sacramento, CA 95819

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CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



# Sutter Community Hospitals

November 18, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

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Remember, we are your community hospital. Your help is appreciated.

Sincerely,

SUTTER MEMORIAL HOSPITAL

*Loris Bower*

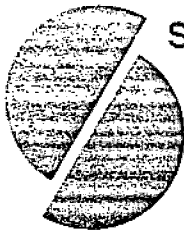
Business Services Department

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CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814  
☐ Sutter General Hospital  
91845-6667  
2020 L Street  
Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Neuroscience Center  
of Northern California  
2020 L Street  
Sacramento, CA 95816  
☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
1219 24th Street  
Sacramento, CA 95819  
☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
3330 Polson Blvd.  
Sacramento, CA 95818  
☐ Biomedical Engineering Center  
471 D Street  
Sacramento, CA 95819  
☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

November 18, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

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Remember, we are your community hospital. Your help is appreciated.

Sincerely,

SUTTER MEMORIAL HOSPITAL

*Lisa Crocker*

Business Services Department

☐ Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814  
☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
Mental Health Center  
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Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
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☐ Neuroscience Center  
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2820 L Street  
Sacramento, CA 95816  
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Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95816  
☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Facility  
Sutter Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
Sutter Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Biomedical Engineering Center  
Sutter Hospital  
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Sacramento, CA 95819  
☐ Sutter Hospital  
52nd and F Streets  
Sacramento, CA 95819

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CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS



November 18, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

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As I work in the Business Services Department at Sutter Memorial Hospital, which includes not only patient admissions, but the cashier, billing, and other administrative functions as well, all one has to do to realize the need for better facilities at Memorial is to visit one of these two areas. I will note the lack of privacy available to you or your family.

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Sincerely,

SUTTER MEMORIAL HOSPITAL

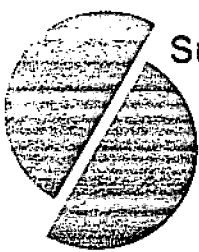
*Maria A. Davis*  
Business Services Department

☐ Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814  
☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95818  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
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2820 L Street  
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52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95818  
☐ Sutter Hospitals: Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814  
☐ Sutter Community  
Biomedical

REC

NOV 18 1981  
SUTTER COMMUNITY HOSPITALS  
SACRAMENTO, CA 95814





# Sutter Community Hospitals

SEPTEMBER 16, 1981

MARK PARRINGTON:

IN MY SIX YEARS OF EMPLOYMENT AT SUTTER HOSPITALS, THE BEST DECISIONS AND CHANGES HAVE BEEN MADE SINCE OUR REMODELING OF THE ADMINISTRATIVE STAFF. THEY HAVE REGAINED THE EMPLOYEES CONFIDENCE AND BROUGHT US ALL CLOSER TOGETHER.

I TRUST AND HAVE CONFIDENCE IN THEIR DECISION AND PLANS TO REBUILD SUTTER GENERAL AND REMODEL SUTTER MEMORIAL. WE DESPERATELY NEED MORE SPACE, WE'RE SLOWLY BEING CROWDED OUT.

YOU HAVE MY TOTAL SUPPORT.

SINCERELY,

*Kathie Moya*

KATHIE MOYA  
HSKPG. SUPR. MEMORIAL

RECEIVED

SEP 17 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPGS.

J.L.

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816  
916/454-2222

☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Health Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816  
916/454-2222

☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2222

☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2222

☐ Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Centralized Billing and Collections  
5330 Folsom Blvd  
Sacramento, CA 95816  
916/454-2222

☐ Biomedical Engineering Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

September 23, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals

Dear Mr. Parrington,

I must agree with everything Bonnie Stoddard said in her letter to you. That the collection area of linen and refuse should be in the front corridor of surgery is deplorable. True these carts are covered with large plastic sheets but the smell remains and sometimes the plastic sheets are not large enough to cover the trash and linen even though pick up of the carts is frequent.

And it is very uncomfortable for patients and personnel to move through surgery corridors that are stacked with inventory, whether surgery gurneys, boxes of supplies, sterile supplies picked for cases or a multitude of other articles that find their way to surgery.

I feel embarrassed for unsuspecting patients who come to Sutter Hospital for out-patient surgery and find themselves wheeled twice in patient gowns through the main hospital lobby. Also there is nowhere for doctor and patient to confer privately, certainly not in the handicapped bathroom which we use as the out-patient changing area.

The Holding Area or Admission Area for patients about to have surgery, although better than what existed previously, is a source of noise and activity rather than the quiet admission area envisioned. Through this area move linen and laundry carts, surgery scheduling activities, surgeons, OR personnel, product representatives, etc.

Office space in Surgery is virtually non-existent. That any administrative activities are accomplished is miraculous.

I've worked in Sutter Memorial Surgery for nine years and space requirements have increased as have the variety and intensity of surgeries performed. If our high caliber of service is to continue we require more space in which to function.

Sincerely,

*Jodean Lake*

Jodean Lake  
Surgery Inservice Coordinator

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SEP 24 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



# Sutter Community Hospitals

September 25, 1981

Mark Parrington,

I am pleased in voicing my support for the future remodeling of Sutter Memorial and renovation of Sutter General.

This project is important not only to staff members but also for future growth and service to our community.

Cramped space and working conditions have become one of our major problems. Hopefully with the approval of this project we can expand our facilities and improve our working conditions.

Sincerely,

Margaret Hall  
Hskpg. Memorial

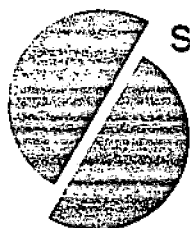
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SEP 28 1981

MH/kf

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

- ☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816
- ☒ Sutter Memorial Hospital  
916/454-2222  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Mental Health Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Renal Dialysis Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardio-Pulmonary  
Diagnostic Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Perinatal Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Radiation Oncology Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardiology Center  
1215 28th Street  
Sacramento, CA 95816
- ☐ Sutter Hospitals' Auxiliary  
916/454-2222  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Medical Research Foundation  
916/454-2280  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Centralized Billing and Collections  
916/454-3333  
3330 Pocket Blvd.  
Sacramento, CA 95816
- ☐ Biomedical Engineering Center  
4711 D Street  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

September 17, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:

I had the pleasure of attending a recent hospital staff meeting which presented plans and rationale for remodeling Sutter Memorial Hospital. I am writing to add my name to the list of those who support remodeling.

Our hospital has endeavored to respond to both the growing needs of Sacramento and Northern California in the areas of Cardiology, Oncology, and Perinatology. I believe, however, that the hospital must now groom and refine itself to meet these growing needs with the finest equipment, facilities, and trained staff available.

In my opinion, the proposed plans providing for more ICU, PICU, and NICU beds, as well as remodeling to change location of services will make it possible for us to provide effective, efficient, safe and modern care and treatment for our patients.

Sincerely,

*Cynthia Czech*

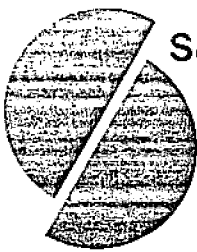
Cynthia H. Czech, L.C.S.W.  
Clinical Social Worker

RECEIVED

SEP 17 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

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Sutter Community Hospitals 2020 I Street Sacramento, CA 95816	Sutter General Hospital 2020 L Street Sacramento, CA 95816	Sutter Memorial Hospital 52nd and F Streets Sacramento, CA 95819	Sutter Health Center 52nd and F Streets Sacramento, CA 95819	Sutter Renal Dialysis Center 52nd and F Streets Sacramento, CA 95819	Neuroscience Center of Northern California 2020 L Street Sacramento, CA 95816	The Perinatal Center 52nd and F Streets Sacramento, CA 95816	Radiation Oncology Center 52nd and F Streets Sacramento, CA 95819	Cardiology Diagnostic Center 1219 28th Street Sacramento, CA 95819	Sutter Hospitals' Auxiliary 52nd and F Streets Sacramento, CA 95816	Medical Research Foundation 52nd and F Streets Sacramento, CA 95819	Central Billing Office 3330 Folsom Blvd Sacramento, CA 95816	Biomedical Engineering Center 411 D Street Sacramento, CA 95819	Sutter/VNA Hospital Center 52nd and F Streets Sacramento, CA 95819		



# Sutter Community Hospitals

September 24, 1981

Mark Parrington,

I work at Sutter Memorial as a Housekeeper. We do not have large enough areas to eat our lunch and take our breaks. When we have equipment to store there is no place for it.

You have my total support in filing the necessary papers to set this project in motion.

Sincerely,

*Mattie James*

Mattie James  
Hskpg. Memorial

**RECEIVED**  
SEP 25 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

- ☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816
- ☒ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819
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Sacramento, CA 95819
- ☐ Cardio-Pulmonary  
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Sacramento, CA 95816
- ☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Centralized Billing and Collections  
3330 Folsom Blvd.  
Sacramento, CA 95818
- ☐ Biomedical Engineering Center  
1471 D Street  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819

September 29, 1981

Dear Mr. Parrington,

We, the undersigned, who work in the Surgical Recovery Room at Sutter Memorial would like to give our support in favor of the remodeling for expansion in our hospital.

The increase in cardiovascular and acute care surgical patients makes our lack of space very disconcerting. The acuity of these cases makes their stay in recovery room extended and the demand for monitoring equipment is also increased. These factors, plus the fact that we often have to care for patients for many hours due to lack of space in ICU, add to our congested environment.

The lack of beds in other areas causes an increase in the length of stay for patients who do not need our care but because they remain with us they are our responsibility.

Occasionally we have patients who need isolation because of infection or radiation. We are not able to isolate properly due to our lack of space.

The condition of our patients varies drastically. Consequently, the patients who are more awake are able to observe those who are critically ill. If we had more space, we would be able to segregate our patients according to their needs.

Our desk area is very limited and becomes very congested with doctors and staff members; this adds to the noise level and confusion in our small space.

We have very limited storage space and have to infringe on surgery's storage area. This has created a problem because our supplies are not readily available to us.

We pride ourselves on excellent patient care; but we find that occasionally our limited space compromises this. We are looking forward to a much larger working area in the 1980's!

Sincerely,  
Recovery Room Staff

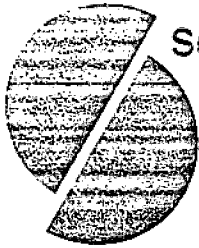
mw  
cc: M. Morrison  
W. Pollock

RECEIVED

OCT 02 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

*Linda Jensen M. Ann Elliott*  
*Pam Foster*  
*Mary Magge*  
*Rene' Droge*  
*Glad Black*  
*Hal Thompson*  
*R. Lemille*  
*James R. R.*  
*James R. R.*  
*Amie Zolota*



# Sutter Community Hospitals

September 25, 1981

Mark Parrington,

I am pleased in voicing my support for the future remodeling of Sutter Memorial and renovation of Sutter General.

This project is important not only to staff members but also for future growth and service to our community.

Cramped space and working conditions have become one of our major problems. Hopefully with the approval of this project we can expand our facilities and improve our working conditions.

Sincerely,

*Kathy Flint*  
Kathy Flint  
Housekeeping  
Sutter Memorial

RECEIVED

SEP 28 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2800 L Street  
Sacramento, CA 95816

☒ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816

☐ Sutter Hospitals - Auxiliary  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Hospitals -  
Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819

☐ Centralized Billing and Collections  
3330 Folsom Blvd.  
Sacramento, CA 95816

☐ Biomedical Engineering Center  
4411 D Street  
Sacramento, CA 95819

☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819

September 17, 1981

Mark Parrington  
Director of Planning  
Sutter Community Hospitals  
Sacramento, California

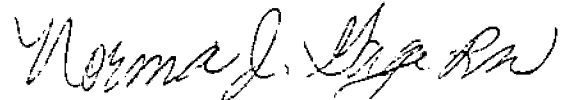
Dear Mark,

I want to take this opportunity to offer a personal note of support for Sutter's new plans for expansion.

I am a new member of the perinatal staff at Sutter Memorial. I am very impressed with the commitment Sutter has made to develop and broaden the scope of our perinatal service to respond effectively to the escalating needs of a growing community. The future of our country depends on hospitals such as ours being dedicated to the care of mothers at risk as well as salvaging optimum potential of our infant population.

Please let me know if there is anything I can do further to assist your progress developing and implementing this vital project.

Sincerely,



Norma J. Gage, R.N.  
Head Nurse, PS II  
Sutter Memorial Hospital

RECEIVED

SEP 22 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



Mr Mark Harrington, Director of Corporate Planning.  
Sutter Community Hospitals  
2020 J Street Suite D  
Sacramento, California 95814

I feel the remodeling of Sutter Memorial is vital  
for the following reasons:

The Staff on S. West Memorial, provides quality nursing care  
to adult acute medical/surgical patients under quite adverse physical conditions.

The facility was originally designed for cribs on a Pediatric  
Service. As a result, the rooms are too small for adult beds. Room  
305 and the two 4-bed wards have neither closets nor shelf space for the patients,  
nor does 205 have bathroom facilities. In addition, there is but a  
curtained glass partition between 205 and Pediatric ICU. The noise from the  
monitors and crying infants is quite disturbing to the ill adults.

Our small utility room is shared by Pediatric ICU and  
becomes so crowded with equipment that it is difficult to enter the room.

There are no lavatory facilities nor Conference Room available for  
the staff, and the Renal Dialysis Unit finds it necessary to  
use our storage space for their supplies.

Sincerely yours,

Margaret C. Wey RN

Head Nurse, S. West Memorial

RECEIVED

SEP 09 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

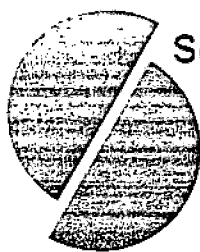
TO: Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street Suite D  
Sacramento CA 95814

As a new employee of Sutter Memorial, I am well aware of the need for renovation of this facility. On a daily basis, Central Services is continually called upon to provide supplies throughout Sutter Memorial. It is evident by the acute shortage of storage space that numerous departments (i.e., Perinatology) are unable to accommodate but a limited amount of necessary supplies. This example permeates this facility in terms of space problems. I feel the renovation will accommodate our needs, thus enabling our department to provide a more efficient and speedier service. To this extent, patient's health care needs could be addressed in a more expeditious manner.

The city of Sacramento is not only a prosperous city but an expanding one as well. It is self evident that we as providers of health care must keep abreast with the changing population growth to provide the health care needs of the community. I sincerely believe that Sutter Community Hospitals must be a part of this growth to enable Sacramento to achieve its true potential.



Bill Manning  
Assistant Director, Central Services  
Sutter Memorial Hospital



# Sutter Community Hospitals

SEPTEMBER 16, 1981

MARK PARRINGTON:

I WISH TO VOICE MY SUPPORT FOR THE PROPOSED REMODELING OF BOTH SUTTER GENERAL AND SUTTER MEMORIAL HOSPITALS.

HAVING WORKED FOR SUTTER COMMUNITY HOSPITALS FOR SIX YEARS, I HAVE HAD AMPLE OPPORTUNITY TO WITNESS BOTH FACILITIES NEED FOR INCREASED SPACE AND RENOVATION.

THE PROPOSED CHANGES WOULD PROVIDE UPDATED PATIENT CARE AREAS AND INCREASED SPACE FOR SUPPORT SERVICES AND HOSPITAL PERSONNEL.

THESE CHANGES WOULD ALLOW MANY DEPARTMENTS TO IMPROVE OR EXPAND THEIR PATIENT CARE SERVICES. IN ORDER FOR THE PEOPLE IN THIS COMMUNITY AND THE SACRAMENTO AREA TO CONTINUE TO RECEIVE THE BEST IN CURRENT HEALTH CARE FROM SUTTER HOSPITALS, I FEEL THESE CHANGES ARE NECESSARY.

SINCERELY,

*John V. Kuechler*  
JOHN V. KUECHLER  
ASST. DIRECTOR HSKPG.  
MEMORIAL

RECEIVED

SEP 17 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPGS.

J. L.

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816  
916/454-2222

☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Cardiology Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2222

☐ Sutter Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2222

☐ Centralized Billing and Collections  
3330 Fulton Blvd.  
Sacramento, CA 95816  
916/454-3333

☐ Biomedical Engineering Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

October 2, 1981

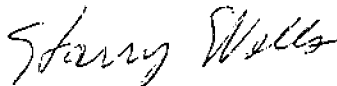
To Whom It May Concern:

This letter is in support of the building and remodel of Sutter General and Sutter Memorial Hospitals. Both hospitals have increased patient loads to the point that the facilities are inadequate, making it difficult to provide quality patient care.

Some specific areas of concern are the overcrowded lobby, congested corridor near Radiology, and insufficient parking. In addition, efficiency and patient convenience would be greatly increased if all diagnostic procedures could be performed in one general area. The Sutter Community Hospitals building and remodel plans would help alleviate space problems and enhance the atmosphere of quality patient care.

If there is anything I can do to provide additional support, please let me know.

Sincerely,



Harry Wells, Director  
Nuclear Medicine  
Sutter Memorial Hospital

**RECEIVED**

OCT 05 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Sept. 25, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, California

Dear Mr. Parrington:

I have been associated with Sutter Community Hospitals for over 12 years. Sutter Memorial Hospital has played a major role in my existence for an even longer period of time for I was born there some 38 years ago. I have always viewed the Sutter Hospitals as a tremendous asset to the community as a leader in providing needed health care. However, as a tax payer and member of this community I am now concerned that, due to lack of facility space, there has become a limit to the care the support services can provide to the current volume of patients the hospital serves.

I feel that the medical care given to the patients has remained of superior quality. However, many personal dignities are forfeited. Adequate areas for dressing, privacy while waiting for treatment, and appropriate privacy while receiving many treatments are lacking. Patients must wait in hallways prior to and after receiving x-rays. There are no waiting areas for families with persons in the emergency room. There are no proper dressing areas in most departments. Several departments; such as physical therapy; do not have adequate space for treatment.

Therefore, as a concerned tax payer and professional member of the medical community I wish to pledge my support to you and the Hospital's efforts to acquire adequate facility space both at Sutter Memorial and Sutter General Hospital. For if adequate facility space is not acquired, Sutter Hospitals will suffer and ultimately the community as well.

Respectfully,

*Paul E. Brown*

Paul E. Brown, R.P.T.  
Director Physical Therapy  
Sutter Memorial Hospital

RECEIVED

SEP 30 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

SEPTEMBER 8, 1981

MARK PARRINGTON  
DIRECTOR OF CORPORATE PLANNING  
2020 I STREET  
SACRAMENTO, CALIFORNIA

DEAR MARK PARRINGTON:

AS A CONCERNED MEMBER OF THE SACRAMENTO AREA, AND AS A LONG TIME EMPLOYEE, I FEEL IT IS IMPERATIVE, FOR THE COMMUNITY, THAT A NEW SUTTER GENERAL BE BUILT AND SUTTER MEMORIAL BE REMODELED.

SPACE IS AT A PREMIUM FOR ALL NURSING UNITS, PATIENT WAITING AND LOUNGE AREAS, NURSE AND DOCTOR COUNSELING, CLASSROOMS, ADEQUATE PATIENT ROOMS TO HOLD THE NECESSARY EQUIPMENT, SUPPORT SERVICES AND SPECIALTY CENTERS. HOW CAN STAFF FUNCTION IN THESE CROWDED CONDITIONS OR PATIENTS RECEIVE THE OPTIMUM CARE? THEY CAN'T.

MY FULL SUPPORT IS EXTENDED TO SUTTER COMMUNITY HOSPITALS FOR THEIR BUILDING AND EXPANSION APPROVAL.

SINCERELY,

*Barbara G. Ulshoffer R.N.*

BARBARA G. ULSHOFFER R.N.  
DIRECTOR OF HOUSEKEEPING  
SUTTER MEMORIAL HOSPITAL

RECEIVED

SEP 10 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

September 24, 1981

To Whom It May Concern:

This letter is in support of the building and remodeling of Sutter General and Sutter Memorial Hospitals. Both hospitals have increased patient loads to the point that the facilities are inadequate, making it difficult to provide quality patient care.

Since my greatest concern is pastoral care to patients and their families, I feel a great need for more space for a chapel that would be more visible and accessible. Presently we have inadequate office space with three chaplains and six student chaplains attempting to function out of one small office.

Other specific areas of concern are the overcrowded lobby, congested corridor near Radiology, and insufficient parking. The Sutter Community Hospitals building and remodeling plans would help alleviate space problems and enhance the atmosphere of quality patient care.

If there is anything I can do to provide additional support, please let me know.

Sincerely,



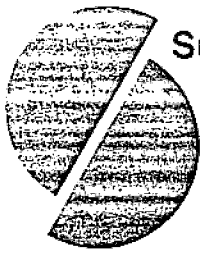
Wendell Stangeland  
Chaplain  
Sutter Memorial Hospital

d1

**RECEIVED**

SEP 25 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



# Sutter Community Hospitals

September 25, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, Calif. 95814

Dear Mark

I would like to take this opportunity to express my excitement and enthusiasm about the plan for the 80's. I have worked at Sutter Memorial for the past 15 years and I can truthfully say that this is the first time that I have something to look forward to in the coming years.

In ten years the respiratory department has grown from 8 employees to over 35 employees and we are still cramped in the same small room. This department has always felt like we were the stepchild at Memorial by being placed in the basement and out of the mainstream of the hospital. Now we can look forward to moving out of the basement and up into the real hospital. I cannot tell you much this move would make an improvement in the morale of my people. Aside from this we could provide a much nicer atmosphere for patients and family to come to for visits.

The plan for the 80's is a real positive step forward for this hospital and its family of personnel. I hope that this letter helps in making this a reality.

Sincerely,

Mr. Terry A. Fulton R.T.  
Technical Director  
Respiratory Services  
Sutter Memorial Hospital

**RECEIVED**

SEP 25 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

- ☐ Sutter General Hospital  
2020 I Street  
Sacramento, CA 95816
- ☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816
- ☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Medical Research Foundation  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Centralized Billing and Collections  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Biomedical Engineering Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819



September 23, 1981

To Whom It May Concern:

This letter is in support of the building and remodel of Sutter General and Sutter Memorial Hospitals. Specifically, Sutter Memorial has and is developing specialty areas which are drawing more patients but hasn't created space to accommodate this increased patient load. In order for Sutter Hospitals to continue to provide quality patient care they need to begin the building and remodel projects.

Two areas of concern at Sutter Memorial Hospital are the lobby and parking. The lobby is extremely congested at times and in addition to the crowded situation for waiting patients, employees must maneuver around people and furniture to travel from area of the hospital to another. The parking is inadequate for the activity at Sutter Memorial and as the specialty areas grow and more patients are referred to Sutter Memorial Hospital this problem will become worse.

If there is anything we can do to offer additional support, please let us know.

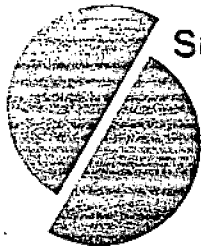
*Liane Sabola*

*Judy Latorre*

**RECEIVED**

SEP 24 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



# Sutter Community Hospitals

SEPTEMBER 27, 1981

MARK PARRINGTON:

I AM PLEASED IN VOICING MY SUPPORT FOR THE FUTURE REMODELING OF SUTTER MEMORIAL AND RENOVATION OF SUTTER GENERAL.

THIS PROJECT IS IMPORTANT NOT ONLY TO STAFF MEMBERS BUT ALSO FOR FUTURE GROWTH AND SERVICE TO OUR COMMUNITY.

CRAMPED SPACE AND WORKING CONDITIONS HAVE BECOME ONE OF OUR MAJOR PROBLEMS. HOPEFULLY WITH THE APPROVAL OF THIS PROJECT WE CAN EXPAND OUR FACILITIES AND IMPROVE OUR WORKING CONDITIONS.

SINCERELY,

*Charles Coatsney*  
HSKPG. MEMORIAL

RECEIVED

SEP 28 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

- ☐ Sutter General Hospital  
2820 I Street  
Sacramento, CA 95816
- ☒ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816
- ☐ Sutter Hospitals Auxiliary  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Centralized Billing and Collections  
3200 Folsom Blvd.  
Sacramento, CA 95819
- ☐ Biomedical Engineering Center  
4111 O Street  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819

September 9, 1981

To:

Mark Parrinton

Director of Corporate Planning

Sutter Memorial is in need of overhauling in many areas. The Emergency Room needs enlargement and better visitor accommodations. The Emergency room secretarial area needs enlargement and increased area for paperwork, etc. The E.R. Doctors need a better office set up.

The Sutter Memorial Admissions area needs enlargement and organization also.

The O.B., Labor, Delivery area of Memorial appears run down and out of date. The elevator has been known to break down and can be frightening.

Getting to Memorials different floors should be simplified and made more accessible from all areas.

Sutter General appears run down from the exterior. The rooms and whole interior of the hospital are small and crowded. With the age of the building, it's overall status has to be questioned as far as plumbing, electricity, etc.. A new hospital would be the simplest way to correct this problem, instead of constant expensive upkeep.

Thank you,

*Kathy Kiasser*

Kathy Kiasser, E.R. admissions clerk

RECEIVED

SEP 10 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

October 7, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:


I am thankful for an opportunity to submit my opinions regarding Sutter Community Hospitals' plans to rebuild Sutter General Hospital and remodel Sutter Memorial Hospital. I have appreciated reviewing Sutter's Plan for the 80's and attending the neighborhood and around-the-clock meetings and I'm pleased that Sutter's tradition of soliciting community input is continuing.

As a one-time patient at Sutter Memorial Hospital I found the quality of care to be top-notch, but the facilities to be less than adequate. The rooms and bathrooms in the maternity section were very old and the shower was far away, cramped and opened directly onto the hallway.

As a present employee of Sutter Memorial Hospital, I have worked within limited office space and have witnessed problems with limited family, patient waiting space, traffic congestion in halls and inefficient dispersal of resources throughout the hospital.

It is my sincere opinion that Sutter's plans to renovate the Memorial facility will dramatically improve these conditions by: 1) upgrading patient rooms, bathrooms and showers; 2) centralizing office space and support resources proximate to where they are used and; 3) redirecting patient and personnel traffic flow. The amelioration of these facility problems will undoubtedly improve the efficiency of patient care within our community. I wholeheartedly endorse Sutter Community Hospitals' CON submission to the health systems agency and thank you again for the opportunity to participate in this process.

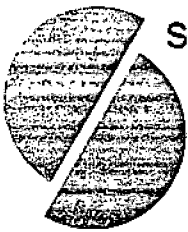
Sincerely,

  
Gail E. Catlin

**RECEIVED**

OCT 08 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



Sutter Community Hospitals

RECEIVED

OCT 09 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

October 8, 1981

Mr. Mark Parrington  
Director Corporate Planning  
Sutter Community Hospitals  
2020 I Street Suite D  
Sacramento, California 95814

Dear Mr. Parrington:

I am writing this letter in support of the remodeling of Sutter Memorial Hospital and the building of a new Sutter General Hospital. It is very difficult for us to work in such small quarters.

I firmly believe that both of these projects are extremely essential in maintaining proper patient care in our community.

Sincerely,

*Natalie Carter*

NATALIE CARTER,

Sutter Memorial Radiology Department

NC/jma

☐ Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95816  
☐ Sutter General Hospital  
2020 I Street  
Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Health Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Neuroscience Center  
of Northern California  
2820 L Street  
Sacramento, CA 95816  
☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95818  
☐ Sutter Hospitals - Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
3330 Folsom Blvd.  
Sacramento, CA 95820  
☐ Biomedical Engineering Center  
4471 D Street  
Sacramento, CA 95816  
☐ Sutter/VNA Hospitals Corp  
52nd and F Streets  
Sacramento, CA 95819

October 9, 1981

Mark Parrington  
c/o Sutter Community Hospitals  
2020 I St., Suite D  
Sacramento, California 95814

Dear Mark:

As you know, I have been working here at the Sutter Memorial Medical Record Department for the past two and one-half years. I feel that Sutter is by far a superior hospital. However, there are some real problems in providing good patient care.


The Medical Record Department along with many, many other departments at Sutter Memorial have absolutely miserable working conditions which in turn results in less than optimal patient care. These working conditions seem to enhance illness among our own employees. Many of the department designs (layouts) are totally inefficient which then requires more employee time and frustration. Many of us work in cramped conditions where employees are sharing desks which in the long run takes more employee time to get to the end result. In essence all of these above statements are showing how the departments are less than effective with the current working conditions.

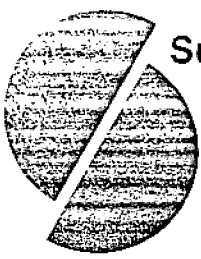
There are also other problem areas that exist. One of which is the location of the Central Billing Office at an offsite area. This creates many problems for Medical Records, Business Office, etc. There is no direct contact and many communication problems as well as numerous delays in coordinating efforts with these areas. This seems to have a significant impact on the accounts receivable area.

I, along with many other Sutter employees, have had an opportunity to review the Sutter Plan for the 80's which includes the total restructuring of Sutter General and the remodeling of Sutter Memorial. I support these measures 1000%. I feel that it is vital for the employees of Sutter to be able to provide optimal cost effective patient care. In addition to this I feel that the remodeling/restructuring of the Sutters will provide better patient accommodations--- updated obstetrical, cardiology, oncology, and surgery facilities among others. I know that the patients at Sutter Memorial who will be receiving Radiology services will no longer be waiting in the hallways. The plans for the 80's have innumerable advantages for the patient and the Sutter employee. All of the departments must enlarge to provide optimal services.

I strongly believe (1000% if you recall) that the Sutters must have a Certificate of Need so that the patient and the employee will no longer have to endure the poor working conditions, poor accommodations, poor waiting areas, etc. I feel that the result will enhance happy healthy employees producing quality patient care in a cost effective manner.

Sincerely,

  
Val J. Swisher, RRA  
Director, Medical Record Department  
Sutter Memorial



Sutter Community Hospitals

To MARK PARRINGTON  
2020 I ST. SUITE D

10/9/81

Dear Mark,

I was requested to give you my feelings about the planned expansion of the two Sutter Hospitals. Here it is: General is so old & crusty that if I were a public person I would shy away from it.

Memorial, where I work, is disjointed in its layout and the locations of the various departments.

By our expansion, we will help Sacramento and area prosper (and ensure the future health care & jobs which these planned changes will bring.)

Good luck getting approval for these changes.

Sincerely,  
Mark J. Sabin  
Records Specialist, Mem.

☐ Sutter General Hospital  
2020 I Street  
Sacramento CA 95816  
916/454-2222

☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento CA 95819  
916/454-3333

☐ Sutter Community  
Mental Health Center  
50th and F Streets  
Sacramento CA 95819  
916/454-3333

☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento CA 95819  
916/454-3333

☐ Cardio-Pulmonary  
Diagnostic Center  
50th and F Streets  
Sacramento CA 95819  
916/454-3333

☐ Perinatal Center  
52nd and F Streets  
Sacramento CA 95819  
916/454-3333

☐ Radiation Oncology Center  
50th and F Streets  
Sacramento CA 95819  
916/454-3333

☐ Cardiology Center  
1219 28th Street  
Sacramento CA 95816  
916/454-2222

☐ Sutter Hospitals Auxiliary  
50th and F Streets  
Sacramento CA 95819  
916/454-2222

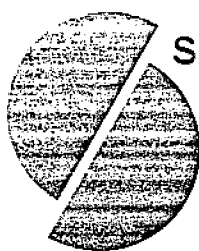
☐ Sutter Hospitals  
Medical Research Foundation  
52nd and F Streets  
Sacramento CA 95819  
916/454-3333

☐ Centralized Billing and Collections  
3334 Folsom Blvd.  
Sacramento CA 95816  
916/454-2222

☐ Biomedical Engineering Center  
4771 D Street  
Sacramento CA 95819  
916/454-3333

☐ Sutter Hospice Care Program  
50th and F Streets  
Sacramento CA 95819  
916/454-3333

Sabin



# Sutter Community Hospitals

September 25, 1981

Mark Parrington,

As an employee of Sutter Memorial Hospital, I wish to support your quest to remodel this building as well as renovate Sutter General.

Storage, break and lounge areas are insufficient. We only have a very small lounge for all the male staff at this hospital.

Our work stations and supply storage areas are equally small. Remodeling this facility would help me do a better more efficient job for this hospital.

Sincerely,

*Betty Earmona*  
Betty Earmona  
Hskpg. Memorial

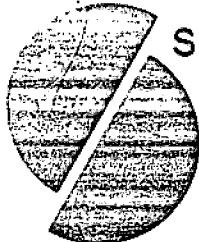
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CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

- ☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816
- ☒ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Community  
Menial Health Center  
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Sacramento, CA 95819
- ☐ Sutter Renal Dialysis Center  
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Diagnostic Center  
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Sacramento, CA 95819
- ☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816
- ☐ Sutter Hospitals - Auxiliary  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Medical Research Foundation  
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Sacramento, CA 95819
- ☐ Centralized Billing and Collections  
2330 Folsom Blvd.  
Sacramento, CA 95816
- ☐ Biomedical Engineering Center  
1571 D Street  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819





# Sutter Community Hospitals

September 25, 1981

Mark Parrington,

I am pleased in voicing my support for the future remodeling of Sutter Memorial and renovation of Sutter General.

This project is important not only to staff members but also for future growth and service to our community.

Cramped space and working conditions have become one of our major problems. Hopefully with the approval of this project we can expand our facilities and improve our working conditions.

Sincerely,

*Lucille D. Rios*

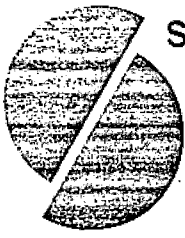
Lucille Rios  
Hskpg. Memorial

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CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

- ☐ Sutter General Hospital  
2820 I Street  
Sacramento, CA 95816
- ☒ Sutter Memorial Hospital  
52nd and F Streets  
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- ☐ Cardiology Center  
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Sacramento, CA 95816
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Sacramento, CA 95819
- ☐ Centralized Billing and Collections  
3330 Colson Blvd.  
Sacramento, CA 95816
- ☐ Biomedical Engineering Center  
4411 D Street  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

October 8, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, California 95814

Re: Support for Sutter Memorial Hospital remodeling  
Analysis of the "structure" of health care is an accepted framework  
to define quality of service.

Mr. Parrington:

Quality Assurance is a professional accountability supported by consumer demands and federal/state regulations. Assurance of quality health care is dependent upon objective assessment and action on evaluation results.

The professional literature documents evaluation of care through analysis of the environment in which the care is delivered. Indeed, JCAH and the State of California recognize and support this measurement of quality through "structure" via their recommendations and regulations.

The need for expansion and revision of the existing facility is supported by the logical comparison of what we have with what is regulated; demanded by the consumer; and necessary for safe, efficient, comprehensive, and cost effective patient care.

I encourage the approval for remodeling of Sutter Memorial Hospital.

Sincerely,

Shiela Eichler, R.N., M.S.N.  
Assistant Director of Nursing  
Medical/Surgical Division  
Sutter Memorial Hospital

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OCT 09 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter Community Hospitals  
☐ Sacramento, CA 95816  
☐ Sutter General Hospital  
☐ Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
☐ Sacramento, CA 95816  
☐ Sutter Health Center  
☐ Sacramento, CA 95816  
☐ Sutter Renal Dialysis Center  
☐ Sacramento, CA 95816  
☐ Neuroscience Center  
☐ Sacramento, CA 95816  
☐ of Northern California  
☐ Sacramento, CA 95816  
☐ The Perinatal Center  
☐ Sacramento, CA 95816  
☐ Radiation Oncology Center  
☐ Sacramento, CA 95816  
☐ Cardiology Diagnostic Center  
☐ Sacramento, CA 95816  
☐ Sutter Hospitals Auxiliary  
☐ Sacramento, CA 95816  
☐ Medical Research Foundation  
☐ Sacramento, CA 95816  
☐ Central Billing Office  
☐ Sacramento, CA 95816  
☐ Biomedical Engineering  
☐ Sacramento, CA 95816  
☐ Sutter/VNA Hospice Care  
☐ Sacramento, CA 95816

Oct. 8, 1981

Dear Mr. Parrington,

If Sutter Memorial is to continue to provide the high standard of patient care for patients with coronary disease, remodeling of the coronary care unit is necessary. The present structure can not be remodeled because of building and fire codes.

The present unit has no direct visualization of patients. This creates many problems when dealing with acutely ill patients. We try to keep the most acute patients near the nursing desk. As the number of acutely ill patients rise, this is becoming an impossibility. In the last year the number of patients with arterial lines, swan-ganz lines and respirators has increased drastically. These patients need to be constantly observed. Many nursing hours are lost to the patient simply because of the physical lay-out of the unit.

At present we have no place, except the main waiting room for grieving families. It is not unusual for a physician to have to talk to these families in the hall. This is an additional hardship on the family, physician and nurses.

We also have no place for the nurses to get report from the other shift. If there is an empty patients room, otherwise we have to ask patients and/or families to leave the waiting room or if there are too many visitors we get report in the guernsey area on 4-center. If that area is in use we must use the bath area on 4-East. I don't believe anyone can truly understand the implications of taking report on 12 critical patients after this search unless they have experienced it themselves. The stress level starts up at a very rapid rate after this start of shift.

There is also no place for patient conferences, physician conferences, or staff conferences.

I believe the community is becoming more aware of the shortage of nurses. If we are to keep nurses we must help decrease their job stress. Physical environment has a great impact on this stress. When a hospital is designed to let the nurse do her or his job in the fastest and most economical way it helps her give the finest patient care.

I hope we can convince the community and state that for patient care and safety we need a new unit.

Sincerely,

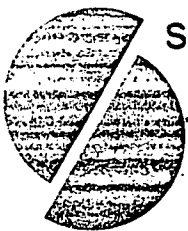
*Maureen A. McCain*

Maureen A. McCain  
Head Nurse  
Coronary Care Unit  
Sutter Mem. Hospital.

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OCT 09 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



# Sutter Community Hospitals

September 18, 1981

To Whom It May Concern:

Sutter General and Sutter Memorial Hospitals have for too many years operated in an outdated structure and under extreme space constraints, to the point where functional efficiency is greatly impaired.

The replacement of Sutter General with a new facility and remodeling of Sutter Memorial will allow relocation of services and space needs necessary to assure operational efficiency in providing quality health care to our patients.

Sutter Hospitals have with dedication provided health care to the Sacramento area for nearly 60 years. Obtaining approval for the construction and remodeling projects is vital if Sutter Hospitals are to continue to provide services to meet the needs of our community now and in future years.

You have my full support in your endeavors to gain the necessary regulatory approvals.

Sincerely,

Corrine Joe  
Assistant Administrator

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SEP 22 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

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Sutter Community Hospitals 2020 L Street Sacramento, CA 95816	Sutter General Hospital 2020 L Street Sacramento, CA 95816	Sutter Memorial Hospital 52nd and F Streets Sacramento, CA 95819	Sutter Health Center 918454-3333 Sacramento, CA 95819	Sutter Renal Dialysis Center 52nd and F Streets Sacramento, CA 95819	Neuroscience Center of Northern California 2800 L Street Sacramento, CA 95816	The Perinatal Center 52nd and F Streets Sacramento, CA 95819	Radiation Oncology Center 52nd and F Streets Sacramento, CA 95819	Cardiology Diagnostic Center 1219 28th Street Sacramento, CA 95818	Sutter Hospitals - Auxiliary 52nd and F Streets Sacramento, CA 95819	Medical Research Foundation 52nd and F Streets Sacramento, CA 95819	Central Billing Office 3300 Folsom Blvd. Sacramento, CA 95816	Biomedical Engineering Center 4471 O Street Sacramento, CA 95819	Sutter/VNA Hospital Center 52nd and F Streets Sacramento, CA 95819	

September 30, 1981

Mr. Mark Parrington  
Director  
Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

Dear Mark:

It is a privileged responsibility to have the opportunity both as an employee and consumer to write a letter in support of remodeling Sutter Memorial Hospital and rebuilding Sutter General Hospital. In my twenty-one years of nursing experience from staff nurse through various administrative levels in institutions throughout the country, the patient care provided at Sutter Memorial is of the highest quality. The patient care at Sutter Memorial is on the same level as St. Mary's Hospital associated with the Mayo Clinic with which I was associated for twelve years.

From a nursing perspective over the past four years, I have witnessed nursing staff provide personalized care in space inadequate to function in a caring manner.

Examples of some of the space limitations are an Emergency Room which has no appropriate waiting room for patients or relatives; the need at times for patients to remain in the Recovery Room overnight due to a lack of critical care beds; and the insufficient number of Labor and Post-Partum beds for approximately 5500 deliveries a year.

It seems a waste of money and time trying to maintain health costs to correct code deficiencies. It is like placing a bandaid on a gaping wound.

As a consumer of health care, I would only choose Sutter Memorial or Sutter General to be admitted as a patient.

As the Assistant Administrator for Nursing, I respond weekly to letters of compliment from patients who have been admitted to Sutter Memorial. These complimentary letters far exceed those letters from patients experiencing problems.

The employees of Sutter Memorial and Sutter General need the building program to continue to care for patients from the community. The consumers of the community need the building program to receive the modern, quality care demanded in the 1980's.

Sincerely,

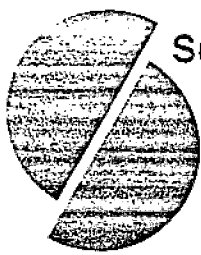
*Marguerite Morrison*

Marguerite Morrison

MM:j1

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OCT 01 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



# Sutter Community Hospitals

September 25, 1981

Mark Parrington,

I work at Sutter Memorial as a Housekeeper. We do not have large enough areas to eat lunch and take our breaks.

When we have equipment to store there is no place for it.

You have my total support in filing the necessary papers to set this project in motion.

Sincerely,

Ron Loesch  
Hskpg. Memorial

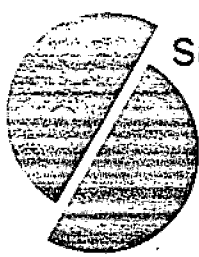
RL/kf

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CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

- ☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816
- ☒ Sutter Memorial Hospital  
916-454-2222  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Community  
Mental Health Center  
916-454-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Renal Dialysis Center  
916-454-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardio-Pulmonary  
Diagnostic Center  
916-454-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Perinatal Center  
916-454-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Radiation Oncology Center  
916-454-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816
- ☐ Sutter Hospitals' Auxiliary  
916-454-2222  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Research Foundation  
916-454-2280  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Centralized Billing and Collections  
3030 Folsom Blvd  
Sacramento, CA 95816
- ☐ Biomedical Engineering Center  
916-454-2222, 916-454-3333  
4471 O Street  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
916-454-3333  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

September 25, 1981

Mark Parrington,

I work at Sutter Memorial as a Housekeeper. We do not have large enough areas to eat our lunch and take our breaks.

When we have equipment to store ther is no place for it.

You have my total support in filing the necessary papers to set this project in motion.

Sincerely,

*Henrietta Telles*

Henri Telles  
Hskpg. Memorial

**RECEIVED**  
SEP 29 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816

☒ Sutter Memorial Hospital  
32nd and F Streets  
Sacramento, CA 95819

☐ Sutter Community  
918/154-3333

☐ Mental Health Center  
32nd and F Streets  
Sacramento, CA 95819

☐ Sutter Renal Dialysis Center  
918/154-3333

☐ Cardio-Pulmonary  
Diagnostic Center  
32nd and F Streets  
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☐ Perinatal Center  
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Sacramento, CA 95819

☐ Cardiology Center  
1215 28th Street  
Sacramento, CA 95816

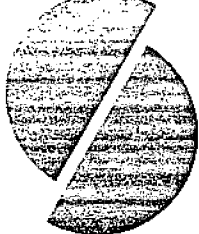
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918/154-2222

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Sacramento, CA 95819

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32nd and F Streets  
Sacramento, CA 95819



SEPTEMBER 29, 1981

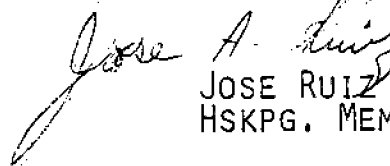
MARK PARRINGTON:

I AM PLEASED IN VOICING MY SUPPORT FOR THE FUTURE REMODELING OF SUTTER MEMORIAL AND RENOVATION OF SUTTER GENERAL.

THIS PROJECT IS IMPORTANT NOT ONLY TO STAFF MEMBERS BUT ALSO FOR FUTURE GROWTH AND SERVICE TO OUR COMMUNITY.

CRAMPED SPACE AND WORKING CONDITIONS HAVE BECOME ONE OF OUR MAJOR PROBLEMS. HOPEFULLY WITH THE APPROVAL OF THIS PROJECT WE CAN EXPAND OUR FACILITIES AND IMPROVE OUR WORKING CONDITIONS.

SINCERELY,



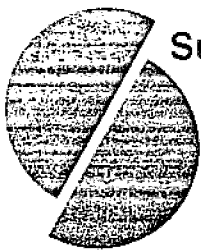
JOSE RUIZ  
HSKPG. MEMORIAL

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SEP 30 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.





# Sutter Community Hospitals

September 25, 1981

Mark Parrington,

I work at Sutter Memorial as a Housekeeper. We do not have large enough areas to eat our lunch and take our breaks.

When we have equipment to store there is no place for it.

You have my total support in filing the necessary papers to set this project in motion.

Sincerely,

*Margaret Mikaelson*

Margaret Mikaelson  
Hskpg. Memorial

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CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816

☒ Sutter Memorial Hospital  
22nd and F Streets  
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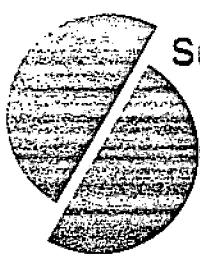
☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819

☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819

☐ Centralized Billing and Collections  
3020 Folsom Blvd  
Sacramento, CA 95819

☐ Biomedical Engineering Center  
4711 O Street  
Sacramento, CA 95819

☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

September 25, 1981

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This project is important not only to staff members but also for future growth and service to our community.

Cramped space and working conditions have become one of our major problems. Hopefully with the approval of this project we can expand our facilities and improve our working conditions.

Sincerely,

*Margie A. Rogers*

Margie Rogers  
Hskpg. Memorial

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CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

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2820 L Street  
Sacramento, CA 95816

☒ Sutter Memorial Hospital  
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916/454-3100  
52nd and F Streets  
Sacramento, CA 95819

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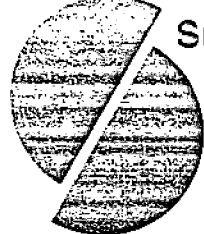
☐ Sutter Hospitals' Auxiliary  
916/454-2222  
52nd and F Streets  
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☐ Sutter Hospice Care Program  
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# Sutter Community Hospitals

September 25, 1981

Mark Parrington,

As an employee of Sutter Memorial Hospital, I wish to support  
Your quest to remodel this building as well as renovate Sutter  
General.

Storage, break and lounge areas are insufficient. We only  
have a very small lounge for all the male staff at this hospital.

Our work stations and supply storage areas are equally small.  
Remodeling this facility would help me do a better more efficient  
job for this hospital.

Sincerely,

Linda Wilson  
Hskpg. Memorial

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SEP 28 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2820 L Street  
Sacramento CA 95818  
916/454-2222

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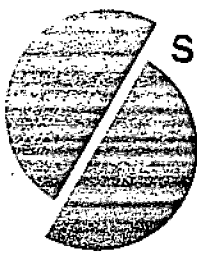
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☐ Sutter Biomedical Engineering Center  
4171 D Street  
Sacramento CA 95819  
916/454-3333

☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento CA 95819  
916/454-3333



# Sutter Community Hospitals

September 25, 1981

Mark Parrington,

I work at Sutter Memorial as a Housekeeper. We do not have large enough areas to eat our lunch and take our breaks.

When we have equipment to store there is no place for it.

You have my total support in filing the necessary papers to set this project in motion.

Sincerely,

*Josephine Smith*

Josephine Smith  
Hskpg. Memorial

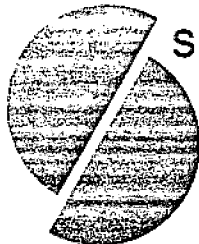
JS/kf

**RECEIVED**

SEP 28 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

- ☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816
- ☒ Sutter Memorial Hospital  
916/454-2222  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Community  
Mental Health Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Renal Dialysis Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardio-Pulmonary  
Diagnostic Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Perinatal Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Radiation Oncology Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardiology Center  
916/454-3333  
1219 28th Street  
Sacramento, CA 95816
- ☐ Sutter Hospitals Auxiliary  
916/454-2222  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Research Foundation  
916/454-2280  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Centralized Billing and Collections  
916/454-3333  
5330 Folsom Blvd.  
Sacramento, CA 95818
- ☐ Biomedical Engineering Center  
916/454-3333  
4111 D Street  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

September 25, 1981

Mark Parrington,

I am pleased in voicing my support for the future remodeling of Sutter Memorial and renovation of Sutter General.

This project is important not only to staff members but also for future growth and service to our community.

Cramped space and working conditions have become one of our major problems. Hopefully with the approval of this project we can expand our facilities and improve our working conditions.

Sincerely,

*Vickie Ruppert*

Vickie Ruppert  
Hskpg. Memorial

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SEP 28 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2020 L Street  
Sacramento, CA 95816  
916/454-2222

☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Community  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Health Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816  
916/454-2222

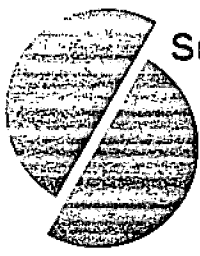
☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2222

☐ Sutter Hospitals' Foundation  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2222

☐ Centralized Billing and Collections  
3330 Folsom Blvd.  
Sacramento, CA 95816  
916/454-2222

☐ Biomedical Engineering Center  
4470 Street  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333



# Sutter Community Hospitals

September 25, 1981

Mark Parrington,

As an employee of Sutter Memorial Hospital, I wish to support your quest to remodel this building as well as renovate Sutter General.

Storage, break and lounge areas are insufficient. We only have a very small lounge for all the male staff at this hospital.

Our work stations and supply storage areas are equally small. Remodeling this facility would help me do a better more efficient job for this hospital.

Sincerely,

*Betty Tannehill*

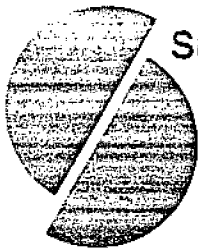
Betty Tannehill  
Hskpg. Memorial

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SEP 28 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

- ☐ Sutter General Hospital  
2820 F Street  
Sacramento, CA 95816
- ☒ Sutter Memorial Hospital  
918-151-2222  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Community  
Mental Health Center  
918-151-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Renal Dialysis Center  
918-151-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardio-Pulmonary  
Diagnostic Center  
918-151-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Perinatal Center  
918-151-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Radiation Oncology Center  
918-151-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardiology Center  
918-151-3333  
1219 28th Street  
Sacramento, CA 95816
- ☐ Sutter Hospitals Auxiliary  
918-151-2222  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Research Foundation  
918-151-2280  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Centralized Billing and Collections  
918-151-3333  
3300 Folsom Blvd  
Sacramento, CA 95816
- ☐ Biomedical Engineering Center  
918-151-3333  
4471 D Street  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
918-151-3333  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

September 25, 1981

Mark Parrington,

As an employee of Sutter Memorial Hospital, I wish to support your quest to remodel this building as well as renovate Sutter General.

Storage, break and lounge areas are insufficient. We only have a very small lounge for all male staff at this hospital.

Our work stations and supply storage areas are equally small. Remodeling this facility would help me do a better more efficient job for this hospital.

**RECEIVED**

SEP 28 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Sincerely,

*Stacy Martinelli*

Stacy Martinelli  
Hskpg. Memorial

☐ Sutter General Hospital  
2020 L Street  
Sacramento, CA 95816

☒ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Community  
916-451-3333

☐ Sutter Health Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Renal Dialysis Center  
916-451-3333

☐ Sutter Pulmonary  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Cardiology Center  
1219 28th Street  
Sacramento, CA 95816

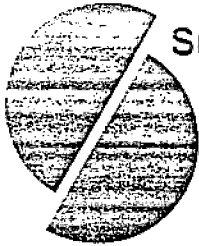
☐ Sutter Hospitals Auxiliary  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Research Foundation  
52nd and F Streets  
Sacramento, CA 95819

☐ Centralized Billing and Collections  
3030 Polson Blvd  
Sacramento, CA 95818

☐ Biomedical Engineering Center  
4471 D Street  
Sacramento, CA 95819

☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

September 25, 1981

Mark Parrington,

I work at Sutter Memorial as a Housekeeper. We do not have large enough areas to eat our lunch and take our breaks.

When we have equipment to store there is no place for it.

You have my total support in filing the necessary papers to set this project in motion.

Sincerely,

Stella Castellanos  
Hskpg. Memorial

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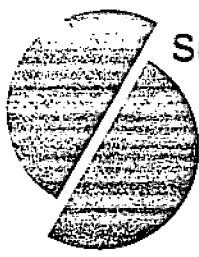
SEP 28 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

*Stella Castellanos*

- ☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816
- ☒ Sutter Memorial Hospital  
916-454-2222  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Community  
Mental Health Center  
916-454-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Renal Dialysis Center  
916-454-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardio-Pulmonary  
Diagnostic Center  
916-454-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Perinatal Center  
916-454-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Radiation Oncology Center  
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Sacramento, CA 95819
- ☐ Cardiology Center  
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1219 28th Street  
Sacramento, CA 95816
- ☐ Sutter Hospitals Auxiliary  
916-454-2222  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Medical Research Foundation  
916-454-2280  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Centralized Billing and Collections  
916-454-3333  
3330 Folsom Blvd.  
Sacramento, CA 95818
- ☐ Biomedical Engineering Center  
916-454-3333  
1471 O Street  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
916-454-3333  
52nd and F Streets  
Sacramento, CA 95819





# Sutter Community Hospitals

September 25, 1981

Mark Parrington,

I work at Sutter Memorial as a Housekeeper. We do not have large enough areas to eat our lunch and take our breaks. When we have equipment to store there is no place for it.

You have my total support in filing the necessary papers to set this project in motion.

Sincerely,

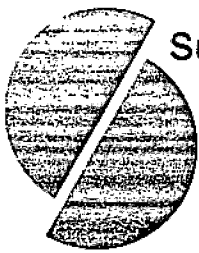
Cheri Benedict  
Hskpg. Memorial

**RECEIVED**

SEP 28 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2020 L Street  
Sacramento, CA 95816  
☒ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
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Mental Health Center  
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52nd and F Streets  
Sacramento, CA 95819  
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Diagnostic Center  
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Sacramento, CA 95819  
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Sacramento, CA 95819  
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Sacramento, CA 95819  
☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816  
☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
☐ Centralized Billing and Collections  
52nd and F Streets  
Sacramento, CA 95819  
☐ Biomedical Engineering Center  
4771 O Street  
Sacramento, CA 95819  
☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

September 24, 1981

Mark Parrington,

I work at Sutter Memorial as a Housekeeper. We do not have large enough areas to eat our lunch and take our breaks. When we have equipment to store there is no place for it.

You have my total support in filing the necessary papers to set this project in motion.

Sincerely,

*Betty Brown*

Betty Brown  
Hskpg. Memorial

RECEIVED  
SEP 25 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95819  
916/454-2222

☒ Sutter Memorial Hospital  
52nd and F Streets  
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916/454-3333

☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816  
916/454-2222

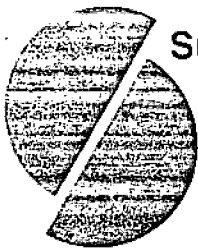
☐ Sutter Hospitals Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2280

☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Centralized Billing and Collections  
3030 Folsom Blvd.  
Sacramento, CA 95819  
916/454-2222, 916/454-3333

☐ Biomedical Engineering Center  
4471 D Street  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333



# Sutter Community Hospitals

SEPTEMBER 24, 1981

MARK PARRINGTON:

I WORK AT SUTTER MEMORIAL AS A HOUSEKEEPER. WE DO NOT HAVE LARGE ENOUGH AREAS TO EAT OUR LUNCH AND TAKE OUR BREAKS. WHEN WE HAVE EQUIPMENT TO STORE THERE IS NO PLACE FOR IT.

YOU HAVE MY TOTAL SUPPORT IN FILING THE NECESSARY PAPERS TO SET THIS PROJECT IN MOTION.

SINCERELY,

*Purie Bona*

PURIE BONA

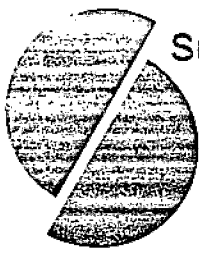
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SEP 25 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

- ☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816
- ☒ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
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- ☐ Sutter Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Cardiology Center  
1219 28th Street  
Sacramento, CA 95816
- ☐ Sutter Hospitals Auxiliary  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Centralized Billing and Collections  
3350 Folsom Blvd.  
Sacramento, CA 95819
- ☐ Sutter Biomedical Engineering Center  
1471 O Street  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

September 24, 1981

Mark Parrington,

I work at Sutter Memorial as a Housekeeper. We do not have large enough areas to eat our lunch and take our breaks.

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Sincerely,

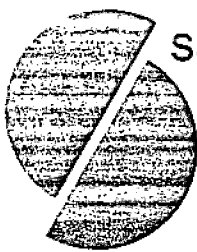
*Mary Micanovic*

Mary Micanovic  
Hskpg. Memorial

**RECEIVED**  
SEP 25 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

- ☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816
- ☒ Sutter Memorial Hospital  
918/154-2222  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Health Center  
918/154-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Renal Dialysis Center  
918/154-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardio-Pulmonary  
Diagnostic Center  
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Sacramento, CA 95819
- ☐ Cardiology Center  
918/154-3333  
1219 28th Street  
Sacramento, CA 95816
- ☐ Sutter Hospitals Auxiliary  
918/154-2222  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Medical Research Foundation  
918/154-2280  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Centralized Billing and Collections  
918/154-3333  
3330 Folsom Blvd.  
Sacramento, CA 95816
- ☐ Biomedical Engineering Center  
918/154-3333  
4171 O Street  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
918/154-3333  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

SEPTEMBER 24, 1981

MARK PARRINGTON:

I WORK AT SUTTER MEMORIAL AS A HOUSEKEEPER. WE DO NOT HAVE LARGE ENOUGH AREAS TO EAT OUR LUNCH AND TAKE OUR BREAKS. WHEN WE HAVE EQUIPMENT TO STORE THERE IS NO PLACE FOR IT.

YOU HAVE MY TOTAL SUPPORT IN FILING THE NECESSARY PAPERS TO SET THIS PROJECT IN MOTION.

SINCERELY,

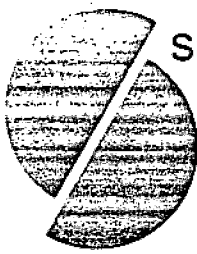
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MEDING BIHAG  
HSKPG. MEMORIAL

RECEIVED

SEP 28 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816  
☒ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
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Mental Health Center  
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Sacramento, CA 95819  
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52nd and F Streets  
Sacramento, CA 95819  
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Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Hospitals - Auxiliary  
1219 28th Street  
Sacramento, CA 95816  
☐ Sutter Hospitals Foundation  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
☐ Centralized Billing and Collections  
3030 Folsom Blvd.  
Sacramento, CA 95819  
☐ Biomedical Engineering Center  
4171 D Street  
Sacramento, CA 95819  
☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

SEPTEMBER 27, 1981

MARK PARRINGTON:

I AM PLEASED IN VOICING MY SUPPORT FOR THE FUTURE REMODELING OF SUTTER MEMORIAL AND RENOVATION OF SUTTER GENERAL.

THIS PROJECT IS IMPORTANT NOT ONLY TO STAFF MEMBERS BUT ALSO FOR FUTURE GROWTH AND SERVICE TO OUR COMMUNITY.

CRAMPED SPACE AND WORKING CONDITIONS HAVE BECOME ONE OF OUR MAJOR PROBLEMS. HOPEFULLY WITH THE APPROVAL OF THIS PROJECT WE CAN EXPAND OUR FACILITIES AND IMPROVE OUR WORKING CONDITIONS.

SINCERELY,

*Bonnie J. Butchard*

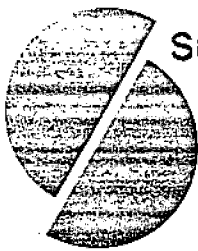
HSKPG. MEMORIAL

RECEIVED

SEP 28 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

- ☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816
- ☒ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Health Center  
916/454-3333
- ☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Pulmonary  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Cardiology Center  
1219 28th Street  
Sacramento, CA 95816
- ☐ Sutter Hospitals Auxiliary  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Centralized Billing and Collections  
2000 Folsom Blvd.  
Sacramento, CA 95816
- ☐ Sutter Biomedical Engineering Center  
4271 O Street  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

September 25, 1981

Mark Parrington,

As an employee of Sutter Memorial Hospital, I wish to support your quest to remodel this building as well as renovate Sutter General.

Storage, break and lounge areas are insufficient. We only have a very small lounge for all the male staff at this hospital.

Our work stations and supply storage areas are equally small.

Remodeling this facility would help me do a better more efficient job for this hospital.

Sincerely,

*Pat Laroa*  
Pat Laroa  
Hskpg. Memorial

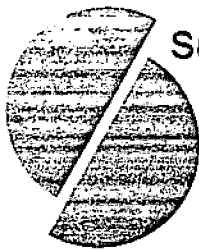
PL/kf

**RECEIVED**

SEP 28 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

- ☐ Sutter General Hospital  
2801 Street  
Sacramento, CA 95816
- ☒ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Community  
Mental Health Center  
32nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816
- ☐ Sutter Hospitals - Auxiliary  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Medical Research Foundation  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Centralized Billing and Collections  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Biomedical Engineering Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

SEPTEMBER 27, 1981

MARK PARRINGTON:

I AM PLEASED IN VOICING MY SUPPORT FOR THE FUTURE REMODELING OF SUTTER MEMORIAL AND RENOVATION OF SUTTER GENERAL.

THIS PROJECT IS IMPORTANT NOT ONLY TO STAFF MEMBERS BUT ALSO FOR FUTURE GROWTH AND SERVICE TO OUR COMMUNITY.

CRAMPED SPACE AND WORKING CONDITIONS HAVE BECOME ONE OF OUR MAJOR PROBLEMS. HOPEFULLY WITH THE APPROVAL OF THIS PROJECT WE CAN EXPAND OUR FACILITIES AND IMPROVE OUR WORKING CONDITIONS.

SINCERELY,

HSKPG. MEMORIAL

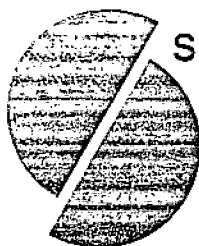
RECEIVED

SEP 28 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816  
☒ Sutter Memorial Hospital  
152nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Center  
1219 2nd Street  
Sacramento, CA 95816  
☐ Sutter Hospitals - Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
916/454-2220  
52nd and F Streets  
Sacramento, CA 95819  
☐ Centralized Billing and Collections  
916/454-2222  
52nd and F Streets  
Sacramento, CA 95819  
☐ Biomedical Engineering Center  
4211 O Street  
Sacramento, CA 95819  
☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819





# Sutter Community Hospitals

SEPTEMBER 27, 1981

MARK PARRINGTON:

I AM PLEASED IN VOICING MY SUPPORT FOR THE FUTURE REMODELING OF SUTTER MEMORIAL AND RENOVATION OF SUTTER GENERAL.

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SINCERELY,

*Lair Wilson*  
HSKPG. MEMORIAL

RECEIVED

SEP 28 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2020 L Street  
Sacramento, CA 95816  
916/454-2222

☒ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Community  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Health Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Cardiology Center  
1215 28th Street  
Sacramento, CA 95816  
916/454-2222

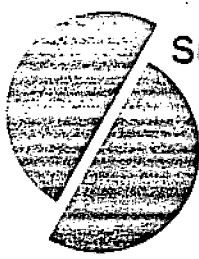
☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2222

☐ Sutter Hospitals' Foundation  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Centralized Billing and Collections  
3030 Fashion Blvd.  
Sacramento, CA 95816  
916/454-2222

☐ Biomedical Engineering Center  
4571 D Street  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333



# Sutter Community Hospitals

SEPTEMBER 27, 1981

MARK PARRINGTON:

I AM PLEASED IN VOICING MY SUPPORT FOR THE FUTURE REMODELING OF SUTTER MEMORIAL AND RENOVATION OF SUTTER GENERAL.

THIS PROJECT IS IMPORTANT NOT ONLY TO STAFF MEMBERS BUT ALSO FOR FUTURE GROWTH AND SERVICE TO OUR COMMUNITY.

CRAMPED SPACE AND WORKING CONDITIONS HAVE BECOME ONE OF OUR MAJOR PROBLEMS. HOPEFULLY WITH THE APPROVAL OF THIS PROJECT WE CAN EXPAND OUR FACILITIES AND IMPROVE OUR WORKING CONDITIONS.

SINCERELY,

*Renee M. Nelson*

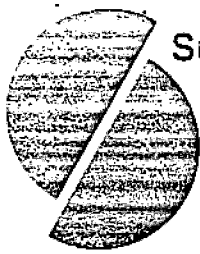
HSKPG. MEMORIAL

RECEIVED

SEP 28 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

- ☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816
- ☒ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816
- ☐ Sutter Hospitals Auxiliary  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Centralized Billing and Collections  
3030 Folsom Blvd.  
Sacramento, CA 95820
- ☐ Biomedical Engineering Center  
4171 D Street  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

SEPTEMBER 27, 1981

MARK PARRINGTON:

I AM PLEASED IN VOICING MY SUPPORT FOR THE FUTURE REMODELING OF SUTTER MEMORIAL AND RENOVATION OF SUTTER GENERAL.

THIS PROJECT IS IMPORTANT NOT ONLY TO STAFF MEMBERS BUT ALSO FOR FUTURE GROWTH AND SERVICE TO OUR COMMUNITY.

CRAMPED SPACED AND WORKING CONDITIONS HAVE BECOME ONE OF OUR MAJOR PROBLEMS. HOPEFULLY WITH THE APPROVAL OF THIS PROJECT WE CAN EXPAND OUR FACILITIES AND IMPROVE OUR WORKING CONDITIONS.

SINCERELY,

*Connie Lee*

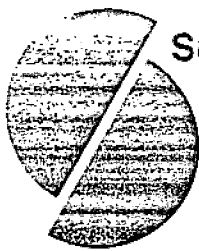
HSKPG. MEMORIAL

RECEIVED

SEP 28 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2820 L Street  
Sacramento CA 95816  
☒ Sutter Memorial Hospital  
916/454-2222  
52nd and F Streets  
Sacramento CA 95819  
☐ Sutter Community  
916/454-3333  
52nd and F Streets  
Sacramento CA 95819  
☐ Sutter Renal Dialysis Center  
916/454-3333  
52nd and F Streets  
Sacramento CA 95819  
☐ Sutter Health Center  
916/454-3333  
52nd and F Streets  
Sacramento CA 95819  
☐ Sutter Pulmonary  
916/454-3333  
52nd and F Streets  
Sacramento CA 95819  
☐ Sutter Diagnostic Center  
916/454-3333  
52nd and F Streets  
Sacramento CA 95819  
☐ Sutter Perinatal Center  
916/454-3333  
52nd and F Streets  
Sacramento CA 95819  
☐ Sutter Radiation Oncology Center  
916/454-3333  
52nd and F Streets  
Sacramento CA 95819  
☐ Sutter Cardiology Center  
916/454-3333  
52nd and F Streets  
Sacramento CA 95819  
☐ Sutter Hospitals' Auxiliary  
916/454-2222  
52nd and F Streets  
Sacramento CA 95819  
☐ Sutter Medical Research Foundation  
916/454-2280  
52nd and F Streets  
Sacramento CA 95819  
☐ Sutter Centralized Billing and Collections  
916/454-3333  
52nd and F Streets  
Sacramento CA 95819  
☐ Sutter Biomedical Engineering Center  
916/454-3333  
52nd and F Streets  
Sacramento CA 95819  
☐ Sutter Hospice Care Program  
916/454-3333  
52nd and F Streets  
Sacramento CA 95819



# Sutter Community Hospitals

SEPTEMBER 27, 1981

MARK PARRINGTON:

I AM PLEASE IN VOICING MY SUPPORT FOR THE FUTURE REMODELING OF SUTTER MEMORIAL AND RENOVATION OF SUTTER GENERAL.

THIS PROJECT IS IMPORTANT NOT ONLY TO OUR STAFF MEMBERS BUT ALSO FOR FUTURE GROWTH AND SERVICE TO OUR COMMUNITY.

CRAMPED SPACE AND WORKING CONDITIONS HAVE BECOME ONE OF OUR MAJOR PROBLEMS. HOPEFULLY WITH THE APPROVAL OF THIS PROJECT WE CAN EXPAND OUR FACILITIES AND IMPROVE OUR WORKING CONDITIONS.

SINCERELY,

*Maria Turkmarkovic*

HSKPG. MEMORIAL

RECEIVED

SEP 28 1981

CO-ORDINATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2820 S Street  
Sacramento, CA 95819

☒ Sutter Memorial Hospital  
33rd and F Streets  
Sacramento, CA 95819

☐ Sutter Health Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Renal Dialysis Center  
33rd and F Streets  
Sacramento, CA 95819

☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95819

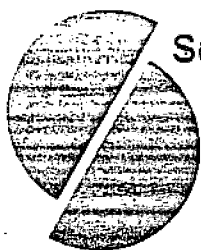
☐ Sutter Hospitals' Auxiliary  
32nd and F Streets  
Sacramento, CA 95819

☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819

☐ Centralized Billing and Collections  
3030 Folsom Blvd.  
Sacramento, CA 95819

☐ Biomedical Engineering Center  
4171 O Street  
Sacramento, CA 95819

☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

September 24, 1981

Mark Parrington,

I work at Sutter Memorial as a Housekeeper. We do not have large enough areas to eat our lunch and take our breaks.

When we have equipment to store there is no place for it.

You have my total support in filing the necessary papers to set this project in motion.

Sincerely,

*Millie Radojicic*  
Millie Radojicic  
Hskpg. Memorial

**RECEIVED**

SEP 25 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95818

☒ Sutter Memorial Hospital  
916/451-2222  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Renal Dialysis Center  
916/451-3333  
52nd and F Streets  
Sacramento, CA 95819

☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Perinatal Center  
916/451-3333  
52nd and F Streets  
Sacramento, CA 95819

☐ Radiation Oncology Center  
916/451-3333  
52nd and F Streets  
Sacramento, CA 95819

☐ Cardiology Center  
916/451-3333  
1219 28th Street  
Sacramento, CA 95818

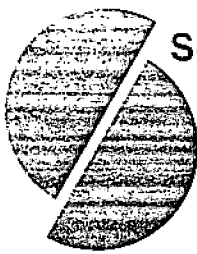
☐ Sutter Hospitals Auxiliary  
916/451-2222  
52nd and F Streets  
Sacramento, CA 95819

☐ Medical Research Foundation  
916/451-2222  
52nd and F Streets  
Sacramento, CA 95819

☐ Centralized Billing and Collections  
916/451-3333  
3300 Folsom Blvd.  
Sacramento, CA 95818

☐ Biomedical Engineering Center  
916/451-3333  
1471 D Street  
Sacramento, CA 95819

☐ Sutter Hospice Care Program  
916/451-3333  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

September 24, 1981

Mark Parrington,

I work at Sutter Memorial as a Housekeeper. We do not have large enough areas to eat our lunch and take our breaks. When we have equipment to store there is no place for it.

You have my total support in filing the necessary papers to set this project in motion.

Sincerely,

*Fleda Elliott*

Fleda Elliott  
Hskpg. Memorial

**RECEIVED**

SEP 25 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2320 L Street  
Sacramento, CA 95816  
916/454-2222

☒ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Cardio Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816  
916/454-2222

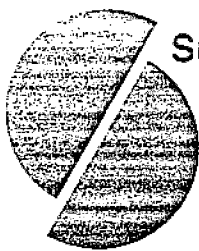
☐ Sutter Hospitals - Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2280

☐ Sutter Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Centralized Billing and Collections  
3330 Folsom Blvd.  
Sacramento, CA 95816  
916/454-2222, 916/454-3333

☐ Biomedical Engineering Center  
4171 O Street  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333



# Sutter Community Hospitals

September 24, 1981

Mark Parrington,

I work at Sutter Memorial as a Housekeeper. We do not have large enough areas to eat our lunch and take our breaks. When we have equipment to store there is no place for it.

You have my total support in filing the necessary papers to set this project in motion.

Sincerely,

*Donna Zamora*  
Donna Zamora  
Hskpg. Memorial

**RECEIVED**

SEP 25 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
3220 L Street  
Sacramento, CA 95819

☒ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Community  
918/454-3333

☐ Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Renal Dialysis Center  
918/454-3333

☐ Cardio-Pulmonary  
52nd and F Streets  
Sacramento, CA 95819

☐ Diagnostic Center  
918/454-3333

☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Radiation Oncology Center  
918/454-3333

☐ Cardiology Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819

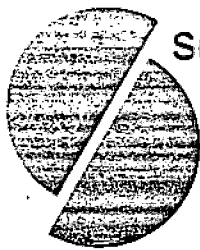
☐ Medical Research Foundation  
918/454-3333

☐ Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819

☐ Centralized Billing and Collections  
918/454-3333

☐ Biomedical Engineering Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

SEPTEMBER 21, 1981

MARK PARRINGTON:

I AM PLEASED IN VOICING MY SUPPORT FOR THE FUTURE REMODELING OF SUTTER MEMORIAL AND RENOVATION OF SUTTER GENERAL.

THIS PROJECT IS IMPORTANT NOT ONLY TO STAFF MEMBERS BUT ALSO FOR FUTURE GROWTH AND SERVICE TO OUR COMMUNITY.

CRAMPED SPACE AND WORKING CONDITIONS HAVE BECOME ONE OF OUR MAJOR PROBLEMS. HOPEFULLY WITH THE APPROVAL OF THIS PROJECT WE CAN EXPAND OUR FACILITIES AND IMPROVE OUR WORKING CONDITIONS.

SINCERELY,

PHIL BOWLES  
HSKPG. MEMORIAL

**RECEIVED**

SEP 22 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816

☐ Sutter Memorial Hospital  
916/454-2222  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Health Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Renal Dialysis Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819

☐ Cardio-Pulmonary  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819

☐ Diagnostic Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819

☐ Perinatal Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819

☐ Radiation Oncology Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819

☐ Cardiology Center  
916/454-3333  
1219 28th Street  
Sacramento, CA 95816

☐ Sutter Hospitals' Auxiliary  
916/454-2222  
52nd and F Streets  
Sacramento, CA 95819

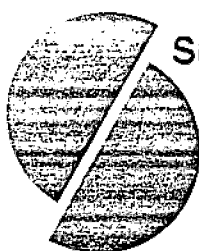
☐ Medical Research Foundation  
916/454-2222  
52nd and F Streets  
Sacramento, CA 95819

☐ Centralized Billing and Collections  
916/454-3333  
3300 Robson Blvd  
Sacramento, CA 95819

☐ Biomedical Engineering Center  
916/454-3333  
4171 D Street  
Sacramento, CA 95819

☐ Sutter Hospice Care Program  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819





# Sutter Community Hospitals

SEPTEMBER 18, 1981

MARK PARRINGTON:

I WORK AT SUTTER MEMORIAL AS A HOUSEKEEPER. WE DO NOT HAVE  
LARGE ENOUGH AREAS TO EAT OUR LUNCH AND TAKE OUR BREAKS. WHEN  
WE HAVE EQUIPMENT TO STORE, THERE IS NO PLACE FOR IT.

YOU HAVE MY TOTAL SUPPORT IN FILING THE NECESSARY PAPERS TO  
SET THIS PROJECT IN MOTION.

SINCERELY,

*Malinda Staten*

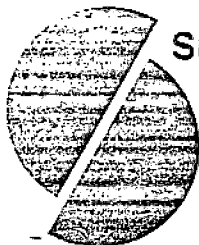
MALINDA STATEN  
SUTTER MEMORIAL  
HOUSEKEEPING

RECEIVED

SEP 21 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816  
☒ Sutter Memorial Hospital  
916/454-2222  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816  
☐ Sutter Hospitals - Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
☐ Centralized Billing and Collections  
3030 Folsom Blvd.  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
457 D Street  
Sacramento, CA 95819  
☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

SEPTEMBER 16, 1981

MARK PARRINGTON:

I AM GREATLY EXCITED ABOUT THE FILING OF THE REGULATORY APPLICATIONS NECESSARY FOR THE APPROVAL OF A NEW SUTTER GENERAL AND A REMODELED SUTTER MEMORIAL HOSPITAL.

AS A COMMUNITY MEMBER AND EMPLOYEE OF SUTTER MEMORIAL, I FEEL THIS PROJECT IS WORTHWHILE AND VITAL TO SUTTER COMMUNITY HOSPITALS FOR NECESSARY SPACE BADLY NEEDED AND THE FUTURE GROWTH OF OUR HOSPITAL AND COMMUNITY.

YOU HAVE MY FULL SUPPORT.

SINCERELY,

JANN LEWIS  
HOUSEKEEPING MEMORIAL

RECEIVED

SEP 17 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

J.L.

- ☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816
- ☐ Sutter Memorial Hospital  
32nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Community  
Mental Health Center  
32nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Renal Dialysis Center  
32nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Health Center  
32nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Pulmonary  
Diagnostic Center  
32nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Perinatal Center  
32nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Radiation Oncology Center  
32nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Cardiology Center  
1210 28th Street  
Sacramento, CA 95816
- ☐ Sutter Hospitals' Auxiliary  
32nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Medical Research Foundation  
32nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Centralized Billing and Collections  
3030 Folsom Blvd  
Sacramento, CA 95819
- ☐ Sutter Biomedical Engineering Center  
4471 D Street  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
32nd and F Streets  
Sacramento, CA 95819

Sept 24, 1981

Dear Sirs -

Yes! Count me in to support Sutter Memorial's remodeling plans. I have followed the Plan for The EO's with much interest and will be most excited to see it started.

I have worked for Sutter Memorial for over six years - mostly in the post-intensive care unit; 4 Center. Our eight-bed unit is designed for patients who need heart monitoring and/or concentrated nursing care. It is extremely rare that a day goes by without more requests for beds than what we can accommodate.

From my perspective, I see many departments who really do need the changes that the re-modeling will bring - the Emergency Dept., Surgical Recovery Room, Intensive Care Unit, Coronary Monitoring Unit, not to mention the entire maternal-child and mental health departments.

Our hospital delivers QUALITY PATIENT CARE. The remodeling will only help the level of quality care to increase.

Sincerely,

Nancy Formiconi  
4 Center Staff Nurse

RECEIVED

SEP 25 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Sacramento, CA

September 8, 1981

Mark Parrington, Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

Dear Mr. Parrington:

As a long time citizen in this community and now an employee of your hospital (Tumor Registry Dept.), I feel it is vital to remodel Memorial Hospital.

We are in an ideal location for the downtown population and ever growing demand for working with other leading hospitals and prominent medical professionals in nearby areas.

Too much money has been spent to stop now, too much pride is at stake to give up everything that we stand for in Sacramento. Too much work and effort by all should not be wasted- because of a few locals who can't see beyond their cozy cottages and little "white picket fences".

The Cancer Program alone at this facility is a land mark at Sutter Memorial- don't throw it away now!

Besides, with Sacramento County growing, every existing hospital is important for good health care in the community.

I could go on and on- but I'm concerned and want SUTTER to go on and on and especially, keep pace with the best of them in this area. We have overcome much in recent months and we should be proud of our accomplishments!

Sincerely,

*Anita R. Ziesmer*  
Anita R. Ziesmer

RECEIVED  
SEP 08 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

October 16, 1981

Mark Parrington  
c/o Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mark:

I have worked for Sutter for one and one half years. My first year and 3 months were spent in the Payroll Department. It was first located on the main floor at Sutter General. They moved, to what we thought would be a bigger office. It's now in the Old Tavern building and the office is still too crowded!

I am now working at Sutter Memorial in the Medical Records Department and the working area is just the same. Very crowded! We need more space to work with each other, the doctor's and other departments.

I'm sure the plans for the 80's will make everyone pleased. More space, better equipment, happier employees which makes patients feel better when they are feeling low.

Thank you,



Sharon Burton  
Medical Records Clerk

V-5  
10-13-81

October 19, 1981

Mark Parrington  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mark,

It is of vital importance that the Sutter Community Hospitals continue to grow and expand to meet community needs in the health field. We have all discussed and read the alternative plans for the 80s. It is essential that more space be provided to improve the quality of service rendered to our patients. Sutter has excellent employees, medical staff and medical services and they deserve to have working conditions updated and improved. Many departments, including ours, have deplorable working conditions with overcrowding and poor ventilation. It is imperative that Sutter hospitals continue to grow and provide health care leadership in this community for its people. I sincerely back the plans for expansion and improvement.

Sincerely



Medical Records Department

October 2, 1981

To Whom It May Concern:

This letter is in support of the building and remodel of Sutter General and Sutter Memorial Hospitals. Both hospitals have increased patient loads to the point that the facilities are inadequate, making it difficult to provide quality patient care.

Some specific areas of concern are the overcrowded lobby, congested corridor near Radiology, and insufficient parking. In addition, efficiency and patient convenience would be greatly increased if all diagnostic procedures could be performed in one general area. The Sutter Community Hospitals' building and remodel plans would help alleviate space problems and enhance the atmosphere of quality patient care.

If there is anything I can do to provide additional support, please let me know.

Sincerely,

*Donna M. Bertie*

**RECEIVED**  
OCT 05 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

September 23, 1981

Dear Mr. Parrington:

We, the staff of Sutter Memorial Emergency Room, in order to provide quality healthcare services to the Sacramento community require a more efficient and larger patient care area.

For the size of this hospital, this Emergency Room is inadequate. Our patient volume compares with Sutter General and Mercy General, although our physical space is considerably smaller. Sutter General has 10 beds in 6 rooms. Mercy General has 14 beds in 10 rooms. Sutter Memorial has 7 beds in 3 rooms.

Our waiting area is a wide spot in the hall, our nurses have no place to sit while charting, there is no place for the staff to discuss patient care in a confidential manner, our doctor's office is a remodeled bathroom, consequently there is no staff bathroom, our Head Nurse shares her office with the OB-GYN patients and our admitting clerks and unit secretaries share the same 5' by 5' working space into which is crowded two typewriters, a platemaker, 3 telephones, 3 office chairs, shelves for forms, a storage cabinet, a refrigerator, an emergency radio transmitter, and a copy machine.

Since this Emergency Room was opened 8 years ago, many empty promises have been made with no action. All of the Emergency Rooms in the city have been remodeled or improved since this facility was first deemed inadequate in 1975. We feel that no plan for the 80's could be complete without modernizing this facility.

Sincerely,

SUTTER MEMORIAL EMERGENCY  
ROOM STAFF

RECEIVED

SEP 24 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



✓-2  
10-22-81

October 21, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

Dear Mr. Parrington:

This letter is written in support of Sutter Community Hospitals building plan.

As an employee of Sutter Memorial Hospital, my daily work schedule as Electronic Technician has me covering work orders over the complete complex.

Three major areas are outdated, too small, or completely not functional:

The Maternity Wing is built with wooden stud walls and no amount of money spent will bring this area up to State Code. SAVE GOOD MONEY AND JUST REPLACE IT.

The X-Ray Hallway looks like a War Zone; no patient waiting areas, and completely outdated by today's medical standards.

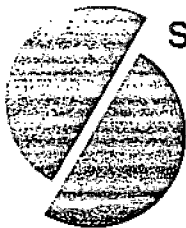
The third area is that we need more maintenance space and storage space for parts on hand and test equipment. In order to do a job right, you need proper bench maintenance space.

Sincerely,



John F. McCain  
Plant Operations & Maintenance  
Sutter Memorial Hospital

JFMCC:cj



# Sutter Community Hospitals

Sutter Memorial Hospital  
52nd & F Street  
Sacramento, CA 95819

October 21, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:

I have been an employee of Sutter Community Hospitals for more than 24 years, working the first 4 years at Sutter General, and the last 20+ years at Sutter Memorial.

I would like you to know that I heartily support the plans for building a new Sutter General Hospital and remodeling Sutter Memorial Hospital. Having worked at both hospitals I know that the additional space for both facilities is very much needed.

Sacramento needs a new Sutter General Hospital to continue providing the community with the excellent health care services necessary to an acute care facility, and remodeling and reorganization is desperately needed at Sutter Memorial Hospital, not only for the employees benefit, but as a benefit to the patients as well. Crowded work areas, lack of storage space, congested hallways, and mass confusion at times all tend to reduce employee efficiency and therefore is not cost efficient at a time when we all should be cost conscience.

As a resident of the community, I am in full support of the proposed plan for the expansion of Sutter Community Hospitals, and as an employee I strongly endorse the plans for the expansion of our services to the community.

You may count on my support and help if needed.

Sincerely,

*Georgia Baldwin*  
Georgia Baldwin

Department of Laboratory Medicine

☐ Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814  
☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95818  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Neurosciences Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ of Northern California  
2020 L Street  
Sacramento, CA 95815  
☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95818  
☐ Sutter Hospitals Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
3330 Colson Blvd  
Sacramento, CA 95818  
☐ Biomedical Engineering Center  
4111 D Street  
Sacramento, CA 95819  
☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819

1-2  
11-23-81

October 16, 1981

Mark Parrington  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

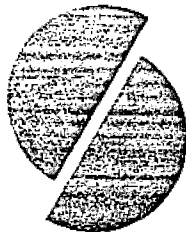
Dear Mark:

It is of vital importance that the Sutter Community Hospital continue to grow and expand to meet community needs in the health field. We have all discussed and read the alternative plans for the 80's. It is essential that more space be provided to improve the quality of service rendered to our patients. Sutter has excellent employees, medical staff and medical services and they deserve to have the working conditions and environment updated and improved. Many departments have deplorable working conditions with overcrowding and poor ventilations. It is imperative that Sutter hospitals continue to grow and provide leadership in this community for its people. I sincerely back the plans for expansion and improvement.

Sincerely,

*Kathryn N. Little*

Medical Records



RECEIVED

OCT 09 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

OCTOBER 08, 1981

Lydia Denecochea  
Patient Representative  
Business Services

52nd & F Streets  
Sacramento, California 95819  
(916) 454-3333, Ext. 1127, Booth 1

Sutter Memorial Hospital



MARK PARRINGTON  
DIRECTOR OF CORPORATE PLANNING  
SUTTER COMMUNITY  
220 I STREET  
SUITE D  
SACRAMENTO, CA

Dear Mr. Parrington:

I am writing to you in hope that my letter can put some justification for remodeling our Business Office.

First of all let me introduce myself, I am Lydia DeNecochea a Patient Representative in the Business Office. I have been here about a year and a half. I love working here but I hate our working conditions. My desk is located by the Cashiers' Window and I am so cramped in this area I almost always trip getting out of it. On the other side of my desk is where the patients sit and I have to always warn patients to be careful because they always trip getting out, not to mention those patients that carry canes, or being just a little overweight is enough to cause embarrassment. Usually the patient sits and his or her partner stands. I get remarks from my patients such as "my what a big office you have" or worse "is this a horse stable". Well it gets old after a while.

Other reasons besides the small quarters are the noise level is terrible I can't hear people talking on the telephone unless I ask them to speak louder because of the noise. The wheel chairs for incoming maternity patients are parked right behind where my patients sit. It's really a mad house you should be here sometime and see for yourself.

There's many other reasons for remodeling but they are too numerous to list one by one I just hope that by reading this letter you realize that it is not only that we want to look at pretty surroundings but we feel it is a real necessity not only for the well being & comfort of our patients but for our working conditions also.

Hope we can gain your support in this matter that means so much to us. Thank you for listening.

Sincerely,

Lydia DeNecochea

October 2, 1981

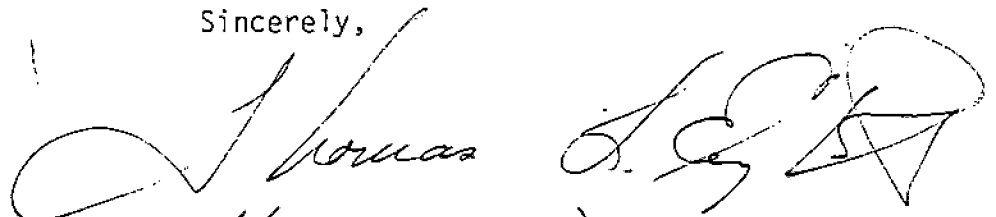
To Whom It May Concern:

This letter is in support of the building and remodel of Sutter General and Sutter Memorial Hospitals. Both hospitals have increased patient loads to the point that the facilities are inadequate, making it difficult to provide quality patient care.

Some specific areas of concern are the overcrowded lobby, congested corridor near Radiology, and insufficient parking. In addition, efficiency and patient convenience would be greatly increased if all diagnostic procedures could be performed in one general area. The Sutter Community Hospitals building and remodel plans would help alleviate space problems and enhance the atmosphere of quality patient care.

If there is anything I can do to provide additional support, please let me know.

Sincerely,

  
Thos. L. Edwards

RECEIVED

OCT 05 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

1-26  
12-22-81

October 21, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street Suite D  
Sacramento CA 95814

I feel it is vital that we remodel Sutter Memorial Hospital because it is out of space. We have little or poor storage facilities in Central Services to include crowded work areas, congested hallways, and poor traffic patterns. These conditions cause frustration, inefficiency, and are therefore costly. We need better facilities! We support Sutter in its endeavor to rennovate. *Have you ever seen the doctors office in the Emergency Room (Mem). It is a remodeled bathroom!*

Sincerely,  
Anne Callahan  
Central Services  
Sutter Memorial

October 21, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street Suite D  
Sacramento CA 95814

I am writing this letter in support of the remodeling of Sutter Memorial Hospital and the building of a new Sutter General Hospital. It is very difficult for us to work in such small quarters. I firmly believe that both of these projects are extremely essential in maintaining proper patient care in our community. If Sacramento is to grow, so must Sutter Community Hospitals.

*Ronald Unia*

C/S - mem

Ronald Unia

✓-2  
10' 22' 21

October 21, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814


Dear Mr. Parrington:

I would like you to know that I support plans for rebuilding Sutter General Hospital, and building additions to Sutter Memorial Hospital. Having worked at both Hospitals for a number of years, I believe that additional space is very much needed at both locations.

Being in a service area gives me an opportunity to work in all parts of Sutter Memorial currently, and I am very aware of the lack of storage space, as well as work space.

I support filing the necessary papers to improve staff working conditions, as well as patient facilities.

Sincerely,

  
John Ritter  
Plant Operations & Maintenance  
Sutter Memorial Hospital

JR:cj



October 7, 1981

Mark Parrington  
Director of Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA

Dear Mark:

As a Nursing Instructor at American River College and as a part-time employee of Sutter Memorial Hospital, I want to write and tell you of my full support of your expansion proposals.

Sutter Community Hospitals provides many experiences for students and graduates both as an employer and as a valuable learning facility. The need for adequate space and improved working facilities is a concern I have heard voiced by nurses and students alike. The plans for expansion and remodeling are enthusiastically hoped for by many nurses like myself.

The ideal location of Sutter General in both its freeway access and its downtown location make it very convenient as both a trauma center and a geriatric specialty center.

In many ways, Sutter has set the pace for health care in Sacramento and I sincerely hope that the present plans for improvement in both hospitals are implemented because of the wide range of benefits that can be substantially realized for the community.

Sincerely,

*Kathy Rude*  
Kathy Rude, R.N.  
Nursing Instructor  
American River College

KR:cb

RECEIVED

OCT 08 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

September 23, 1981

Mr. Mark Harrington  
Director of Corporate Planning

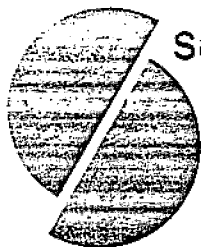
I feel that a new Sutter General Hospital building is of vital importance to the downtown Sacramento area. It would not only serve the needs of the residential area but with the easy access from the freeway emergencies could readily be treated. A new building would better enable Sutter to continue their superior health care services —

Sent you,  
Ann Helyar  
Human Resources  
Sutter Community Hospital

RECEIVED

SEP 24 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



# Sutter Community Hospitals

September 24, 1981

Mark Parrington,

I work at Sutter Memorial as a Housekeeper. We do not have large enough areas to eat our lunch and take our breaks.

When we have equipment to store there is no place for it.

You have my total support in filing the necessary papers to set this project in motion.

Sincerely,

*Gert Guarino*

Gert Guarino  
Hskpg. Memorial

**RECEIVED**

OCT 07 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2800 L Street  
Sacramento, CA 95816  
916/454-2222

☒ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816  
916/454-2222

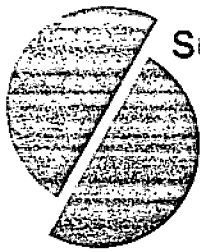
☐ Sutter Hospitals - Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2280

☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Centralized Billing and Collections  
3030 Folsom Blvd.  
Sacramento, CA 95816  
916/454-2222, 916/454-3333

☐ Biomedical Engineering Center  
4171 D Street  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333



# Sutter Community Hospitals

SEPTEMBER 27, 1981

MARK PARRINGTON:

I AM PLEASE IN VOICING MY SUPPORT FOR THE FUTURE REMODELING OF SUTTER MEMORIAL AND RENOVATION OF SUTTER GENERAL.

THIS PROJECT IS IMPORTANT NOT ONLY TO STAFF MEMBERS BUT ALSO FOR FUTURE GROWTH AND SERVICE TO OUR COMMUNITY.

CRAMPED SPACE AND WORKING CONDITIONS HAVE BECOME ONE OF OUR MAJOR PROBLEMS. HOPEFULLY WITH THE APPROVAL OF THIS PROJECT WE CAN EXPAND OUR FACILITIES AND IMPROVE OUR WORKING CONDITIONS.

SINCERELY,

*Wanda Puente*

HSKPG. MEMORIAL

RECEIVED

OCT 07 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816  
916/454-2222

☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816  
916/454-2222

☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2230

☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Centralized Billing and Collections  
3300 Folsom Blvd.  
Sacramento, CA 95816  
916/454-2222

☐ Biomedical Engineering Center  
1471 O Street  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

16 October 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2002 T Street  
Sacramento, California 95814

Dear Mr. Parrington:

This is a letter of support for the Certificate of Need the hospital is submitting.

This is an era of technological advancement. The medical and health care fields are no exceptions. Providing quality health care necessitates up-to-date facilities. It is my hope that Sutter Community Hospitals will get approval on their Certificate of Need and will continue to provide the quality of care they have over the years.

Sincerely,



Marc Jones  
6220 - 4th Avenue  
Sacramento, California 95817

✓-84  
10/21/81

October 15, 1981

Mark Parrington  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mark,

I have been at Sutter Memorial for five years. This is an exceptionally fine hospital with excellent services and medical staff, BUT efficient and effective patient care are hampered by the totally inefficient physical layout resulting in deplorable working conditions in nearly every department.

We have all read and discussed the tentative plans for the 1980s. The cost for any one of these plans will be well spent with the end results efficient offices and pleasant working conditions for a well deserving group of employees. Optimal patient care is, without doubt, the goal of every one of us.

We here at Medical Records support the remodeling and building plans 100 per cent.

Sincerely,

*Marian Plunkett*

Medical Records

October 15, 1981

Mark Parrington  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mark,

If you have never been in Medical Record Department, let me enumerate a few of the problems of working in Medical Records.

I. SPACE

- a. 14 full time employees on Shift I and 11 full time employees on shift II with a total sharing of desks. This means that everyone of shift I must leave immediately as there is no room for the second shift if they don't. This leaves communications between the two shifts almost nil - there is no room for such.

Shift II and III have almost identical problems, although there are fewer employees; it remains that the key areas remain just as crowded.

II. AIR CONDITIONING or rather the LACK of it! is a MAJOR problem.

You can turn to slush ice in 30 minutes by sitting beneath the vents or be roasted to medium rare if your desk is in a corner and the result is excessive sick time.

The working conditions in this department are deplorable. The only factor that makes it tolerable to work here are the personnel within the department. There is not enough work area and not enough storage area.

Yes, I, along with the rest of the employees here feel that it is imperative for Sutter Hospitals to take an objective look at the working conditions and the impression that Sutter Hospitals present to the patient and the public.

We are all familiar with the plans for the 80s and we all strongly endorse the plans to remodel and expand for the well being of all - the patient and the employee.

Sincerely,

*Norma Oldford*

Medical Record Department

*mim*

✓ 10/15/81  
October 15, 1981

Mark Parrington  
C/O Sutter Community Hospitals  
2020 I St. Suite D  
Sacramento, CA 95814

Dear Mark Parrington:

I have been employed here at Sutter Memorial for 5 years. I have worked in two departments during those years. I worked in the Admitting Office for 3 years and here in Medical Records for 2 years. Both of these departments are in very sorry condition. The admitting area is very loud, being that it is right out in the middle of the lobby, which is very detrimental in trying to admit patients, talk to doctors over the telephone, etc., etc. Medical Records and the admitting area are in desperate need of space, for their employees to efficiently do their jobs. There is much over crowding and sharing of desks, and just down right space to move around in sometimes. We are professional people who are trying to do our best in serving the public and our doctors and other staff in very miserable conditions. I feel our hospital is a very good one and with improvements that would allow the employees to work efficiently, I feel we could be even better.

The ventilation both in Admitting and Medical Records is very poor. The front doors are constantly being opened, and in the winter it is very chilly. Right now I am working in Medical Records and our "new" air conditioning system is working just fine, only problem is we are all freezing to death.

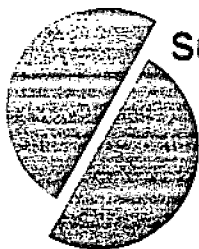
I feel alot of these conditions would take little to improve and the end result would benefit: 1. the patient, 2. employees, so we in turn can do a better job for everyone.

Thank you very much,



Penny Flachman  
Medical Records Clerk





# Sutter Community Hospitals

OCTOBER 20, 1981

MARK PARRINGTON:

AS AN EMPLOYEE OF SUTTER MEMORIAL HOSPITAL, I  
WISH TO SUPPORT YOUR QUEST TO REMODEL THIS BUILDING  
AS WELL AS RENOVATE SUTTER GENERAL.

STORAGE, BREAK AND LOUNGE AREAS ARE INSUFFICIENT.  
WE ONLY HAVE A VERY SMALL LOUNGE FOR ALL THE MALE STAFF  
AT THIS HOSPITAL.

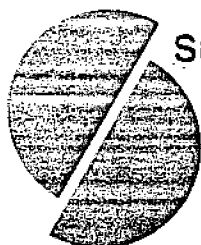
OUR WORK STATIONS AND SUPPLY STORAGE AREAS ARE  
EQUALLY SMALL. REMODELING THIS FACILITY WOULD HELP ME  
DO A BETTER MORE EFFICIENT JOB FOR THIS HOSPITAL.

SINCERELY,

*Hisae Nakagawa*  
HISAE NAKAGAWA  
HSKP, MEMORIAL

☐ Sutter General Hospital  
2320 L Street  
Sacramento, CA 95816  
☒ Sutter Memorial Hospital  
916-454-2222  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
916-454-3333  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Perinatal Center  
916-454-3333  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Center  
916-454-3333  
1219 28th Street  
Sacramento, CA 95816  
☐ Sutter Hospitals - Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819  
☐ Centralized Billing and Collections  
3333 Folsom Blvd.  
Sacramento, CA 95819  
☐ Biomedical Engineering Center  
4411 D Street  
Sacramento, CA 95819  
☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819

1-22-81  
10-21-81



# Sutter Community Hospitals

OCTOBER 20, 1981

MARK PARRINGTON:

AS AN EMPLOYEE OF SUTTER MEMORIAL HOSPITAL, I WISH TO SUPPORT YOUR QUEST TO REMODEL THIS BUILDING AS WELL AS RENOVATE SUTTER GENERAL.

STORAGE, BREAK AND LOUNGE AREAS ARE INSUFFICIENT. WE ONLY HAVE A VERY SMALL LOUNGE FOR ALL MALE STAFF AT THIS HOSPITAL.

OUR WORK STATIONS AND SUPPLY STORAGE AREAS ARE EQUALLY SMALL. REMODELING THIS FACILITY WOULD HELP ME DO A BETTER MORE EFFICIENT JOB FOR THIS HOSPITAL.

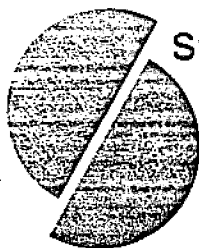
SINCERELY,

*Michael P. Meissner*

MICHAEL MEISSNER  
HOUSEKEEPING MEMORIAL

JAL

- ☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816
- ☐ Sutter Memorial Hospital  
916-454-2222  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Community  
Mental Health Center  
916-454-3033  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Renal Dialysis Center  
916-454-3033  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Cardio-Pulmonary  
Diagnostic Center  
916-454-3033  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Perinatal Center  
916-454-3033  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Radiation Oncology Center  
916-454-3033  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Cardiology Center  
1219 28th Street  
Sacramento, CA 95816
- ☐ Sutter Hospitals - Auxiliary  
916-454-2222  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Medical Research Foundation  
916-454-2280  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Centralized Billing and Collections  
3350 Folsom Blvd  
Sacramento, CA 95819
- ☐ Sutter Biomedical Engineering Center  
916-454-3033  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
916-454-3033  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

OCTOBER 20, 1981

MARK PARRINGTON:

AS AN EMPLOYEE OF SUTTER MEMORIAL HOSPITAL, I WISH TO SUPPORT YOUR QUEST TO REMODEL THIS BUILDING AS WELL AS RENOVATE SUTTER GENERAL.

STORAGE, BREAK AND LOUNGE AREAS ARE INSUFFICIENT, WE ONLY HAVE A VERY SMALL LOUNGE FOR ALL THE MALE STAFF AT THIS HOSPITAL.

OUR WORK STATIONS AND SUPPLY STORAGE AREAS ARE EQUALLY SMALL. REMODELING THIS FACILITY WOULD HELP ME DO A BETTER MORE EFFICIENT JOB FOR THIS HOSPITAL.

SINCERELY,

*David M. Small*

DAVID SMALL  
HSKPG. MEMORIAL

JAL

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816

☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Renal Dialysis Center  
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Sacramento, CA 95819

☐ Sutter Cardio-Pulmonary  
Diagnostic Center  
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Sacramento, CA 95819

☐ Sutter Perinatal Center  
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Sacramento, CA 95819

☐ Sutter Radiation Oncology Center  
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Sacramento, CA 95819

☐ Sutter Cardiology Center  
1219 28th Street  
Sacramento, CA 95816

☐ Sutter Hospitals - Auxiliary  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Centralized Billing and Collections  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Biomedical Engineering Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819

6209 Carlow Dr. #2  
Citrus Heights, CA 95610  
October 21, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

Dear Mr. Parrington:

Having been a long-time employee in the "services" area, rather than patient care, my concern is with the facilities needed for staff "comfort."

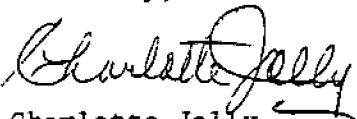
After nine years of traveling from the Basement to "hunt for a copy machine" and standing in line; and "hunting for a place to go" and standing in line, my perspective is a bit narrow, I acknowledge.

I feel I do not need "lounge" space, since I have the opportunity to sit at my desk; however, I do feel a critical shortage of a "place to sit" when necessary.

There are times when "patient comfort" must take a back seat to staff comfort, though not often.

I do feel that employees should not have to make that choice.

Sincerely,



Charlotte Jolly  
Plant Operations & Maintenance  
Sutter Memorial Hospital

NK:cj

✓-54  
10-27-81

October 21, 1981

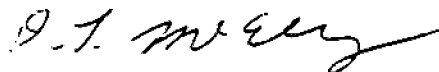
Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

Dear Sir:

I am writing this letter in support of the remodeling of Sutter Memorial Hospital and the building of a new Sutter General Hospital. It is very difficult for us to work in such small quarters. I firmly believe that both of these projects are extremely essential in maintaining proper patient care in our community.

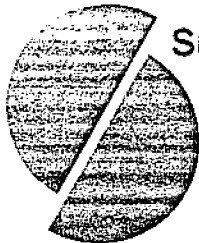
We are in dire need of a plan for the future that would keep the Sutter Community Hospitals up to date and provide the medical staff with the best equipment and facilities.

Sincerely,



D. L. McElroy  
Plant Operations & Maintenance  
Sutter Memorial Hospital

DLMcE:cj



# Sutter Community Hospitals

OCTOBER 20, 1981

MR. PARRINGTON:

I HOPE THE PLANS TO RENOVATE SUTTER MEMORIAL AND EXPAND SUTTER HOSPITALS IS APPROVED. THIS CITY WILL BE ENHANCED BY THIS CHANGE. SUTTER HOSPITALS NEEDS TO GROW WITH THE COMMUNITY AND CHANGE WITH THE TIMES.

GOOD LUCK!

SINCERELY

JIM TAYLOR

BUSINESS OFFICE MEM.

JAL

- ☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816
- ☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819
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Diagnostic Center  
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- ☐ Perinatal Center  
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Sacramento, CA 95819
- ☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95818
- ☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Centralized Billing and Collections  
2020 Folsom Blvd  
Sacramento, CA 95816
- ☐ Biomedical Engineering Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819

1-5-81  
10-5-81

October 15, 1981

Mark Parrington  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mark Parrington:

I have worked for Sutter Memorial for several years now, and enjoy my job, and co-workers. The working conditions are terrible, in part of the office it is so cold you need a sweater, and in the back of the office it is awful hot.

There is a lot of demand for more working space or should I say elbow room! We need this very much to do an efficient job. The Admitting Office is right out front of the Medical Records Office and can get very noisy at times and makes it very hard on the employees in this office.

We strongly endorse the plans for remodeling and expanding 100%.

Sincerely,

Vicky J. Sagaris

Medical Records

10-15-81  
October 15, 1981

Mark Parrington  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:

I am a new employee at Sutter Memorial in Medical Records, and enjoy my job, and co-workers. The working conditions are terrible, in part of the office it is so cold you need a sweater, and in the back of the office it is awful hot.

There is a lot of demand for more working space or should I say elbow room! We need this very much to do an efficient job. The Admitting Office is right out front of the Medical Records Office and can get very noisy at times and makes it very hard on the employees in this office.

We strongly endorse the plans for remodeling and expanding 100%.

Sincerely,

Janet Short  
Janet Short



10-15-81  
October 15, 1981

Mark Parrington  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mark,

I have been at Sutter Memorial for almost a year now. If you have every been in the Medical Record Department you are aware of the problems. There is a lack of room to move around without running into someone. The ventilation in the office and other parts of the hospital in the winter can be very chilly, and in other areas it is unbearably hot which accounts for much of the employee sick time.

This is an excellent hospital with excellent services and medical staff but working conditions are deplorable.

We strongly feel there is need to remodel and expand for optimal patient care and working conditions. We support the remodeling and expansion program 100 percent.

Sincerely,

*Corinne A. Bennett*

Medical Records

10/15/81  
October 15, 1981

Mark Parrington  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:

I have worked for Sutter Memorial for the last eight years, and have noticed how much we need to have both hospitals remodeled and expanded.

The office here at Medical Records has very poor central heating and cooling. In the summer we roast and in the winter we freeze which accounts for a lot of employees off on sick leave.

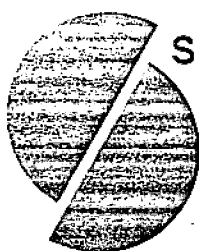
The bathrooms are deplorable. We on the p.m. shift have no place to go on our late breaks to relax as the lounge is crowded at 10:00 p.m. and the cafeteria is closed.

I have reviewed the Sutter plan for the 80's which includes the total reconstructing of Sutter Memorial and I support it 100%.

Sincerely,

*Hope N. Torres*

Hope N. Torres



# Sutter Community Hospitals

10-22-81

OCTOBER 21, 1981

MARK PARRINGTON:

AS AN EMPLOYEE OF SUTTER MEMORIAL HOSPITAL, I WISH TO SUPPORT YOUR QUEST TO REMODEL THIS BUILDING AS WELL AS RENOVATE SUTTER GENERAL.

STORAGE, BREAK AND LOUNGE AREAS ARE INSUFFICIENT. WE ONLY HAVE A VERY SMALL LOUNGE FOR ALL THE MALE STAFF AT THIS HOSPITAL.

OUR WORK STATIONS AND SUPPLY STORAGE AREAS ARE EQUALLY SMALL. REMODELING THIS FACILITY WOULD HELP ME DO A BETTER MORE EFFICIENT JOB FOR THIS HOSPITAL.

SINCERELY,

*Betty Miller*  
BETTY MILLER  
HSKP. MEMORIAL

- ☐ Sutter General Hospital  
2020 L Street  
Sacramento, CA 95816
- ☒ Sutter Memorial Hospital  
916-451-2222  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Community  
916-451-3133  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Health Center  
916-451-3133  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Renal Dialysis Center  
916-451-3133  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Pulmonary  
916-451-3133  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Diagnostic Center  
916-451-3133  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Perinatal Center  
916-451-3133  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Radiation Oncology Center  
916-451-3133  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Cardiology Center  
916-451-3133  
1219 28th Street  
Sacramento, CA 95816
- ☐ Sutter Hospitals Auxiliary  
916-451-2222  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Medical Research Foundation  
916-451-2222  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Centralized Billing and Collections  
916-451-3133  
3430 Folsom Blvd.  
Sacramento, CA 95816
- ☐ Sutter Biomedical Engineering Center  
916-451-3133  
4471 O Street  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
916-451-3133  
52nd and F Streets  
Sacramento, CA 95819

4-16  
10-22-81

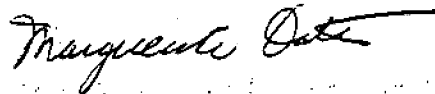
October 22, 1981

Mark Parrington  
Sutter Community Hospital  
Sacramento, California

Dear Mark,

I support plans for rebuilding Sutter General Hospital and building additions at Sutter Memorial Hospital. Having worked at both hospitals, the additional space is much needed. With the present cramped situation the excellent patient care Sutter strives to achieve is made much more difficult to accomplish.

Sincerely,



Marguerite Oates, Supervisor  
Transfusion Service  
Sutter Memorial Hospital

✓-B  
10-22-81

October 21, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street Suite D  
Sacramento CA 95814

I feel it is vital that we remodel Sutter Memorial Hospital because it is out of space. We have little or poor storage facilities in Central Services to include crowded work areas, congested hallways, and poor traffic patterns. These conditions cause frustration, inefficiency, and are therefore costly. We need better facilities! We support Sutter in its endeavor to rennovate.

Salvador Agcamaran

Agcamaran

October 21, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street Suite D  
Sacramento CA 95814

I am writing this letter in support of the remodeling of Sutter Memorial Hospital and the building of a new Sutter General Hospital. It is very difficult for us to work in such small quarters. I firmly believe that both of these projects are extremely essential in maintaining proper patient care in our community. If Sacramento is to grow, so must Sutter Community Hospitals.

Modesta M. Fay

1-2  
10-28-81  
October 21, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street Suite D  
Sacramento CA 95814

I feel it is vital that we remodel Sutter Memorial Hospital because it is out of space. We have little or poor storage facilities in Central Services to include crowded work areas, congested hallways, and poor traffic patterns. These conditions cause frustration, inefficiency, and are therefore costly. We need better facilities! We support Sutter in its endeavor to rennovate.

*Annolly Keston*  
*C/S Supv.*

October 21, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street Suite D  
Sacramento CA 95814

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*Thirza Mudrow*

Thirza mudrow



October 21, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street Suite D  
Sacramento CA 95814

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*Terri Bell*

1-4  
12-22-81

October 21, 1981

Mark Farrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street Suite D  
Sacramento CA 95814

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*Robert Teresinski*

*10/20/81*

Teresinski

October 21, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street Suite D  
Sacramento CA 95814

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Sincerely,  
Alice Dalton

October 21, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street Suite D  
Sacramento CA 95814

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*Rufus Valdez*

C/S - 11/2/81

Rufus Valdez

October 21, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street Suite D  
Sacramento CA 95814

I am writing this letter in support of the remodeling of Sutter Memorial Hospital and the building of a new Sutter General Hospital. It is very difficult for us to work in such small quarters. I firmly believe that both of these projects are extremely essential in maintaining proper patient care in our community. If Sacramento is to grow, so must Sutter Community Hospitals.

*Daley Lee Beasley*

*C/S - M. M.*

✓ 1/18  
10/10

October 14, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, Ca. 95814

Dear Mr. Parrington,

During the many years I have been employed at Sutter Memorial Hospital, I have witnessed many changes in patient care but few changes in structure since the East Wing was opened.

Since our becoming a Perinatal Center, the maternity facility is more inadequate and outdated. All departments are in need of more space to provide the specialized services: labor/delivery area, delivery rooms, nurseries and patient areas.

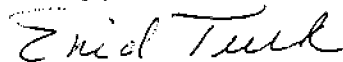
The number of vascular surgeries are increasing, thus creating a need for more monitor beds. Many times it is necessary to move patients at any hour, perhaps more than once; this frequently causes a strain between hospital staff, patients and family.

Our emergency room use has greatly increased over the past few years. There is an urgent need for examining rooms and family waiting areas.

All departments providing out-patient services are lacking in waiting areas; most consist of chairs placed in a hallway.

Unless one has personally been involved in any of the previously mentioned conditions, it may be difficult to visualize our needs of today but they are real.

Sincerely,



Enid Turk, R.N.  
Night Supervisor-Nursing  
Sutter Memorial Hospital

October 13, 1981

✓ 10-16  
Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, Calif. 95814

Dear Mr. Parrington,

I have been employed at Sutter Memorial Hospital for the past eleven years. I have found working here to be enjoyable and rewarding professionally. While Sutter Hospitals have been known for their traditional high level of care provided, I believe this level could be even better with the changes proposed. Additionally, I have had patients tell me how depressing they found the old small rooms at Sutter General; particularly when compared with the new rooms at Sutter Memorial.

I currently work in C.M.U. at Sutter Memorial Hospital. In my opinion, the physical setting in C.M.U. tends to add extra stress in the care of these critically ill patients due to a lack of direct visualization of most patients. I am aware that our present location was to have been only temporary, but we have been in this location for approximately seven years now. While we are receiving up to date equipment, it is obvious to be truly efficient and effective we must address the need of a total new physical plant, which can reflect current and future advances in care of the coronary patient.

On a personal note our family had a very unhappy experience in the spring of 1980. My 95 year old grandfather fell and was quite ill. His physician tried for two days to get him into a hospital in the Sacramento area. We were finally able to admit him to U.C.D. Medical Center. He did receive good care, but many lab studies, xrays, etc. were repeated due to his having a new physician. He was very unhappy about not having his family physician that he has gone to for the last 20 years. We also found the cost of his care to actually be higher than a prior admission to Sutter General earlier in that year.

I have a great deal of difficulty in understanding how the Golden Empire Council can say that we have too many beds. Not only based on this one personal experience, but the fact that in C.M.U. we rarely have an empty bed. It often seems that a large percentage of my time that should be spent with patients, is spent on the telephone trying to move patients to admit new patients. These admissions are not only patients from our community, but we receive calls for beds from all over northern California.

I strongly urge that Sutter Community Hospitals be given a certificate of need to carry through the proposed "Plan of the 80's". Only by making these changes can Sutter Hospitals hope to continue their role of excellence in providing health care for the community.

Sincerely,

*Mrs. Freda Sornsen R.N.*

Mrs. Freda Sornsen R.N.  
1407 Commons Drive  
Sacramento, Calif. 95825

✓  
10/1/6

Mark Parrington  
2020 I Street Suite D  
Sacramento, California 95814

I've worked at Sutter Memorial Hospital for 8½ years. I've seen the discharge and admission census grow every year, part is because patients are having a shorter length of stay.

We have many specialized areas in the hospital Dialysis, Heart, Oncology Radiation therapy, Psychiatric and a growing home style delivery area etc. Yet we're still having our X-ray patients in the halls on gurneys. Our office work has grown so much that our billing office is off site and much office work is delayed by days because of this. I've talked to patients on the phone who have been transferred from Medical Records to CBO and back again. Some where along the line we need more space for our patient convenience and more accurate service to our patients. Its not fair for them to have to be wheeled in a wheel chair halfway across the hospital to get undressed and the be transferred back to have an outpatient service done. Would you like to be all over the hospital with a night dress with no back in it?

In light of all these patient and employee inconveniences, I whole heartedly support Sutter Community Hospital in its application for the Certificate of Need. We cannot and must not continue providing a subservice for patient care.

Sincerely,

*Linda Fuentes*

Linda Fuentes  
6334 37th Avenue  
Sacramento, California 95824



RECEIVED

SEP 28 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Dear Mark,

I work in the Perinatal Department of Sutter Memorial - have been since it was merely Sutter Maternity Hospital. I have seen many changes in the last 24 years without digging up statistics. I can say we probably had about 350-450 deliveries a month then - at one time in early '60's even hit 500! However, things were simpler then.

Our patients were not of the disadvantaged, were healthier, therefore we didn't see many high-risk patients. We didn't have fetal monitoring. The baby was heard with a mere stethoscope! We didn't have space hungry disposable supplies. How well I remember Testing, patching, and powdering rubber gloves before re-sterilizing.

I think the point I'm trying to make is that it takes more space and more supplies to care for each patient. Our rooms seem to have shrunk - by at least half!

Throughout all this time, dedicated nursing staff have endured, usually cheerfully, the ever shrinking work space. Want to know why? Because we love what we do. We really care about the patient, we really care about Sutter's reputation as a care-giver.

Some of us are hoping we'll see a new department before it is time to retire.

Sounds like I'm concerned only with the nurse's point of view. Not so. I'm concerned when I have to place an apprehensive mother to labor in the recovery room. I'm concerned when I have to keep a delivered mother ~~in~~ the recovery room three extra hours, because she has to wait for another mother to go home to get a post-partum bed. I'm concerned when a home-style prepared family has to be placed in a double room after delivery, because there are no private rooms available. I'm concerned when I charge into the conference room when a bereaved family is being consoled. (The conference room which serves as an office for four head nurses, a meeting room, a conference room for staff from four units, an inservice room, and a study room for residents and medical students, and oh yes, sometimes even for patient teaching.)

Sounds like we need more space, doesn't it?

Yours, very concerned,  
(could be anyone working in  
maternity) Maggie B. B. B.

○ If you agree with the statements in this letter would you please sign.

Vieta L. Bell

Luth I Jacobs

Sandra D. Meri

Vicki Butler

Andrea Weinstein

Jackie Cotton

Timothy J. Peltz

Janet Cullis

Aussie E. Flynn

Kristene Smith

Pat Edington

Marilyn L. Davis

Janette Bell

Marsha Johnson

Aina M. Sore

Robert Berg

Alma Sore

David Peltz

Kirsten Jensen

RECEIVED

SEP 28 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

September 22, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals

Dear Mr. Parrington;

I wish to take this opportunity to identify some areas of critical space shortage existing in the Operating Rooms of Sutter Memorial Hospital. As a Head Nurse and long time employee of Sutter Community Hospitals, I am very keenly aware that it has always been the goal of Sutter Management to deliver highest quality patient care. Under the existing conditions, due to the lack of space, I feel this reputation is being compromised.

The first and perhaps most deplorable situation exists in the present system of handling refuse and linen used during care of the surgical patient during operation in the operating room. The contaminated refuse and linens are placed in large bins in the front corridor of the surgery department to be picked up by the housekeeping and laundry personnel, respectively. The patient entering surgery, and, indeed any visitors to the Department, must pass this unsightly and unsanitary situation in the corridor. After leaving the surgical suite, the refuse and soiled linens must be transported through the main halls to elevators, and eventually to their destinations. A collection area and an outside access is needed at the rear of the Surgery Department.

There is a severe shortage of space for supply storage. A large portion of supplies, both sterile and unsterile, must be stacked in the rear corridor of the department. The flat hand trucks used in transporting the supplies from the storeroom, are currently used to bring supplies into the operating room area. Ideally, all supplies should be removed from the cartons which have been handled by numerous teamsters across the nation and exposed to various uncontrolled environmental conditions, before they enter the area of the operating rooms. In addition to providing a potential source of contamination, the storage of supplies in the corridor in this manner is in strict violation of State Fire Codes and other safety regulations.

In spite of the fact we perform surgical procedures on 40-50 Out-patients per month, our patients must undress in a bathroom designed for the handicapped person and be trans-

ported by wheelchair through the main lobby of the hospital and into the surgical suite. When the procedure has been completed, they are taken back through the lobby per wheelchair to the bathroom, where they re-dress and are dismissed. There is no private area where the Surgeon may speak with the patient or a family member regarding future plans for care or the results of a frozen section, etc.

We do not have a quiet, secluded holding area for the patient undergoing surgery. The corridor area in which they must wait, is the center of activity in the Operating Room Suite. Nearby, there are five telephones ringing constantly, and an inter-com system, which serve as communication center for the department.

The scheduling and business office is a room approximately 10 feet square, with no ventilating system except for an open door, and it is almost impossible to hear well enough to obtain the vital information necessary for scheduling the surgical procedures, with the door open.

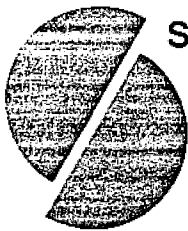
The next area of concern, though not so directly related to patient care, is the lack of office space. At the present time, an area approximately 16 feet square is shared by the Assistant Director of Operating Rooms, two Head Nurses, two Assistant Head Nurses, the In-Service Coordinator and a Secretary. Not only is the room wall-to-wall desks, but when ever there is an occasion for private conference, such as employee counseling or evaluation, leadership or committee meetings, everyone must disrupt his or her work and vacate the area in order to provide the private setting. In addition to the above, there is no space available for meeting with the supply or product representatives except in the front corridor, which only adds to the noise and confusion around the holding area.

Perhaps this will give you a rough idea of the critical shortage of space in the Operating Room of Sutter Memorial. In addition to those areas mentioned, others do exist, such as inadequate locker room space for both medical and nursing staffs, cleaning equipment such as mop buckets must remain in the corridors, hampers and tables, as well as other equipment lining the hallways, etc.

With approval of the expansion plans which have been submitted in "Plan For The 80's", I am confident we can continue to provide the Sacramento Community with the outstanding quality of patient care it so rightfully deserves.

Sincerely yours,

*Bonnie Stoddard*



Sutter Community Hospitals

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SEP 22 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

September 17, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

Dear Mark:

I wanted to comment on Sutter's construction plans, particularly those for Sutter Memorial Hospital. My family has had over 30 years of health experience with the Sutter Hospitals and my remarks are based on this consumer history, as well as, my professional experience as a Sutter employee over the last six years.

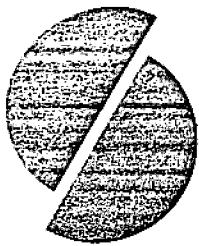
My family, as well as, many families in Sacramento have come to expect the highest level of care from Sutter Hospitals. I am willing to compromise my expectations for quality in many areas of my life but my family's health is not one of them. In my close association with cancer families over the last six years I have witnessed this same attitude from the people we serve, over and over again.

There are many factors that contribute to this quality and significant among them is the physical environment. Our physical plant simply no longer supports our staff adequately. While we have made accommodations, there is a limit to the adjustments we can make. At some point in time in the near future the quality of care we offer will suffer. If this should be allowed to occur Sutter's losses will not be nearly as great as the losses to our community.

In addition to my general support for Sutter's construction plans I would also like to commend Sutter on the planning process:

- 1) Sutter has made a commitment to several specific care areas which ultimately will reduce some of the past duplications of services in our community.

☐ Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95816  
☐ Sutter General Hospital  
2020 L Street  
Sacramento, CA 95816  
☒ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Health Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Neuroscience Center  
of Northern California  
2020 L Street  
Sacramento, CA 95816  
☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95816  
☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
3030 Folsom Blvd.  
Sacramento, CA 95819  
☐ Biomedical Engineering Center  
4471 O Street  
Sacramento, CA 95819  
☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819



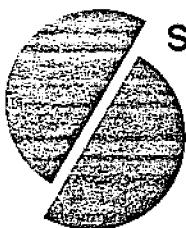
- 2) Sutter has always remained open to community input. I have attended every community meeting regarding Sutter Memorial except one and feel Sutter has made a genuine effort to respond to community concerns.
- 3) Sutter, through the development of programs such as Sutter/VNA Hospice Care, has demonstrated its commitment to cost effective alternatives and cooperation among health care providers in meeting the needs of Sacramento.

The need is great and the concern for ourselves and our families is genuine. I strongly support the construction as proposed at this time by Sutter Hospitals.

Sincerely,

Michael Tscheu, L.C.S.W.  
Director  
Sutter/VNA Hospice Care

MT/cam



# Sutter Community Hospitals

# RECEIVED

OCT 06 1981

Mark Parrington  
Director of Corporate Planning

CORPORATE PLANNING  
October 6, 1981  
SUTTER COMMUNITY HOSPS.

Dear Mark,

I would like to take this opportunity to express my continued support for the development and upgrading of the services at Sutter Memorial Hospital. In order to provide a modern and effective health care delivery system to the community many changes must occur in the physical structure of the facility. Remodel and construction are mandatory, not a luxury. As a long term employee of this hospital, I have seen many changes in leadership and some remodeling. The forward thinking and action of the administration and Board of Trustees requires an organization of equal forward motion.

Sutter Memorial Hospital has long been the leader in Perinatal Services and Cardiology in the community. These services have grown and developed to meet the needs of the community and at this time can no longer expand or develop to accomodate the demands. The expertise of the personnel and the medical staff is not being utilized to its maximum due to lack of private counseling rooms, educational facilities, meeting rooms, adequate waiting areas, adequately sized patient areas, and sufficient treatment and examining rooms.

I have had a son and a daughter in the "old maternity building". OLD is the only word for it. Remodeling, at an emense cost, has brought the area as much up to code and the 20th Century as possible, but it is still inadequate. I am amazed at the quality of patient care provided, in spite of the physical plant. The space for rooming in, parent and sibling participation, waiting rooms, etc. is insufficient, especially for one of the highest usage maternity facilities in California. Hundreds of thousands of dollars have gone into remodeling of a facility that can never come up to the technological standards of the 1980's, let alone the plan for 1990's. The plant "as is", simply is not cost effective for the use of manpower, equipment, or supplies.

The other main area of interest to me and personally frustrating is the critical care or ICU/CCU beds in this facility. We have the most active cardiovascular surgery program in Northern California, yet we have totally inadequate square footage for the immediate recovery and post operative care of these patients. ICU's are not a thing of the past, they are the standard of today for the care of the critically ill and most probably, the foundation of acute hospital care in the future. Today's technology has leap-frogged the state-of-the-art at Sutter Memorial Hospital. Plans must be implemented now for the future--even with that, the real challenge of keeping up with advancement must be continually addressed. Services

☐ Sutter Community Hospitals  
☐ Sacramento, CA 95816  
☐ Sutter General Hospital  
☐ Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
☐ Sacramento, CA 95816  
☐ Sutter Community  
☐ Sacramento, CA 95816  
☐ Sutter Health Center  
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☐ Sacramento, CA 95816  
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☐ Sacramento, CA 95816  
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☐ Sacramento, CA 95816  
☐ Sutter Hospitals' Auxiliary  
☐ Sacramento, CA 95816  
☐ Medical Research Foundation  
☐ Sacramento, CA 95816  
☐ Sutter Hospitals  
☐ Sacramento, CA 95816  
☐ Central Billing Office  
☐ Sacramento, CA 95816  
☐ Biomedical Engineering Center  
☐ Sacramento, CA 95816  
☐ Sutter/VNA Hospice Care  
☐ Sacramento, CA 95816



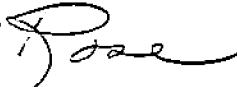
could be grossly improved, streamlined, and upgraded for the critically ill patient. Technology should be available as a tool to enhance the care provided by the clinician. The manual data collection and entrance of all patient information into the medical record, the cutting out of tiny, sporadic bits of cardiac rhythm samples, the collection of laboratory values and a myriad of other reports necessary to manage the care of the critically ill and initiate possibly life-saving treatments is truly archaic.

The existing facility cannot be remodeled any further to bring the level of care to that required in the 1980's without an excessive expenditure of funds and a severe curtailment of existing services. Even with that, the space would be inadequate. Families would still grieve in the public corridors or be counseled by physicians and clergy in the hallways due to lack of private space. Renovation and additional construction is mandatory if this facility is to meet the demands of the community it serves. Further delay will only result in further waste of monies to keep up with the codes and regulations imposed upon the organization by the City, the County, the State, and the Federal Government.

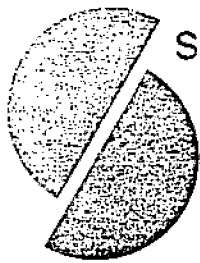
I am an employee, an East Area homeowner, and a consumer of medical services. The plan for development and construction was needed five years ago and approval cannot be delayed any further if this community is to be served. I wholeheartedly support the actions of Sutter Community Hospitals and especially those of Sutter Memorial Hospital in planning for the future and attempting to improve the quality of care provided to the Sacramento community and those dependent Northern California communities.

Thank you for the time and consideration given to this matter. Please do not hesitate to contact me if you have any further questions.

Sincerely,



Rose M. Gibbs  
Assistant Director of Nursing,  
Special Care



# Sutter Community Hospitals

# RECEIVED

SEP 28 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

September 25, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals

Dear Mr. Parrington,

Thank you for giving me an opportunity to identify some areas within the Department of Surgery and Recovery Room that cause me much concern and are extremely cost deficient.

The first and perhaps most unacceptable factor of our present space problems is the lack of privacy and high noise levels for patients in the holding area. This problem could be eliminated if the unit was completely contained and independent of the main hallway which is the center of all activity. My original proposal of glass automatic doors on either side of the present holding area has not been considered at this time. The suggestion from Mr. Haas' office to include the holding area as part of Recovery Room encountered many problems, i.e. air conditioning, etc. Whatever the suggestions are and from whom-ever, something needs to be done in the 80's to address this problem which will become more grave as we increase the types and numbers of surgical patients.

Another problem that in 1981 is a health hazard is the antiquated method of garbage and linen removal from this department. Our present method utilized by Housekeeping and laundry entails the manual removal of these items via noisy dirty trash bins clear across the patient holding area. An automatic drop off system for both these items is imperative for all purposes.

Last but not least, the overall space problem within the Department leaves something to be desired. Lack of privacy and space for both the physician and myself is a chronic problem. I personally have to share an office with four other individuals. Thinking, budgeting, discipling, planning, managing and counseling which are only some of my duties is a constant hassle. Sometimes the high pressures of this job and those of my staff and the physicians become explosive and there is no place to dissipate and dissolve it in a manageable fashion. The doctor's lounge is also small and inadequate for transcription of surgeries, professional conversations and consulting. Expansion of this facility on the same level as the nurse's lounge is imperative if we want to continue to keep the M.D. population that brings the patients and monies to this institution. The size and configuration of the present Recovery Room is also lacking in the efficiency particularly as it serves as a back-up for I.C.U.

<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Sutter General Hospital 2335 I Street Sacramento, CA 95816 916-454-2222 52nd and F Streets	Sutter Memorial Hospital Sacramento, CA 95819 916-454-2222 52nd and F Streets	Sutter Community Mental Health Center Sacramento, CA 95819 916-454-2222 52nd and F Streets	Sutter Renal Dialysis Center Sacramento, CA 95819 916-454-2222 52nd and F Streets	Sutter Cardio-Pulmonary Diagnostic Center Sacramento, CA 95819 916-454-2222 52nd and F Streets	Sutter Perinatal Center Sacramento, CA 95819 916-454-2222 52nd and F Streets	Sutter Radiation Oncology Center Sacramento, CA 95819 916-454-2222 52nd and F Streets	Sutter Cardiology Center Sacramento, CA 95819 916-454-2222 52nd and F Streets	Sutter Hospitals Auxiliary Sacramento, CA 95819 916-454-2222 52nd and F Streets	Sutter Medical Research Foundation Sacramento, CA 95819 916-454-2222 52nd and F Streets	Sutter Centralized Billing and Collections Sacramento, CA 95819 916-454-2222 52nd and F Streets	Sutter Biomedical Engineering Center Sacramento, CA 95819 916-454-2222 52nd and F Streets	Sutter Hospice Care Program Sacramento, CA 95819 916-454-2222 52nd and F Streets

Mark Parrington  
September 25, 1981  
Page 2

I know all of these cannot be solved, but attention to the present state of affairs in a revenue producing department is critical. More important, partial resolution through imaginative and careful planning which is your thrust is possible and anticipated.

Respectfully submitted,

*Wendy Pollock*

Wendy Pollock, R.N.  
Assistant Director of Nursing  
Director of Operating and  
Recovery Rooms

WP/bb

cc: M. Morrison

RECEIVED

OCT 06 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Oct 5, 1981

To whom it may concern

I have worked at Sutter Memorial for sixteen years and have been a patient twice. I have used the Emergency Room frequently for my family and they all have been a patient at least once. The care was good at all times but as a nurse I wish I at least would have been happier if there had been some changes in the design of the hospital.

I was in the maternity section of the hospital both times and even then I felt it was old, too small and poorly located as to the rest of the hospital. My main complaint would be in the Emergency Room where I felt that the space for the patients was too crowded, no privacy and no waiting area.

As a nurse on 2 center I really feel the need for some changes in design and location. There is no space for an office, the nurses station is poorly designed as it has only one entrance which is always crowded, there is not enough room for staff, equipment, medication carts and all the activities

that takes place there also with the increase in maternity patients there has come a new problem on two counts, the frequent moving of patients because of the influx of O.B. patients and it occurs anytime day or night. This causes hard feeling on the patients part, some have refused to move, and much inconvenience for the patient, their families and the staff. Also a bad one for the O.B. patients because they and their babies are so far from the nursery for the baby there is always that they may need the emergency equipment located in the nursery. Also the mothers have such a long walk to see their babies. This also creates the problem of having non specialized nursing personnel care for these patients.

I feel that the planned changes that I have seen will improve patient care greatly through less interchanging of staff, less walking, better location of equipment and pharmacy areas. Also there will be more office, library and other learning areas which will encourage and help with all phases of keeping up to date with medical care.

If for no other reason I feel the changes

will be good because then, or at least I hope,  
I and all the rest of the staff will lose  
the feeling of being crowded and there for  
work better.

Thank you

Charles A. McKinley  
2 Center Memorial

September 22, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals

Dear Mr. Parrington;

I wish to take this opportunity to identify some areas of critical space shortage existing in the Operating Rooms of Sutter Memorial Hospital. As a Head Nurse and long time employee of Sutter Community Hospitals, I am very keenly aware that it has always been the goal of Sutter Management to deliver highest quality patient care. Under the existing conditions, due to the lack of space, I feel this reputation is being compromised.

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In spite of the fact we perform surgical procedures on 40-50 Out-patients per month, our patients must undress in a bathroom designed for the handicapped person and be trans-

RECEIVED

SEP 24 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

ported by wheelchair through the main lobby of the hospital and into the surgical suite. When the procedure has been completed, they are taken back through the lobby per wheelchair to the bathroom, where they re-dress and are dismissed. There is no private area where the Surgeon may speak with the patient or a family member regarding future plans for care or the results of a frozen section, etc.

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With approval of the expansion plans which have been submitted in "Plan For The 80's", I am confident we can continue to provide the Sacramento Community with the outstanding quality of patient care it so rightfully deserves.

Sincerely yours,

*Bonnie Stoddard*



5205 Moddison Ave.  
Sacramento, CA 95819  
June 30, 1982

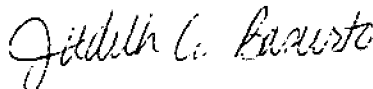
Patrick G. Hays  
President  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95819

Dear Mr. Hays,

As a Sutter Memorial employee and resident in the local area, I am in favor of Sutter's Plan for the 1980's and C.O.N. to modernize hospital facilities in the Sacramento area.

As an Emergency Room patient at Sutter Memorial one evening, I found the "waiting area" very uncomfortable which is just a hallway. That evening, feeling rather ill, it was not pleasant to be in the middle of a thoroughfare. This hospital certainly needs more space and re-modeling.

Sincerely,

A handwritten signature in cursive script, reading "Judith A. Basurto".

Judith A. Basurto

June 30, 1982

Dear Sirs:

I am a returning employee to Sutter Community Hospitals, having served four years in the past at both Sutter Memorial and Sutter General Hospitals. As a Radiologic Technologist I would like to comment on some of the pertinent issues regarding accessibility and feasibility of the Radiology Departments.

Sutter Memorial Radiology suffers badly from its location in that it is positioned in the mainstream of one of the major thoroughfares of the hospital. As a result, patients become spectacles to all who pass by, there is insufficient room accessibility, as well as a lack of any seating capacity for the department personnel. Sutter General Radiology suffers from inadequate room size, narrow hallways, inefficient layout, and dated equipment.

These factors, in my opinion, contribute to lack of efficiency and effectiveness when trying to offer the utmost in quality patient care. Reorganization, remodeling, and updating facilities is sorely needed, and I feel it would be appreciated by both patients and personnel alike.

Sincerely,

*Jann Cox*

Jann Cox  
Radiology Department  
Sutter Community Hospitals

RECEIVED

JUL 1 1982

PUBLIC RELATIONS  
SUTTER COMMUNIT SPITALS

9-8-81

Mark Farrington  
Director of Corporate Planning.

It is vital that we remodel  
Sutter Memorial because we,  
(every department) is out of  
space - we have no or poor  
storage facilities, crowded work  
areas, congested hall ways,  
poor traffic patterns.

These conditions cause frustration  
inefficiency, therefore costly.

We Need Better Facilities!

Elmer Stepp  
Elect supervisor  
Sutter Mem. Engineers

RECEIVED

SEP 09 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

RECEIVED

OCT 07 1981

October 2, 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

To: Mark Parrington  
Director of Corporate Planning

Having been a Sutter employee for several years, I have had an opportunity to witness the tremendous growth and addition of new health care services provided for this community. While many new programs and concepts have developed, our physical plant has remained the same since the East Wing opened in the late 1960's.

For several years, our Emergency Room has been open 24 hours daily- providing care and treatment to expanding numbers of patients, however, there is currently no space for physical expansion of that department.

As we have developed into a High Risk Obstetrical Center, our maternity wing is severely lacking in adequate patient rooms, delivery suites and nursery facilities.

The number of cardio-vascular surgeries performed has also increased greatly. We frequently have difficulty finding sufficient bed space in Intensive Care for their patients, as well as others who come in on an emergency basis during the night. It is not uncommon to have to make patient transfers from the Intensive Care Unit and the Coronary Monitoring Unit to accommodate emergency admissions.

Similarly, our Oncology Unit is generally operating at capacity patient load and often their patients must be placed in other nursing units until bed-space becomes available on the Oncology Unit.

It is frequently difficult for nursing staff to plan meetings, classes, counseling interviews, etc. due to insufficient meeting rooms. Many shift reports are held in utility rooms and waiting areas because there is no other available space. Many of the head nurses have no office space to conduct the business of their units or to have staff interviews, or performance interviews.

The proposed remodeling project seems vital to the ability of Sutter Memorial to continue its outstanding record of health care to this community.

*Bobbie Crumley*  
Bobbie Crumley

11-7 Assistant Director  
of Nursing

RECEIVED

SEP 29 1981

September 27, 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Mark Kaurington, Director Corporate Planning  
Sutter Community Hospitals

As a practicing Registered Nurse at Sutter Memorial Hospital, I would like to state my thoughts on the proposed remodeling of Sutter Memorial and new Sutter General. Working in the environment of the hospital is much different than looking as a non-medical professional into our hospitals.

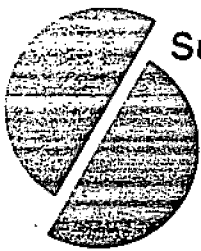
Space confinements are a special concern to me in pt care areas and nursing work areas. Many times, I personally have had to literally climb over furniture in an effort to assist a patient on or off a gurney. The dangers of this usual occurrence are obvious. When a patient is brought back from surgery with special equipment, there is always a problem of space. Sometimes this is so much of a problem that it is extremely difficult to actually get to the patient to obtain vital signs and perform other essential "hands on" aspects of nursing care. The patient room are poorly lighted, making special nursing et medical procedures difficult after the sun sets. Many of the corridors (especially the older section of

The hospital) are dimly lit and extremely narrow. The nursing station I work at also has space problems. Many times I have had to leave the nursing station to chart due to lack of seating room. This is dangerous to my patients, because I am not able to see the call bells or room lights while charting. Space limitations make many procedures extremely time consuming and unnecessarily cumbersome. This is most readily apparent in the current method of ordering and receiving drugs.

I could continue describing problems for a number of pages. I will instead close by stating that the space limitations created by the existing building slow my job down and create safety dangers to my patients, the public and myself. By improving the building, quality of care, efficiency, and safety will increase, and when these things improve, costs will decrease.

Most sincerely,

Peggy L. Eckert, RN  
(Sutter Memorial Hospital)



# Sutter Community Hospitals

RECEIVED  
OCT 07 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

October 5, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:

Recent statistics obtained from the Sacramento Chamber of Commerce indicated that Sutter Community Hospitals represents the third largest private employer in the city.

As a primary provider of employment opportunities, it is crucial to recognize the needs of our employees to work in facilities favorable to delivering "our product" to the community we serve. Particularly when that product involves the very health and vitality of our community at large, Sacramento's citizens should take an active interest in preserving the quality of care provided by Sutter Community Hospitals.

The current facilities at Sutter, although they do not prevent the provision of quality services, they do not maximize the care our staff can provide. Optimal facilities contribute to cost-effective delivery of patient care.

Certainly, if the current facilities do not soon undergo dramatic replacement and/or renovation, I am concerned that the distance between functionally-related services will continue to increase, as necessitated by anticipated growth in certain patient populations. The preventable result would be to increase inefficient workspace relationships. Often this can require additional staff -- not to perform additional work -- but to perform the same work at the same level of competence.

- ☐ Sutter General Hospital  
2825 L Street  
Sacramento, CA 95816
- ☒ Sutter Memorial Hospital  
916/454-2222  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Community  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Mental Health Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Renal Dialysis Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardio-Pulmonary  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Diagnostic Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Perinatal Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Radiation Oncology Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardiology Center  
916/454-3333  
1219 28th Street  
Sacramento, CA 95816
- ☐ Sutter Hospitals - Auxiliary  
916/454-2222  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Medical Research Foundation  
916/454-2222  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Centralized Billing and Collections  
916/454-2222  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Biomedical Engineering Center  
916/454-3333  
1171 D Street  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819



Mr. Mark Parrington  
Page 2  
September 22, 1981

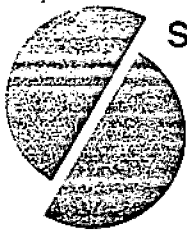
We need efficient working facilities to provide the best care to the community. Our building expansion/renovation is not a luxury, but a necessity.

Sincerely,



Kris Krebs  
Director of Personnel  
Sutter Memorial Hospital

crg



# Sutter Community Hospitals

October 9, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street Suite D  
Sacramento, California 95814

Dear Mark,

I would like to take this opportunity to express my feeling in the plans for remodeling Sutter Memorial Hospital.

I presently work in the Business Services Department, and as you know, this department plays an important role in the impression that a patient will receive of the hospital since it is generally the initial point of contact to represent the hospital.

To assure that a patient is receiving a good impression of the hospital through the employees, it is the hospitals responsibility to have employees that will reflect an image of caring.

I honestly support the warrented complaints of my staff, that they are unable to effectively perform the duties expected of them due to the noisy, cramped, unorganized, unprofessional and unattractive working conditions. It is a known fact that when an individual is faced with undesirable conditions on a continual basis, it will eventually reflect in their attitudes.

Management is continually requesting an increase in production, a decrease in the admitting time, a reduction of noise level, and an improvement of our moral. To ensure that these goals are met by the employees, they must first be given the atmosphere, space, and working conditions to perform the duties and this in turn will improve the moral of the employees.

When employees are ask to continually give but continually feel that their needs are unimportant, the support for management will be lost along with respect.

☐ Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

☐ Sutter General Hospital  
2020 L Street  
Sacramento, 91845-2222

☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Health Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Neuroscience Center  
of Northern California  
2020 L Street  
Sacramento, CA 95816

☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95816

☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819

☐ Medical Research Foundation  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819

☐ Central Billing Office  
3500 Folsom Blvd.  
Sacramento, CA 95816

☐ Biomedical Engineering Center  
52nd and F Streets  
Sacramento, CA 95819

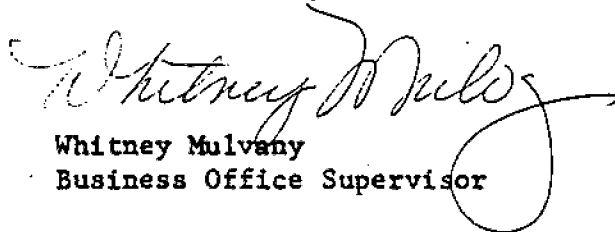
☐ SutterVNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819

October 9, 1981

Page 2

To provide a high quality care for our patients we must first begin at home, by providing quality working conditions for the employees that reflect the IMAGE OF CARING.

Sincerely,

A handwritten signature in cursive script, reading "Whitney Mulvaney". The signature is written in dark ink and is positioned above the typed name and title.

Whitney Mulvaney  
Business Office Supervisor

WM/

DONALD M. HAGY, D.D.S.  
ORAL AND MAXILLOFACIAL SURGERY  
2525 K STREET, SUITE 101  
SACRAMENTO, CALIFORNIA 95816  
442-1882

July 12, 1982

Doctor Orrin Cook  
Vice President for Medical Affairs  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, California 95814

Dear Doctor Cook:

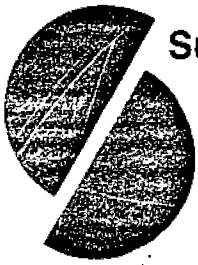
I am a member of the medical staff of Sutter Community Hospitals and I'm writing in support of the hospital's plans for replacement, renovation, and expansion.

This is a much needed project if Sacramento is to keep up with the expanding health care needs of the community.

Sincerely,

  
Donald M. Hagy, D.D.S.

DMH:la



## Sutter Community Hospitals

June 20, 1982

LETTER IN SUPPORT OF CERTIFICATE OF NEED

Mr. Patrick Hays  
President and Executive Director  
Sutter Community Hospitals  
Sacramento, California

Dear Mr. Hays:

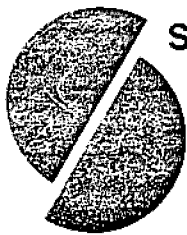
I certainly think that the following projects are needed in order to maintain the quality of care of medicine in Sacramento.

1. The replacement of Sutter General Hospital. This antiquated facility is really much out of date in today's medical climate and does not provide the type of care that is needed in Sacramento and will be needed in the future.
2. Renovation of Sutter Memorial Hospital and, 3. The development of a new mental health center is also definitely needed.

Sincerely,

  
Howard F. Shortley, M. D.

ko



# Sutter Community Hospitals

June 21, 1982

LETTER IN SUPPORT OF CERTIFICATE OF NEED

Mr. Patrick Hays  
President and Executive Officer  
Sutter Community Hospitals  
Sacramento, California

Dear Mr. Hays:

I support Sutter Community Hospitals' plans to renovate Sutter Memorial Hospital and replace Sutter General Hospital. These modern health care facilities will certainly be an asset to Sacramento. The plans are well-designed and have my wholehearted support.

Sincerely,

*James Nishio*  
James Nishio, M. D.

ko

☐ Sutter Community Hospitals  
2020 L Street, Suite D  
Sacramento, CA 95814  
916/454-8887

☐ Sutter General Hospital  
2020 L Street  
Sacramento, CA 95816  
916/454-2222

☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Neuroscience Center  
of Northern California  
2020 L Street  
Sacramento, CA 95816  
916/454-2222

☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95816  
916/454-2222

☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2280

☐ Medical Research Foundation  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Central Billing Office  
3330 Folsom Blvd.  
Sacramento, CA 95816  
916/738-8398

☐ Biomedical Engineering Center  
4411 D Street  
Sacramento, CA 95819  
916/454-3333

☐ Sutter/NA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

Norman Label, M.D., Inc.

EMERGENCY MEDICINE

P.O. BOX 722

NEVADA CITY, CA 95959

29 June 82

Mr. Mark Parrington  
Sutter Community Hospitals  
PO Box 160727  
Sacramento, Ca. 95816

Dear Mr. Parrington:

This is to inform you of my support for the necessity of replacing Sutter General Hospital and the renovating of Sutter Memorial Hospital. The physical plant of Sutter General Hospital is outmoded and an entire new facility is mandatory. Certain sections of Sutter Memorial Hospital such as the Emergency Department are totally inadequate and need to be renovated. If the Sutter Community Hospitals are to continue with the highest standard of medical care, the above changes are necessary.

Sincerely,

*Norman Label, M.D.*

GARY K. STEWART, M.D.  
FELICIA H. STEWART, M.D.  
H. TRENT MACKAY, M.D.  
87 Scripps Drive, Suite 202  
Sacramento, California 95825  
Telephone (916) 929-3597

June 25, 1982

Mark Parrington  
Health Service Agency  
2020 I Street  
Sacramento, California

RE: Sutter Hospitals  
Expansion Project

To Whom It May Concern:

Sutter Community Hospital has long been the leader in obstetrics in the Sacramento County and surrounding area. We need more space and modernization of our physical plant. I urge your early approval of this project.

Sincerely,

  
Gary K. Stewart, M.D.



RONALD A. ROGERS, M.D., INC.  
EAR, NOSE AND THROAT  
FACIAL PLASTIC SURGERY  
8701 J STREET, SUITE 108  
SACRAMENTO, CALIFORNIA 95816  
TELEPHONE (916) 452-3251

June 29, 1982

Mr. Patrick Hays  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Hays,

I support the plans that Sutter Community Hospital has for replacing Sutter General Hospital and renovating Sutter Memorial Hospital.

I am looking forward to utilizing these facilities in the future.

Sincerely,



Ronald A. Rogers, M.D.  
RAR:kh

**WILLIAM M. MILLER, M.D., INC.**

GYNECOLOGY AND OBSTETRICS

No. 1 Scripps Drive, Suite 205

SACRAMENTO, CA. 95825

929-1700

July 2, 1982

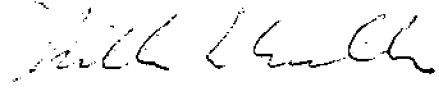
TO WHOM IT MAY CONCERN:

As a physician in practice in Sacramento for 18 years doing obstetrics and gynecology I have found Sutter Memorial to be the finest hospital I have practiced in. This is despite the alledged problems that Sutter has had. I have trained and practiced in Philadelphia and the southeastern United States and still find that it is the finest hospital I have been associated with.

It is my feeling that Sutter has continually attempted to foresee the needs of the community and has met the needs both in its long range planning and carrying out of those needs. I believe that this hospital stands alone in this matter.

I would strongly encourage that the Certificate of Need for a new hospital and particularly for more space in Obstetrics and Gynecology be granted.

Sincerely yours,

  
WILLIAM M. MILLER, M.D.

WMMse



# Sutter Community Hospitals

June 22, 1982

To Whom It May Concern:

RE: Replacement of Sutter General Hospital and Renovation of Sutter Memorial

I have been with the staff of the Sutter Hospitals for approximately eleven and one-half years. The tremendous growth in the need and development of cardiac surgery has made the facility at Sutter Memorial Hospital less than adequate for the present day volume of cardiovascular surgery. I think it is important from the hospital's standpoint and from the community standpoint, to have a first class facility for the performance of cardiovascular surgery.

Sincerely,

Kenneth Ross, M.D.

br

- ☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816
- ☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Health Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Cardiac Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816
- ☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Centralized Billing and Collections  
3330 Folsom Blvd.  
Sacramento, CA 95819
- ☐ Biomedical Engineering Center  
4471 D Street  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819

MICHAEL W. NIELSEN, M.D., INC.

ORTHOPEDIC SURGEON  
MISSION WAY MEDICAL BUILDING  
4232 H STREET  
SACRAMENTO, CALIFORNIA 95819

916/453-1044

June 24, 1982

Mark Perrington  
2020 Eye Street  
Sacramento, Calif.

Dear Mr. Perrington:

I have been made aware of the certificate to be filed with the Health Service Agency requesting changes to be made at Sutter Memorial Hospitals and Sutter General Hospitals. I would like to add my support to the proposed changes, particularly in regard to Sutter General Hospital which is the main hospital which I use in conjunction with orthopedic surgery. A new facility combining more convenient, larger, and better-controlled operating suites, I feel, is almost mandatory for the Sutter facilities. The present facility is extremely outdated and subject to a lot of in-and-out and through-traffic which really shouldn't be tolerated in an otherwise sterile operating room environment. For this reason alone, I think the new facility planned for Sutter General Hospital is to be commended and also of necessity for that particular organization.

This update in the surgical area of the hospital cannot help but be a boon in better service to the community of Sacramento, and I would heartily encourage its construction.

Sincerely yours,



Michael W. Nielsen, M.D.

MWN/sf



# Sutter Community Hospitals

## LETTER IN SUPPORT OF CERTIFICATE OF NEED

June 18, 1982

Orrin S. Cook, M.D.  
Vice President of Medical Affairs  
Sutter Community Hospitals  
Sacramento, California

Dear Doctor Cook:

I have been on the staff of Sutter Community Hospitals for 29 years and a senior staff member for 27 1/2 years. I have always been a very loyal supporter of Sutter Community Hospitals. My office location was near Sutter General Hospital for approximately 13 years, and my present office location is essentially beside Sutter Memorial Hospital for the past ten years.

I feel that there is a great need to build a new Sutter General Hospital, to update Sutter Memorial Hospital, and to develop a new mental health center.

I am 100% behind this multiple venture as far as the hospitals and mental health care center are concerned, and I will give all the support that I can muster for this program. The only thing I cannot do to support the program, is to contribute money to the building program. My medical business has been very poor the past five months, and I am at the present time \$7000 in debt; even though I have a large medical practice, I work seven days a week, I live very frugally, and I practically never take a vacation. The economy in the world today is very very bad. The economy in the practice of private medicine in the Sacramento area is very, very bad. It has only been the last five months that I have suffered from patients being forced to discontinue my medical care and to enroll in Kaiser Permanente Hospital system. Certainly, MediCal has added a great deal to making our medical practice more difficult and much less profitable, especially from the standpoint that not too long ago, I waited 3 1/2 months before I got my first check from MediCal. Medicare also has put in some rules and regulations that is hurting our medical practice. Therefore, I am very pessimistic for the future of the private medical physician. I have had five bad months in my practice that helped to

☐ Sutter Community Hospitals  
Sacramento, CA 95816  
☐ Sutter General Hospital  
Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
Sacramento, CA 95816  
☐ Sutter Community  
Mental Health Center  
Sacramento, CA 95816  
☐ Sutter Renal Dialysis Center  
Sacramento, CA 95816  
☐ Neuroscience Center  
of Northern California  
Sacramento, CA 95816  
☐ The Perinatal Center  
Sacramento, CA 95816  
☐ Radiation Oncology Center  
Sacramento, CA 95816  
☐ Cardiology Diagnostic Center  
Sacramento, CA 95816  
☐ Sutter Hospitals Auxiliary  
Sacramento, CA 95816  
☐ Medical Research Foundation  
Sacramento, CA 95816  
☐ Central Billing Office  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
Sacramento, CA 95816  
☐ Sutter/VNA Hospice Care  
Sacramento, CA 95816

prove to me that the future looks very bleak for the private physician. Anyway, I am all behind Sutter Community Hospitals and I will help in any way that I possibly can, other than from a financial standpoint, as I am 67 years of age, my health is poor, and I am unable to retire because I do not have money to retire on.

Sincerely,

*Eugene A. Hahn, M.D./sj*

Eugene A. Hahn, M.D.

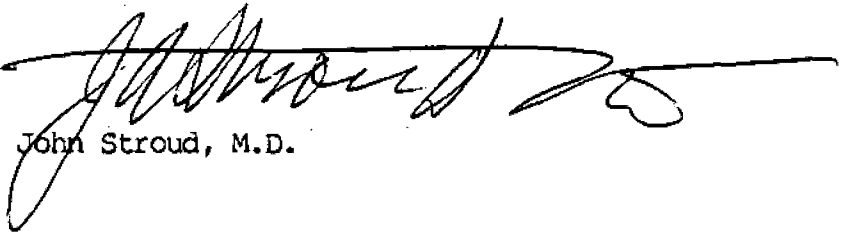
tv

June 29, 1982

RE: Support of the Building Program of Sutter Hospitals.

I have been a general practitioner in the specialty of psychiatry for over 27 years in the Sacramento area. I have seen the services grow immensely particularly with the commitment to mental health made by Sutter Hospitals early in the 1960s. This promises to continue and be an exciting new development when new plans are completed for expansion of these facilities. The community sorely needs this. The augmenting of a meager state program by Sutter Community Hospitals is absolutely essential to Sacramento.

Sincerely,

A handwritten signature in black ink, appearing to read "John Stroud", with a long horizontal flourish extending to the right.

John Stroud, M.D.

fs

**E. JACK BENNER, M.D.**

A PROFESSIONAL CORPORATION  
INTERNAL MEDICINE, INFECTIOUS DISEASES  
5025 J STREET, SUITE 312  
SACRAMENTO, CA 95819  
(916) 452-7207

June 23, 1982

Mark Harrington  
Administration Building  
Sutter General Hospital  
28th and L Streets  
Sacramento, CA 95816

Dear Mr. Harrington:

I have been in the Sacramento medical community for fifteen years. It has been difficult to cope with the inadequate facilities of the downtown hospital situation throughout these years. It has gotten somewhat better, but we are desperately in need of a major renovation and revitalization.

I agree with the concept of replacing Sutter General Hospital and renovating Sutter Memorial Hospital and developing the new mental health center.

These are all desperately need to meet the ongoing needs of the community of Sacramento. I support the concept of doing this as soon as possible.

Sincerely,



E. JACK BENNER, MD.

EJB:td





# Sutter Community Hospitals

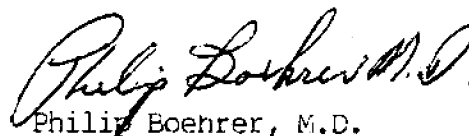
June 22, 1982

Orrin Cook, M.D.,  
Vice President for Medical Affairs  
Sutter Community Hospitals

Dear Dr. Cook:

This letter is to acknowledge and affirm my support for Sutter Community Hospitals plans to replace Sutter General Hospital, renovate Sutte Memorial Hospital, and develop a new Mental Health Center. I have been a member of the medical staff of Sutter Community Hospitals since coming to Sacramento in July 1964. Since that time, I have been aware of the excellent service to the community by this fine group of physicians using the available facilities of Sutter Community Hospitals. As time has gone along, these facilities have become antiquated and outdated, and the time for replacement and renovation is at hand. It is my conviction that Sutter Community Hospitals need these improved facilities to maintain their leadership in health promotion, health maintenance, and health restoration in this community.

Sincerely,

  
Philip Boehrer, M.D.

Dr

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
916/454-2222  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Health Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardio-Pulmonary  
Diagnostic Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819  
☐ Perinatal Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816  
☐ Sutter Hospitals' Auxiliary  
916/454-2222  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
916/454-2280  
52nd and F Streets  
Sacramento, CA 95819  
☐ Centralized Billing and Collections  
3330 Robson Blvd.  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
916/454-3333  
4711 D Street  
Sacramento, CA 95819  
☐ Sutter Hospice Care Program  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

June 22, 1982

Mr. Patrick Hays  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, California

Dear Mr. Hays:

I am writing this brief letter to notify you that my opinion is the community is vitally in need of a new hospital facility, and that I wholeheartedly support the continued planning to provide a new facility at Sutter General and to upgrade the facility at Sutter Memorial, particularly the Maternity Department. I have been on the staff close to four years and initially came with the impression that we would be eventually building a new maternity wing. Shortly after I arrived, my hopes were dashed. I am now encouraged to see that there are plans to move obstetrics out of the old area in which it is presently housed, and take over another part of the hospital.

I firmly believe that Sutter Memorial Hospital is providing the highest quality obstetrics and gynecology in the community. I believe the facility is the least inviting part of the service that we have to offer, and I am convinced that any delay in improving the facility can only lead to future regrets by all of us that we acted too late.

I am hopeful that the plans to rebuild Sutter General Hospital and remodel Sutter Memorial particularly to move the maternity unit out of the old outmoded and inadequate space it is presently in, into a more modern space which would properly house the unit we're all working so hard to be proud of.

Sincerely,

*Donald J. Hayden, M.D.*

Donald J. Hayden, M.D.

cc ☐ Sutter General Hospital  
2020 I Street  
Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
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☐ Perinatal Center  
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☐ Radiation Oncology Center  
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☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816  
☐ Sutter Hospitals Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
☐ Centralized Billing and Collections  
3330 Tolson Blvd.  
916/454-2222, 916/454-3333  
☐ Biomedical Engineering Center  
4471 D Street  
Sacramento, CA 95819  
☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819

# Sacramento Emergency Medical Group

P.O. Box 214584, Sacramento, CA 95821 - Telephone (916) 965-6222

July 2, 1982

Patrick Hays  
Chief Executive Officer  
Sutter Community Hospitals  
2020 "I" Street, Suite D  
Sacramento, CA 95816

Dear Mr. Hays:

We would like to voice our strong support for the building program being undertaken by Sutter Community Hospitals. As emergency physicians the program will have a significant impact on our practice and the level of care rendered.

As we have discussed in the past, the emergency facility at Sutter Memorial Hospital is sadly in need of renovation. The nursing and clerical personnel maintain a very high standard of care, but the facility has outgrown its original purpose and those limitations hamper the efforts of those who wish to improve the care. Sutter General experiences a similar problem by being so segmented. This is due to having outgrown the original facility and will be solved by construction of the new facility which will house all departments.

We see the renovation of Sutter Memorial and the replacement of Sutter General as vital to the future of quality medical care in the central city area and look forward to working with you to create the reality.

Sincerely,

*Tully Wiedman, M.D.*

Tully Wiedman, M.D.  
President

TW:te

HERLAN D. LOYD, M.D., F.A.C.P.  
NEIL W. CULP, M.D., F.A.C.P.  
PAUL ROSENBERG, M.D.  
MARY J. BILUNOS, M.D.  
A PROFESSIONAL CORPORATION  
5301 F STREET, SUITE 307  
SACRAMENTO, CALIFORNIA 95819  
(916) 452-5477

July 2, 1982

Sutter Community Hospital  
2020 I St.  
Sacto, CA. 95814

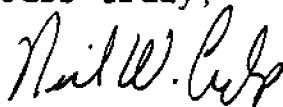
**RE:** MARK PARRINGTON

Dear Mr. Parrington:

I have had the opportunity to review in detail the proposed plan for the new Sutter General Hospital and the addition and renovation of Sutter Memorial Hospital. I commend you, the administration, and the Board of Trustees of Sutter Community Hospitals on a superb job of realistic planning for the medical facility needs of the Sacramento Community.

Optimal delivery of healthcare in this community, both now and in the future, mandate replacement and/or renovation of Sutters' existing hospital facilities. I enthusiastically endorse the proposed plans and offer you my support in this important project.

Yours truly,



Neil Culp, M.D.  
NC:lm



# Sutter Community Hospitals

June 29, 1982

Mark Parrington  
Director of Planning  
Sutter Community Hospitals  
2020 - Eye Street  
Sacramento, CA 95816

Re: Support of Sutter Community Hospitals Plans for Development  
of New Facilities

Dear Mr. Parrington:

I am writing in support of Sutter Community Hospitals plans to replace Sutter General Hospital, renovate Sutter Memorial Hospital, and develop a new Mental Health Center.

As a staff anesthesiologist at Sutter Community Hospitals, I am very well aware of the fact that new facilities are urgently needed. My involvement with patient care is primarily at Sutter Memorial Hospital and in this facility we need new developments in the areas of cardiovascular surgery, obstetrical services, and perinatology. I have felt more than once in the past that patient care has been less than optimal due to limited space and equipment at Sutter Memorial Hospital. The space for installation of these medical services was just not available.

Sutter Community Hospitals was built at a time when the needs of the community had not expanded to its present state. The facilities at both hospitals were geared to patient care at a time when equipment was not as expansive and complicated. With modern day technology and the many advances in medicine, there is an urgent need to renovate or replace Sutter facilities to keep up with the demands of rigorous medical practice.

My experience at Sutter General Hospital has been pleasant. However, I have always been impressed with how precious little space there is to be obtained in the operating room suites. Those operating suites were designed for a time when anesthesia could be simply administered via an open drop mask. Anesthesia has come a long way since that time and we need the new equipment to make our anesthesia practice safe and efficient.

☐ Sutter Community Hospitals  
2020 Eye Street, Suite D  
Sacramento, CA 95816  
☐ Sutter General Hospital  
2020 Eye Street  
Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Neuroscience Center  
of Northern California  
2020 L Street  
Sacramento, CA 95816  
☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95816  
☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
3330 Folsom Blvd.  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
4471 D Street  
Sacramento, CA 95819  
☐ SutterVNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819

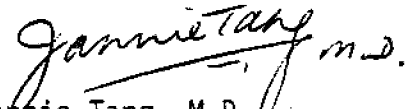
Mark Parrington  
June 29, 1982  
Page 2

My contact with the Mental Health Services at Sutter Memorial has been limited to administration of general anesthesia for electro-convulsive therapy. Again, in this respect, the anesthesiologist was expected to provide anesthesia in a room that is half the size of a regular patient room.

Let me conclude this letter by again stressing the need for Sutter Community Hospitals to develop new facilities at Sutter Memorial Hospital, a new Mental Health Center, as well as replacing Sutter General Hospital. It is imperative for these changes to be made if Sutter Hospitals is to remain a leader in the area of health care delivery.

Thank you.

Sincerely,

  
Jannie Tang, M.D.

/jd

NORMAN F. SCHWILK, JR., M.D., INC.

EYE PHYSICIAN AND SURGEON

4925 J STREET

SACRAMENTO, CALIFORNIA 95819

TELEPHONE 452-8105


June 29, 1982

Patrick G. Hays  
President and Chief Executive Officer  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, California 95814

Dear Mr. Hays,

I offer my letter of support to the Sutter Community Hospital's Plan For The 1980's. I feel that a strong Sutter Hospital is a necessity for the growing Superior California area.

Sincerely,

  
Norman F. Schwilk, Jr., M.D.

Radiology

LL B. HANEY, M.D.

DENIS M. MCGINTY, M.D.

Obstetrics and Gynecology

L. MORGAN BOYERS, M.D.

JAMES A. AFFLECK, M.D.

HAROLD E. RAY, M.D.

JOHN M. WHITELAW, M.D.

Pediatrics

RICHARD B. FEIERTAG, M.D.

MARK A. DENTINGER, M.D.

Ophthalmology

CHARLES BRADBROOK, M.D.

JOHN W. HALLISEY, M.D.

General Surgery

ROLAND G. ANDERSON, M.D.

JOHN W. YOUNG, M.D.

Internal Medicine

PAUL H. THOMAS, M.D.

EARL A. TRUMBLE, M.D.

EMMETT L. SMITH, M.D.

EARL V. GEAR, M.D.

JAMES A. FISCHER, M.D.

CARROLL W. CEDERBURG, M.D.

WARDON M. WONG, M.D.

Dermatology

E. PATRICK CREEHAN, M.D.

Family Practice

MONTE IKEMIRE, M.D.

JOHN S. AGNEW, M.D.

FRANK G. SCHIRO, M.D.

Neurology

PETER C. HEUBLEIN, M.D.

June 23, 1982

Mr. Patrick Hays  
President and Chief  
Executive Officer  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95816

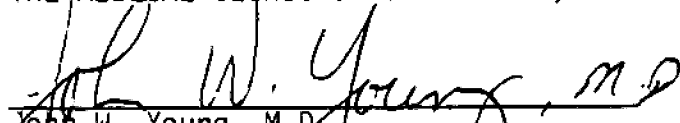
Dear Mr. Hays:

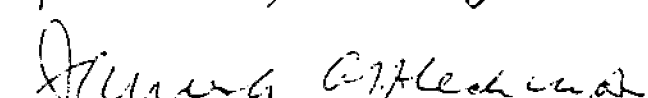
The entire medical staff of The Medical Clinic of Sacramento, Inc. is strongly in favor of Sutter Community Hospitals' plans to replace Sutter General Hospital on a new site adjacent to the current outdated hospital structure.


We feel that the entire Greater Sacramento community will be well served by the construction of this new hospital. We are well informed as to the facilities which will be included in the new hospital and feel that this reflects a high degree of realistic planning on the part of the hospitals' Board of Directors and Administration.

Sincerely,

THE MEDICAL CLINIC OF SACRAMENTO, INC.

  
John W. Young, M.D.  
President, Board of Directors

  
James A. Affleck, M.D.  
Medical Director

  
Ronald C. Dobler  
Administrator

RCD:lsd  
cc: Medical Staff





MENTAL HEALTH INSTITUTE  
OF SACRAMENTO

A. DAVID AXELRAD, M.D.

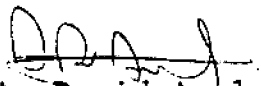
June 25, 1982

Orrin Cook, M.D.  
Vice President for Medical Affairs  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, California 95814

Dear Dr. Cook,

This is to inform you that I am in full support of Sutter Community Hospital's plans to replace Sutter General Hospital, renovate Sutter Memorial Hospital and develop a new mental health center for the Sacramento area. There is little question that these facilities are desperately needed at this time to provide acceptable standards of medical care for the patients and citizens of Sacramento County. If I can be of any assistance to you in this matter, do not hesitate to call upon me.

Cordially,

  
A. David Axelrad, M.D.  
Director, Mental Health Institute of Sacramento  
Director, Pain Center of Sacramento  
Former Member of the Division of Medical Quality-California State  
Board of Medical Quality Assurance

ADA:bl

cc: Pat Hayes, Administrator, Sutter Community Hospitals

*ology*

LOWELL B. HANEY, M.D.

*Urology*

DENIS M. MCGINTY, M.D.

*Obstetrics and Gynecology*

L. MORGAN BOYERS, M.D.

JAMES A. AFFLECK, M.D.

HAROLD E. RAY, M.D.

JOHN M. WHITELAW, M.D.

*Pediatrics*

RICHARD B. FEIERTAG, M.D.

MARK A. DENTINGER, M.D.

*Ophthalmology*

CHARLES BRAOBROOK, M.D.

JOHN W. HALLISEY, M.D.

*General Surgery*

ROLAND G. ANDERSON, M.D.

JOHN W. YOUNG, M.D.

*Internal Medicine*

PAUL H. THOMAS, M.D.

EARL A. TRUMBLE, M.D.

EMMETT L. SMITH, M.D.

EARL V. GEAR, M.D.

JAMES A. FISCHER, M.D.

CARROLL W. CEDERBURG, M.D.

WARDON M. WONG, M.D.

*Dermatology*

E. PATRICK CREEHAN, M.D.

*Family Practice*

MONTE IKEMIRE, M.D.

JOHN S. AGNEW, M.D.

FRANK G. SCHIRO, M.D.

STANLEY W. LEFF, M.D.

*Neurology*

TER C. HEUBLEIN, M.D.


June 25, 1982

Mr. Pat Hays  
2020 I Street  
Sacramento, California 95814

Dear Sir:

I support wholeheartedly the plans of Sutter Community Hospitals to expand facilities at Sutter Memorial Hospital and for the development of a new and larger facility at a downtown Sacramento site.

Sincerely,



Earl V. Gear, M.D.

EVG:fws



# Sutter Community Hospitals

June 22, 1982

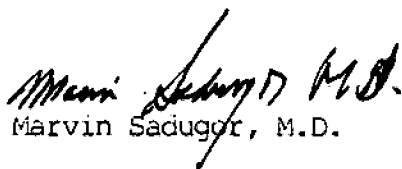
Orrin Cook, M.D.  
Vice President of Medical Affairs  
Sutter Community Hospitals

Dear Dr. Cook:

Being a heavy user at Sutter Community Hospitals during the past twenty years and space has now become acute. There is a lack of beds and a long waiting list. We definitely feel that a Certificate of Need should be filed with the Health Service Agency as soon as possible. We critically need the support of more beds within the community.

We hope that this letter will have some effect on the possibility of obtaining a Certificate of Need as soon as possible.

Sincerely,

  
Marvin Sadugor, M.D.

MS/cn

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816  
916/454-2222

☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816  
916/454-2222

☐ Sutter Hospitals - Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2280

☐ Sutter Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Centralized Billing and Collections  
3330 Folsom Blvd.  
Sacramento, CA 95816  
916/454-2222, 916/454-3333

☐ Biomedical Engineering Center  
4471 D Street  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

MALCOLM M. MCHENRY, M.D., INC.  
HARVEY J. MATLOF, M.D., INC.  
M. D. FLAMM, JR., M.D., INC.  
MARK A. WINCHESTER, M.D., INC.  
LARRY J. WOLFF, M.D.

AMERICAN BOARD OF INTERNAL MEDICINE  
SUBSPECIALTY BOARD OF  
CARDIOVASCULAR DISEASES

CARDIOLOGY DIAGNOSTIC CENTER

PLEASE DIRECT MAIL TO:  
SUTTER MEMORIAL HOSPITAL  
52ND AND F STREETS  
SACRAMENTO, CALIFORNIA 95819  
(916) 454-3333, EXT. 1560

CARDIOLOGY CENTER:  
SUTTER GENERAL HOSPITAL  
1219 - 28TH STREET  
SACRAMENTO, CALIFORNIA 95816  
(916) 454-2222, EXT. 1560

Mr. Patrick Hays  
2020 I Street  
Sacramento, CA 95814

June 28, 1982

Dear Mr. Hays:

I am writing to affirm my support for the projected building projects at Sutter General Hospital and Sutter Memorial Hospital. As a physician practicing in both of these institutions, it is apparent that the problem of overcrowding is an impairment to optimum and efficient patient care. The plans prepared by your staff reflect considerable thought for the harmonious integration of these projects with the existing hospitals and with the community. I wholeheartedly support these efforts.

Sincerely yours,



Mark A. Winchester, M.D.

MAW:rd

RECEIVED

JUL 01 1982

CORPORATE  
SUTTER COMMUNITY HOSPITALS

June 28, 1982

Patrick Hays, Chief Executive Officer  
Sutter Community Hospitals  
2020 I Street  
Sacramento, California 95816

Dear Pat:

As an obstetrician/gynecologist practicing at Sutter Community Hospitals since 1962, I have seen increasing need for modernization and expansion of our obstetrical services at Sutter Memorial Hospital and a complete reorganization and new building at Sutter General Hospital.

In order for Sacramento to have adequate modern medical facilities, I completely support the proposed remodeling and expansion plans of Sutter Community Hospitals.

Sincerely,

*James A. Affleck, M.D.*  
James A. Affleck, M.D.

JAA/js

Ology  
LOWELL B. HANEY, M.D.

Urology  
DENIS M. MCGINTY, M.D.

Obstetrics and Gynecology  
L. MORGAN BOYERS, M.D.  
JAMES A. AFFLECK, M.D.  
HAROLD E. RAY, M.D.  
JOHN M. WHITELAW, M.D.

Pediatrics  
RICHARD B. FEIERTAG, M.D.  
MARK A. DENTINGER, M.D.

Ophthalmology  
CHARLES BRADBROOK, M.D.  
JOHN W. HALLISEY, M.D.

General Surgery  
ROLAND G. ANDERSON, M.D.  
JOHN W. YOUNG, M.D.

Internal Medicine  
PAUL H. THOMAS, M.D.  
EARL A. TRUMBLE, M.D.  
EMMETT L. SMITH, M.D.  
EARL V. GEAR, M.D.  
JAMES A. FISCHER, M.D.  
CARROLL W. CEDERBURG, M.D.  
WARDON M. WONG, M.D.

Dermatology  
E. PATRICK CREEHAN, M.D.

Family Practice  
MONTE IKEMIRE, M.D.  
JOHN S. AGNEW, M.D.  
FRANK G. SCHIRO, M.D.  
STANLEY W. LEFF, M.D.

Neurology  
JER C. HEUBLEIN, M.D.



# Sutter Community Hospitals

June 22, 1982

Orrin Cook, M.D.  
Vice President for Medical Affairs  
Sutter Community Hospital

Dear Dr. Cook:

I would like to take this opportunity to give full support for the replacement of Sutter General Hospital and renovation of Sutter Memorial Hospital. I think these new facilities are needed for the community.

Sincerely yours,

*Prabhas Tung M.D. /us*

Prabhas Tung, M.D.

mr

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816

☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Community  
Mental Health Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Renal Dialysis Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819

☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Perinatal Center  
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52nd and F Streets  
Sacramento, CA 95819

☐ Radiation Oncology Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819

☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816

☐ Sutter Hospitals - Auxiliary  
52nd and F Streets  
Sacramento, CA 95819

☐ Medical Research Foundation  
916/454-2220  
52nd and F Streets  
Sacramento, CA 95819

☐ Centralized Billing and Collections  
3330 Folsom Blvd.  
916/454-2222, 916/454-3333  
Sacramento, CA 95816

☐ Biomedical Engineering Center  
4311 D Street  
Sacramento, CA 95819

☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819

Orrin Cook M.D.  
Vice President for Medical Affairs

Dear Dr. Cook:

I am writing in support of Sutter Community Hospitals' plans to upgrade the facilities of Sutter General Hospital, Sutter Memorial Hospital and to develop a mental health center. As a member of the Sacramento Emergency Medical Group, I frequently work at Sutter Hospitals. I am very impressed with the physician staff, and I believe that Sutter provides an exceptionally high quality of patient medical care. However, I feel that our efforts to provide for the care and comfort of our patients are hampered by chronic space and bed shortages and limited amenities such as bathrooms and waiting areas.

In my opinion, expanded and renovated hospital and mental health facilities are vitally needed.

Sincerely,

*Jeanie Juster, M.D./sj*

Jeanie Juster, M.D.

Emergency Room Physician

Sacramento Emergency Medical

Group

ahm



LETTER IN SUPPORT OF CERTIFICATE OF NEED

June 18, 1982

Orrin S. Cook, M.D.  
Vice President of Medical Affairs  
Sutter Community Hospitals  
Sacramento, California

Dear Doctor Cook:

This letter is relevant to my support of the Sutter remodeling plan. It goes almost without saying that Sutter Memorial and Sutter General Hospital have some remarkable needs structurally as primary facilities. For years we have supported Sutter Hospitals, and primarily Sutter Memorial Hospital, being an obstetrician and previously chairing the Department of OB-GYN. It is blatantly apparent that there are remarkable structural needs for high-quality care being provided our patients. In fact, at times it has been an embarrassing place to bring patients because of the archaic appearance of the structure itself. The equipment in some situations is delapidated and needs replacing, and certainly, the structure needs replacing. I only make these statements as a reminder that there is a remarkable need for replacement and remodeling, and that this should be done with facility in the not too far off future.

Thank you for your thrust in this area and we can only add support to your efforts.

Cordially,

*R.D. Mathews M.D./us*

R. D. Mathews, M.D.

tv

☐ Sutter Community Hospitals  
2020 L Street, Suite D  
Sacramento, CA 95814  
☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95818  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Health Center  
916454-3333  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
916454-3333  
52nd and F Streets  
Sacramento, CA 95819  
☐ Neuroscience Center  
916454-3333  
2820 L Street  
Sacramento, CA 95818  
☐ The Perinatal Center  
916454-2222  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
916454-3450  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95818  
☐ Sutter Hospitals Auxiliary  
52nd and F Streets  
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52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
3330 Folsom Blvd.  
Sacramento, CA 95818  
☐ Biomedical Engineering Center  
4271 O Street  
Sacramento, CA 95819  
☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819





# Sutter Community Hospitals

June 22, 1982

Mr. Patrick Hays, Administrator  
Sutter Community Hospitals

Dear Mr. Hays:

At Dr. Orrin Cook's request, I am writing this letter to you to urge the needed improvement in the facilities at Sutter Memorial Hospital.

When I started practice in Sacramento twenty-five year ago, the facilities for new mothers and newborns at Sutter Memorial Hospital were totally inadequate. Despite minor innovations, they continue to be totally inadequate. In my opinion, this view is shared by all of the pediatricians on the staff at Sutter Community Hospitals.

Sincerely,

Walton Brainerd, M.D.

br

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816  
916/454-2222

☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Health Center  
52nd and F Streets  
Sacramento, CA 95819  
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Diagnostic Center  
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1219 28th Street  
Sacramento, CA 95816  
916/454-2222

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916/454-2280

☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

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3330 Folsom Blvd.  
Sacramento, CA 95816  
916/454-2222, 916/454-3333

☐ Biomedical Engineering Center  
4511 D Street  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333



# Sutter Community Hospitals

July 1, 1982

Patrick G. Hays  
President and Chief Executive Officer  
Sutter Community Hospitals  
2020 "I" Street  
Sacramento, CA 95814

Dear Pat:

As a native of this city, I have seen Sacramento grow and develop. During the past couple of decades, there has been a remarkable increase in the number of sophisticated instruments and tests for the diagnosis and management of illnesses. With the increase in population and with new methods in management of illnesses, Sacramento is in need of a modern facility with an increased number of beds.

Without any doubt, as a member of the medical staff in the old Sacramento area, I am in full support of Sutter's endeavor to meet Sacramento's present and future challenges.

Sincerely,

*Franklin Chinn, M.D.*

Franklin Chinn, M.D.

FC/ma

☐ Sutter Community Hospitals  
2020 "I" Street, Suite D  
Sacramento, CA 95814  
☐ Sutter General Hospital  
2020 L Street  
Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Neuroscience Center  
of Northern California  
2020 L Street  
Sacramento, CA 95816  
☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95816  
☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
3330 Colson Blvd.  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
471 D Street  
Sacramento, CA 95819  
☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819

July 7 1982

Dear Mr Hays,

I am writing for the purpose of adding my support to the rebuilding of Sutter General Hospital.

I engaged in the private practice of urology at the institution, 1964 - 1974. Then retired. I always enjoyed using that hospital and felt that patients received excellent specialized care in a non academic setting. Since I have been retired since 1974 I could hardly be accused of leaving a monetary (or non eleemosinary) motive or an "up to ground".

This institution is vital to the health interests of central Sacramento and should be brought up to maximum service.

I remain

Yours very truly

William Stewart M.D.



# Sutter Community Hospitals

## CERTIFICATION OF NEED

June 23, 1982

Mr. Patrick Hays  
President and Executive Officer  
Sutter Community Hospital  
Sacramento, California

Dear Pat:

I am writing this letter to you in support of Sutter Community Hospitals renovation plans.

I have been actively practicing internal medicine in the Sacramento downtown area for the last five years with a large emphasis on acute care. I am on the associate staff here at Sutter Community Hospitals. My experiences with the medical and the hospital staff here have been smooth, efficient and fair, certainly a position to be desired and appreciated.

The Sutter Community Hospitals and I have, as well as other physicians, a common and complementary interest to promote the Sutter Community Hospital project of replacing Sutter General Hospital and renovating Sutter Memorial Hospital.

The provision of medical care should be consistent and of the highest caliber. I hope that access to medical care will never be regulated to such a point where it becomes inefficient and practically denied to anyone.

Therefore, I wholly support Sutter Community Hospitals' renovation plans so that we can continue to provide highest quality medical care in a complementary way.

Sincerely,

  
Pau K. Fong, M.D.  
ke

☐ Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814  
916/454-8867

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816  
916/454-2222

☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Neuroscience Center  
of Northern California  
2820 L Street  
Sacramento, CA 95816  
916/454-2222

☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95816  
916/454-2222

☐ Sutter Hospitals Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2280

☐ Medical Research Foundation  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Central Billing Office  
3330 Folsom Blvd.  
Sacramento, CA 95816  
916/739-8898

☐ Biomedical Engineering Center  
4471 O Street  
Sacramento, CA 95819  
916/454-3333

☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333



# Sutter Community Hospitals

## LETTER IN SUPPORT OF CERTIFICATE OF NEED

June 17, 1982

Mr. Patrick Hays  
President and Executive Officer  
Sutter Community Hospitals  
Sacramento, California

Dear Mr. Hays:

This is to add one more suggestion and encouragement to proceed with the Sutter Community Hospitals plans to replace Sutter General Hospital and to renovate Sutter Memorial Hospital.

It is a pleasure to add my wishes to those of so many other people in Sacramento. This is to give my full support for the replacement of Sutter General Hospital and renovation of Sutter Memorial Hospital.

Sincerely yours,

Roy S. Stanford, M.D.

1sk

cc: Orrin Cook, M.D.  
Mark Parrington

☐ Sutter Community Hospitals  
2001 L Street  
Sacramento, CA 95816  
916/454-6667

☐ Sutter General Hospital  
2800 L Street  
Sacramento, CA 95818  
916/454-2222

☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Neuroscience Center  
of Northern California  
2800 L Street  
Sacramento, CA 95816  
916/454-2222

☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Cardiology Diagnostic Center  
1219 24th Street  
Sacramento, CA 95816  
916/454-2222

☐ Sutter Hospitals Auxiliary  
52nd and F Streets  
Sacramento, CA 95818  
916/454-2280

☐ Sutter Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Central Billing Office  
2330 Folsom Blvd.  
Sacramento, CA 95816  
916/759-8308

☐ Biomedical Engineering Center  
2411 D Street  
Sacramento, CA 95819  
916/454-3333

☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333



# Sutter Community Hospitals

June 21, 1982 LETTER IN SUPPORT OF CERTIFICATE OF NEED

Mr. Patrick Hays  
President and Executive Officer  
Sutter Community Hospitals  
Sacramento, California

Dear Mr. Hays:

I am writing to announce my strong support for the Sutter Hospital building project, particularly the construction of a new hospital at Sutter General. As you know, I have been a staff member at Sutter General Hospital for approximately six years and have used the hospital and particularly, the operating suite fairly extensively. The surgical area is certainly marginal in terms of space and the entire hospital area is marginal, as well. Sutter Memorial also needs expansion in terms of the growing maternity and perinatology services.

I strongly support yours and the Board of Directors' plan to undergo the construction project.

Sincerely,

  
John Young, M. D.

ko

☐ Sutter Community Hospitals  
2020 L Street, Suite D  
Sacramento, CA 95814  
☐ Sutter General Hospital  
2020 L Street  
Sacramento, CA 95814  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
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52nd and F Streets  
Sacramento, CA 95819  
☐ Neuroscience Center  
of Northern California  
2020 L Street  
Sacramento, CA 95814  
☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95818  
☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
3330 Polson Blvd.  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
4471 D Street  
Sacramento, CA 95819  
☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

June 18, 1982

## LETTER IN SUPPORT OF CERTIFICATE OF NEED

Mr. Patrick Hays  
Sutter Community Hospitals  
Sacramento, California

Dear Mr. Hays:

I am writing in support of the Sutter Community Hospitals plan for the 80s including rebuilding Sutter General and Sutter Memorial. I use your hospitals rather extensively and feel that they are in need of modernization and enlargement for improved patient care. I have reviewed the architectural plans that you have proposed and find them to be excellent. You have my support in developing your plan for the 80s.

Sincerely,

Stanley W. Left, M. D.

cf

☐ Sutter Community Hospitals  
2001 L Street  
Sacramento, CA 95818  
916/454-6667

☐ Sutter General Hospital  
2001 L Street  
Sacramento, CA 95818  
916/454-2222

☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Neuroscience Center  
of Northern California  
2001 L Street  
Sacramento, CA 95818  
916/454-2222

☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95819  
916/454-2222

☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2222

☐ Medical Research Foundation  
Sutter Hospital  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Central Billing Office  
3330 Polson Blvd.  
Sacramento, CA 95818  
916/738-8388

☐ Biomedical Engineering Center  
4711 D Street  
Sacramento, CA 95819  
916/454-3333

☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333



# Sutter Community Hospitals

## LETTER IN SUPPORT OF CERTIFICATE OF NEED

June 18, 1982

Regarding the building of a new Sutter General Hospital, renovation of Sutter Memorial Hospital and development of a Mental Health Center.

To Whom It May Concern:

It is my impression that Sutter General Hospital needs replacement by a new facility. I have practiced private urological surgery since 1966 in Sacramento and have found that the diagnostic and nursing facilities at Sutter General Hospital are of an excellent standard. However, because of the physical confines of the existing building, in spite of many partial renovations, it is difficult to provide patient care of a standard required for the 1980s.

Because of this, I feel that a new Sutter General Hospital of the most modern design is of upmost necessity in order for the medical staff of Sutter Community Hospitals to continue to provide a high quality medical care for the Sacramento community.

Respectfully,

David Colbert, M.D.

☐ Sutter Community Hospitals  
2020 L Street  
Sacramento, CA 95816  
☐ Sutter General Hospital  
918454-8807  
Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
2820 L Street  
Sacramento, CA 95816  
☐ Sutter Community  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
918454-3333  
Sacramento, CA 95819  
☐ Neurosciences Center  
of Northern California  
2820 L Street  
Sacramento, CA 95816  
☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
918454-3450  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95816  
☐ Sutter Hospitals - Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
3330 Folsom Blvd  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
411 D Street  
Sacramento, CA 95819  
☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819



GLENN A. POPE, M.D.  
J. RONALD SHAFFER, M.D.  
SAMUEL B. ALLISON, M.D.  
INTERNAL MEDICINE  
2600 CAPITOL AVE., SUITE 211  
SACRAMENTO, CALIFORNIA 95816  
PHONE 446-7714

July 6, 1982

Mr. Pat Hays  
SUTTER COMMUNITY HOSPITALS  
2020 - I Street, Suite D  
Sacramento, CA 95814

Dear Pat,

I am a heavy user of Sutter Community Hospitals, both Sutter Memorial and Sutter General. I sincerely support your applications for more space at Sutter Memorial Hospital and more convenient space at Sutter General. Frankly, my patients do not wish to be sent off to the care of another physician when, as so frequently has happened in the past, all beds are filled at our current hospitals. More efficiency at both sites would support quicker movement through these facilities.

Sincerely,



Samuel B. Allison, M. D.

SBA/glg



Sutter Community Hospitals

LETTER IN SUPPORT OF CERTIFICATE OF NEED

June 18, 1982

Orrin S. Cook, M.D.  
Vice President of Medical Affairs  
Sutter Community Hospitals  
Sacramento, California

Dear Dr. Cook,

I would strongly recommend rebuilding the Sutter General Hospital. This hospital is the prime facility which my partner and I use for treatment of urologic disorders. The facility available at Sutter General, even at present, are unmatched in the Sacramento medical community, but the physical plant is outdated and needs to be replaced.

I am whole heartedly in support of making this improvement.

Sincerely,

  
Leonard Crawford, M.D.

ke

☐ Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814  
☐ Sutter General Hospital  
2020 I Street  
Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
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Mental Health Center  
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of Northern California  
2020 I Street  
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☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95816  
☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
330 Folsom Blvd.  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
4471 D Street  
Sacramento, CA 95819  
☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819

LETTER IN SUPPORT OF CERTIFICATE OF NEED


June 24, 1982

Orrin S. Cook, M. D.  
Vice President for Medical Affairs  
Sutter Community Hospitals  
Sacramento, California

Dear Doctor Cook:

As a long-time member of the Medical Staff of Sutter Community Hospitals, I support the plans for replacement of Sutter General and renovation of Sutter Memorial Hospitals, in order that the institution might continue to give the type of service that is needed by this community.

Sincerely yours,

  
Glenn Pope, M.D.

mk



# Sutter Community Hospitals

## LETTER IN SUPPORT OF CERTIFICATE OF NEED

June 18, 1982

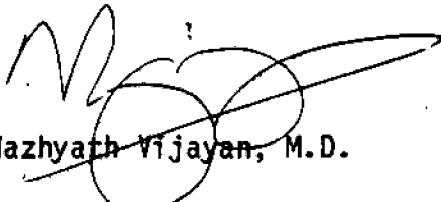
Orrin S. Cook, M.D.  
Vice President of Medical Affairs  
Sutter Community Hospitals  
Sacramento, California

Dear Doctor Cook:

I am writing this letter in support of the current plans for renovation of both Sutter Memorial and General Hospitals. As a newcomer to the hospital staff, I definitely feel that the plan for renovation is essential for better patient care.

I feel this especially so in the section of neurology where I work, and you have my wholehearted support for the plan.

Sincerely,

  
Nazhyath Vijayan, M.D.  
ke

- ☐ Sutter Community Hospitals  
2020 L Street, Suite D  
Sacramento, CA 95814
- ☐ Sutter General Hospital  
918446-8887  
2820 L Street  
Sacramento, CA 95816
- ☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Health Center  
918444-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Renal Dialysis Center  
918444-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Neuroscience Center  
918444-3333  
2820 L Street  
Sacramento, CA 95816
- ☐ The Perinatal Center  
918444-2222  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Radiation Oncology Center  
918444-3333  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardiology Diagnostic Center  
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1219 28th Street  
Sacramento, CA 95816
- ☐ Sutter Hospitals Auxiliary  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Medical Research Foundation  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Central Billing Office  
918444-3333  
3330 Folsom Blvd.  
Sacramento, CA 95819
- ☐ Biomedical Engineering Center  
4471 D Street  
Sacramento, CA 95819
- ☐ SutterVNA Hospice Care  
918444-3333  
52nd and F Streets  
Sacramento, CA 95819

LETTER IN SUPPORT OF CERTIFICATE OF NEED


June 21, 1982

Orrin S. Cook, M. D.  
Vice President for Medical Affairs  
Sutter Community Hospitals  
Sacramento, California

Dear Doctor Cook:

I wish to add my support to the current Sutter Hospital project, both at Sutter General Hospital and Sutter Memorial Hospital. In the sixteen years that I have been associated with the hospitals, I have always felt the Sutter Hospitals to offer the most modern of equipment, the best of ancillary services and, I am sorry to say, have not kept their plant level equal to the equipment and various in-house services available. The building, particularly Sutter General and obstetrical unit at Sutter Memorial have certainly fallen behind modern state of the art medicine in this community and others, and as such, I think it is almost mandatory that they be replaced. I am in full support of the planned program of a new Sutter General and redevelopment out at Sutter Memorial. Whatever I can do to further this cause, please let me know.

Sincerely,

  
R. G. Anderson, M. D.

cf



# Sutter Community Hospitals

June 21, 1982

LETTER IN SUPPORT OF CERTIFICATE OF NEED

Mr. Mark Parrington  
Sutter Community Hospitals  
Sacramento, California

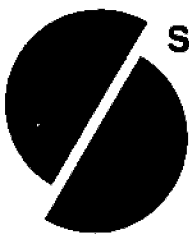
Dear Mr. Parrington:

I am writing to lend my support to the petition by Sutter Hospitals for completion of the Certificate of Need to be filed with the Health Service Agency. It is quite obvious from my own personal practice that Sutter Community Hospitals need expansion along the lines which the committee has determined, and I would like to express my gratitude and my support for the petitions requesting the additions at Sutter General Hospital and at Sutter Memorial Hospital.

Sincerely,

Seymour Bradus, M. D.

☐ Sutter Community Hospitals  
2020 L Street, Suite D  
Sacramento, CA 95814  
☐ Sutter General Hospital  
918454-8887  
2020 L Street  
Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
918454-2222  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
Mental Health Center  
918454-3333  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
918454-3333  
52nd and F Streets  
Sacramento, CA 95819  
☐ Neuroscience Center  
918454-3333  
52nd and F Streets  
Sacramento, CA 95819  
☐ The Perinatal Center  
2020 L Street  
Sacramento, CA 95816  
☐ Radiation Oncology Center  
918454-2222  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
918454-3333  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Hospitals' Auxiliary  
1219 28th Street  
Sacramento, CA 95818  
☐ Medical Research Foundation  
918454-2280  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
918454-3333  
3330 Folsom Blvd.  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
918454-3333  
4471 O Street  
Sacramento, CA 95819  
☐ Sutter/UNA Hospice Care  
918454-3333  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

## LETTER IN SUPPORT OF CERTIFICATE OF NEED

June 18, 1982

Orrin S. Cook, M. D.  
Vice President of Medical Affairs  
Sutter Community Hospitals  
Sacramento, California

Dear Doctor Cook:

I am writing to express my feelings concerning remodeling and renovations for the Sutter Hospitals. I, indeed, feel, particularly at Sutter General, numerous areas can be improved and modernized to keep up with the time. With respect to the operating rooms specifically, they need to be increased in size, as in all but Rooms G and occasionally F, orthopedic procedures such as hip replacing or nailing are extremely difficult to carry out without contamination. The obvious many needs on all the wards need attention, and, indeed, the decor and styling, such extending from bathroom to doors to window frames, is thirty years outdated.

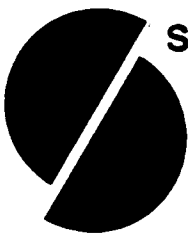
I hope all goes well with renovation plans.

Sincerely,

Alan Moritz, M. D.

cf

☐ Sutter Community Hospitals  
2020 L Street  
Sacramento, CA 95816  
☐ Sutter General Hospital  
918454-2222  
2020 L Street  
Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
918454-2222  
52nd and F Streets  
Sacramento, CA 95816  
☐ Sutter Health Center  
918454-3333  
52nd and F Streets  
Sacramento, CA 95816  
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918454-2222  
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918454-2280  
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918454-3333  
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918454-3333  
4471 D Street  
Sacramento, CA 95816  
☐ Sutter/VNA Hospice Care  
918454-3333  
52nd and F Streets  
Sacramento, CA 95816



**Sutter Community Hospitals**

**LETTER IN SUPPORT OF CERTIFICATE OF NEED**

June 18, 1982

Orrin S. Cook, M.D.  
Vice President of Medical Affairs  
Sutter Community Hospitals  
Sacramento, California

Dear Doctor Cook:

I strongly support Sutter Community Hospitals' plan to replace Sutter General, renovate Sutter Memorial Hospital, and develop the new mental health center.

Sincerely,

Harvey Thompson, M.D.

tv

☐ Sutter Community Hospitals  
2020 L Street  
Sacramento, CA 95818  
☐ Sutter General Hospital  
2020 L Street  
Sacramento, CA 95818  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
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Mental Health Center  
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of Northern California  
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Sacramento, CA 95818  
☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95818  
☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
3300 Folsom Blvd.  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
471 D Street  
Sacramento, CA 95819  
☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819





# Sutter Community Hospitals

## LETTER IN SUPPORT OF CERTIFICATE OF NEED

June 18, 1982

Orrin S. Cook, M. D.  
Vice President for Medical Affairs  
Sutter Community Hospitals  
Sacramento, California

I am located at 801 Alhambra Boulevard, and since becoming a member of the Sutter Memorial and Sutter General staff, I have noted frequent periods of overcrowding, particularly on the Labor and Delivery Suite and the post-partum floors which is where I primarily work. I would just like to support the plans for construction of larger and more up-to-date facilities and emphasize the needed space for continuing expansion of providing adequate medical care in a private and humane manner for patients, infants and all other family members concerned.

Sincerely,

*Billie Jean Pace, MD /us*

Billie Jean Pace, M. D.

cf

☐ Sutter Community Hospitals  
2020 L Street  
Sacramento, CA 95818  
916/454-8867

☐ Sutter General Hospital  
2020 L Street  
Sacramento, CA 95818  
916/454-2222

☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Neuroscience Center  
of Northern California  
2020 L Street  
Sacramento, CA 95818  
916/454-2222

☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95818  
916/454-2222

☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2280

☐ Medical Research Foundation  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Central Billing Office  
3330 Folsom Blvd.  
Sacramento, CA 95818  
916/738-8338

☐ Biomedical Engineering Center  
471 D Street  
Sacramento, CA 95819  
916/454-3333

☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333



# Sutter Community Hospitals

## LETTER IN SUPPORT OF CERTIFICATE OF NEED

June 18, 1982

Orrin S. Cook, M. D.  
Vice President for Medical Affairs  
Sutter Community Hospitals  
Sacramento, California

Dear Doctor Cook:

This letter is to add support to the plan for the 80s to replace Sutter General Hospital and renovate Sutter Memorial Hospital. In order to continue to provide a high quality of medical care to the community, it is essential that more modern and larger facilities be constructed.

I enthusiastically support the Sutter Community Hospitals in their desire to provide the best medical care available for the people of Sacramento.

Sincerely,

*Kenneth Hodge, M.D. /us*

Kenneth Hodge, M. D.

cf

☐ Sutter Community Hospitals  
☐ 2020 L Street  
Sacramento, CA 95818  
☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95818  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
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1219 28th Street  
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52nd and F Streets  
Sacramento, CA 95819  
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Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
3350 Folsom Blvd.  
Sacramento, CA 95818  
☐ Biomedical Engineering Center  
4471 D Street  
Sacramento, CA 95819  
☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

Orrin Cook, M.D.  
Vice President for Medical Affairs

Dear Doctor Cook:

This letter is to state my qualified support for the new improvements that are anticipated within Sutter Community Hospitals including the revisions at Sutter Memorial Hospital and new and more convenient space at Sutter General Hospital and also the establishment of the psychiatric facility as has been planned.

Sincerely,

*John K. Ridders, M.D. /us*

John K. Ridders, M.D.

1sk

☐ Sutter Community Hospitals  
2020 Street, Suite D  
Sacramento, CA 95814

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816

☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Health Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Neuroscience Center  
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Sacramento, CA 95819

☐ The Perinatal Center  
2820 L Street  
Sacramento, CA 95816

☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Cardiology Diagnostic Center  
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1219 28th Street  
Sacramento, CA 95816

☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819

☐ Central Billing Office  
3330 Folsom Blvd.  
Sacramento, CA 95816

☐ Biomedical Engineering Center  
4411 D Street  
Sacramento, CA 95819

☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819

Orrin Cook, M.D.,  
Vice President for Medical Affairs

RE: Need for a new facility for Sutter General Hosital, renovation of Sutter Memorial Hosital, and the development of a new Mental Health Center.

As a member of the medical community and a member of the staff of Sutter Community Hositals, I wish to support the needs of our community and our medical staff for replacing Sutter General Hospital and renovating Sutter Memorial Hosital.

Sutter Hositals have a tradition of excellence in patient care, which together with the major patient care load that they now share, demands a more efficient hospital environment to both optimize patient care and help control the escalating cost of the private practice of medicine.

Sincerely yours,

*John Agee, M.D./sj*  
John Agee, M.D.

br



# Sutter Community Hospitals

June 22, 1982

Gentlemen:

As a practicing pediatrician for twenty years in Sacramento, I feel we most urgently need a renovation of Sutter Memorial Hospital, especially the maternity and neonatal areas. As the largest maternity and neonatal hospital in Northern California, we operate under ridiculously antiquated and crowded conditions.

Sincerely,

*Rollin Galster, M.D. /s/*

Rollin Galster, M.D.

eh

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95818  
☐ Sutter Memorial Hospital  
918/454-2222  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
Mental Health Center  
918/454-3333  
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☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816  
☐ Sutter Hospitals - Auxiliary  
918/454-2222  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
918/454-2280  
52nd and F Streets  
Sacramento, CA 95819  
☐ Centralized Billing and Collections  
918/454-2222, 918/454-3333  
3330 Folsom Blvd.  
Sacramento, CA 95819  
☐ Biomedical Engineering Center  
4471 D Street  
Sacramento, CA 95819  
☐ Sutter Hospice Care Program  
918/454-3333  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

June 22, 1982

As a member of the Medical Staff of the Sutter Community Hospitals, I support the plans to develop a new Mental Health Center and renovate Sutter Memorial Hospital and replace Sutter General Hospital. The Sutter Hospitals have been a pillar of Sacramento society and trust that they will remain so in the future with the previously mentioned building programs. I am sure that the rest of the Medical Staff along with members of the Sacramento Community, I believe that with the building programs, Sutter will continue to be a viable and leading participant of quality medical care in the Sacramento area.

Sincerely,

*Wayne S. Thomms*

Wayne S. Thom, M.D.

cg

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816  
916/454-2222

☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

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☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816  
916/454-2222

☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2222

☐ Sutter Hospitals' Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Centralized Billing and Collections  
3330 Polson Blvd.  
Sacramento, CA 95816  
916/454-2222, 916/454-3333

☐ Biomedical Engineering Center  
4471 D Street  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

July 29, 1982

Patrick G. Hays  
2020 I Street  
Sacramento, CA

Dear Mr. Hays:

This is in regards to the Certificate of Need for more expansion of Sutter Community Hospitals. I have been on the staff for approximately three years and have noted the suggested need for more room for the labor and delivery area as well as the postpartum area with the increasing demands with more obstetrical patient load. The hospital is in definite need of more space for proper quality patient care.

Sincerely yours,

*Stephen G. Hiuga, M.D. /sj*

Stephen G. Hiuga, M.D.

fs



# Sutter Community Hospitals

June 22, 1982

Dear Mr. Hays:

I have been a member of the health care delivery system in the City of Sacramento for the past six years. During that time, I have seen tremendous advances made within my chosen field. I know that the future will bring additional advances which are, at this point, almost beyond the scope of my imagination.

It is necessary for an institution such as Sutter Community Hospitals to be prepared for the improvements in medical care which lie ahead. In addition, we must be able to meet the challenge presented to us by our growing and changing population.

Needless to say, I am most happy to see that the Sutter administration has prepared for the years which lie ahead.

Sincerely,

*Michael J. Schermer, M.D.*

Michael J. Schermer, M.D.

MJS/pp

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816  
916/454-2222

☐ Sutter Memorial Hospital  
52nd and F Streets  
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916/454-3333

☐ Sutter Community  
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☐ Sutter Hospitals - Auxiliary  
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☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Centralized Billing and Collections  
3330 Folsom Blvd.  
Sacramento, CA 95816  
916/454-2222, 916/454-3333

☐ Biomedical Engineering Center  
4711 D Street  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333





# Sutter Community Hospitals

June 22, 1982

Patrick G. Hays  
President and Chief Executive Officer

Dear Pat:

As a psychiatric staff member who has made considerable use of Sutter Memorial for psychiatric in-patients over the four years of my private practice in Sacramento, I wish to write expressing my particular support of that aspect of the overall plans to replace out-moded facilities at Sutter Community Hospitals. Despite some recent and acknowledged declines in in-patient populations, locally and throughout the state, there is a growing population that will continue to stand in need of services regardless of funding or any other variables. Sutter Hospital has a deserved reputation for fine service in the area of mental health. Sacramento will be ill served if these services, especially the in-patient service, were to be significantly reduced or withdrawn. On the contrary, I look forward to the development of some much needed services as distinct entities, a luxury that our space and staffing limitations have not permitted us in the past. Virtually all concerned with mental health in Sacramento recognize the need for an adolescent unit, modernization of the current locked and unlocked adult in-patient units is sorely needed, and the geriatric population could be particularly well served with a coherent program closely integrated with the general hospital. I wish to stress my own opinion, as I have many times in the past, that the integration of psychiatric services with the general hospital, which has the availability of emergency services and physicians of other specialties, is indispensable. I appreciate the opportunity of submitting a letter of support for a project so sorely needed.

Sincerely,

*Dennett Hannsman / us*

Dennett Hannsman, M.D.

lj

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816  
916/454-2222

☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
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916/454-2222

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52nd and F Streets  
Sacramento, CA 95819  
916/454-2280

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52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Centralized Billing and Collections  
3320 Folsom Blvd.  
Sacramento, CA 95816  
916/454-2222

☐ Biomedical Engineering Center  
4171 O Street  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333



# Sutter Community Hospitals

June 22, 1982

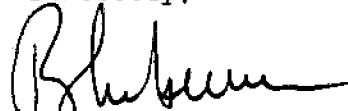
Patrick Hays

Re: Proposal for a new mental health center.

It is my feeling that a new mental health center is an absolutely mandatory and integral part of the development of Sutter Community Hospitals. It is necessary to maintain a full community service hospital. Our psychiatric service is a superb one, and deserves the support of the hospital.

Thank you very much for your attention to this project.

Sincerely,



Roger Lieberman, M.D.

eh

☐ Sutter General Hospital  
2020 L Street  
Sacramento, CA 95816

☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819

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Sacramento, CA 95819

☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819

☐ Centralized Billing and Collections  
3300 Tolson Blvd.  
Sacramento, CA 95819

☐ Biomedical Engineering Center  
4471 D Street  
Sacramento, CA 95819

☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819

April 17. 82

Dear Mr' Parrington

With all the building going on on other hospitals  
why are we being denied the same privilege?

Sutter Hospitals are overcrowded and the parking  
situation is a disgrace.

RECEIVED

APR 19 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Sincerely

Pearl Hicks

Volunteer, Sutter Hospital

March 15, 1982

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directly of capital running

2010-09-06

Fluorinated Only 9581

MAR 16 1982

**CORPORATE PLANNING  
SUTHER COMMUNITY HOSPS**

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think that the proposed mill building  
will show the progress of the lumber  
and sawmilling of the State  
commercially. The lumber is needed

He desires that the S.C.B. give  
them assistance in publishing.

I am very grateful for the care  
 given to my husband & wishing that  
 numerous hospitals cheap and full  
 of good nurses

It is very important that the  
household be continuously be

August 1941  
proposed

January

1941

April 28, 1982

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:

I have been a volunteer at Sutter Community Hospitals for many years. The crowded conditions at both hospitals warrant replacing Sutter General and remodeling Sutter Memorial.

Sincerely,

*Debbi Motley*

Sutter Hospitals' Auxiliary

RECEIVED

APR 23 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS

April 19, 1982

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:

Each time I work my volunteer shift I see the crowded, outdated conditions that exist at the hospitals.

I am in support of Sutter's building programs.

Sincerely,

*Debbie Motley*

Sutter Hospitals' Auxiliary

RECEIVED

APR 23 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS

April 28, 1982

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:

I have been a volunteer at Sutter Community Hospitals for many years. The crowded conditions at both hospitals warrant replacing Sutter General and remodeling Sutter Memorial.

Sincerely,

*Kathryn Astill*  
Sutter Hospitals' Auxiliary

RECEIVED

APR 23 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS



RECEIVED

APR 23 1982

April 28, 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:

I have been a volunteer at Sutter Community Hospitals for many years. The crowded conditions at both hospitals warrant replacing Sutter General and remodeling Sutter Memorial.

Sincerely,

*Barbara Mackay*

Sutter Hospitals' Auxiliary

*As*  
P.S. The first president of the auxiliary I have seen the need grow for both replacing Sutter General and the remodeling of Sutter General — These have been many years of observance!!

April 28, 1982

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:

I have been a volunteer at Sutter Community Hospitals for many years. The crowded conditions at both hospitals warrant replacing Sutter General and remodeling Sutter Memorial.

Sincerely,

*Shelley Henderson*

Sutter Hospitals' Auxiliary

April 19, 1982

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:

Each time I work my volunteer shift I see the crowded, outdated conditions that exist at the hospitals.

I am in support of Sutter's building programs.

Sincerely,

*Erin Kelley*

Sutter Hospitals' Auxiliary

RECEIVED

APR 19 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

April 19, 1982

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:

Each time I work my volunteer shift I see the crowded, outdated conditions that exist at the hospitals.

I am in support of Sutter's building programs.

Sincerely,

*Pat Roth*

Sutter Hospitals' Auxiliary

RECEIVED  
APR 19 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS

April 19, 1982

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:

Each time I work my volunteer shift I see the crowded, outdated conditions that exist at the hospitals.

I am in support of Sutter's building programs.

Sincerely,

*Lynola Thacker*

Sutter Hospitals' Auxiliary

April 28, 1982

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:

I have been a volunteer at Sutter Community Hospitals for many years. The crowded conditions at both hospitals warrant replacing Sutter General and remodeling Sutter Memorial.

Sincerely,

*Martha Wright*

Sutter Hospitals' Auxiliary

April 28, 1982

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:

I have been a volunteer at Sutter Community Hospitals for many years. The crowded conditions at both hospitals warrant replacing Sutter General and remodeling Sutter Memorial.

Sincerely,

A handwritten signature in cursive script, appearing to read "Corinne Janelt".

Sutter Hospitals' Auxiliary

April 19, 1982

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:

Each time I work my volunteer shift I see the crowded, outdated conditions that exist at the hospitals.

I am in support of Sutter's building programs.

Sincerely,

A handwritten signature in cursive script, appearing to read "Kay Spencer".

Sutter Hospitals' Auxiliary



April 28, 1982

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:

I have been a volunteer at Sutter Community Hospitals for many years. The crowded conditions at both hospitals warrant replacing Sutter General and remodeling Sutter Memorial.

Sincerely,

*Laurie B. Peck*

Sutter Hospitals' Auxiliary

RECEIVED

APR 23 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

April 19, 1982

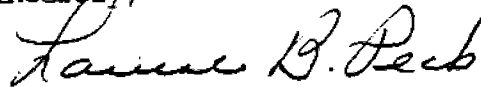
Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:

Each time I work my volunteer shift I see the crowded, outdated conditions that exist at the hospitals.

I am in support of Sutter's building programs.

Sincerely,



Sutter Hospitals' Auxiliary

RECEIVED

APR 23 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS

April 19, 1982

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:

Each time I work my volunteer shift I see the crowded, outdated conditions that exist at the hospitals.

I am in support of Sutter's building programs.

Sincerely,

*Carrie L. Dugan*

Sutter Hospitals' Auxiliary

April 28, 1982

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:

I have been a volunteer at Sutter Community Hospitals for many years. The crowded conditions at both hospitals warrent replacing Sutter General and remodeling Sutter Memorial.

Sincerely,

*Kathryn Nielsen*

Sutter Hospitals' Auxiliary

April 28, 1982

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:

I have been a volunteer at Sutter Community Hospitals for many years. The crowded conditions at both hospitals warrant replacing Sutter General and remodeling Sutter Memorial.

Sincerely,

*Nita Cardozo*  
Sutter Hospitals' Auxiliary

March 24, 1982

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:

I have been a volunteer at Sutter Community Hospitals for many years.

My family and I completely support Sutter's building programs.

Sincerely,

*Oliver J. Harris*

RECEIVED

MAR 23 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



52nd and F Streets • Sacramento, California 95819 • (916) 454-3480

April 2, 1982


Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:

I am an employee of Sutter Hospitals' Auxiliary and see the crowded outdated conditions at Sutter Memorial.

I am in support of Sutter Community Hospitals' Plan for the 1980's.

Sincerely,

  
Auxiliary Secretary

RECEIVED

APR 02 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSP

April 19, 1982

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:

Each time I work my volunteer shift I see the crowded, outdated conditions that exist at the hospitals.

I am in support of Sutter's building programs.

Sincerely,

*Mary Jane Banks*

Sutter Hospitals' Auxiliary



April 28, 1982

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:

I have been a volunteer at Sutter Community Hospitals for many years. The crowded conditions at both hospitals warrent replacing Sutter General and remodeling Sutter Memorial.

Sincerely,

*Mrs. Harvey Jan*

Sutter Hospitals' Auxiliary

RECEIVED  
DEC 09 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

October 28, 1981

To Whom It May Concern:

Irrespective of my involvement with Sutter Hospitals, it seems clear that anyone with an interest in Sacramento, especially in the inner city, would welcome an opportunity to bring improved, modernized health care services to that area.

Sutter General Hospital has a long history of providing excellent medical services to Sacramento with specific expertise in the area of geriatrics and orthopedics. The hospital is also making major efforts in the development of new and expanded services in the areas of rehabilitation and neuroscience, to name but two. If indeed there is a commitment to revitalize and support central Sacramento then the delivery of health care services to the residents of that area must play a major role. The physical plant at Sutter General is aging and provides real problems in supporting the new techniques and technologies that are required by current standards of health care. Over the last few years the position that Sacramento has too many hospital beds has been dramatically reversed and clearly we are seeing a need for more and diverse hospital services. In order to provide adequate medical support for the central city into the next century, we must be forward looking enough to support the development of facilities appropriate for the provision of these services. It is for this reason that the building program for Sutter General is so important to Sacramento as a whole.

Turning to Sutter Memorial, this institution has also played a critical part in the delivery of health care in Sacramento and the surrounding communities through its cardiac and maternity programs as well as its other specialties. However, it too has problems with its facilities. The maternity services are being supported through what was the first air-conditioned hospital in Northern California. This segment of Sutter Memorial is now, both from a space and facilities standpoint, inadequate to meet the projected load. The building program proposed for Sutter Memorial will have wide benefit to the community in that the mix of patient services available will be enhanced and overall operating efficiency and patient comfort will be materially improved. Additionally, with an opportunity to carefully plan the construction activities, the impact on the surrounding community should be a positive one.

Sutter Hospitals has for years enjoyed a reputation of providing quality medical care to the Sacramento area. It is only through continued modernization and development that the residents of Sacramento can ensure

themselves that they will have access to the very best of modern health care. Clearly every effort is being made on the part of the Sutter Hospitals to open and retain a sensitivity to the community and its needs, for we see ourselves as a part of the community. We are, in the final analysis, a nonprofit community hospital and in the long run our goals must be those of the community that we serve.

Sincerely,

Jon J. Blasinger

MARK PARRINGTON  
DIRECTOR of CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS  
2020 I STREET  
SUITE D  
SACRAMENTO, CA. 95814

DEAR SIR:

I WORK AT SUTTER COMMUNITY HOSPITAL BECAUSE I ENJOY THE WORK I DO.  
IT IS NOT A LARGE HOSPITAL AND I THINK THE ESTABLISHMENT COULD BE IMPROVED  
THE WORKING SPACE SHOULD BE ENLARGED, THAT WAY THE EMPLOYEES CAN HAVE  
ROOM TO MOVE AROUND WITHOUT STEPPING ON EACH OTHERS TOES. THIS WILL ELIMINATE  
A LOT OF STRESSFUL SITUATIONS, THEREFORE THE NEED FOR A REMODEDED SUTTER  
MEMORIAL HOSPITAL IS A NECESSITY.

RECEIVED

NOV 09 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

SINCERELY  
BETTIE SIMESON

*Bettie Simpson*

RECEIVED

FEB 01 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Feb 1, 1982

Dear Mr. Farrington,

As an employee of Sutter Community Hospital for 3 years, I have had ample opportunity to observe the severe space limitations of both Sutter General and Sutter Memorial Hospitals.

Because of the functions of my job I periodically visit many different departments of both facilities (as well as the off-site locations) and have seen first-hand the crowded conditions that most employees experience daily. These conditions create obvious inconveniences to staff, causing inefficient operation of departments and unnecessary (and costly) duplication of effort in many areas.

Since physical expansion of any one area is not possible without decreasing the space of an adjacent area, I fully support the proposed solution to the critical space problems - namely, to expand Sutter General Hospital across "I" Street, and to remodel Sutter Memorial

I'm proud to be an employee of  
Sutter Community Hospital, knowing  
the high quality of patient care  
provided, and the excellent programs  
and services offered now and those  
proposed for the future.

It would be a sad commentary  
if Sutter were made to stand still  
because of lack of approval of a  
logical solution to the severe space  
limitations.

Sincerely,

Cherie Butler  
Education & Training

Mark Parrington,  
Director of Corporate Planning  
Sutter Community Hospitals

November 9, 1981

My family, and I, myself have been frequent parients at Sutter Hospitals over the last 30 years.

I had heart surgery 7 years ago. I can not express how grateful I am that this care was available here in Sacramento. I have been an outpatient for my coumadin treatment under Dr. Malcolm McHenry since my surgery and certainly hope I will always be able to continue this service.

In all my visits to Sutter I have only two complaints:

1. Night care in your I.C.U. unit immediately after heart surgery.
2. I had bleeding kidneys from a coumadin overdose and they only had a bed in the old pediatrics ward (can't remember the floor number of room number) but it took forever to get an answer when I was forced to ring for help. They seemed very busy, it did not seem to bea malicious act on the part of your nurses. But I was in a lot of pain and it was a long wait.

I have had three grandchildren born at Sutter Memorial in the last year and one half. The care has been marvelous to both the mothers and the children.

My only other complaint is not a personal one but a very valid one I think. I personally know of the extremely long, hard, schedule your nurses work in heart surgery. Also how often they are called out at night. Only a very dedicated person would work the shifts that are called for in that unit. I have a friend who worked their for 9 years and loved every minute of her work. She is now married and has a child and is working as a nurse part-time. Her first love will always be heart, but as a wife and mother she knew she could not stay with this unit and work the hours she would have to.

Thank you for all the good care you have given myself and my family over the years.

Florence Little

RECEIVED

NOV 12 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Sutter Community Hospitals  
52nd and F Streets  
Sacramento, California

Dear Mr. Parrington,

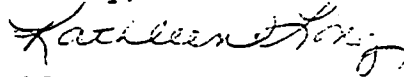
I have recently moved to the Sacramento area from the Valley. What I see in this region is an immediate need for a more updated approach to the medical field. The hospitals I have been to, including both Sutter Hospitals, are quite old and are in serious need of remodeling.

There is such a great upsurge in the medical field that many times new ideas that are being incorporated into old hospitals are outdated or outmoded before the project is finished.

As a new member to the Sutter institution, I feel that remodeling of the current facility at Memorial is not only important but it is a dire necessity to promote the optimum in patient care. As for a new Sutter General, that goes without saying that a new hospital within the community leads to better care and new advances throughout the area.

Thank you.

Sincerely,



Kathleen Long  
Supervisor, Non-Invasive  
Cardiology Department--  
Sutter Memorial & Sutter General

RECEIVED

NOV 06 1981

CORPORATE  
SUTTER COMMUNITY HOSPS.



Mrs. James Stinson  
7933 Amalfi Way  
Fair Oaks, California 95628

October 19, 1981

Sutter Community Hospital has for 50 years been a leader in serving the Sacramento area in the field of medicine. However, no viable industry, and especially the rapidly changing health care industry can survive without change and expansion. If Sutter is to continue to serve, a new patient care facility must be erected. The old facilities are crowded and outdated. Please respond affirmatively to the request for such an addition.

Ann Stinson

5325 Calistoga Way  
Sacramento

Ca 95841

10/12/81

Mr. Mark Harrington,  
Director of Corporate Planning,  
Sutter Community Hospital,  
2020 J St.  
Sacramento

Dear Sir,

Regarding the proposed new facility to replace  
in general, I feel strongly that these plans be implemented  
as soon as possible.

Sutter General is a fifty-year old building which  
outlined its usefulness after providing many years of  
excellent medical care to the inner city community of Sacramento.  
In order for Sutter to continue to provide the citizens with  
same quality health care well into the twenty-first century,  
it is imperative that we plan now. Building and  
medical equipment cost increases are inevitable due to  
inflation and other factors.

The projected population growth of Sacramento  
factors that we proceed with this project with the least  
delay.

Very truly yours,  
Steven J. Akers

September 18, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

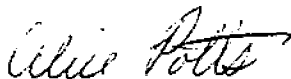
Dear Mr. Parrington:

I have been an employee of Sutter Hospitals for many years, and have worked in several departments. During those years, I have personally witnessed the provision of outstanding health-care services to countless consumers. It is a record of excellence few hospitals nationwide can match. Sacramento can and should be proud of their available health services from Sutter.

I have, also, personally witnessed the growth of services within the same physical settings. In an attempt to keep up with the growth in demand, numerous office moves and consolidations have taken place. It is now at a point where many, if not all, clinical and administrative services are crowded and we are unable to continue to meet the continuing increase in demand for service. Even the movement of several services and departments to off-site locations has not solved the problems. Indeed, problems have been created by having to site numerous employees away from the central hospitals. It is difficult, if not impossible to maintain contact with fellow employees and personnel services while located at a considerable distance from them. It is not efficient or cost-effective.

For these reasons, I wholeheartedly support the replacement of Sutter General and remodeling of Sutter Memorial. When completed, we will once again be able to centralize and consolidate our personnel and will be able to meet the ever-growing demand for health-care services for our community.

Sincerely,



Alice Potts  
4104 Sesame Street  
Sacramento, CA 95821

RECEIVED

SEP 18 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS

Miss Susan L. Henley  
833 Fulton Avenue, #2079  
Sacramento, CA 95825

October 2, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

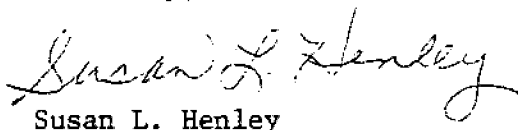
Dear Mr. Parrington:

As a fairly new employee of Sutter Community Hospitals, I have been spending some time learning about the facilities and the health care system in Sacramento. As a result of this learning, I have come to support the building projects outlined in the facilities portions of the Plan For The 1980's.

I support the projects at both Sutter Memorial Hospital and Sutter General Hospital for two reasons. First, Downtown Sacramento is a medically underserved area and a new Sutter General Hospital, working in concert with other programs outlined in the Plan, would help to alleviate that situation. Secondly, the present facilities do not provide adequate space for all patient care services, let alone support services such as those performed at the Central Billing Office. Since I work at an off site location, I, personally, would be able to work in a more efficient and cost-effective manner if I didn't have to drive back and forth to the hospitals to deliver my work, attend meetings, etc.

Please accept my best wishes and support as you work toward providing an environment where higher quality health care can be delivered in a fiscally responsible manner to the people of Sacramento.

Cordially,

  
Susan L. Henley

/slh

RECEIVED

OCT 02 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS

6324 Spruce Avenue  
Sacramento, Ca. 95841

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, California 95814

✓-A  
10/14

Dear Mark:

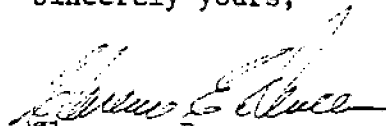
Sutter Hospitals needs to enlarge the space available in patient rooms at Sutter General and outpatient services at Sutter Memorial. Many of my friends have commented favorably on the service received while patients in both hospitals, and have questioned when we were going to enlarge the patient rooms at General and waiting areas at both hospitals for families waiting for the outcome of surgery, and the results of outpatient tests, particularly, in X-ray at Memorial.

These may have been directed to me because I am an employee - - however, personal experience predates my employment by many years. My youngest son, my wife and my daughter all received excellent care in Sutter Memorial in 1961, 1963 and 1964. In more recent years, I have had occasions to wait for X-ray results in the limited waiting area at Sutter Memorial and to visit friends in the crowded rooms at Sutter General. A daughter-in-law received excellent care following surgery at Sutter Memorial in 1979.

I keep telling my friends and relatives that the Plan for the 1980's is a second attempt to improve patient rooms at Sutter General and the waiting areas at Sutter Memorial. I remind them that government regulations and neighborhood sentiments delayed the 1970's Master Plan for five years, making it too expensive (due to inflation of costs) to implement. I have also reiterated our desire, with their support, to minimize the time to get the Plan for the 1980's approved by the state agencies. They join me in anticipating construction completion in the next three to four years.

My experience in traveling between three off-site locations and the hospitals causes me to look forward to reconsolidation of off-site staff members at one of the hospital locations. This will reduce travel time and cost in the conduct of business.

Sincerely yours,

  
Clarence Deneen

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 Eye Street  
Sacramento, California

September 30, 1981

Dear Mark:

As a member of the community and a six year employee of Sutter Community Hospitals I am writing in complete support of Sutter's Plan for the 1980's.

It is my responsibility to conduct new employee tours at both Sutter Memorial and Sutter General on a weekly basis. It is of grave concern to see patients lying on gueneys in the hallways outside Radiology and Nuclear Medicine waiting for procedures. Visitors accompanying Emergency Room patients must also wait in the hallways--often at a time of real stress or distress.

Office space is totally inadequate in many areas. It is not unusual to see four or five people officed in space designed for one. This "stacking" of personnel is not conducive to quality production or personal health.

The Sutter General building is approximately 60 years old and while every effort is being made to renovate and modernize, it appears virtually impossible to bring it to the standard of health care needed for the 1980's or beyond.

The Sutter Maternity Hospital also appears to defy structurally the needs of the technical sophistication needed for neonatology and perinatology.

Family members and friends who have been patients at Sutter General frequently remark that the excellent care and food is even more remarkable considering the dull, dingy appearance of the patient rooms.

I have frequently attended neighborhood meetings and feel that with few exceptions the community supports the Sutter Hospitals' Plan for the 1980's!

Sincerely,



Katherine E. Griggs  
Director  
Department of Education and Training

RECEIVED

OCT 01 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

October 22, 1981

Mr. Mark Parrington  
Director, Corporate Planning  
Sutter Community Hospitals  
Sacramento, California 95816

Dear Mr. Parrington:

I sincerely support the building of a new Sutter General Hospital.

Being an employee of the hospital, I can honestly see that additional space is needed.

I feel the building of a new facility would benefit the entire Sacramento community because of the updating in health care services involved and the easy accessibility.

Sincerely,

*Linda Chambers*

Linda Chambers

*Quality Assurance*

December 9, 1981

TO WHOM IT MAY CONCERN:

I am writing to express my support for the replacement of the outdated facilities at Sutter General Hospital and the remodeling of the Sutter Memorial Hospital facilities.

Sutter Community Hospitals is constantly spending large sums of money to renovate the old structure accommodating the Sutter General operation. While the expenditures may provide a safer work environment and may promote patient safety, it does not address the problem of trying to deliver up-to-date health care utilizing state of the art technology in an outdated environment.

If Sutter Community Hospitals is going to uphold its reputation of providing a high standard of health care, it must be allowed to update its facilities in a fashion that will promote the efficient delivery of much needed health care services.

Sincerely,

*Giles K. Graham*

RECEIVED

DEC 09 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



December 7, 1981

TO WHOM IT MAY CONCERN:

The efforts being expended to update and modernize the facilities at Sutter Community Hospitals are commendable and should be intensified. When the opportunity presents itself to "trade in" a facility over 50 years old for a state of the art complex, offering to the community the best medical support available, that opportunity should be seized upon and molded into a reality.

With the rapid progress being made on medical technology, new breakthroughs of treatments available, surgical "wonders" which are now realities, and new space age life support equipment being produced, it would seem every concerned citizen of the Sacramento area would welcome the construction of such a complex to house and service our medical needs.

Sincerely,

*Georgia Rose*

**R E C E I V E D**

DEC 09 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

December 7, 1981

TO WHOM IT MAY CONCERN:

The efforts being expended to update and modernize the facilities at Sutter Community Hospitals are commendable and should be intensified. When the opportunity presents itself to "trade in" a facility over 50 years old for a state of the art complex, offering to the community the best medical support available, that opportunity should be seized upon and molded into a reality.

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Sincerely,

*Robin Just*

**RECEIVED**

DEC 09 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS

December 7, 1981

TO WHOM IT MAY CONCERN:

The efforts being expended to update and modernize the facilities at Sutter Community Hospitals are commendable and should be intensified. When the opportunity presents itself to "trade in" a facility over 50 years old for a state of the art complex, offering to the community the best medical support available, that opportunity should be seized upon and molded into a reality.

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Sincerely,

*Rana J. Bowie*

RECEIVED

DEC 09 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

December 7, 1981

TO WHOM IT MAY CONCERN:

The efforts being expended to update and modernize the facilities at Sutter Community Hospitals are commendable and should be intensified. When the opportunity presents itself to "trade in" a facility over 50 years old for a state of the art complex, offering to the community the best medical support available, that opportunity should be seized upon and molded into a reality.

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Sincerely,

*William D. Clark*

RECEIVED

DEC 09 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

December 7, 1981

TO WHOM IT MAY CONCERN:

The efforts being expended to update and modernize the facilities at Sutter Community Hospitals are commendable and should be intensified. When the opportunity presents itself to "trade in" a facility over 50 years old for a state of the art complex, offering to the community the best medical support available, that opportunity should be seized upon and molded into a reality.

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Sincerely,

*Diana Orsolini*

RECEIVED  
DEC 14 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

**RECEIVED**  
**FEB 24 1982**  
**CORPORATE PLANNING**  
**SUTTER COMMUNITY HOSPITAL**



Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
Sacramento, Ca. 95814

I am happy to add my voice to that of many fellow employees in supporting Sutter's hopes and plans for improvement of the facilities at both Sutter Memorial and Sutter General. Since I work at both hospitals, and since I feel frequently frustrated in my ministry to patients, their families, and staff because of inadequate facilities, I look forward to the speedy advancement of the proposed building and renovation to correct these deficiencies and improve the overall quality of our service to the patients.

Sincerely,

Sincerely,  
*Chaplain Victor McEvoy*  
Chaplain Victor McEvoy

FEB 24 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

**Sutter**

# Sutter Community Hospitals

March 4, 1982

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals

Dear Mr. Parrington,

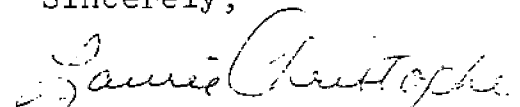
Hearing of the 'Plan for the 80's' brought excitement and delight to the department of Information Systems. Although we are situated in an interesting historical monument known as the Tavern, its inner facilities need updating desperately.

Cracking tiles on the floors and faded paint peeling from the walls are just two small demoralizing factors of our work area. Little improvements such as these can make a tremendous impact on work production.

Major remodeling efforts on the two main hospitals are vital to extend proper patient care. As a census control clerk, I can see the difficulties facing our staff due to the lack of modern facilities as well as a lack of rooms. Surely those nurses and doctors must perform magic to give all of Sutter's patients the professional care they do get!

I feel that with the implementation of the 'Plan for the 80's' Sacramento and all its surrounding communities will benefit from an even more enthusiastic and efficient staff at Sutter Community Hospitals.

Sincerely,



Laurie L. Christopher  
Information Systems

RECEIVED

MAR 04 1982

☐ CORPORATE PLANNING  
☐ SUTTER COMMUNITY HOSPITALS  
☐ Sutter General Hospital  
☐ Sutter Memorial Hospital  
☐ Sutter Health Center  
☐ Sutter Renal Dialysis Center  
☐ Sutter Neuroscience Center  
☐ Sutter Perinatal Center  
☐ Sutter Radiation Oncology Center  
☐ Sutter Cardiology Diagnostic Center  
☐ Sutter Hospitals Auxiliary  
☐ Sutter Medical Research Foundation  
☐ Sutter Central Billing Office  
☐ Sutter Biomedical Engineering Center  
☐ Sutter/VNA Hospice Care



March 29, 1982

Sutter Community Hospitals  
Mr. Mark Parrington  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:

Having been a life-long resident of Sacramento, I have a great love for the continued well-being of this community, its people, and environment. There is no place I can think of that could replace the beauty and pleasantness of the Sacramento area.

I believe that the expansion plan proposed by Sutter Community Hospitals is greatly needed. My family and I truly realize the importance of improving Sutter Memorial Hospital. Additionally, I believe that it is imperative that a new hospital be constructed in downtown Sacramento because of the large governmental and private business population we have. If I was a worker in downtown Sacramento, I certainly would want an acute care facility nearby if I was in need of quality medical care.

For the past 26 years I have seen this community grow in size and population. I have seen how this community has changed over the years. I have seen the old replaced with the new. The replacement of the obsolete with the up-to-date. I am sure that the same is now applicable, and can be said, to Sutter General Hospital and Sutter Memorial Hospital.

I extend my hand in support for the expansion plan, and hope that Sutter Community Hospitals efforts for expansion are successful.

Sincerely,



Alan S. Tomiyama

RECEIVED

MAR 29 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Mr. Mark Parrington  
Director of Planning  
Sutter Community Hospitals

Dear Mr. Parrington:

I understand that Sutter's Plan of the 80's includes remodeling of Sutter Memorial Hospital. I have been a long time employee at this hospital and have watched it grow. Grow internally, not externally. The building here has not kept up with the pace of patient service expansions and I think it is well past due. I think it is also past due for the City of Sacramento to recognize this fact.

I commend you on your efforts to see that this expansion takes place and would ask that you add my name to the growing list of concerned friends, relatives and employees that value the contribution Sutter Hospitals has provided to Sacramento.

Sincerely yours,

Monte McCreep  
Interaction  
&  
Remodel

RECEIVED

DEC 18 1981

CORPORATE PLANNING  
SUTTER COMMUNIT' HOSPS

Patrick R. Brady  
6600 Carmelwood Drive  
Citrus Heights, CA 95610

December 7, 1981

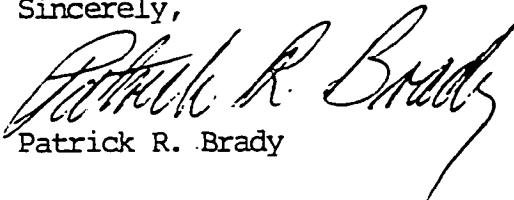
Mr. Mark Parrington  
Director of Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95816

Dear Mr. Parrington:

I am writing to express my strong support for Sutter Community Hospitals rebuilding program. I firmly believe that a substantial revamping of the Sutter General Hospital is vital to its continued existence. Sutter General Hospital is located in an area where there is a definite need for a hospital and health care services to downtown area residents and businesses.

I also feel that, in order for Sutter Memorial Hospital to continue to provide the high level of service that it always has, its needs for additional space and remodeling of existing space must occur. I wholeheartedly support your application for a certificate of need on these projects. If I can provide any further help in this regard, please do not hesitate to contact me.

Sincerely,

  
Patrick R. Brady

RECEIVED  
DEC 08 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

# Sutter Community Hospitals

October 16, 1981

TO: Mark Parrington

FROM: Thomas J. Parker, Assistant Controller 718

RE: New Sutter General Hospital and Remodeling of Sutter Memorial

As an employee of Sutter Community Hospital's Finance Department since 1979, I have seen it grow from 7 people to 17 people. Presently, this staff is located in the same square footage previously designed for occupancy by 5. The present Tavern area behind Sutter General is being used by many departments which have no operating relationship to each other.

A new Sutter General would allow Finance and all related departments (D.P., CBO, Payroll, etc.) to function together without the present transportation problems to other locations. The present problem of overcrowding in both hospitals' Medical Departments would be rectified by building a new Sutter General Hospital and remodeling Sutter Memorial.

In conclusion, I am in complete support of the proposed new Sutter General and remodeled Sutter Memorial as I am confident it can only result in increased efficiency and the ability to coordinate our departments in a manner best suited to patient care needs.

☐ Sutter Community Hospitals  
2021 1st Street, Suite D  
Sacramento, CA 95814

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95818

☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Neuroscience Center  
of Northern California  
2820 L Street  
Sacramento, CA 95816

☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Cardiology Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Hospitals Auxiliary  
1219 28th Street  
Sacramento, CA 95816

☐ Medical Research Foundation  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819

☐ Central Billing Office  
3330 Folsom Blvd.  
Sacramento, CA 95816

☐ Biomedical Engineering Center  
4471 D Street  
Sacramento, CA 95819

☐ Sutter/NA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819

Mr. Mark Parrington  
Director, Corporate Planning  
2020 I Street, Suite D  
Sacramento, CA. 95814

The ability to maintain a viable stance in today's health care industry is predicated on several key factors. One factor is the ability to communicate needs and services to various publics. Without this ability a community hospital faces an uphill climb. Sutter Community Hospitals has done an impressive job in this area.

I went to that first meeting and the focus so impressed me that I went to the second. I stayed in contact with one of your administrators, Lynne Cunningham, because she is an excellent health care "networker." And when the Sutter Community Hospitals publications/fund development assistant position opened up in December 1981, I applied and was accepted.

Sincerely,

Carle Carle

RECEIVED

MAR 09 1982

**CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITAL**

**Sutter/VNA**

March 2, 1982

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, California 95814

Dear Mr. Parrington:

As a medical staff secretary working with committees of the medical staff which include physicians practicing at Sutter Hospitals as well as nurses and technicians, there is no doubt in my mind of the urgent necessity for new facilities at both Sutter Hospitals. I work closely with the Ob-Gyn department and would more adequately describe their space needs as "desperate." I work with the Intensive Care Committees and the Emergency Room Committee and, again, am aware of the need for more space in these areas and for space which involves better planning and adequacy to provide good patient care.

On a personal level, my father-in-law was a patient at Sutter General one-year ago. He was in a room on the second floor, south wing. I don't know what the room dimensions are-he shared the room with another man; however, it was very small and there was hardly room to visit with him. I am sure this is all very apparent and well-documented, but wanted to share this personal experience. The care my father-in-law received was very good, but those rooms really are "cramped" for patients, nurses and visitors.

There is no doubt the community will benefit from improvement in hospital quarters which will enhance the other excellent benefits received from Sutter Community Hospitals and their staffs.

Sincerely,

*Amanda L. Yerks*

Amanda Yerks  
Medical Staff Secretary  
Sutter Community Hospitals

RECEIVED

MAR 03 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

February 23, 1982

Mark Parrington, Planning Director  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

Dear Mr. Parrington:

I am writing this letter to express my support for the building of a new Sutter General and the remodeling of Sutter Memorial.

Personnally, I am an employee of Sutter General and I have been a patient. Many members of my family have been patients of both facilities. We have all received excellent patient care.

In 1923 Sutter General met all the needs of the community. Obviously, this is 1982 and the needs of the community have increased. Medical technology has made great leaps and bounds since 1923. The community deserves the best medical care facility that can be offered.

We have out grown both Sutter General and Memorial. Our patient care and support facilities are now fragmented throughout the city. This places an extra burden on the patients (financially and mentally) and also the employees.

Again, I feel that Sacramento deserves the most up-to-date medical care facility that can be offered.

Sincerely,

Ida Townsend

Teddi Townsend

tt

☐ Hospitals  
☒ Street, Suite D  
☐ Sacramento, CA 95814  
☐ Sutter General Hospital  
☐ 9845-6667  
☐ Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
☐ 2820 L Street  
☐ 52nd and F Streets  
☐ Sacramento, CA 95819  
☐ Sutter Community  
☐ Mental Health Center  
☐ 9845-3333  
☐ Sacramento, CA 95819  
☐ Sutter Renal Dialysis  
☐ Center  
☐ 9845-3333  
☐ Sacramento, CA 95819  
☐ Neuroscience Center  
☐ of Northern California  
☐ 2820 L Street  
☐ Sacramento, CA 95816  
☐ The Perinatal Center  
☐ 52nd and F Streets  
☐ Sacramento, CA 95819  
☐ Radiation Oncology  
☐ Center  
☐ 9845-3333  
☐ Sacramento, CA 95819  
☐ Cardiology Diagnostic  
☐ Center  
☐ 52nd and F Streets  
☐ Sacramento, CA 95819  
☐ Sutter Hospitals  
☐ Auxiliary  
☐ 1219 28th Street  
☐ Sacramento, CA 95816  
☐ Sutter Hospitals  
☐ Foundation  
☐ 52nd and F Streets  
☐ Sacramento, CA 95819  
☐ Medical Research  
☐ Center  
☐ 52nd and F Streets  
☐ Sacramento, CA 95819  
☐ Sutter NA Hospice  
☐ Care  
☐ 52nd and F Streets  
☐ Sacramento, CA 95819  
☐ Biomedical Engineering  
☐ Center  
☐ 52nd and F Streets  
☐ Sacramento, CA 95819

**RECEIVED**

FEB 24 1982  
 CORPORATE PLANNING  
 SUTTER COMMUNITY HOSPS.

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS

9 February 1982

Mark Parrington  
Director Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

Dear Mark:

Although I have been working for Sutter Community Hospitals for only a short time, it is obvious that the organization has a significant number of problems as a result of poor physical facilities. The inadequacy of the facilities contributes directly to lower productivity and lower productivity increases the cost to the patient for medical care.

Many of the information systems that need to be implemented, at Sutter Community Hospitals, would be less expensive and could be greatly simplified if implemented in facilities that provided for better operation of the departments we are to serve. These systems can help reduce some communications and information handling problems but are no substitute for efficiently organized working space and reasonable working conditions.

Anyone with a systems background can certainly appreciate the problems with the existing facilities. The sooner they can be replaced and/or upgraded, the better.

Sincerely,

De Fries

R. H. Price  
Information Systems Director

[illegible]





# Sutter Community Hospitals

February 2, 1982

Mark Parrington  
Planning Department  
2020 "I" Street  
Sacramento, CA

Dear Mr. Parrington:

I am an employee of Sutter Community Hospitals in the Finance Department located in the Old Tavern Building. I recognize the importance of additional space requirements needed at both Sutter General and Sutter Memorial Hospitals, and totally support the Certificate of Need applications.

Patient areas as well as Administrative office space are too cramped and overcrowded. The Old Tavern at Sutter General is extremely outdated with below average working conditions. As an example, Finance currently has 17 people in the same square footage previously designed for occupancy by 5. However, this is only one example. This problem of overcrowding is experienced by virtually every department at Sutter General, and has resulted in the relocation of several departments, such as the Central Billing Office, Patient Accounting, and Administrative staff to offsite locations.

A modern, more spacious Sutter General Hospital and remodeled Sutter Memorial will allow for centralization of our offsite locations and eliminate current problems of communication, transportation, and coordination, and will enable us to more effectively service the health care needs of our Sacramento community and surrounding areas.

Sincerely,

*Debbie DeCroix*

Debbie DeCroix  
Jr. Accountant

DD:cm

☐ Sutter Community Hospitals  
☒ Sutter General Hospital  
☐ Sutter Memorial Hospital  
☐ Sutter Community Mental Health Center  
☐ Sutter Renal Dialysis Center  
☐ Sutter Health Center  
☐ Sutter Perinatal Center  
☐ Sutter Radiation Oncology Center  
☐ Sutter Cardiology Diagnostic Center  
☐ Sutter Hospitals  
☐ Sutter Research  
☐ Sutter Central Billing Office  
☐ Sutter Financial Planning  
☐ Sutter Medical Records  
☐ Sutter Biomedical Engineering  
☐ Sutter Information Systems  
☐ Sutter Hospital Administration  
☐ Sutter Hospital Care  
☐ Sutter Hospital Support Services

**RECEIVED**  
FEB 02 1982  
CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS

January 26, 1982

Mark Parrington  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA

Dear Mr. Parrington:

I am an employee of Sutter General Hospital in the Finance department located in the Old Tavern building. I totally support the building of a new Sutter General and remodeling of Sutter Memorial. Space limitations have created overcrowding conditions resulting in frequent departmental relocations and in some cases, transfer of personnel to offsite locations.

I believe a new Sutter General would directly benefit the Finance Department. We are currently 17 people operating out of an office space designed for occupancy by 5. In addition, we have had to convert a storage room into office space for 5 employees plus a computer. I am positive a new Sutter General would allow us to operate at an optimum level of efficiency minus the frustration and depressed morale caused by too little space for the number of employees. These conditions of space limitations are not unique to the Finance department. Every one has been affected by the space constraints.

A more modern, spacious Sutter General Hospital would allow our current offsite departments (i.e. C.B.O.) to centralize, would enable related departments (D.P., CBO, Payroll, etc.) to function together without transportation problems, and most importantly, would allow us the flexibility to coordinate our medical departments in a manner best suited to patient care needs.

Sincerely,



Cheryl Moody  
Secretary to the Controller

/cm

**RECEIVED**

JAN 26 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

January 25, 1982

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospital  
2020 "I" Street, Suite D  
Sacramento, CA 95814

Dear Mark:

Just a note to express my support of the construction and remodeling of both Sutter Hospitals.

During my seven months with Sutter Community Hospitals, I have had many opportunities to work in and around both facilities. It is certainly obvious that the major changes being considered are essential to enhancing our ability to provide high quality patient care.

Sincerely,

*Dick*

Dick Hanley

DH/bs

RECEIVED

JAN 26 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

December 26, 1981

Mark Parrington,

As an employee of Sutter Community Hospital, I feel that it is vitally important to renovate Sutter General and remodel Sutter Memorial. Space seems to be the primary concern in both facility. I feel when this is accomplished, it would improve patient care and working condition.

A CONCERNED EMPLOYEE:

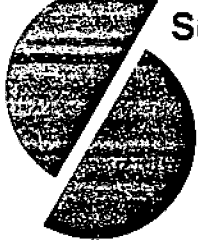


Karl H. Schroeder

**RECEIVED**

DEC 28 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



# Sutter Community Hospitals

November 3, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street -D  
Sacramento, Calif. 95814

Dear Mr. Parrington,

It is too bad to have to work in an area that is so cluttered.  
The trash is out in the hallway, also dirty linen. We have extra  
ring stands and prep tables all out in the hall. So, please give  
us some extra room! We need it!

Sincerely,

*Margaret Machado*

Margaret Machado

RECEIVED

NOV 03 1981

- ☐ Sutter General Hospital  
2020 I Street  
Sacramento, CA 95816
- ☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Community Hospital  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Cardiac Pulmonary Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Cardiology Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Hospitals - Auxiliary  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Centralized Billing and Collections  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Biomedical Engineering Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819

September 14, 1981

James P. Farrell  
389 Pera Drive  
Rancho Murieta, California 95683

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, California

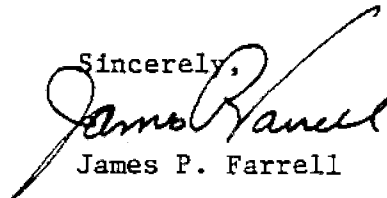
Dear Mr. Parrington:

I wanted to take this opportunity to send you a short note expressing my strong support for the long range plans and the building plans proposed by Sutter Community Hospitals.

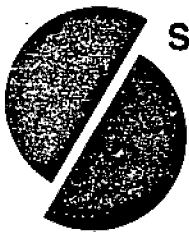
Sacramento is a growing metropolitan area and it must consider planning for effective health care services to accommodate its current and future growth. At this point in time Sutter General Hospital's facility is severely outdated and needs to be replaced in its entirety. While Sutter Memorial Hospital is much newer, its comprehensive programs in heart disease, cancer and OB-GYN, as well as its other programs have led to severe space shortages which can only be resolved through extensive remodeling and some potential additions to the current structure.

As a citizen of this area, I applaud Sutter's plans and extend you my support.

Sincerely,



James P. Farrell



# Sutter Community Hospitals

04

September 22, 1981

Mr. Parrington,

I am very much in favor of remodeling Sutter Memorial and building a new Sutter General. As a mother of four small children, having a medical facility with the most updated treatments rooms and healthcare tools is of vital importance to me.

I believe the community would greatly benefit from this endeavor.

Janet I. Nasca

*Janet I. Nasca*

**RECEIVED**

SEP 22 1981

**CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.**

☐ Sutter Community Hospitals  
2020 L Street, Suite D  
Sacramento, CA 95814  
☐ Sutter General Hospital  
2020 L Street  
Sacramento, CA 95814  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Neuroscience Center  
of Northern California  
2020 L Street  
Sacramento, CA 95814  
☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
1219 20th Street  
Sacramento, CA 95814  
☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
3330 Folsom Blvd  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
9107 29th Street  
Sacramento, CA 95819  
☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819

December 14, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, California 95814

Dear Mr. Parrington:

After receiving Mr. Hays' letter of December 7, 1981, regarding Sutter's building program, I made up my mind there and then to sit myself down to write you about my support of such a venture.

When my daughter was born January 18, 1979, I had to share a labor room with two other women. Although I would never dream of criticizing the excellent nursing care I received, I did find it awkward experiencing a long, hard labor with others outside my immediate family. I am convinced the yells of pain from the others helped to make my labor so difficult.

Soon after her birth, I found myself in the last bed available on the maternity floor. I remember feeling badly for those four women who literally were parked in the halls. Granted, any mother who was able to hold their newborn child was oblivious to their accommodations, but wouldn't it have been better if the mother, the child and the father could have the privacy they were more than entitled to during this most beautiful of all experiences?

I was not one of the lucky ones who could have their child nestled in my arms. Katie was born with RDS and spent four days in your Neonatal Intensive Care Unit. Again, she received superior care by the nurses and doctors--Dr. Wertz will always be a saint as far as I'm concerned. However, they were crowded conditions and were not conducive to any sort of intimacy between parent and infant. I do so remember the first time I actually could hold her, sort of juggling her between incubators and beeping machines and the hustling around of those attending those precious little ones.

The construction and relocation of obstetrical services is a valid venture and, as you see from the above, I am in favor of any and all improvements that Sutter Memorial Hospital finds necessary.

Sincerely,

*Karen Mason*

Karen Mason  
2484 Pendleton Drive  
El Dorado Hills, CA 95630

RECEIVED

DEC 15 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



December 7, 1981

TO WHOM IT MAY CONCERN:

The efforts being expended to update and modernize the facilities at Sutter Community Hospitals are commendable and should be intensified. When the opportunity presents itself to "trade in" a facility over 50 years old for a state of the art complex, offering to the community the best medical support available, that opportunity should be seized upon and molded into a reality.

With the rapid progress being made on medical technology, new breakthroughs of treatments available, surgical "wonders" which are now realities, and new space age life support equipment being produced, it would seem every concerned citizen of the Sacramento area would welcome the construction of such a complex to house and service our medical needs.

Sincerely,



**RECEIVED**

DEC 09 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

December 7, 1981

TO WHOM IT MAY CONCERN:

The efforts being expended to update and modernize the facilities at Sutter Community Hospitals are commendable and should be intensified. When the opportunity presents itself to "trade in" a facility over 50 years old for a state of the art complex, offering to the community the best medical support available, that opportunity should be seized upon and molded into a reality.

With the rapid progress being made on medical technology, new breakthroughs of treatments available, surgical "wonders" which are now realities, and new space age life support equipment being produced, it would seem every concerned citizen of the Sacramento area would welcome the construction of such a complex to house and service our medical needs.

Sincerely,



Clarence E. Call,  
Biomedical Engineering Section

CC:rj

RECEIVED

DEC 09 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

December 9, 1981

TO WHOM IT MAY CONCERN:

I am writing to express my support for the replacement of the outdated facilities at Sutter General Hospital and the remodeling of the Sutter Memorial Hospital facilities.

Sutter Community Hospitals is constantly spending large sums of money to renovate the old structure accommodating the Sutter General operation. While the expenditures may provide a safer work environment and may promote patient safety, it does not address the problem of trying to deliver up-to-date health care utilizing state of the art technology in an outdated environment.

If Sutter Community Hospitals is going to uphold its reputation of providing a high standard of health care, it must be allowed to update its facilities in a fashion that will promote the efficient delivery of much needed health care services.

Sincerely,



Michael Mizuno,  
Biomedical Engineering Section

MM:rj

RECEIVED

DEC 09 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS

November 4, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95816

Dear Mr. Parrington:

In response to your request for comments on the proposed remodeling of Sutter Memorial and a new building for Sutter General, I would like to state that I am in full concurrence with the plans.

The existing 1923-vintage Sutter General has been remodeled many times and is grossly inadequate to meet the needs of patients and staff. The rooms are small; the nursing stations extremely crowded and office space for ancillary services is, in many cases, non-existent. We need a more modern facility to meet the growing needs of Sacramento, and we need better parking facilities.

Having recently moved off site to enlarged quarters has increased my awareness of the space crunch and noise factors which the Sutter employees are forced to tolerate.

Good luck to you and Sutter! I look forward to seeing the new building become a reality.

Sincerely,

*Barbara Zamudio*

Barbara Zamudio  
Purchasing

BZ:cb

RECEIVED

NOV 04 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Mark Farrington  
Director

Corporate Planning

Dear Mr. Farrington:

As a long time employee of  
Sutter Hospital I feel very strongly  
the need for a new Hospital  
to house our very up to date  
equipment. Sutter Hospitals  
offer the very latest in medical  
technology and service. We are  
constantly updating our equipment  
and service for the welfare of the  
community. Now we need a new  
facility we can be proud of.

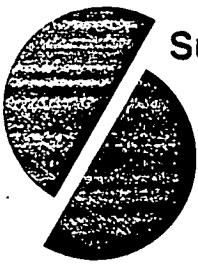
Sincerely,

Margaret Andrews  
Purchasing Dept.

RECEIVED

NOV 19 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



## Sutter Community Hospitals

November 11, 1981

Mark Parrington  
Director, Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, California 95814

Dear Mark:

This is to express my support for Sutter Hospitals' plan to rebuild Sutter General and remodel Sutter Memorial.

As regulatory agencies make more demands on the hospital and medical staff for documentation of activities carried out, space needs increase. My department has suffered from overcrowding and, for a period of time, separation into two locations. These conditions diminish effectiveness and increase operating expenses.

From a personal standpoint, I've been a patient and have had relatives as patients at both hospitals. The patient rooms at Sutter General and the maternity wing at Memorial are completely outdated. Throughout both buildings nursing stations are too far removed from many patient rooms to provide desired monitoring of patients.

Sutter continues to advance in provision of obstetrical, neonatal, cardiac, oncology, and general medical/surgical care. We must update our facilities if we are to continue to provide high quality medical care.

Yours truly,

Lu Etta Felter  
Medical Staff Coordinator

**RECEIVED**

NOV 13 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

October 10, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
Sacramento, California, 95816

Dear Mr. Parrington:

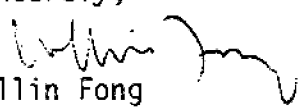
As an interested member of the community, I would like to support the Sutter Community's Plan of the 80's.

I have been an outpatient in your facility a number of times over a period of years. The care has been excellent but the building is sadly lacking in the aesthetic sense.

I have had family member of friends as patients at Sutter General and have visited friends and family on numerous occasions. They have been more than satisfied with the services that Sutter offers but feel that they is only so much you can do with an old and outdated building.

I hope Sutters succeed in the Plans of Eightys.

Sincerely,

  
Collin Fong

cf/ry

✓-Stu  
12-21-81

October 1, 1981

Mr. Jack Harris  
Laundry Manager  
Sutter Community Hospitals  
52 & F Streets  
Sacramento, CA 95819

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

Dear Mr. Parrington:

I wish to express my support for the construction of a new Sutter General and especially the remodeling of Sutter Memorial.

I know from experience the difficulties that arise from not having adequate space and poor facilities at Sutter General. It is a constant battle working around other people and their needs. The hallways and storage areas make it very difficult to perform our tasks with efficiency. I also realize that some of our accidents have been caused by inadequate space and facilities.

I have been a patient at Sutter Memorial on two occasions. On both occasions, I must say that my care was excellent and I would hope that that quality of care never changes.

I am sure that the changes that will come about with the remodeling of Sutter Memorial and the construction of a new Sutter General will very definitely ease the difficulty of delivering our services to both hospitals. I feel safe to say that our job can be accomplished with greater efficiency and less cost with the proper changes.

My family and I agree as to the needs of construction on both sites. My neighbor also works for Sutter Memorial and I know her views are similar to mine.

I wholeheartedly urge the state and other agencies involved to approve the needed requests.

Sincerely,

  
Jack Harris  
Laundry Manager

JCH/11



October 14, 1981

Mark Parrington  
Sutter Community Hospitals  
2020 I Street, Ste. D  
Sacramento, CA 95814

Dear Mr. Parrington:

During my employment at Sutter Community Hospitals it has become apparent to me the dire need for the replacement of Sutter General and the renovation of Sutter Memorial Hospital.

Sutter General Hospital has served the downtown area for over 60 years and should continue to serve this area for decades to come. However, without a new building, the life span of Sutter General (due to the age and structure of the building) will be no more than five to ten years.

I feel both Sutter General and Sutter Memorial have proved their need in the Sacramento area and that now is the time for the community to stand behind Sutter and support the Plan for the 1980's,

Cordially,

*Bridget Reese-Schmidt*

Bridget Reese-Schmidt

JAMES H. THORPE, M.D., F.A.C.P.

608 GORDOVA PLACE.

DAVIS, CALIFORNIA 95618

(916) 753-7434

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 "I" Street - Suite D  
Sacramento, CA 95814

18 September 1981

Dear Mr. Parrington:

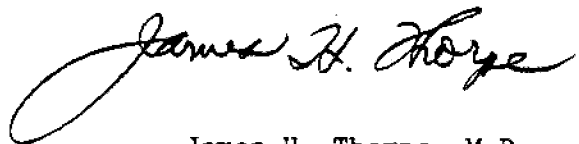
As consumers of Sacramento's health care services, my family and I want to make known our needs for the future of Sutter Community Hospitals.

Sutter General Hospital has been the trusted mainstay of general patient care in downtown Sacramento for over 50 years. Despite recent remodeling, its physical plant continues to age beyond the limits of cost-effective operation. Its rooms, crowded by today's standards, and obsolescent design make continuing efficiency very difficult. Besides, it is rapidly becoming a historic landmark as well as an eyesore. Now is the time to retire this venerable buidling and provide Sacramentans a new hospital for their medical dollar, one they can be proud of. Further delay will only become increasingly expensive and provide the community much less than the best.

Sutter Memorial Hospital has been a widely respected referral center for specialty care in northern California for over 25 years. Its Maternity Hospital is the birthplace of thousands of Sacramentans; its cardiac surgery pushed back the frontiers of heart valve research; its affiliation with U.C.Davis Medical School makes it a major teaching center for future local doctors and health care professionals. Since it has a relatively modern physical plant, it needs mainly to keep up with improving patient care concepts and technology. Because its community of consumers demands that it remain a leader in the spirit of caring, it requires only some remodeling, which can be done effectively without further encroachment on its neighborhood. To put off these necessary updates would impair its ability to give Sacramentans the best for their taxes.

Other capitol American cities have newly built or planned medical centers, some larger than Sutter's proposals. Why shouldn't Sacramento, head city of the most populous and wealthy State, have the best too? My family and I want to do all we can to see that Sutter's plans become a reality.

Sincerely,



James H. Thorpe, M.D.

JHT:hs

RECEIVED

SEP 21 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

November 11, 1981

Mr. Mark Parrington  
Director  
Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:

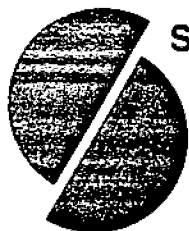
I am writing this letter in support of the building of a new Sutter General, the renovation of the present Sutter General, and the remodeling of Sutter Memorial. As an employee of Sutter Community Hospitals, I am aware of the need for these projects to be completed. Due to the lack of space at both hospitals our department was forced to move off-site. This causes an extra expensive for the hospital and is very inconvenient for the employees.

The Sacramento Community deserves to have the best health care facilities and medical care that Sutter Community Hospitals can provide.

Sincerely,

A handwritten signature in cursive script that reads "Terri Robinson".

Terri Robinson



# Sutter Community Hospitals

October 9, 1981

Dear Sirs:

As an employee of Sutter Community Hospitals, I am in complete support of building a new Sutter General and remodeling Sutter Memorial. Due to overcrowding, various financial functions have moved offsite. As a consequence, we have not always been able to provide financial information timely or efficiently. For example, much of the documentation for the patient information system is originated offsite. Since the actual processing of this information is accomplished at Sutter General, continuous problems arise in transporting, processing and returning these documents to their originators. Many of these problems would be most efficiently resolved by personal contact. However, physical separation of the parties involved requires that problem solving be accomplished by telephone. Separation of financial functions also promotes staff coordination problems which hinder our ability to effectively achieve our goals. Storage space is a major problem. Areas originally designed as storage space have been converted to offices. As a result, documents are stored at locations inconvenient to their frequent use. The frustration experienced in requesting return of these documents has caused the preparation of financial information to be delayed or, in some cases, not provided at all. The building of a new Sutter General and remodeling Sutter Memorial will allow the integration of financial functions and alleviate the problems mentioned above.

Sincerely yours,

*Cathy Gorton*

Cathy Gorton  
Accounting Supervisor

CG:cm

☐ Sutter Community Hospitals  
2020 J Street, Suite D  
Sacramento, CA 95814

☒ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95818

☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Health Center  
918454-3333  
Sacramento, CA 95819

☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Neuroscience Center  
918454-3333  
Sacramento, CA 95819

☐ The Perinatal Center  
2820 L Street  
Sacramento, CA 95816

☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95816

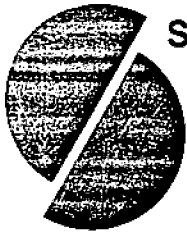
☐ Sutter Hospitals - Auxiliary  
52nd and F Streets  
Sacramento, CA 95819

☐ Medical Research Foundation  
918454-2280  
Sacramento, CA 95819

☐ Central Billing Office  
3330 Folsom Blvd.  
Sacramento, CA 95818

☐ Biomedical Engineering Center  
4171 D Street  
Sacramento, CA 95819

☐ Sutter/ANA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

October 9, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mark:

I am currently employed by Sutter Community Hospitals in the Finance Department at the Old Tavern location. I completely support the building of a new Sutter General Hospital and the remodeling of Sutter Memorial Hospital. Overcrowding has been a continual problem resulting in departmental relocations and transfer of support services to numerous offsite locations.

A new Sutter General would have a direct impact on Finance in that it would enable the department to function at an optimum level of efficiency minus the frustration of too little space for the number of employees, office equipment, supplies, etc. As an example, Finance currently has 17 people in the same square footage previously designed for occupancy by 5. In addition, conditions are to the point that storage rooms are being converted to offices which will accomodate a computer plus 5 employees. Unfortunately, these examples are not unique to the Finance Department. Every department in Sutter General has experienced the aggravation and frustration of overcrowding.

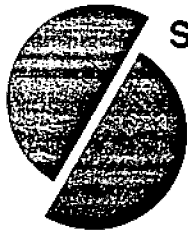
A more modern, spacious Sutter General Hospital will allow our offsite departments (CBO) to centralize and eliminate current inefficient staff coordination problems. A more spacious environment will allow us the flexibility to coordinate our medical departments in a manner best suited to patient care needs.

Sincerely,

Tommy A. Torres  
Director of Financial Planning

TAT:cm

<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Sutter Community Hospitals 2020 I Street, Suite D Sacramento, CA 95814	Sutter General Hospital 2020 L Street Sacramento, CA 95816	Sutter Memorial Hospital 52nd and F Streets Sacramento, CA 95819	Sutter Community Mental Health Center 52nd and F Streets Sacramento, CA 95819	Sutter Renal Dialysis Center 52nd and F Streets Sacramento, CA 95819	Neuroscience Center of Northern California 2820 L Street Sacramento, CA 95816	The Perinatal Center 52nd and F Streets Sacramento, CA 95819	Radiation Oncology Center 52nd and F Streets Sacramento, CA 95819	Cardiology Diagnostic Center 1219 28th Street Sacramento, CA 95816	Sutter Hospitals - Auxiliary 52nd and F Streets Sacramento, CA 95819	Medical Research Foundation Sutter Hospitals 52nd and F Streets Sacramento, CA 95819	Central Billing Office 3330 Colson Blvd. Sacramento, CA 95818	Biomedical Engineering Center 4111 D Street Sacramento, CA 95819	Sutter/VNA Hospice Care 52nd and F Streets Sacramento, CA 95819		



# Sutter Community Hospitals

September 29, 1981

Dear Sirs:

As an employee of Sutter Community Hospitals, I feel that a new Sutter General Hospital and a remodeled Sutter Memorial Hospital are definitely needed to continue the high quality care that Sutter patients have received over the years as well as improve efficiency. By building a new facility for Sutter General and remodeling at Sutter Memorial, the advances in medicine over the past 60 years can be incorporated in modern facilities which will benefit the patient and staff alike. For example, by redesigning the configuration of a nursing unit, the nurses will be able to observe their patients more closely and, therefore, be more responsive. Also, the redesigned nursing unit will reduce the "leg" work of the nurse and make the operation more cost effective.

A new Sutter General will have a positive effect on the finance department. Presently, we have 15 employees literally crammed into an area that was formerly occupied by five employees. The space problems mean that there is not enough space for filing which results in a lot of information that has to be stored off-site. This creates additional storage and manpower costs, not including the time it takes to request files, follow-up, and return them. Also, concentration is sometimes impaired by business conversations that fellow employees are having because of the physical proximity to these employees. This lack of adequate space certainly makes it difficult to perform at an optimum level. Every department at Sutter General experiences the aggravation and frustration of overcrowding.

A new and modern Sutter General Hospital will permit a more coordinated and unified organization because it will not only provide employees with the space needed to perform at optimum levels, but will enable departments that are presently off-site, such as the billing department, to be brought back to the main facility.

In conclusion, the rebuilding of Sutter General Hospital and the remodeling of Sutter Memorial will benefit all of the patients that are served, and will further the image of the City and County of Sacramento by having first rate health care facilities.

Sincerely,

Richard W. Klein

Director of Reimbursement

☐ Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

☐ Sutter General Hospital  
91845-6857  
2820 L Street  
Sacramento, CA 95816

☐ Sutter Memorial Hospital  
91845-2222  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Health Center  
91845-3333  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Renal Dialysis Center  
91845-3333  
52nd and F Streets  
Sacramento, CA 95819

☐ Neurosciences Center  
91845-3333  
2820 L Street  
Sacramento, CA 95816

☐ The Perinatal Center  
91845-2222  
52nd and F Streets  
Sacramento, CA 95819

☐ Radiation Oncology Center  
91845-3333  
52nd and F Streets  
Sacramento, CA 95819

☐ Cardiology Diagnostic Center  
91845-3333  
1219 28th Street  
Sacramento, CA 95816

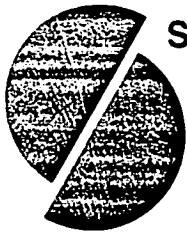
☐ Sutter Hospitals - Auxiliary  
91845-2222  
52nd and F Streets  
Sacramento, CA 95819

☐ Medical Research Foundation  
91845-2280  
52nd and F Streets  
Sacramento, CA 95819

☐ Central Billing Office  
91845-3333  
3300 Folsom Blvd.  
Sacramento, CA 95816

☐ Biomedical Engineering Center  
91845-3333  
4471 D Street  
Sacramento, CA 95819

☐ Sutter/VNA Hospice Care  
91845-3333  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

September 28, 1981

Dear Sirs:

As Corporate Controller of Sutter Community Hospitals, I feel it is imperative that Sutter General Hospital's application for construction of a new hospital be approved. While Sutter General has served the community well over the past half-century, the physical plant requires continual repairs and maintenance to keep the hospital in good working order. Changes in technology and patient care have made the building obsolete. Some nursing floors are too small to be operated efficiently which is a detriment to our efforts to contain costs of providing health care.

Problems of structural efficiency, obsolescence, and overcrowding contribute to a less than optimum provision for health care services. Employee turn-over is quite high in health care, which also contributes to increasing costs in the provision of health care due to the continual need to train new employees. In order to attract qualified people, retain these same people, reduce fatigue during work, and conversely, to improve efficiency, modern work accommodations are necessary.

Sutter General professionals are dedicated to providing top-quality care, however, they need the proper plant and equipment to provide this care. Sacramento will be a growth city of the 1980's. If Sutter General's construction plans are not approved, this will deprive current citizens and future citizens of a modern, efficient health care delivery system.

Sincerely,

August A. Saibeni  
Corporate Controller

AAS:cm

☐ Sutter Community Hospitals  
2020 L Street, Suite D  
Sacramento, CA 95814  
☒ Sutter General Hospital  
Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
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Sacramento, CA 95819  
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Sutter Hospitals  
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☐ Biomedical Engineering Center  
5157 29th Street  
Sacramento, CA 95819  
☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819

September 24, 1981

TO: Mark Parrington - Director of Corporate Planning

FROM: Francene Dicks, Payroll Department

I am an employee at Sutter General Hospital in the Payroll Department, and I see a great need for building a new Sutter General and remodeling Sutter Memorial.

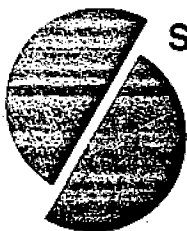
As I have been an employee at Sutter General for twenty five years, I have seen continued instances of overcrowding, and would very much like to see the floor space increased for this department.

We have had a steady increase in personnel, and now have approximately 3,100 employees on our payroll, it has become necessary to increase the payroll staff to eight, but still confined to an area designed for five employees.

A spacious Sutter General will allow this department to operate in a more efficient manner and enable our medical departments to fulfill our goal for the best patient care available.

*Francene Dicks*





# Sutter Community Hospitals

October 19, 1981

Sutter Community Hospitals  
2020 I Street Suite D  
Sacramento, CA 95814

ATTENTION: Mark Parrington, Director of Corporate Planning

SUBJECT: Physical Facilities, Sutter Community Hospitals

REFERENCE: New Sutter General and Remodeling of Sutter Memorial

Dear Mr. Parrington:

I see some of the components in an acute care hospital environment being employees, medical staff, equipment, supplies and physical structure (building). The components must equate to provide high quality care at reasonable cost. At Sutter I sense an imbalance which seems to generate labor intensity, less than desirable aesthetical surroundings and the inability to remodel in an economical manner to meet the needs of changing medical technology.

Having been involved in hospital engineering for more than twenty years at Sutter Community Hospitals I totally agree with and see the need for the replacement of Sutter General and the remodel at Sutter Memorial which is part of Sutter's plan for the 1980's.

Sincerely,

R. W. (Bill) Osborne  
Construction/Project Representative  
Corporate Planning

sh

☒ Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814  
☐ Sutter General Hospital  
Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Health Center  
52nd and F Streets  
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2020 L Street  
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52nd and F Streets  
Sacramento, CA 95819  
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1219 28th Street  
Sacramento, CA 95816  
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52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
3350 Folsom Blvd.  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
4471 D Street  
Sacramento, CA 95819  
☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819

October 12, 1981

Mr. Mark Parrington  
2020 I Street  
Sacramento, CA

Dear Mark:

In the capacity of Director of Materials, I have been directly involved with most departments relative to their supply needs/constraints. This involvement has graphically pointed out the need for development of a new facility at General and remodeling at Memorial.

Severe space limitations at General require frequent supply orders, placing the purchasing department and the hospital personnel under unnecessary pressure to maintain adequate patient care supplies. The storage on the nursing stations is anything but organized and accessible. This checkerboard method of maintaining supplies is extremely inefficient for the staff, taking time away from their main purpose; patient care.

Memorial, in spite of being a newer facility, suffers from the same problem of storage. Presently, there are three storage areas scattered throughout the hospital because areas such as nursery, surgery and CS cannot handle their supplies, resulting in increased labor and holding costs. This space could also be better utilized by the hospital.

Our central warehouse will be moving to an offsite location with increased capacity. This will help the situation somewhat, however, the severe physical constraints will still exist.

The plans for construction and remodeling are a necessity if the hospitals are to reduce patient costs through an efficient means of handling and storage of supplies.

Sincerely,



Daniel Javor  
Director of Materials

✓-8  
10/16/81

October 9, 1981

V/3/14  
L. T. Ashjian  
68 Cadillac Drive, Apt. 104  
Sacramento, California 95825

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, California 95814

Dear Mr. Parrington:

Sutter Community Hospitals has been a leader in providing health care services to the Sacramento community for many years. However, in keeping pace with advances in modern technology it is most necessary that physical facilities are kept up-to-date.

With respect to Sutter General Hospital, a physical structure built more than fifty years ago cannot be expected to house equipment or provide adequate space requirements for health care services required for the future. If Sutter General is to continue to be a leader in the provision of quality health care services in our community, it must have a new physical structure to house necessary equipment and to provide adequate space for providing top quality patient care.

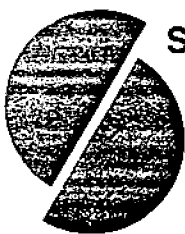
In addition, being a resident of the Campus Commons area, I would welcome the proposed remodeling of Sutter Memorial Hospital. It is a specialty hospital which provides needed services to members of our community. I would like to see the proposed remodeling done in order to ensure that Sutter Memorial continues to provide high quality patient care to my friends, neighbors, and to our citizenry in general for years to come.

The projects proposed by Sutter Community Hospitals have my wholehearted support.

Sincerely,

*Lee Ashjian*

Lee Ashjian



# Sutter Community Hospitals

October 9, 1981

8

Mark Parrington,

As a 6 year employee of Sutter General Hospital, I am in complete support of both building a new Sutter General and remodeling Sutter Memorial. The overcrowding and relocation of departments that I have worked in, in my six years, have caused a decline in morale and a sense of dismemberment. Departments have had to be moved offsite and with the moves, some loss of communication and togetherness have arisen.

A new Sutter General can only increase morale, which would increase efficiency and provide all around better patient care. The remodeling of Sutter Memorial will prevent the same overcrowding and upheavals we have felt at General.

Sincerely,

*Nancy Walter*  
Nancy Walter  
Accounts Payable

RECEIVED  
OCT 09 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

- ☐ Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814
- ☒ Sutter General Hospital  
Sacramento, CA 95816
- ☐ Sutter Memorial Hospital  
2820 L Street  
Sacramento, CA 95816
- ☐ Sutter Community  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Neurosciences Center  
of Northern California  
2820 L Street  
Sacramento, CA 95816
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52nd and F Streets  
Sacramento, CA 95819
- ☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Cardiology Diagnostic Center  
1219 78th Street  
Sacramento, CA 95816
- ☐ Sutter Hospitals - Auxiliary  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819
- ☐ Central Billing Office  
3330 Folsom Blvd.  
Sacramento, CA 95816
- ☐ Biomedical Engineering Center  
4471 D Street  
Sacramento, CA 95819
- ☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819

October 7, 1981

Mr. Mark Parrington  
Sutter Community Hospitals  
Director of Corporate Planning  
2020 I Street Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:

As a concerned employee and resident of the Sacramento community I strongly believe that Sutter Community Hospitals should be allowed to proceed with their plans for building a new hospital. The denial of their request would be detrimental to the Sacramento community and the health care industry.

Sutter General Hospital, as it now exists, is outdated and as a result cannot offer the community the best possible health care. Patient rooms are too small and there are not enough of them to meet the growing demand for health care in Sacramento. Employees such as myself, who work in jobs indirectly related to patient care, work in crowded conditions which greatly hinder their efficiency and productivity.

Sutter Memorial Hospital also suffers from crowded conditions. As the largest private hospital in California in terms of number of births, it's facilities are extremely inadequate. There is a great need for more home style birthing rooms, patient rooms and delivery rooms.

I wish you much success as you proceed to build a new Sutter General Hospital and remodel Sutter Memorial Hospital.

Sincerely,

*Susan Hooper*

Susan Hooper

RECEIVED

OCT 08 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

RECEIVED

OCT 07 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

7078 Wilshire Circle  
Sacramento, California, 95822  
October 7, 1981

Mr. Mark Parrington  
Director of Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, California, 95814

Dear Mr. Parrington:

Writing both as a current employee and a former patient of Sutter Community Hospitals, I especially feel the need for the construction of a new facility at the Sutter General location and an extensive update of the Sutter Memorial Hospital facility as well.

During the last four years, my work space within Sutter General Hospital has been changed six times -- four times in one year -- in order to provide space for patient care facilities. This in itself is very disconcerting and most counter productive. Along with the moves, each time the area has been located in a totally non-related work area of the hospital because that is where space could become temporarily available with as little inroad as possible on patient care areas. One of the locations was a space approximately 12' x 16' which housed six individuals, three professional staff members and three clerical staff. Efficient productivity in this setting was totally impossible.

A portion of my responsibility within the hospital revolves around representatives of the public sector including but not limited to patients and patients' families. Trying to provide a responsive and private atmosphere for this kind of contact is virtually impossible in the current facilities.

Because of small quarters and an inefficient floor plan, patients constantly are denied the privacy which should be accorded them in both hospitals. As you walk down the corridors or ride in the elevators, it frequently is with patients on gurneys either going to or from surgery or awaiting various procedures in radiology, etc. Having been a surgery patient myself, I have personally undergone this lack of privacy and it certainly is not desirable.

To correct this kind of a situation for the hospital personnel and also for the patients, the Sutter General Hospital building must be replaced to provide adequate space and more efficiently designed space. Sutter Memorial Hospital needs to have extensive remodeling to achieve the same purposes at that location. Without these changes, the staff of the hospital is hampered in the delivery of quality health care to the residents of the Sacramento area.

Sincerely,

*Barbara Davis*

Barbara R. Davis

5155 Fitzwilliam Way  
Sacramento, California 95823

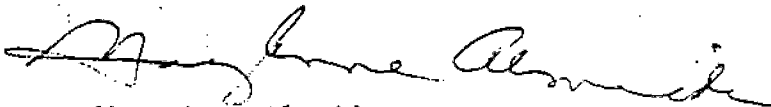
Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, California 95814

Dear Mr. Parrington:

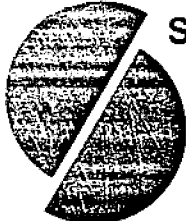
Just a note to advise you of my support of the long range plans for Sutter Community Hospitals.

As a resident of the community I stand behind the proposed progress for a "Better Tomorrow" offered by Sutter in the health care industry.

Sincerely,

A handwritten signature in cursive script, appearing to read "Mary Anne Almeida".

Mary Anne Almeida



# Sutter Community Hospitals

September 28, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:

Please consider this letter as my "yes" vote in the Certificate of Need proceedings, which will ultimately end with a new Sutter General Hospital and the remodeling of Sutter Memorial Hospitals.

The replacement of Sutter General Hospital is necessary for many reasons, but I feel that the most important is to provide our patients with the highest quality of health care. In order for this to be accomplished, it is necessary to have a facility that will allow for all of the employees who are located off-site to be moved back to the primary care facility.

One of the goals of Community Relations is to "communicate" with our patients, employees, neighbors, medical staff and Auxiliary. Without the building of a new Sutter General, this goal becomes more difficult and less effective as time passes.

Cordially,

*Karoly M. Lepley*  
Karoly M. Lepley  
Community Relations Secretary

**RECEIVED**

SEP 28 1981

**CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.**

☒ Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814  
☐ Sutter General Hospital  
Sacramento, CA 95816  
2020 L Street  
Sacramento, CA 95819  
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52nd and F Streets  
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☐ Sutter Community  
Mental Health Center  
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☐ Neuroscience Center  
of Northern California  
2820 L Street  
Sacramento, CA 95816  
☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95816  
☐ Sutter Hospitals - Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
3330 Folsom Blvd.  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
4471 O Street  
Sacramento, CA 95819  
☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819



September 21, 1981

Mr. Mark Parrington  
Director  
Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mark:

As long-time Sacramento residents, we fully support the plans of Sutter Community Hospitals to replace Sutter General Hospital and renovate Sutter Memorial Hospital. From visiting a friend who was hospitalized at Sutter General several years ago, it was quite apparent that the hospital staff had to make valiant efforts daily to deliver high quality patient care in the cramped quarters of a 1920 vintage building. The renovation of Sutter Memorial Hospital is also critical for those of us in the Sacramento community who may need the highly specialized equipment and nursing care for heart or cancer surgery someday.

As residents of Curtis Park, we appreciate the concerns Sutter Community Hospitals has shown for staying in the downtown area, and we hope that the construction of the new Sutter General Hospital on the Raley's site will commence as soon as possible. The Sacramento community deserves to have modern hospital facilities available to serve our health care needs.

Sincerely,

*Mr. & Mrs. Richard Sardon*

Mr. & Mrs. Richard Sardon  
2632 Castro Way  
Sacramento, CA 95818

**RECEIVED**

SEP 21 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

September 21, 1981

Mr. Mark Parrington  
Director Corporate Planning  
Sutter Community Hospitals  
2020 "I" St. Suite "D"  
Sacramento, Ca.

Dear Mr. Parrington,

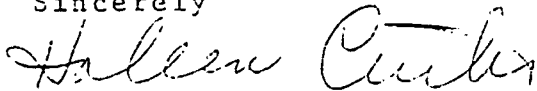
It would seem imperative to me that Sutter Hospitals continue to grow.

Sutter Community Hospitals have been innovative in many area's of Health Care in the past.

Because of my involvment in civic and political activities I hear from the community very positive comments regarding Sutter Hospitals and it is my opinion that not only is it important that Sutter continue to grow, but also that the public at large would be very supportive in our endeavor.

If there is any thing I can do to help further our goal in any way please contact me.

Sincerely



Haleen Curtis  
Patient Accounts Representative  
Dialysis Accounts  
Sutter Central Billing Office.

RECEIVED

SEP 21 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

September 9, 1981

Mr. Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D.  
Sacramento, CA 95814

Dear Mr. Parrington:

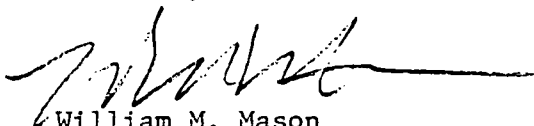
Modern healthcare is central to any community's growth and vitality. Sacramento is growing rapidly and its healthcare must keep pace with this growth. Industry rates healthcare very high on its list of priorities when evaluating a community for facility expansion. Industry means jobs, and jobs mean community vitality.

Sacramento has enjoyed state of the art medicine for many decades, and Sutter Hospitals has been a key factor in this excellence. Sutter General has outlived its useful life and must be replaced. Similarly, major portions of Sutter Memorial need to be renovated and remodeled to keep apace with modern technology and state regulations.

The plans offered by Sutter are modern, innovative and cost effective. They offer Sacramento the assurance of outstanding hospital care well into the next century. Sutter General's unique location offers the only modern health facility to the downtown Sacramento area as well as easy freeway access from its environs.

With construction costs escalating rapidly, I urge rapid approval of these projects so as to gain the greatest result from available financing.

Sincerely,



William M. Mason  
1375 44th Street  
Sacramento, CA 95819

RECEIVED

SEP 09 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

780 Coronado Boulevard  
Sacramento, California 95825  
September 23, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, California 95814

Dear Mr. Parrington:

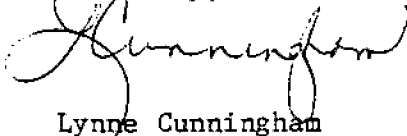
I would like to indicate my support for Sutter Community Hospitals endeavors to replace Sutter General Hospital and remodel Sutter Memorial Hospital.

Sutter has publicly made a commitment to the downtown Sacramento area and I think that the building of a modern hospital to serve this sector of the community is definitely tangible evidence that this commitment is real. Many people living in the central city area are elderly and have limited financial resources, but they still have needs for quality health care and I think it is appropriate for Sutter to continue providing this care. However, after almost 60 years, it is also appropriate for this care to be provided in a new building.

Sutter Memorial was a new, modern maternity hospital when it was initially opened in 1937, but the facility has changed little since then. My husband was born in the facility 11 years after it opened, and he certainly has changed in the ensuing thirty plus years. I think it is appropriate that Sutter consider some changes in this physical plant at this time, too.

Your efforts to keep the community informed about your plans are admirable and I encourage you to continue this open communication policy.

Sincerely,



Lynne Cunningham

LC/dhr

**RECEIVED**  
SEP 23 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

October 7, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Parrington:


I am writing you today to voice my wholehearted support for Sutter Community Hospitals to build a new Sutter General Hospital and to remodel the existing Sutter Memorial Hospital.

Sutter General Hospital has served as the hospital for downtown Sacramento since 1923. I believe that Sutter Hospitals is committed to providing a variety of comprehensive health care programs to our growing Sacramento community. For Sutter to continue to serve the basic health care needs of the downtown area, Sutter Hospitals should have a modern facility in which to provide this care.

Sutter Memorial Hospitals' plans to remodel are appropriate and desirable because of the critical space shortage problems that presently exist at this campus. I believe that Sutter is committed to maintaining a proper balance between the service needs of the community with their remodeling plans for the institution.

Please continue to keep the community informed of your growth plans for Sutter Hospitals.

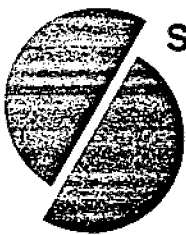
Cordially,

  
Jan-Michelle Sawyer

RECEIVED

OCT 07 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



# Sutter Community Hospitals

October 7, 1981

Mr. Mark Parrington  
Director, Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Ste. D  
Sacramento, CA 95814

Dear Mr. Parrington:

I am writing this note in support of Sutter's plan to build a new Sutter General Hospital and to renovate Sutter Memorial Hospital. Both hospitals are too crowded to function as they should. Some departments, like the one I work in, are forced into being located off-site. This is both inconvenient and impractical.

I wish you luck in your endeavors.

Cordially,

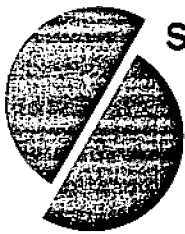
Susan Bonetti

**RECEIVED**

OCT 07 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☒ Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814  
☐ Sutter General Hospital  
916/454-6867  
Sacramento, CA 95819  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Health Center  
916/454-3333  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Neuroscience Center  
916/454-3333  
Sacramento, CA 95819  
☐ The Perinatal Center  
2020 L Street  
Sacramento, CA 95815  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Hospitals Auxiliary  
1219 28th Street  
Sacramento, CA 95815  
☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
2030 Folsom Blvd  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
1471 O Street  
Sacramento, CA 95819  
☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819



Sutter Community Hospitals

RECEIVED  
OCT 09 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

October 9, 1981

Mr. Mark Parrington  
Director, Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Ste. D  
Sacramento, CA 95814

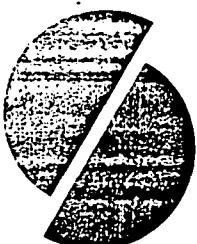
Dear Mark:

As a Sutter employee and a member of the community, I welcome this opportunity to express my reasons as to why I feel a new Sutter General and remodeled Sutter Memorial are vital if Sutter Community Hospitals is to continue to provide quality health care services to the Sacramento community.

I have been an employee of Sutter for three years. Twenty-six months of my time at Sutter were spent working in the laboratory at Sutter Memorial. The working conditions were and still are poor at best. Most of the time, I had to work in an area that was shared with two research projects. It was very difficult to develop and write policies and procedures while an antique centrifuge was running less than 10 feet from my desk. Considering the working conditions, I was suprised that the laboratory was able to maintain the level of service that it provided.

More recently, I have been trying to develop and implement the new Health Promotion and Wellness Program for our employees and the community. Because of the space limitations at both hospitals, part of the program will have to take place in the Y.W.C.A. at 17th Street. The space limitations will also affect the type of support classes that are developed.

☒ Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814  
☐ Sutter General Hospital  
2020 I Street  
Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Health Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Neurosciences Center  
of Northern California  
2020 L Street  
Sacramento, CA 95816  
☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95816  
☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
3030 Polson Blvd.  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
4411 O Street  
Sacramento, CA 95819  
☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819



October 9, 1981  
Mr. Mark Parrington  
Page 2

My new position requires me to work at an off-site location. This results in poorer communication with the rest of the hospital employees. The trips between the three facilities are also a waste of time and gas.

I am also concerned about the lack of adequate space at both hospitals to provide the appropriate amount of privacy for the patients and their families. Without the new building program, the problem will only get worse.

If there is anything that I can do to help get the CON application approved, please don't hesitate to ask.

Cordially,



Pam Robison  
Health Promotion and  
Wellness Coordinator

PSR:slb



○ Mark Parington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 S Street, Suite D.  
Sacramento, CA 95814

October 5, 1981

RECEIVED  
OCT 05 1981  
CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Dear Mark,

I have been anSCH employee for 6 1/2 years. During that time, I have been physically located at the D+T Center, Sutter Memorial, the Old Tavern, & presently at 2020 S Street.

○ I am looking forward to moving back into the hospitals. There are times when the 5-minute drive is a problem when I need to be in the hospitals "right now," for example, when a T.V. news man and camera appears at the door. In addition, in order to most effectively "relate" to our "communities" who work in the hospitals, the optimum circumstances would have us there in the hospitals.

The only occasion I had to use the Hospital as a patient & was for CP surgery a few ~~days~~ years ago. I was rather surprised at being led to change from surgery into a nurse's dressing room

○ I may be part of the hospital family, but as a patient, changing with the nurses was a little strange & certainly less than optimal.

It is the little things like adequate dressing facilities for our OP surgery patients that will make Sutter a better hospital. We boast that we have highly-trained, compassionate people here, caring for the sick. The community & as well as the employees deserve the physical facilities that will support and, indeed, promote the provision of the high level of patient care of which we are so proud.

Over the past couple of years, I have attended several Neighborhood & Round-the-Block meetings that provided SCH personnel & community members ample opportunities to speak up & become involved in the planning process. I have also heard about the Plan on radio, T.V., &

On the newspapers. My family, who lives locally, & friends are all aware, & I am sure would join me in supporting our bid to renovate & reconstruct Sutter Hospitals.

October 28, 1981

Mark Parrington, Director  
Planning Department  
2020 I Street  
Sacramento, California 95816

Dear Mark,

This letter is in relation to your memorandum of September 18, 1981-  
Plan For the 1980's.

I'm certain that the newly designed plans for Sutter General and Sutter Memorial remodeling will surely provide better patient care. Not only will it provide better patient care but will also decrease the noise factor, greater the demands for our employees, and help resolve some of the complaints concerning the physical comfort of a stay at Sutter. Services will be more efficient and effective. For example, "crowded areas": the rebuilding being considered which will come about in the early 80's will help employees to perform their duties more competently and effectively. Patients will be able to rest at ease and I'm sure will enjoy their stay, as crowded areas do invade ones privacy.

To bring back our offsite staff I believe, will certainly be more cost effective. Communications between departments, patients and visitors will be greater. It will also eliminate loss or delays in items delivered to departments by inter-office mailing. Our offsite staff being welcomed back, will enable them to eat in the cafeteria and have access to the gift shop. Telephone communication will be much better, and the parking problem will certainly be eliminated. As it stands now, some employees must park elsewhere and walk to their area of work. Our friends, family and neighbors can feel good also knowing that they won't have to be sent offsite to see a hospital representative about a late bill which was due last week.

Bringing about new plans for the 80's, we think in terms of modernized equipment for our patients. Better lounges for visitors, larger cafeteria for our employees and a bigger and better place to work.

We say we CARE, then why not show it. Lets help implement the innovative, newly designed plans for the 1980's. I feel that we will be more comfortable once we are in our building, and will provide better services for our

RECEIVED

OCT 29 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

patients, visitors, and employees. After all, Sutter is a wonderful place to work and we do care about the type of services being rendered to our various publics.

Sincerely,

A handwritten signature in cursive script that reads "Cora Green".

Cora Green  
Wage & Salary Clerk  
Sutter Community Hospitals

Lydia Friend Bernier  
5948 Beaumere Way  
Carmichael, California 95608

Mark Parrington, Director, Corporate Planning

Dear Mark,

You asked for employee feelings about the building program. We are 3000 members of the community spending our incomes here and using the available medical facilities.

Fifteen years ago I came to Sacramento expressly to work for Sutter Community Hospitals. During 10 years of working directly with patients and 5 more of being responsible for their safety, I have seen these facilities become progressively more inadequate.

Fifty years ago when Sutter General was built, it provided the ultimate in both medical facilities and personal necessities. Today medical care requirements and personal values have changed so much so that the physical plant can satisfy neither.

Sick people should have as much, if not more, privacy in the hospital than at home when they are well. Crowded rooms and lack of waiting areas in service departments are hard for patients to understand, especially when one looks at one's bill after discharge.

Sacramentans should expect the best medical care from the Sutters. Unless these certificates of need are granted, they may not get it. New services and specialties may not have a place to go and those that are

here now are stagnating because present utilities only stretch so far.

Modern hospital facilities attract the best health care practitioners. That is the kind of medical care I want for my family, THE BEST!

Sincerely,



Lydia F. Bernier.  
Quality Assurance Coordinator

**RECEIVED**

SEP 14 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

October 13, 1981

✓-12  
1981

Mark Parrington  
Director of Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95816

Dear Mark:

This letter is written in response to your request for letters outlining the necessity for a new Sutter General and a remodeled Sutter Memorial. I strongly believe that the proposals are sound, and that the development is urgently needed.

It is doubtful that members of our community can deny the strength and importance of the multitude of services provided by Sutter Community Hospitals, nor the reputation for high quality care that Sutter has earned.

Sutter has been a leader in researching, developing and implementing health care programs at the time they are found to be necessary and vital to the community. These innovative services have been provided in response to stated community needs. Examples of Sutter programs can be found in Maternity, Neonatology, Perinatology, Oncology, Geriatrics, Mental Health, Peritoneal Dialysis, Urology, Eye Care, Hospice, Coronary Care, Orthopedics, Respiratory and Cardiac Rehabilitation, Neurology Intensive Care...and so on.

I believe that the building plans incorporated in Sutter's Plan for the 80's are closely tied to the continued provision of the number and depth of the programs available.

The critical care nature of many specialty services provided greatly increases the overall acuity of patients admitted. Thus, more space per patient for the necessary monitoring equipment and a larger number of staff per patient are required.

Already, space is a critical factor in determining whether or not an additional service may be added and the size of the program, or whether an existing service may be expanded. This is extremely limiting. The lack of room for growth affects everyone in each facility. The "space crunch" may be seen in clerical areas where employees are uncomfortably crowded together, in hallways which are crowded with supplies which has resulted from the lack of adequate storage facilities, in hallways where patients wait for outpatient services, in hallways which are used as a patient therapy area, and in the non-existence of private office space for Department Directors. The lack of space causes problems, discomfort and embarrassment to patients and their families, physicians and employees alike.

As a result of the space problems, a number of hospital departments have had to be removed to off-site locations. These departments have close working relationships with departments at each facility. The move to off-site locations has generated many problems such as loss of continuity in projects and follow-through, difficulty in coordination of work and/or paper flow, little parking space and decreased employee morale. Bringing these offices back on-site would resolve these issues and greatly increase effectiveness in operation.

The Plan for the 80's, while returning most programs to on-site locations, does call for moving the Mental Health program off-site. This service would actually benefit by moving to a facility well suited to the type of care provided. Also, this move would remove some stress to the neighbors of Sutter Memorial Hospital by greatly reducing the vehicular and foot traffic associated with patients of this high volume service and their many visitors.

State health planning agencies have generated and employed statistics forecasting a need for fewer hospital beds in the Sacramento area. These figures have been used to deny the necessity for Sutter's building plans. Those statistics have already been questioned as to their accuracy and reliability. Though agreeing that Sutter has been, and continues to be, a major provider of health care for the Sacramento community and the greater Sacramento valley, they see a reduced need in the near future.

Research conducted through Sutter's Planning Department definitely contradicts the projections of State planners and clearly seems to offer more dependable forecasts of community needs.

These considerations lead me to the conclusion that Sutter's building plans as outlined in the Plan for the 80's provides solutions to these and other critical health care issues. It provides for a high degree of community involvement, offers the space so necessary for continued provision of crucial health care programs, and gives Sutter Community Hospitals the ability to remain the leader in offering the excellent quality of health care for which it has become well-known.

Sincerely,



Sally Riegelsberger  
Wage & Salary Manager  
Sutter Community Hospitals

SR:cb



RECEIVED

NOV 02 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

October 28, 1981

To Whom It May Concern:

Irrespective of my involvement with Sutter Hospitals, it seems clear that anyone with an interest in Sacramento, especially in the inner city, would welcome an opportunity to bring improved, modernized health care services to that area.

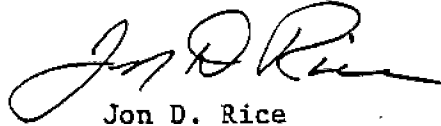
Sutter General Hospital has a long history of providing excellent medical services to Sacramento with specific expertise in the area of geriatrics and orthopedics. The hospital is also making major efforts in the development of new and expanded services in the areas of rehabilitation and neuroscience, to name but two. If indeed there is a commitment to revitalize and support central Sacramento then the delivery of health care services to the residents of that area must play a major role. The physical plant at Sutter General is aging and provides real problems in supporting the new techniques and technologies that are required by current standards of health care. Over the last few years the position that Sacramento has too many hospital beds has been dramatically reversed and clearly we are seeing a need for more and diverse hospital services. In order to provide adequate medical support for the central city into the next century, we must be forward looking enough to support the development of facilities appropriate for the provision of these services. It is for this reason that the building program for Sutter General is so important to Sacramento as a whole.

Turning to Sutter Memorial, this institution has also played a critical part in the delivery of health care in Sacramento and the surrounding communities through its cardiac and maternity programs as well as its other specialties. However, it too has problems with its facilities. The maternity services are being supported through what was the first air-conditioned hospital in Northern California. This segment of Sutter Memorial is now, both from a space and facilities standpoint, inadequate to meet the projected load. The building program proposed for Sutter Memorial will have wide benefit to the community in that the mix of patient services available will be enhanced and overall operating efficiency and patient comfort will be materially improved. Additionally, with an opportunity to carefully plan the construction activities, the impact on the surrounding community should be a positive one.

Sutter Hospitals has for years enjoyed a reputation of providing quality medical care to the Sacramento area. It is only through continued modernization and development that the residents of Sacramento can ensure

themselves that they will have access to the very best of modern health care. Clearly every effort is being made on the part of the Sutter Hospitals to be open and retain a sensitivity to the community and its needs, for we see ourselves as a part of the community. We are, in the final analysis, a nonprofit community hospital and in the long run our goals must be those of the community that we serve.

Sincerely,

A handwritten signature in cursive script, appearing to read "Jon D. Rice".

Jon D. Rice

JDR:do

5100 Teichert Avenue  
Sacramento, Calif.  
November 6, 1981

RECEIVED  
NOV 09 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Dear Mr. Parrington:

Having worked at Sutter General and on lEast in the Maternity wing at Sutter Memorial I feel that your Plan for the 80's is long past due. When I returned to nursing after an absence of fifteen years, I found conditions at Sutter General that I had not seen since the old L.A. County Hospital days. Even the barracks-type military hospitals had been more efficient and cheerful. Patients complained of the physical surroundings and antiquated equipment, but at that time were limited in their choice of hospitals. After Sutter Memorial was in operation, patients became more unhappy, voicing their resentment that while their hospital costs were increasing they were being assigned to facilities that were depressing and inadequate. Patient complaints added to frustration, stress, and job dissatisfaction of the nurses. Since all incoming nursing personnel were assigned to my station on 3West for orientation, I was made aware of the negative response workers had to Sutter General.

Although cosmetic changes have been made at Sutter General it remains a depressing, even hazardous, place for patients and staff. After my husband and son were hospitalized there, they refused to ever consider going to such a crowded, noisy, depressing place again. Both will enter any other hospital in Sacramento than Sutter General. I, too, feel the same way.

When I later worked in CMU/lEast in the Maternity wing, I found that patients whose critical physical condition demanded cheerful efficient surroundings were being placed in a make-shift area. Space was inadequate and fire and safety laws/codes were being ignored. Patients and relatives felt the area was more like a holding-room area and referred to the facilities as a 'dark hole'. All this made the task of the CMU nurses to give total, quality care more difficult. Patients who were admitted to lEast (not in the Coronary Unit) have refused to get in bed after seeing their room. They demanded to be admitted to the main building or to be sent home.

An elderly, extremely hypertensive neighbor entered Sutter Memorial for exploratory surgery last January. This woman had been a patient in Sutter Memorial several times and was not unduly apprehensive before admission. After being assigned a room on lWest she became increasingly agitated and frightened about her surroundings. By evening she was calling her husband on the telephone continually. The family asked me to see her and try to calm her. Finally, with the assistance of the Evening Hour Supervisor and the nursing staff, we were able to quiet most of

her fears and she was somewhat reassured. In the morning the surgeons merely did a biopsy and re-closed. Her surgical progress was uneventful. However this person returned to her home somewhat aphasic, unable to walk without assistance, and had very little comprehension of events occurring in her surroundings. Today her symptoms have cleared somewhat, but not fully. Her husband remains bitter that a woman "was taken from her cheerful, comfortable home and put in that dark cell of a room".

The changes you have outlined for both hospitals appear to be well planned and should be most acceptable to Sacramentans who who will be consumers of your services. Your Neighborhood meetings and the Sutter News have been received with interest. I feel the implementation of your facility plans is very important to the community. Please let me know if there is any way I can be of assistance.

Sincerely,

*Miniam C. Poole*  
*(Mrs. Luther A.)*

Oct 28, 1981

Mark Farrington  
Director of Planning  
Sutter Community Hospitals

RECEIVED

OCT 28 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Mark:

I would like to voice my support for rebuilding Sutter General Hospital and building the needed additions to Sutter Memorial Hospital.

Having been an employee for five years and having worked at both hospitals, I am well aware of the dire need for this proposed plan to proceed.

Lack of privacy in work areas, no seating space in our cafeteria, and no storage space for equipment or personal affects are just some of the problems the employees encounter everyday, making working conditions less than desirable.

I also believe that our patients deserve better service. Noisy corridors, waiting for tests in hall ways, either on gurneys or in wheelchairs, and no privacy in patient rooms do not constitute a calm, quiet atmosphere, which sick people need and ~~deserve~~.

I firmly believe that these projects should proceed as planned as they are extremely essential in providing the best possible patient care that this community can provide.

Sincerely,

Pat Schiele

Quality Assurance Dept.  
Sutter Community Hospital

October 26, 1981

Mark Parrington  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mark:

Working for Sutter Community Hospitals as well as being a concerned member of the Sacramento community, I feel it is imperative that Sutter improves its facilities. Both Sutter General and Sutter Memorial suffer from inadequate storage and work areas which, if not remedied in the near future, could begin to affect the quality of patient care in later years. The staff at Sutter cares about the patients and the community, and I feel we must take steps now to our changing environment.

I work in Data Processing, which is a support function for both Sutter Memorial and Sutter General. Although not directly involved in patient care, our area plays an integral part in the overall stay of the patients at both hospitals. We provide services and information to nursing and hospital staffs to enable them to concentrate more on the patients. Like many other departments we do not have adequate space and facilities to provide timely and proper information to other areas. If we do not have proper facilities to do our job effectively and take advantage of new and innovative technology, the quality of patient care will not continue to improve as rapidly.

Not being physically located in close proximity to other departments dealing with business functions also creates problems with communication and information flow. When tasks are not accomplished as efficiently as possible, the cost effectiveness of patient care is reduced.

I strongly support the plans for a new facility for Sutter General and the remodeling of Sutter Memorial. If Sutter is to continue to meet these challenges and be a leader in providing health care services, new and improved facilities are needed. In today's rapidly changing environment, it is important that Sutter also be allowed to change to meet those needs of the community. Sacramento deserves the best in facilities and care provided in the most cost-effective manner.

Sincerely yours,



Lee Hunter  
Operations Manager

**RECEIVED**  
OCT 27 1981

tt CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

RECEIVED

DEC 17 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

BRUCE FALCONER  
336 DELAQUA WAY  
SACTO 95838

Dear People;

I'm the father of four children, three of which were born at Sutter Memorial.

Although my wife spent more time there than I did she wasn't able to take in the sights. I had a lot of time there to wander, look, and form my opinions.

The entire staff there was wonderful. My wife was never without immediate care if she needed it and my baby's were always in the best hands. With Doctors like Micolson, WERTZ, ZAKAUDIN, AND RAO ON STAFF nothing else has to be said. Sutter is tops.

During my pacing I've counted the steps from the baby ward to the cashier. I've bought pampers in the basement, eaten in the cafeteria, been in a half dozen rooms on the second floor, watched T.V. and otherwise taken a look around.

Sutter could definitely use a little remodeling and I will support it 100%. Sincerely  
Bruce Falconer



To whom it may concern,

The expansion of Sutter Hospitals is of great concern to the employees for many varied reasons. Most importance is quality patient care. In order to ensure continued quality patient care in today's rapidly changing hospital environment it is necessary to constantly update our facilities. Today's facilities are extremely outmoded in terms of hospital standards. With the volume of patient and intricacies of specialty procedures done at this institution it is becoming increasingly difficult to perform at a high quality level. We are extremely cramped in our work space, patients have to be placed in public access halls, rest rooms are far and few between, and traffic patterns are hectic. With the proposed expansion some if not all of these problems will be rectified. We strongly urge the voters of Sacramento to improve their facility.

Concerned Employees

*Robert R. Smith*

*Harold A. Marshall*

RECEIVED  
DEC 14 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

RECEIVED

DEC 09 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS

October 28, 1981

To Whom It May Concern:

Irrespective of my involvement with Sutter Hospitals, it seems clear that anyone with an interest in Sacramento, especially in the inner city, would welcome an opportunity to bring improved, modernized health care services to that area.

Sutter General Hospital has a long history of providing excellent medical services to Sacramento with specific expertise in the area of geriatrics and orthopedics. The hospital is also making major efforts in the development of new and expanded services in the areas of rehabilitation and neuroscience, to name but two. If indeed there is a commitment to revitalize and support central Sacramento then the delivery of health care services to the residents of that area must play a major role. The physical plant at Sutter General is aging and provides real problems in supporting the new techniques and technologies that are required by current standards of health care. Over the last few years the position that Sacramento has too many hospital beds has been dramatically reversed and clearly we are seeing a need for more and diverse hospital services. In order to provide adequate medical support for the central city into the next century, we must be forward looking enough to support the development of facilities appropriate for the provision of these services. It is for this reason that the building program for Sutter General is so important to Sacramento as a whole.

Turning to Sutter Memorial, this institution has also played a critical part in the delivery of health care in Sacramento and the surrounding communities through its cardiac and maternity programs as well as its other specialties. However, it too has problems with its facilities. The maternity services are being supported through what was the first air-conditioned hospital in Northern California. This segment of Sutter Memorial is now, both from a space and facilities standpoint, inadequate to meet the projected load. The building program proposed for Sutter Memorial will have wide benefit to the community in that the mix of patient services available will be enhanced and overall operating efficiency and patient comfort will be materially improved. Additionally, with an opportunity to carefully plan the construction activities, the impact on the surrounding community should be a positive one.

Sutter Hospitals has for years enjoyed a reputation of providing quality medical care to the Sacramento area. It is only through continued modernization and development that the residents of Sacramento can ensure

themselves that they will have access to the very best of modern health care. Clearly every effort is being made on the part of the Sutter Hospitals to open and retain a sensitivity to the community and its needs, for we see ourselves as a part of the community. We are, in the final analysis, a nonprofit community hospital and in the long run our goals must be those of the community that we serve.

Sincerely,

*Francis K. Hollingsworth*

RECEIVED

NOV 16 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS

131 November 1981

Mark Parrington  
Director of Planning  
Sutter Community Hospitals  
2020 I Street  
Sacramento CA 95816

Dear Mr. Parrington;

I would like to take this opportunity  
to express my concern about you considering  
to build a new hospital to replace the  
existing Sutter General.

My question is; what price can be put  
on a human life? ~~Medical~~ <sup>health</sup> care employees  
should be given the most function, efficiently  
planned space available to care for their  
patients. Their lives depend on it.

The less time spent logistically coping,  
yields lower patient costs. Having the  
advantage of the most modern equipment, space  
and technology available will be reflected  
in increased productivity and reduced expenses.

RECEIVED  
JUL 1 1961  
U.S. DEPARTMENT OF  
HEALTH, EDUCATION & WELFARE

The Sacramento Community is currently in  
need of more Health Care Facilities. The longer  
we must wait, that need increases proportionately.

Judi Bennett

RECEIVED

MAR 03 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

Mark Farrington  
Director of Planning  
Sutter Community Hosp.

Dear Mr. Farrington,

It is my belief that the rebuilding of Sutter General is necessary to provide the type of service expected of this facility to maintain its role in the community in the area of first class health care service.

My seven years of employment with Sutter Community Hospitals have seen many exciting changes. We have been continuously involved in remodeling of facilities in an effort to cope with expanding space requirements.

The continuing trend in remodeling and establishment of satellite operational units

to provide required service  
is economically unsound  
and continues a feeling  
of separation.

You have my continued  
support in the project of  
expansion. I feel this  
project would ensure a  
central close knit unit  
to provide the standard of  
service which I am sure  
is the goal of Sutter Hospital.

Sincerely,  
Margaret Souza  
Data Control Super  
Information Systems

2/24/82

To: Mark Farrington

Sutter must continue to provide  
Quality Health Care To The Community  
As we are an Irreplaceable Asset.  
We Need To Plan Now For  
The Future.

I Think This Project should  
be Approved - Now

Arthur H. Lindley  
Employee.

RECEIVED

FEB 25 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



02-20-RECEIVED

FEB 23 1982

mark Parungton  
Director of Corp Planning  
Sutter Community Hospital  
2020 J Street Suite D.  
Sacramento, Ca 95814

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS

Dear Sir:

I sincerely believe that it is imperative that Sutter Hospitals renovate and relocate to a larger site. Sacramento is growing and in need of the services a bigger and better hospital could provide - I am an employee at Sutter Hospital, working in the Central Billing office and also a lifetime resident of Sacramento, and speaking as an employee and most importantly, a member of the community. I would be very happy to see Sutter modernize and expand.

its services to meet our  
growing needs.

Sincerely,  
Helen M. Morse

RECEIVED

FEB 22 1982

2/20/82

Dear Sir,

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITAL  
SFS

I would like to  
express my feelings regarding  
the need for a new Hospital  
to replace the old Sutter Gen -  
and the remodeling of Sutter  
Mem. 1st Sutter Gen is  
serving the down town Area  
& that need will increase, this  
old Hosp is leaking when its  
ruins, not ideal for good pt. care.

The entire Community would benefit  
and be proud of their NEW Hospital.

2nd Sutter Memorial needs a good  
remodel job, for the same reasons - To  
serve its Community - Thank you  
Sutter Employee

HAND SURGERY ASSOCIATES

*A Medical Group, Inc.*

2 SCRIPPS DRIVE - SUITE 210 • SACRAMENTO, CALIFORNIA 95825 • TELEPHONE (916) 920-2831

June 1, 1982

Patrick G. Hayes  
President & Chief Executive Officer  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, California 95814

Dear Mr. Hayes:

I am writing to add my name to what I am sure is a very long list of supporters for your efforts to modernize Sutter General Hospital. I believe that the Sutter health professionals have been working under adverse conditions brought about by an inadequate physical plant, and major changes are necessary to ensure the proper delivery of medical care. I could site several examples, the most obvious of which is the status of the current operating suites. They are far too small to house the equipment which is used on a day to day basis nor do they allow for adequate room for personnel. Although everyone appears to be doing their best under the circumstances, in certain instances these small rooms may actually be potentially harmful to the patient's safety in a variety of ways. Furthermore, the operating area does not allow for appropriate preparation for out-patient surgery, which we do frequently. Although the patients seem to accept the current situation wherein they change clothes in a hall bathroom, I believe they would be much more at ease if they had a proper preparation area.

You may count on our continuing support for your efforts.

Sincerely,

James A. Lilla, M.D.

JAL:ms

PAUL M. LAGOMARSINO, M.D., INC.

A PROFESSIONAL CORPORATION

DISEASES AND SURGERY OF BONE AND JOINT

OFFICE: 452-5347

4101 J STREET  
SACRAMENTO, CALIFORNIA 95819

June 8, 1982

Patrick G. Hays  
President and Chief Executive Officer  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, Ca 95814

Dear Mr. Hays:

I have been on the active staff of the Sutter General Hospital since 1968 and I have spent the majority of that medical practice at the Sutter General Hospital. The Sutter General Hospital in 1968 was largely outdated and now in the 1980's is most certainly crying for replacement.

The hospital has continued to provide excellent medical care in this period despite the physical restrictions placed upon the unit. Particularly in the small operating rooms make the task even more difficult.

It is with this in mind that I ask you to sincerely consider Sutter Community Hospitals Certificate of Need. There is no greater time in the history of this fine community hospital that it required such a decision.

I hope this meets with your approval.

Sincerely,



PAUL M. LAGOMARSINO, M. D.

PML:le



MENTAL HEALTH INSTITUTE  
OF SACRAMENTO

A. DAVID AXELRAD, M.D.

June 25, 1982

Orrin Cook, M.D.  
Vice President for Medical Affairs  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, California 95814

Dear Dr. Cook,

This is to inform you that I am in full support of Sutter Community Hospital's plans to replace Sutter General Hospital, renovate Sutter Memorial Hospital and develop a new mental health center for the Sacramento area. There is little question that these facilities are desperately needed at this time to provide acceptable standards of medical care for the patients and citizens of Sacramento County. If I can be of any assistance to you in this matter, do not hesitate to call upon me.

Cordially,

A. David Axelrad, M.D.  
Director, Mental Health Institute of Sacramento  
Director, Pain Center of Sacramento  
Former Member of the Division of Medical Quality-California State  
Board of Medical Quality Assurance

ADA:bl

cc: Pat Hayes, Administrator, Sutter Community Hospitals

THEODORE C. ZEMAN, M.D.  
6321 EICHLER STREET  
SACRAMENTO, CALIFORNIA 95831

OPHTHALMOLOGY

June 25, 1982

Patrick Hays, President and Chief Executive Officer  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Hays:

I have been a member of Sutter's Medical Staff for some thirty years. The Hospital has always directed its efforts to quality medical care by responding to progress in the state of the art. This policy resulted in constant remodeling, moving and endless modification to meet this growing and changing need.

The time has come when the present facilities are begging to graduate from its dilapidated, remodeled and inadequate status to an institution fitting to serve its loyal Community and Staff.

I congratulate the Administration and Board of Trustees in pressing forward to achieve this goal.

Cordially yours,

  
Theodore C. Zeman, M.D., FACS

TCZ:kh



**SACRAMENTO HEMATOLOGY-ONCOLOGY** MEDICAL GROUP, Inc.

3939 J STREET, SUITE 300 / SACRAMENTO, CALIFORNIA 95819 / (916) 739-8216

JOHN J. FISHER, M.D.  
BRUCE T. CHOSNEY, M.D.  
DAVID T. HARRISON, M.D.

June 21, 1982

Patrick Hays, Administrator  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, California 95814

Dear Mr. Hays:

I wholeheartedly support the current plans to extend and renovate Sutter Memorial Hospital and the plans to build a new facility for Sutter General Hospital.

The upgrading of the Sutter Community Hospital facilities is long overdue and much needed.

I think that all of us who work at Sutter Community Hospitals and are members of the medical staff would appreciate the need that we, our staff and most of all, our patients, need this upgrading and renovation.

BTC:de

Very truly yours,

Bruce T. Chosney, M.D.



LETTER IN SUPPORT OF CERTIFICATE OF NEED


June 22, 1982

Orrin S. Cook, M. D.  
Vice President for Medical Affairs  
Sutter Community Hospitals  
Sacramento, California

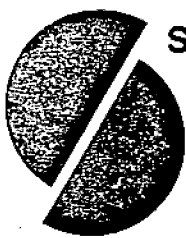
Dear Doctor Cook:

As a member of the Medical Staff at Sutter Community Hospitals, I feel there is a need for replacement of the current Sutter General Hospital, as the current hospital has outgrown itself. In addition, I feel that there is a need to renovate the Sutter Memorial Hospital. Both these projects are necessary to provide care for the Sacramento area residents.

Sincerely yours,

  
Tong Cheah, M.D.

mk



# Sutter Community Hospitals

## LETTER IN SUPPORT OF CERTIFICATE OF NEED

June 18, 1982

Orrin S. Cook, M.D.  
Vice President of Medical Affairs  
Sutter Community Hospitals  
Sacramento, California

Dear Doctor Cook:

I believe that we do need a new Sutter General Hospital because the existing one is outdated and, in fact, the patient's rooms are too small for comfort, the nursing stations are too small and crowded, the operating rooms are too small and outdated.

In addition, we also need more patient rooms because often times in the year, there are insufficient inpatient beds for admissions required.

Respectfully submitted,

David Chan, M.D.

tv

☐ Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814  
916/454-6887

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816  
916/454-2222

☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Neuroscience Center  
of Northern California  
2820 L Street  
Sacramento, CA 95816  
916/454-2222

☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Cardiology Diagnostic Center  
1219 24th Street  
Sacramento, CA 95819  
916/454-3333

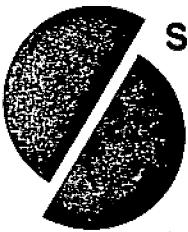
☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
916/454-2280

☐ Sutter Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Central Billing Office  
3330 Polson Blvd.  
Sacramento, CA 95816  
916/454-3333

☐ Biomedical Engineering Center  
4471 D Street  
Sacramento, CA 95819  
916/454-3333

☐ SutterVNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333



# Sutter Community Hospitals

## LETTER IN SUPPORT OF CERTIFICATE OF NEED

June 18, 1982

Orrin S. Cook, M.D.  
Vice President of Medical Affairs  
Sutter Community Hospitals  
Sacramento, California

Dear Doctor Cook:

I agree that Sutter General Hospital needs to be replaced. Sutter General Hospital is located in a very vital area of Sacramento and this downtown area needs a new hospital. I am also in favor of renovating Sutter Memorial Hospital and developing a new mental health center.

With warm regards,

James A. Fischer, M.D.

tv

cc: Patrick Hays

☐ Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95818  
916/454-8887

☐ Sutter General Hospital  
2020 L Street  
Sacramento, CA 95818  
916/454-2222

☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Neuroscience Center  
of Northern California  
2020 L Street  
Sacramento, CA 95818  
916/454-2222

☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95818  
916/454-2222

☐ Sutter Hospitals Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

☐ Medical Research Foundation  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95818  
916/454-3333

☐ Central Billing Office  
3330 Folsom Blvd.  
Sacramento, CA 95818  
916/454-3333

☐ Biomedical Engineering Center  
421 D Street  
Sacramento, CA 95819  
916/454-3333

☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819  
916/454-3333

HAROLD B. STRAUCH, M. D.  
Medical Corporation  
DISEASES AND SURGERY OF BONE AND JOINT

REC'D 2-19-82  
MEDICAL STAFF  
OFFICE

OFFICE: 452-5545

FAX: 452-2671

4101 J STREET

SACRAMENTO, CALIFORNIA 95819

March 16, 1982

George Miller, Jr., M.D.  
Chief of Staff  
Sutter General Hospital  
2820 L Street  
Sacramento, Ca 95816

Dear George:

I am sending this note as an expression of my feelings regarding Sutter Community Hospitals' plan for building a new Sutter General Hospital, remodeling the Sutter Memorial Hospital, and expanding the psychiatric facilities.

Having been born in Sutter General Hospital and realizing how time flies, it is well within my understanding to realize that a facility built that long ago is not able to provide appropriate accommodations in today's health field. Small rooms, larger beds, more monitoring equipment and the like all go to point out the fact that we are unable to provide the space needed to do basic hospital care. Building code changes, safety regulations and the like all have put a greater burden on the existing facilities to the extent that we do need new facilities that can provide these appropriate answers to the regulations. Flexibility in design which can be accomplished now, which was not possible 60 years ago when Sutter General Hospital was built, will be of added benefit for the future in making accommodations to changing medical needs.

When a hospital provides services in a facility where productivity cannot be increased because of old structures, modernization can lead to increased productivity to cover costs. This is truly a justifiable need in this day of increasing salaries and benefits.

I, therefore, do strongly support the plan of the hospitals to provide new facilities for patient care.

Very truly yours,



HAROLD B. STRAUCH, M.D.

HBS:es

RECEIVED

MAR 19 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS

JAMES D. COYLE, JR., M.D.  
RICHARD R. COYLE, M.D.  
A PROFESSIONAL CORPORATION  
2731 K STREET  
SACRAMENTO, CALIFORNIA 95816  
(916) 441-3021

REC'D 3/18/82  
MEDICAL STAFF  
OFFICE

March 16, 1982

Medical Staff Office  
Sutter General Hospital  
2820 "L" Street  
Sacramento, California 95816

Attention: George Miller, Jr. M.D.

Dear Doctor Miller:

I would like to enthusiastically endorse the planned renovation of Sutter Memorial Hospital and the replacement of Sutter General Hospital.

As a practicing physician in these hospitals for the past thirty years, I am well aware of the excellent management of my patients while in these institutions. Furthermore, I am reminded daily of the increasing limitations of space and in particular in the case of Sutter General Hospital the progressive aging of the facilities which increasingly hampers the proper medical evaluations and patient treatment.

It is my opinion that the continued excellence of medical care in Sacramento and in particular in the Sutter Community Hospitals necessitate the preposed renovation and replacement of these facilities at the earliest possible date.

Sincerely,

*James D. Coyle, Jr. MD*  
James D. Coyle, Jr. M.D.

JDC:yf

RECEIVED

MAR 19 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS

5301 F Street  
Suite 207  
Sacramento, Ca. 95819  
(916) 453-1035, 24 hrs

Diplomates, American Board  
of Internal Medicine.  
Subspecialty Board  
of Cardiovascular Diseases

*Arvin Arthur, M.D., Inc.*  
*James M. Foerster, M.D.*

REC-3-19-82

MEDICAL STAFF  
OFFICE

March 16, 1982

Medical Staff Office  
Sutter General Hospital  
2820 L Street  
Sacramento, Ca. 95816

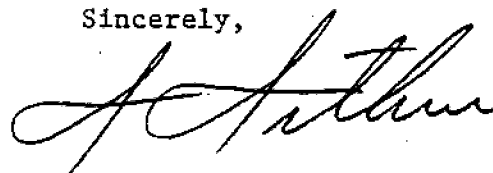
RE: Certificate of Need for Renovation of Sutter Memorial Hospital and  
Replacement of Sutter General Hospital

Dear Sirs:

As a member of the Medical Staff of Sutter Community Hospitals for the past five years, it is apparent that we are in need of newer and better facilities. The need for these facilities is so that we can provide better patient care with better efficiency and hopefully with lower cost.

I am overwhelmingly in support of the renovation of Sutter Memorial and the replacement of Sutter General Hospital.

Sincerely,



ARVIN ARTHUR, M.D.

AA:vj:16

RECEIVED

MAR 19 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS

WILLIAM G. BUSH, M.D.  
JOSEPH F. KRANHOLD, M.D.  
DAVID H. LEHMAN, M.D.  
ERIC J. KLEIN, M.D.

## CONSULTING INTERNISTS MEDICAL GROUP INC.

1 SCRIPPS DRIVE • SUITE 203  
SACRAMENTO, CALIFORNIA 95825  
PHONE 929-4224

MEDICAL STAFF  
OFFICE

NEPHROLOGY  
ENDOCRINOLOGY & METABOLISM  
RHEUMATOLOGY  
INFECTIOUS DISEASE  
INTERNAL MEDICINE

March 16, 1982

To Whom It May Concern:

I am writing this letter to strongly recommend the approval of Sutter Community Hospital's request to update the programs and physical facilities needed to dispense medical care in Sacramento. It is extremely important that Sutter Memorial be renovated to meet the requirements for dispensing modern medical care, and it is quite evident that Sutter General Hospital can no longer meet its obligation in dispensing care and needs to be totally replaced. There is also no doubt that Sacramento is in great need of an inpatient psychiatric facility. To continue to provide the services that Sutter Community Hospital has provided in the Sacramento area, the three programs are urgently needed. Thus, the renovation of Sutter Memorial Hospital, the replacement of Sutter General Hospital, and the establishment of a new inpatient psychiatric facility are all necessary to continue to meet the needs of the greater Sacramento area, and it would be most imprudent for our society to postpone the measures that are required to meet these needs.

Sincerely yours,



William G. Bush, M.D.

WGB:vs

RECEIVED

MAR 19 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS

REC'D 3-19-82  
MEDICAL STAFF  
OFFICE

H. F. CRONIN, M.D., INC.  
PRACTICE LIMITED TO UROLOGY  
5801 F STREET, SUITE 322  
SACRAMENTO, CALIFORNIA 95819  
—  
TELEPHONE 452-3844

March 15, 1982

Sutter Community Hospitals  
2820 L Street  
Sacramento, California 95816

Attn: George Miller, M.D.  
Chief of Staff

Dear George:

I strongly support the proposed renovation of Sutter Memorial Hospital and the replacement of Sutter General Hospital.

I have been on the staff of Sutter Community Hospitals for the past 20 years and have followed the patchwork repair of Sutter General Hospital during these years. A new and efficient facility in place of Sutter General is certainly mandatory and any further patchwork repair would be like throwing money down a rat hole. I heartily support the above projects and if I can be of any assistance, please advise.

Sincerely,



HERBERT F. CRONIN, M.D.

HFC:pkd

RECEIVED

MAR 19 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS



REC'D 3-19-82

MEDICAL STAFF  
OFFICE

HOWARD K. LINDER, M. D.  
5025 JAY STREET  
SACRAMENTO, CALIFORNIA 95819  
TELEPHONE 452-6995  
March 16, 1982

George E. Miller, Jr., M. D.,  
Chief of Staff  
Sutter General Hospital  
2820 L Street  
Sacramento, California 95816

Dear George:

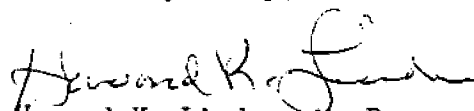
As a member of the staff of Sutter Community Hospitals since 1953, I would like to take this opportunity to support the proposed remodeling of Sutter Memorial Hospital, and a replacement of Sutter General Hospital with a new building.

The need to replace Sutter General Hospital is quite obvious. It seems to me that since the 1950's there has been constant remodeling of this old institution.

The old Sutter Maternity Hospital which is now part of Sutter Memorial, quite obviously needs renovation.

I, therefore, heartily endorse the Certificate of Need which is being prepared and finalized.

Yours very truly,

  
Howard K. Linder, M. D.

HKL:je

RECEIVED

MAR 19 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS

DENNIS N. MARKS, M.D., F.A.A.P.  
ERNEST J. PETRULIO, M.D., F.A.A.P., INC.  
PEDIATRICS  
1813 PROFESSIONAL DRIVE  
SACRAMENTO, CALIF. 95825  
487-7858

REC- 3/23/82

MEDICAL STAFF  
OFFICE

March 16, 1982

George E. Miller, Jr., M.D.  
Frederick N. Fischer, M.D.  
Medical Staff Office  
Sutter Community Hospitals  
2820 L Street  
Sacramento, California 95816

Dear Doctors:

This letter is in support of Sutter Community Hospitals' current plan for renovation of Sutter Memorial, the replacement of Sutter General and the establishment of a new In-Patient Psychiatric Facility.

We are at the present time experiencing a severe bed problem in Pediatrics. Hopefully your plans will help with this problem. This is a very complex undertaking and it appears to us to be a well thought-out plan.

Yours truly,

  
Ernest J. Petrulio, M.D.

  
Dennis N. Marks, M.D.

EJP:pkd

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MAR 24 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

GLENN E. MILLAR, M.D.  
BOX 685  
POLLOCK PINES, CALIFORNIA 95726  
Telephone (916) 644-3780

REC'D 3/23/82  
MEDICAL STAFF  
OFFICE

March 19, 1982

Dear Sirs:

After many years of practice in Sacramento, utilizing the facilities and staff of the Sutter Hospitals, there is no question as to the need for increasing these facilities.

The old Hospital at 28<sup>th</sup> & L. should surely be replaced. The Sutter Memorial Hospital also needs many new additions, etc.

It is to the benefit of the people of The Sacramento Area that such a Certificate of Need be received.

Respectfully Yours,

Glenn E. Miller, Sr. M.D.

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MAR 24 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

REC'D 3/23/82

MEDICAL STAFF  
OFFICE

RADIATION ONCOLOGY CENTER of SUTTER COMMUNITY HOSPITALS

5271 F STREET • SACRAMENTO, CALIFORNIA 95819 • TELEPHONE: (916) 453-8653

March 16, 1982

Frank A. Brown, M.D.  
Chief, Department of Radiological Services  
c/o Medical Staff Office  
Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816

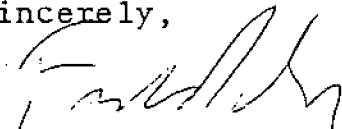
RE: Sutter Community Hospital Expansion Plans

Dear Frank:

I want to personally communicate to you my strong feelings in support of the expansion plans of Sutter General Hospital and Sutter Memorial Hospital. I feel that the expansion as planned is necessary to maintain quality medical care for the Sacramento area residents.

The next generation will certainly thank us for our forward thinking taking place at this time.

Sincerely,

  
FRANKLIN L. BANKER, M.D.

FLB/wt

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MAR 24 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS

WILLIAM G. BUSH, M.D.  
JOSEPH F. KRANHOLD, M.D.  
DAVID H. LEHMAN, M.D.  
ERIC J. KLEIN, M.D.

**CONSULTING INTERNISTS MEDICAL GROUP INC.**

1 SCRIPPS DRIVE • SUITE 203  
SACRAMENTO, CALIFORNIA 95825  
PHONE 929-4224

REC'D 3/17/82

MEDICAL STAFF  
OFFICE

NEPHROLOGY  
ENDOCRINOLOGY & METABOLISM  
RHEUMATOLOGY  
INFECTIOUS DISEASE  
INTERNAL MEDICINE

March 15, 1982

TO WHOM IT MAY CONCERN:

Dear Sirs:

Downtown Sacramento is badly in need of a new hospital. The current facilities at Sutter General Hospital are badly out-of-date, and they are a severe compromise to good patient care. I strongly support Sutter's plan to build a new, modern and appropriate-to-the-times hospital, across the street from the outmoded hospital.

Sincerely,



David H. Lehman, M.D.

DHL:vs

PHILIP J. McDONALD, M. D.  
PEDIATRIC GASTROENTEROLOGY  
4204 H STREET • SACRAMENTO, CALIFORNIA 95819  
TELEPHONE (916) 452-7079

REC'D 3/17/82

MEDICAL STAFF  
OFFICE

March 15, 1982

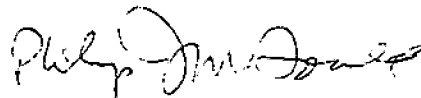
Fred Fischer, M.D.  
Chief, Dept. of Pediatrics  
Medical Staff Office  
Sutter General Office  
2820 L Street  
Sacramento, CA 95816

Dear Fred:

When I began practicing Pediatric Gastroenterology and general pediatrics this summer I was impressed with the level of pediatric service offered by Sutter. However, the facilities for pediatrics are inadequate. Newborns lie too close together from an overcrowded nursery. I'm also having great difficulty scheduling any elective pediatric admissions because of no beds available on the peds floor.

I urge Sutter to enlarge and remodel both the nursery and the pediatric floor to accomodate the current need for increased pediatric beds.

Sincerely,



Philip J. McDonald, M.D.

PJM/drh

DAVID E. ROOT, M.D.  
GENERAL PRACTICE  
OCCUPATIONAL/INDUSTRIAL MEDICINE  
ONE SCRIPPS DRIVE  
SUITE 205  
SACRAMENTO, CA. 95825

REC'D 3/17/82  
MEDICAL STAFF  
OFFICE

March 15, 1982

George Miller, Jr., M.D.  
Chief of Staff  
Medical Staff Office  
Sutter General Hospital  
2820 L Street  
Sacramento, California 95816

Dear Dr. Miller:

Though I have been in practice in Sacramento for only 6 months, I would like to share my concerns with you regarding the physical plant at Sutter General Hospital, and support the building program which is planned for Sutter General and for the renovation of Sutter Memorial Hospital. As you well know, the physical plant at Sutter General is old and is rapidly coming to the end of its useful life as a hospital building.

If the Sutter Community Hospitals are to maintain their high standing for providing quality medical care throughout the remainder of the 80's and the 1990's, then I feel that this very ambitious building and renovation program is an absolute must. I support these actions fully and trust that the Sacramento planning commission will also regard the request for these projects with favor.

Very Sincerely,

*David E. Root, M.D.*

David E. Root, M.D.

DER/mm

KENNETH M. MAY, M.D.  
~~XXXXXXXXXXXXXXXXXXXX~~  
SACRAMENTO, CALIFORNIA 95825  
2322 Butane-Dr. #203  
489-0091

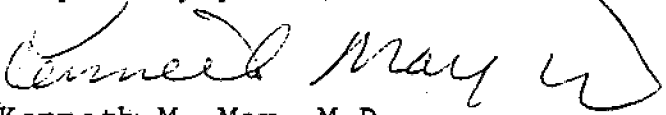
June 17, 1982

Mr. Patrick Hays, President  
Sutter Community Hospitals  
2020 I. Street Suite B  
Sacramento, CA. 95814

Dear Mr. Hays:

This letter is to indicate my support for the recommended new and remodeled facilities for Sutter Community Hospitals. Because of the rapid advances in medicine and the rather ancient condition of some of our facilities I most strongly support the need for remodeling and building of new facilities to allow us to continue to provide the high quality medical care in our community.

Very truly yours,

  
Kenneth M. May, M.D.

KMM:cm



HAROLD H. ROBINSON JR., M. D.  
DISEASES OF BONE AND JOINT

4101 J STREET  
SACRAMENTO, CALIFORNIA 95819

June 18, 1982

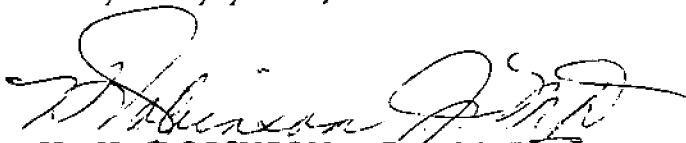
Mr. Patrick Hays, President  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, Ca 95814

Dear Mr. Hays:

I heartily endorse the efforts of the Sutter Community Hospitals to build a new Sutter General Hospital and to renovate the Sutter Memorial Hospital as well as to develop a new mental health center. Although the old facilities have served a tremendous use over the last number of years, it is now time for improvements to keep up-to-date with the technology of medicine and for the service of the patients of our community.

It is well beyond the time for these improvements to be undertaken.

Very truly yours,



H. H. ROBINSON, JR., M.D.

HHR:es

Dictated but not read

June 18, 1982

Mr. Patrick G. Hays  
President and Chief Executive Officer  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

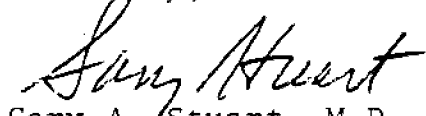
Dear Mr. Hays:

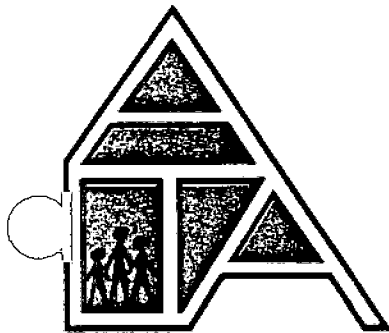
This is to reiterate my support for the facility modernization portion of Sutter Community Hospitals' Plan For The 1980's.

As a practicing pathologist and College of American Pathologist (CAP) Laboratory Inspector, I have had the opportunity to visit and closely examine commercial and hospital-based laboratories throughout California and Nevada. Few, if any, of these institutions have severe space limitations and archaic physical conditions comparable to those at Sutter General Hospital. Indeed, it is only through the repeated expensive remodeling; tolerance of crowded working conditions; inconvenience to patients and their families; and costly referral of large volumes of tests to other institutions that SGH is able to provide satisfactory laboratory service to its patients and physicians.

In my opinion, Sutter's plans for the 1980's provides a longterm, cost-effective, and sensible solution to this problem.

Sincerely,

  
Gary A. Stuart, M.D.  
539 Morris Way  
Sacramento, CA 95825



# ALTA CALIFORNIA REGIONAL CENTER

4010 EL CAMINO AVENUE • SUITE A • SACRAMENTO, CA 95821 • (916) 481-6101

June 17, 1982

Patrick Hays  
Sutter Memorial Hospital  
5301 F Street  
Sacramento, CA 95819

Dear Mr. Hays:

I have worked with Sutter Memorial and Sutter General Hospitals for the past 9 years. I have seen tremendous growth such that existing facilities are antiquated in certain areas. I strongly support the replacement of Sutter General, the renovation of Sutter Memorial, and the development of a new mental health center.

If I can be of any further help, please let me know.

Sincerely,

Donald F. Piper, M.D.  
Director of Medical Services

DFP:sbl

RADIATION ONCOLOGY CENTER of SUTTER COMMUNITY HOSPITALS

5271 F STREET • SACRAMENTO, CALIFORNIA 95819-3294 • TELEPHONE: (916) 453-8653

June 18, 1982

Mr. Patrick G. Hays  
President and Chief Executive Officer  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Pat:

I'm writing to express my strong support for the proposed plans to replace Sutter General Hospital and to renovate Sutter Memorial Hospital. I have both professional and personal reasons to urge that these projects be pursued vigorously. The professional ones are obvious. I spend a significant amount of time consulting and working in the two hospitals and daily see the need for additional space and modernization of both facilities.

The personal reason involves, in particular, the maternity facilities at Sutter Memorial. My two young children were both born there. My wife and I were very pleased with the staff and the high level of care. However, significant inconveniences occurred such as having to spend her first post-partum night in the hall on a guernsey because of lack of space. An institution of Sutter's stature should not have to subject its patients to these discomforts and potential problems.

I strongly urge that these projects be initiated soon.

Sincerely,

  
E. J. ANDRAS, M.D.

EJA:km

RICHARD A. MURRAY, M.D.  
OPHTHALMOLOGY  
2701 EYE STREET  
SACRAMENTO, CALIFORNIA 95816  
TELEPHONE (916) 442-4975

6. 21. 82

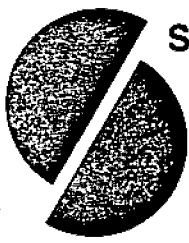
Mr. Patrick Hays, President  
Sutter Community Hospitals  
2020 Eye Street  
Sacramento, Calif. 95814

Dear Mr. Hays,

As a member of Sutter Community Hospitals  
senior medical staff, I wholeheartedly  
support the plans for remodeling Sutter Memorial  
Hospital and construction of a new  
Sutter General Hospital. I look forward  
to the utilization of these new facilities.

Sincerely,

Richard A. Murray, MD



# Sutter Community Hospitals

June 22, 1982

Patrick G. Hays  
President & Chief Executive Officer  
Sutter Community Hospitals

Dear Mr. Hays:

I have been a staff anesthesiologist for seventeen years. Recently, I have become acutely aware of dire needs in surgery.

The present facilities are outmoded and working space in the operating rooms is most inadequate to meet the challenges of the sophisticated surgical cases being performed today.

I strongly urge a new hospital facility be erected as soon as possible.

Sincerely yours,

*Setty E. Porco, M.D.*  
Setty E. Porco, M.D.

SEP/dg

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JUN 23 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

☐ Sutter Community Hospitals  
2020 Y Street, Suite O  
Sacramento, CA 95814  
☒ Sutter General Hospital  
918454-6887  
2020 L Street  
Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community Counseling Center  
3325 S Street  
Sacramento, CA 95816  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95816  
☐ Neurosciences Center  
of Northern California  
918454-3333  
2800 L Street  
Sacramento, CA 95819  
☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95816  
☐ Sutter Community Cancer Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ The Northern California Heart Institute  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Hospitals - Auxiliary  
918454-3440  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
3300 Folsom Blvd.  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
4471 D Street  
Sacramento, CA 95816  
☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819  
☐ 918454-3333

SACRAMENTO VALLEY ORTHOPEDIC CENTER

3835 J Street Sacramento, California 95816

Richard D. Heater, M.D., Inc.

Office limited to Surgery and  
Cases of Bones and Joints

453-1489

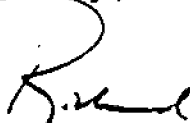
June 22, 1982

Patrick Hayes  
Administrator  
Sutter Community Hospitals  
2820 L Street  
Sacramento, CA 95816

Dear Mr. Hayes:

I would like to add my support to the future and upcoming plans to replace Sutter General Hospital and renovate Sutter Memorial Hospital. The development of a new mental health center would seem an added benefit to the community as a whole and as a necessity to Sutter Hospitals with the renovation projects. These new facilities would benefit the entire community and I am in total support of them.

Cordially,



Richard D. Heater, M.D.

RDH:cw

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JUN 23 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

RONALD J. COLE M.D.  
2222 N STREET  
SACRAMENTO, CALIFORNIA 95816

TELEPHONE (916) 444-7671

REC'D 3/22/82  
MEDICAL STAFF  
OFFICE

March 17, 1982

Medical Staff Office  
Sutter General Hospital  
2820 L Street  
Sacramento, California 95816

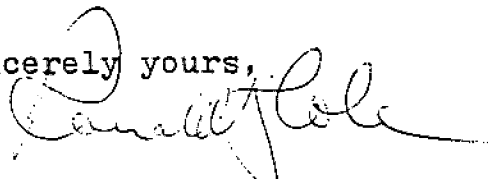
Attention George Miller, Jr., M. D.

Dear Dr. Miller:

For nearly the past six years I have had the pleasure of utilizing Sutter General Hospital for nearly all my surgical procedures and care of my eye patients. Many improvements have been made in the facilities and a great deal of new equipment has been added to better help me perform this work. The age and design of the hospital, particularly patient rooms and surgical suite facilities, have made some of this work more difficult for me and an inconvenience to the patients. New facilities which would take into account the advancing technology would greatly enhance ability to perform surgery and take care of patients.

I totally support the concept of a new Sutter General Hospital and hope that the necessary approval can be rapidly processed.

Sincerely yours,



Ronald J. Cole, M. D.

RC:bh

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MAR 23 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



GULLY A. COBB, III, M.D.

MICRO-NEUROSURGERY  
GENERAL NEUROSURGERY

BARRY N. FRENCH, M.D.

PEDIATRIC NEUROSURGERY  
GENERAL NEUROSURGERY

A MEDICAL CORPORATION  
5301 F STREET, SUITE 202  
SACRAMENTO, CALIFORNIA 95819  
(916) 452-4811

REC'D 3/24/82

MEDICAL STAFF  
OFFICE

March 15, 1982

George E. Miller, Jr., M.D.  
Chief of Staff  
Sutter Community Hospitals  
2820 L Street  
Sacramento, California 95816

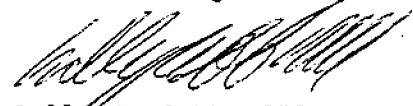
Dear George:

I am certainly pleased to hear that the Certificate of Need is proceeding through the administrative channels. As you know, most of my clinical activity is at Sutter General Hospital. This facility is no longer adequate and badly needs replacement. Current problems include an electrical system which periodically malfunctions, raising the threat of a major power failure to the hospital, leaky roof in certain areas, inadequate bathroom facilities with no showers for many patient rooms, and cramped operating rooms in which there is sometimes so much equipment that it is difficult to maintain adequate sterile technique when walking from one side of the operating table to the other.

I think that the current level of care at Sutter Community Hospitals is excellent. I know all of the hospital staff try very hard to provide excellent care in a limited facility. I think we can further improve hospital care and make care more efficient by replacement with a modern structure.

Thank you for the opportunity to comment on the Certificate of Need.

With best regards,



Gully A. Cobb, III, M.D.

CAC/ks

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MAR 24 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS

GAMMEL AND LEIGH MEDICAL CORPORATION  
NEUROLOGICAL SURGERY  
3644 MISSION AVENUE  
CARMICHAEL, CALIFORNIA 95608  
TELEPHONE 482-8090

REC'D 3/24/82  
MEDICAL STAFF  
OFFICE

March 15, 1982

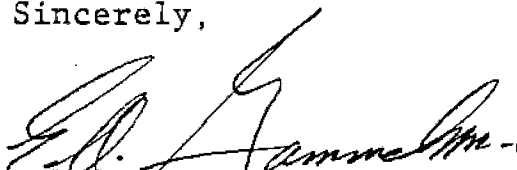
Paul B. Kelly, Jr., M. D.  
Chief of Surgery  
Medical Staff Office  
Sutter General Hospital  
2820 L Street  
Sacramento, California 95816

Dear Doctor Kelly:

I heartily agree with the projects proposed for renovation of the Sutter Memorial Hospital, and replacement of the Sutter General Hospital facilities.

Certainly I think that the systems are old and effective management of patients will be greatly facilitated by new and expanded facilities.

Sincerely,

  
EDWARD O. GAMMEL, M. D.

EOG:ad

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MAR 24 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITAL

LLOYD L. RICH, M.D.  
CHARLES I. HAMILTON JR., M.D., INC.

REC'D 3/24/82

MEDICAL STAFF  
OFFICE

INTERNAL MEDICINE

CHARLES I. HAMILTON JR., M.D., F.A.C.P.  
LLOYD L. RICH, M.D.

487-7829

3301 ALTA ARDEN  
SACRAMENTO, CALIFORNIA 95825

March 17, 1982

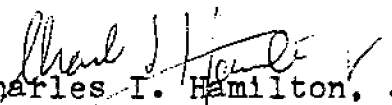
Sutter Community Hospital  
George Miller, Jr., M.D.  
2820 L Street  
Sacramento, Ca 95814

Re: Certificate of Need

Dear George,

In my opinion the present Sutter General Hospital is too old to serve the needs of the technological developments in medicine that have taken place since it was built. To keep current Sutter Memorial must be rebuilt for the same reason.

Sincerely,

  
Charles I. Hamilton, Jr., M.D.

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MAR 24 1982

CORPORATE PLANNING  
SUTTER COMMUNIT HOSPS.

MALCOLM M. MCHENRY, M.D., INC.  
HARVEY J. MATLOF, M.D., INC.  
M. D. FLAMM, JR., M.D., INC.  
MARK A. WINCHESTER, M.D., INC.  
LARRY J. WOLFF, M.D.

AMERICAN BOARD OF INTERNAL MEDICINE  
SUBSPECIALTY BOARD OF  
CARDIOVASCULAR DISEASES

REC'D 3/24/82

CARDIOLOGY DIAGNOSTIC CENTER

MEDICAL STAFF  
OFFICE

PLEASE DIRECT MAIL TO:

SUTTER MEMORIAL HOSPITAL  
52ND AND F STREETS  
SACRAMENTO, CALIFORNIA 95819  
(916) 454-3333, EXT. 1560

CARDIOLOGY CENTER:  
SUTTER GENERAL HOSPITAL  
1219 - 28TH STREET  
SACRAMENTO, CALIFORNIA 95816  
(916) 454-2222, EXT. 1560

To Whom It May Concern

March 15, 1982

Medical Staff Office  
Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816

To Whom It May Concern:

I am writing this letter in regards to Sutter Community Hospitals' Application for Certificate of Need for expansion of Sutter Memorial, and construction of a new Sutter General Hospital and renovation of Inpatient Psychiatric Services.

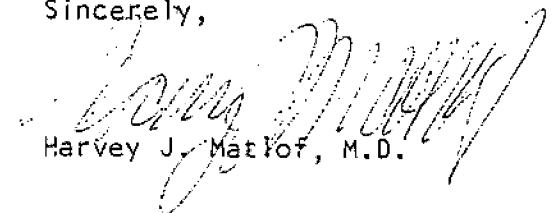
These requests are actually far overdue, with Sutter Memorial having previously made plans for renovation over ten years ago which were rejected unjustifiably.

As you may know, Sutter Memorial continues to be a tertiary referral hospital for high quality care in the areas of cardiology, cardiac surgery, neonatology, complicated obstetrics, and cancer therapy. These recognized skills have greatly increased the caseload at Sutter Memorial. This, in turn, has also put a great deal of pressure on availability of general medical-surgical beds for the high quality general medical-surgical therapy that also occurs at this hospital. The ever-present pressure to obtain elective and emergency beds justifies the expansion.

The replacement of Sutter General, a sixty-year-old facility, almost speaks for itself in that this facility is way outmoded and outdated and clearly needs replacement.

I strongly support the concept of these building projects, and would urge the appropriate governing bodies to seriously consider Sutter Community Hospitals' request in these areas.

Sincerely,

  
Harvey J. Matlof, M.D.

HJM:rd

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MAR 24 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS



*Regional Perinatal Services for Northern California*

REC'D 3/24/82

MEDICAL STAFF  
OFFICE

22 March 1982

George Miller, Jr., M.D.  
Chief of Staff  
Sutter Community Hospitals

SUBJECT: CON Application for Sutter Community Hospitals

Dear Dr. Miller:

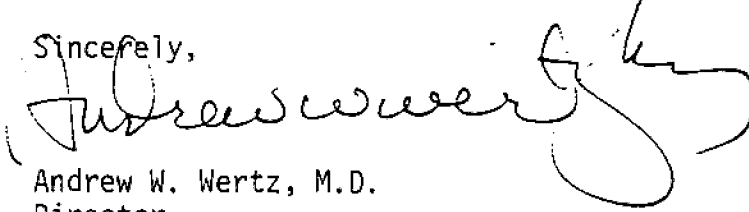
As the Director of Newborn Nurseries, I have had the opportunity of working in the maternity wing of Sutter Memorial Hospital for the past eight years and have vast experience with the inadequacies of the structure in meeting the burgeoning obstetrical needs of the Sacramento community at large.

The space allocations for the delegated tasks of labor, delivery and neonatal intensive care are grossly inadequate and, at times, dangerous. As you know, this structure was designed and built in 1934 to 1934 standards. We will soon be approaching our fiftieth year in this structure, which needed replacement years ago.

My perspective concerning the rest of the hospital is the same. Technological advances, burgeoning patient census and changing trends in medical care have stretched the facility's capabilities to the maximum efficiency possible.

Immediate modification of the facility is mandatory if the community at large is to receive quality medical care.

Sincerely,

  
Andrew W. Wertz, M.D.  
Director  
Neonatal Medicine

bh

cc: Frederick Fischer, M.D., Chief  
Department of Pediatrics

**RECEIVED**

MAR 24 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

PAUL M. LAGOMARSINO, M.D., INC.  
A PROFESSIONAL CORPORATION  
DISEASES AND SURGERY OF BONE AND JOINT

DATE 3-25-82

MEDICAL STAFF  
OFFICE

OFFICE: 452-5547

4101 J STREET  
SACRAMENTO, CALIFORNIA 95819

March 23, 1982

Medical Staff Office  
Sutter General Hospital  
2820 L Street  
Sacramento, Ca 95816

TO WHOM IT MAY CONCERN:

I have been a member of the staff of the Sutter Community Hospital since 1968, as an Orthopedic Surgeon. I have done most of my clinical work at the Sutter General Hospital, and I am well aware of the services carried on at the Sutter Memorial Hospital.

The Sutter General Hospital is acutely in need of remodeling to bring it up to standards to continue to deliver the high quality care that the hospital now demonstrates.

The Sutter Memorial Hospital with its rapid growth has quickly outstripped its initial technical facility and has become in need of alterations to restore its equipment to a level consistent with adequate medical care.

I urge you to approve our Certificates of Need to carry out these much needed improvements so that this fine institution can continue to deliver quality medical care to the Sacramento Community.

Thanking you in advance for your cooperation.

Sincerely,

  
PAUL M. LAGOMARSINO, M. D.

PML:le

RECEIVED

MAR 26 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS

FRANK J. BOUTIN, M.D., INC.  
ORTHOPEDIC SURGERY  
3965 J STREET, SUITE 200  
SACRAMENTO, CALIFORNIA 95819  
TELEPHONE 739-8162

REC'D 3-25-82

MEDICAL STAFF  
OFFICE

March 18, 1982

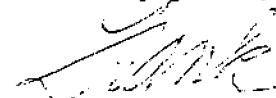
George Miller, Jr. M.D.  
Chief of Staff  
Sutter Community Hospitals  
2820 L Street  
Sacramento, California 95816

Dear George:

I think it is mandatory that we pursue the idea of a new Sutter General Hospital to reality. For the past 25 years there has been constant reconstruction at the old Sutter General at very high cost in these limited facilities. From this point forward, it would be almost impossible to keep the old plant from becoming antiquated and totally inefficient.

From past reconstruction of hospitals, from personal experience, it is has been proved to me that it is much more expensive to rehabilitate an old hospital in the long run than building a new one. You have my support for this project.

Sincerely yours,

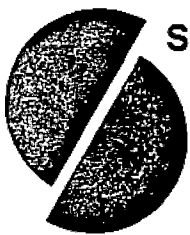


FRANK J. BOUTIN, M.D.  
FJB.kt

RECEIVED

MAR 26 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



# Sutter Community Hospitals

REC'D

3/26/82

MEDICAL STAFF  
OFFICE

George Miller, Jr., M.D.  
Chief of Medical Staff  
Sutter Community Hospitals  
Medical Staff Office  
2820 L Street  
Sacramento, CA 95816

March 19, 1982

Dear George:

I would like to express my strongest support for Sutter Community Hospitals' planned renovation of Sutter Memorial Hospital and replacement of Sutter General Hospital, as well as the establishment of a new inpatient psychiatric facility. As a member of the medical staff for the past eight years, I have had daily experience with the inadequacies of the physical facilities of the two Sutter Hospitals, particularly the space available for the support services required for the sophisticated level of medicine practiced at these institutions. Inadequate space and outmoded facilities are leading to major inefficiencies, duplication of effort, and wasted effort, and it is clear these can only be corrected and improved with major new construction at each hospital.

Yours truly,

*Daniel Flamm*

M.D. Flamm, Jr., M.D.

MDF:rd

□ Sutter Community Hospitals 2820 L Street Sacramento, CA 95816  
□ Sutter General Hospital 2820 L Street Sacramento, CA 95816  
□ Sutter Memorial Hospital 52nd and F Streets Sacramento, CA 95819  
□ Sutter Health Center 52nd and F Streets Sacramento, CA 95819  
□ Sutter Renal Dialysis Center 52nd and F Streets Sacramento, CA 95819  
□ Neuroscience Center 52nd and F Streets Sacramento, CA 95819  
□ The Perinatal Center 52nd and F Streets Sacramento, CA 95819  
□ Radiation Oncology Center 52nd and F Streets Sacramento, CA 95819  
□ Cardiology Diagnostic Center 1219 28th Street Sacramento, CA 95819  
□ Sutter Hospitals 52nd and F Streets Sacramento, CA 95819  
□ Sutter Research Foundation 52nd and F Streets Sacramento, CA 95819  
□ Sutter Medical Staff Office 3330 L Street Sacramento, CA 95819  
□ Sutter Engineering Center 4471 D Street Sacramento, CA 95819  
□ Sutter VNA Hospice Care 52nd and F Streets Sacramento, CA 95819

RECEIVED  
448-9308  
CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS



LARRY A. SALTZMAN, M.D.

FAMILY PRACTICE

2331 CAPITOL AVENUE

SACRAMENTO, CALIFORNIA 95816

(916) 442-1011

April 16, 1982

Mr. Patrick G. Hays  
Chief Executive Officer  
Sutter Community Hospitals  
2820 L Street  
Sacramento, CA 95816

Dear Pat:

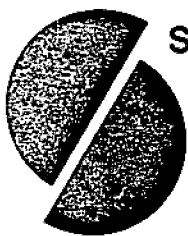
I wish to express my sincere thanks and congratulations on the article which was published in the most recent Sutter Community on my behalf. The responses which I have received have been overwhelmingly positive. I truly appreciate your support of my practice and of primary care medicine in general. I look forward to working with you and Sutter Community Hospitals in the future on the preservation of the private sector of medicine, and in the support of primary care medicine.

Sincerely,



Larry A. Saltzman, M.D.

LAS:bfl



# Sutter Community Hospitals

April 2, 1982

Patrick G. Hays  
President & Chief Executive Officer  
Sutter Community Hospitals  
2020 Eye Street  
Sacramento, California - 95816

Re: Sutters Program for Hospital Improvement

Dear Pat:

This letter is in support of your efforts to rebuild Sutter General Hospital and improve the physical plant at Sutter Memorial Hospital.

Sutter Hospitals has been the place to take the most seriously ill patients in the Sacramento area for over 50 years.

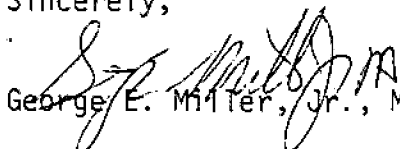
Sutter Hospitals has always excelled in the care of the critically ill patient. The hospitals have always provided the best and latest of equipment and personnel so that the very best care could be delivered.

At this time, the Sutter General facility is long past needing replacement and all attempts have been exhausted to refurbish the old facility and any further attempts of this type of repair would be a waste of money.

Sutter Memorial has fallen behind in its requirement from a physical standpoint, because of the large patient load and seriously ill patients being cared for there on a daily basis.

I heartily endorse your efforts to improve the care of the seriously ill patients in the Sacramento area by your reconstruction program for Sutter Community Hospitals.

Sincerely,

  
George E. Miller, Jr., M.D.

GEM/dg

☐ Sutter Community Hospitals  
☒ 2020 Eye Street, Suite D  
Sacramento, CA 95814  
☐ Sutter General Hospital  
Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Neurosciences Center  
of Northern California  
2020 L Street  
Sacramento, CA 95816  
☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95819  
☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
3330 Polson Blvd  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
4711 D Street  
Sacramento, CA 95819  
☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819

EDWARD A. SMELOFF, M. D.  
GEORGE E. MILLER, JR., M. D.  
PAUL B. KELLY, JR., M. D.  
FORREST L. JUNOD, M. D.  
KENNETH A. ROSS, M. D.  
KUPPE G. SHANKAR, M. D.  
BRAOLEY J. HARLAN, M. D.

DIPLOMATES OF THE AMERICAN  
BOARD OF THORACIC SURGERY

SMELOFF, MILLER, KELLY, JUNOD AND ROSS, M. D.'S, INC.  
CARDIAC, THORACIC AND VASCULAR SURGERY  
5301 F STREET, SUITE 312  
SACRAMENTO, CALIFORNIA 95819

(916) 452-8291

4-282

MEDICAL STAFF  
OFFICE

March 16, 1982

George E. Miller Jr, M.D.  
Medical Staff Office  
Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816

Dear Dr. Miller:

As a member of the Sacramento medical community for the past 25 years, I have watched this medical community develop into one which includes the most sophisticated specialities and technologies and have been quite proud of this community's attraction of fine young physicians in all fields.

As you know, this has been due, in great part, to the cooperation of the Sutter Community Hospitals in providing facilities for the advancement of medicine. They have done so to the utmost of their ability within the confines of the present physical facilities. These facilities constitute two separate hospitals, one of which is considerably over 50 years of age and the other closely approaching 50 years of age. The older facility, Sutter General Hospital, has been in need of replacement for many years and further attempts to upgrade it and still maintain code restrictions have become totally impractical.

The newer facility, Sutter Memorial Hospital, has been growing steadily and has been added on to several times, yet still remains inadequate to take the increased volume of the speciality type of medicine that has been its responsibility.

I wholeheartedly support the efforts of the Sutter Community Hospitals' administration and staff to seek regulatory approval for the renovation of Sutter Memorial Hospital and replacement of Sutter General Hospital.

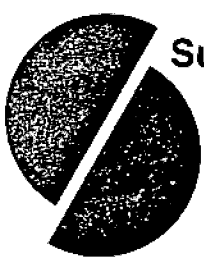
Sincerely,

*Edward Smeloff*  
EDWARD A. SMELOFF, M.D.

EAS:td

REC-1111  
APR 13 1982

CORPORATE  
SUTTER COMMUNITY HOSPITALS



# Sutter Community Hospitals

23 June 1982

Patrick G. Hays, President and  
Chief Executive Officer  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95816

Dear Pat:

If the community could only appreciate as we do the need for renovations and new facilities at Sutter General and Sutter Memorial Hospitals your task would be much easier. Please add this letter to your list with my wholehearted support.

I am personally pleased with you and your staff's efforts, and hope this letter contributes to your efforts in some small way.

Sincerely,

Thomas M. Mowery, M.D.  
Anesthesiologist

bh

☐ Sutter General Hospital  
2020 I Street  
Sacramento, CA 95816

☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Cardiology Center  
1219 28th Street  
Sacramento, CA 95816

☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819

☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819

☐ Centralized Billing and Collections  
3330 Folsom Blvd.  
Sacramento, CA 95816

☐ Biomedical Engineering Center  
4111 D Street  
Sacramento, CA 95819

☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819

DUANE T. NEWTON, M.D.

4220 H STREET  
SACRAMENTO, CALIFORNIA 95819  
TELEPHONE 486-6482

June 22. 1982

Pat Hays  
President and Chief Executive Office  
Sutter Community Hospitals  
2020 I Street  
Sacramento, California 95815

Dear Mr Hays:

As a heavy user of Sutter Community Hospitals I have observed the need for these hospitals to expand to new and more convenient facilities and space. Both increases in the number of beds and newer design are necessary to meet rapid change in medical technology and to provide continued high quality care for the people of the Sacramento area and as a referral service for all of Northern California.

Sincerely,

*Duane T Newton M.D.*

DTN:in

NEUROLOGICAL CONSULTANTS MEDICAL GROUP, INC.  
87 Scripps Drive, Suite 212 • Telephone 929-4282  
Sacramento, California 95825

Dr. N. Sheehy, M.D.  
David F. Dozier, Jr., M.D.  
Kurt P. Sligar, M.D.  
Richard P. Atkinson, M.D.  
William J. W. Au, M.D.

21 June 1982

Electroencephalography  
Electroneuromyography


Mr. Pat Hays  
Sutter Community Hospitals  
2820 L Street  
Sacramento, CA 95816

Dear Mr. Hays:

I started my association with Sutter Community Hospitals approximately three years ago, about the same time the new administration took over Sutter affairs. Since that time I have followed closely the exciting new directions that have been developed, the efficient reorganizations, and the encouraging improved communications between administration and medical staff. Particularly I am quite impressed with the creation and development of the Neuroscience Unit and the administration's unwavering support. This is exactly what is needed for not only continued excellent medical care for the community of Sacramento, but continually improving medical care. I would like to commend you on our progress thus far and would like to throw my full support to the "Plan of the Eighties," the building of a new Sutter General Hospital, and the expansion of Sutter Memorial Hospital. Personally, I have repeatedly experienced the frustrations of not finding a suitable patient family conference room, the lack of hospital beds that are needed, and the lack of space in patient rooms. These plus many other shortcomings primarily in the physical plant of the two hospitals would be vastly improved. This in turn would improve the quality of care to the citizens of the Sacramento Community.

Again, I am totally behind your admirable efforts.

Sincerely yours,

  
William J. Au, M. D.

WJA:jl

June 21, 1982

Mr. Patrick G. Hays  
President & Chief Executive Officer  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95816

Re: Sutter Community Hospitals' Certificate of Need

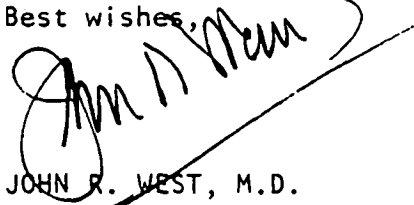
Dear Pat:

It is my pleasure to add my encouragement and support to Sutter Community Hospital endeavors in the remodelling/improvement of Sutter Memorial Hospital and reconstruction of Sutter General Hospital.

As a heavy user of both facilities, I have been impressed with the continued high utilization of both facilities, and equally impressed with aggressive support leant by the hospital administration and workers to deliver hospital care in a, sometimes, less than optimal physical plant.

To that end, I support, in no uncertain terms, the Certificate of Need as outlined and filed in the Golden Empire Health Agency and concur in the prompt promotion in Sutter Hospital growth.

Best wishes,

A handwritten signature in black ink, appearing to read "John R. West", is written over a horizontal line.

JOHN R. WEST, M.D.

JRW:lp

A. JOHN QUINN, M.D., F.A.C.S., INC.

DIPLOMATE, AMERICAN BOARD OF SURGERY

2600 CAPITOL AVENUE • SUITE 312 • SACRAMENTO, CALIFORNIA 95816 • TELEPHONE 446-4679

June 23, 1982

Patrick Hays  
2020 Eye Street  
Sacramento, California 95816

Re: Replacement of Sutter General Hospital  
Renovate Sutter Memorial Hospital  
Establish new Mental Health Center

Dear Pat:

I have been living and practicing in Sacramento for 21 plus years, and as a surgeon, I can see the need for replacement of Sutter General Hospital, the renovation of Sutter Memorial Hospital, and the establishment of a new Mental Health Center.

In the last few years, it has become difficult to even schedule emergency surgeries, because of the shortage of beds, and have been on a waiting list for bed space on numerous occasions for semi-emergency cases. This is especially acute during the winter months with so many people in need of hospital beds for medical reasons.

With the tremendous increase of people coming into Sacramento, our problem of bed space will soon be catastrophic, and the need for updating our existing hospitals or replacing them should be our paramount concern, and the need is now, not years from now.

As a heavy user of Sutter Community Hospitals, please count me in as one of the fervent supporter of your projects.

Very sincerely yours,



A. John Quinn, M.D.

AJQ:yn



ALFRED W. WAGNER, M.D.

1955 SANTA MARIA WAY

SACRAMENTO, CA 95825

2002 University Park Drive

Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, Ca. 95814

Dear Mr. Hays,

I am writing this note to inform you that I am in complete agreement with the plans to update and expand Sutter General and Sutter Memorial Hospitals.

Some of these plans, especially the mental health center, are needed now. I hope these plans will get speedy approval.

Sincerely

Alfred W. Wagner

*John P. Connors, M.D., Inc.*

*John J. Sullivan, M.D., Inc.*

*Philip M. Boehrer, M.D., Inc.*

GYNECOLOGY

CAMPUS COMMONS MEDICAL PLAZA  
1 SCRIPPS DRIVE, SUITE 305  
SACRAMENTO, CALIFORNIA 95825  
929-4646

June 23, 1982

Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814

Gentlemen:

I feel that Sutter General Hospital should be replaced. The building and equipment needs to be modernized. I am for the renovation of Sutter Memorial Hospital as this would make for better working conditions and should improve on patient care. A new mental health center could certainly be utilized and is needed as well as the modernization of the hospitals.

You have my support to ensure these new facilities become a reality.

Sincerely,

  
John J. Sullivan, M.D.

JJS:jjj

# CARDIOLOGY CONSULTANTS

320 H STREET, SUITE 2 • MARYSVILLE, CA 95901  
TELEPHONE: (916) 742-5535

## DIRECTOR

Robert E. Bowden, M.D.

## CONSULTANTS

Chley P. Anderson, M.D.

Larry Berte, M.D.

Michael Bristow, M.D.

Maurice Buchbinder, M.D.

Robert Fowles, M.D.

Roger Freedman, M.D.

Robert Ginsburg, M.D.

Kenneth R. Jutzy, M.D.

Niki Kantrowitz, M.D.

John Lee, M.D.

Stephen N. Oesterle, M.D.

Ingela Schnitzger, M.D.

22 June 1982

Mr. Mark Parrington  
Sutter Community Hospital  
2020 I Street  
Sacramento, Ca. 95814

Dear Mr. Parrington:

As a Cardiologist in practice in Marysville who performs Cardiac Catheterizations at Sutter Memorial Hospital I would like to comment on the need for further space in the hospital. The catheterization facilities are often extremely busy and there is little doubt that a third cardiac catheterization laboratory is needed to support the volume of cardiology that is done at Sutter Memorial Hospital.

Certainly any plans to enlarge the space for Sutter Memorial Hospital are definitely needed and I would like to add my support for that expansion. I would be happy to discuss my perspective regarding space problem at Sutter Memorial Hospital if you care to do so.

Sincerely,

*RE Bowden*

ROBERT E. BOWDEN, M.D.

DIRECTOR

RB/em

# SACRAMENTO GASTROENTEROLOGY MEDICAL GROUP, INC.

BURTON P. GOLDFINE, M.D.  
JEFFREY A. GOLDSTEIN, M.D.  
RALPH E. KOLDINGER, M.D.  
TOMMY J. POIRIER, M.D.

3939 J STREET, SUITE 360  
SACRAMENTO, CALIFORNIA 95819  
PHONE (916) 452-3521

June 21, 1982

Mr. Mark Parrington  
Administrative Offices  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA. 95814

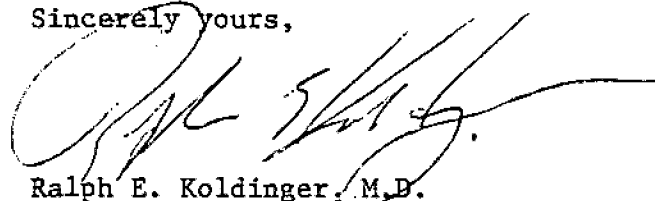
Dear Mr. Parrington:

I am writing to lend my wholehearted support to the Sutter Community Hospital effort to rebuild Sutter General Hospital and enlarge and remodel Sutter Memorial Hospital.

The specialty units at Sutter Memorial clearly produce a heavy demand for beds and, all too often, the "house is full" when we call to admit a very ill patient there. Sutter General Hospital is adequate but old, and the age of the building and its facilities are starting to interfere with the quality of patient care.

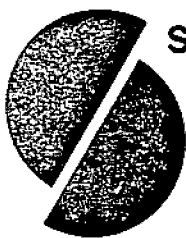
I think that our community and superior California will clearly benefit by Sutter's building project.

Sincerely yours,



Ralph E. Koldinger, M.D.  
Vice Chief, Department of  
Medicine

REK:map



# Sutter Community Hospitals

## LETTER IN SUPPORT OF CERTIFICATE OF NEED

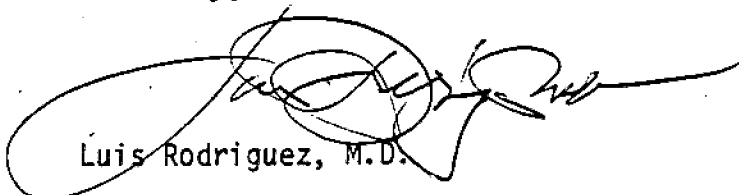
June 18, 1982

Orrin S. Cook, M.D.  
Vice President of Medical Affairs  
Sutter Community Hospitals  
Sacramento, California

Dear Dr. Cook:

I think that the project of replacing Sutter General Hospital and renovating Sutter Memorial Hospitals is in great need in this community. I have been in practice for about 2 years in this area, close to Sutter Hospital, and I can see that many of my patients are from this immediate vicinity or live very close by or have this area as their primary medical facility when they need some help. This includes Sutter General Hospital mainly, and the multiple offices of private physicians in the vicinity.

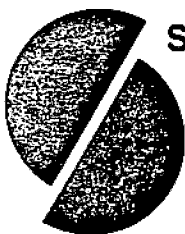
Sincerely,



Luis Rodriguez, M.D.

ke

☐ Sutter Community Hospitals  
2020 L Street, Suite D  
Sacramento, CA 95814  
☐ Sutter General Hospital  
2020 L Street  
Sacramento, CA 95814  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Health Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Neuroscience Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ of Northern California  
2020 L Street  
Sacramento, CA 95814  
☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95818  
☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
3350 Folsom Blvd.  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
4371 D Street  
Sacramento, CA 95819  
☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

## LETTER IN SUPPORT OF CERTIFICATE OF NEED

June 18, 1982

Orrin S. Cook, M.D.  
Vice President of Medical Affairs  
Sutter Community Hospitals  
Sacramento, California

Dear Doctor Cook:

I would like to go on record as strongly supporting the Sutter Community Hospital plans to replace Sutter General Hospital and extensively renovate Sutter Memorial Hospital.

Having practiced at the Sutter Hospitals since 1950, I have watched them develop. However, Sutter General Hospital, built in 1923, obviously cannot be kept functional much longer. Sutter Memorial has shifted its patient base and technology has so rapidly advanced, that while it is an excellent physical plant, the organization of the facility no longer fits its present mission. Therefore, it seems to me that there is no alternative to taking the course, which Sutter Community Hospitals has embarked upon, and I heartily endorse this endeavor.

Very truly yours,

*M. D. Shaffrath M.D.*

M. D. Shaffrath, M.D.

mk

☐ Sutter Community Hospitals  
2020 L Street, Suite D  
Sacramento, CA 95814

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816

☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Neuroscience Center  
of Northern California  
2820 L Street  
Sacramento, CA 95816

☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819

☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95819

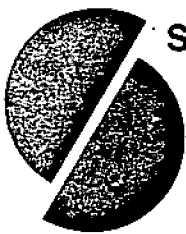
☐ Sutter Hospitals - Auxiliary  
52nd and F Streets  
Sacramento, CA 95819

☐ Medical Research Foundation  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819

☐ Central Billing Office  
3330 Folsom Blvd  
Sacramento, CA 95816

☐ Biomedical Engineering Center  
471 D Street  
Sacramento, CA 95819

☐ Sutter/VNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819



LETTER IN SUPPORT OF CERTIFICATE OF NEED

June 21, 1982

Mr. Patrick Hays  
President and Executive Director  
Sutter Community Hospitals  
Sacramento, California

Dear Mr. Hays:

As a doctor who has practiced at the Sutter Community Hospitals for approximately 28 years, I should like to add my name to the list of those requesting consideration for a certificate of need so that the new hospital can be constructed. Over the years, we have utilized the facilities, both at Sutter Memorial Hospital and at Sutter General Hospital. Those facilities at Sutter Memorial have been upgraded as time has gone by and this has fulfilled the needs in certain areas quite adequately. The facilities at Sutter General Hospital are needed primarily for orthopedic surgery, neurosurgery and neurodiagnostic work, as well as general and urological surgery. I would feel that a certificate of need to upgrade the entire Sutter General Hospital facility is urgently needed at this time and I would strongly recommend to those giving such certificate of need that they look favorably upon this request.

Sincerely yours,

Virgil Airola, M.D.

ko

☐ Sutter Community Hospitals  
2020 L Street, Suite D  
Sacramento, CA 95814

☐ Sutter General Hospital  
916/454-8867  
2230 L Street  
Sacramento, CA 95816

☐ Sutter Memorial Hospital  
916/454-2222  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Community  
Mental Health Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819

☐ Sutter Renal Dialysis Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819

☐ Neuroscience Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819

☐ of Northern California  
2020 L Street  
Sacramento, CA 95814

☐ The Perinatal Center  
916/454-2222  
52nd and F Streets  
Sacramento, CA 95819

☐ Radiation Oncology Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819

☐ Cardiology Diagnostic Center  
916/454-3333  
1219 28th Street  
Sacramento, CA 95818

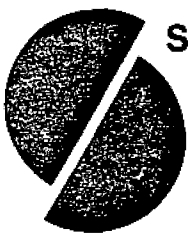
☐ Sutter Hospitals' Auxiliary  
916/454-2222  
52nd and F Streets  
Sacramento, CA 95819

☐ Medical Research Foundation  
916/454-2288  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819

☐ Central Billing Office  
3330 Folsom Blvd.  
Sacramento, CA 95816

☐ Biomedical Engineering Center  
4471 D Street  
Sacramento, CA 95819

☐ Sutter/VNA Hospice Care  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819



# Sutter Community Hospitals

## LETTER IN SUPPORT OF CERTIFICATE OF NEED

June 18, 1982

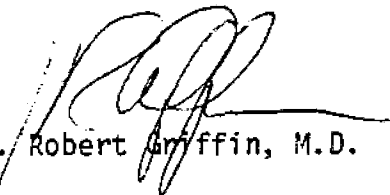
Orrin S. Cook, M.D.  
Vice President of Medical Affairs  
Sutter Community Hospitals  
Sacramento, California

Dear Doctor Cook:

I am writing to support the effort to replace Sutter General Hospital and renovate Sutter Memorial. The Sacramento community is very much in need of a new general hospital facility in the downtown area. The number of hospital beds relative to the need and demand has diminished appreciably in the last few years, resulting in frequent delays and difficulties in admitting patients to the hospital, periodically, throughout the year. In addition, the hospital facilities at Sutter General Hospital are inadequate to meet the needs of the community. Although the hospital staff is excellent, the physical facilities are very old and need replacement with newer, more modern and efficient hospital facilities.

I fully support the efforts of the Sutter Community Hospital staff to develop a new hospital for Sutter General and to renovate the Sutter Memorial Hospital. I hope that the community agencies involved with review and approval of this decision will see the need which physicians such as myself on the hospital staff have long perceived.

Sincerely,

  
J. Robert Griffin, M.D.  
tv

☐ Sutter Community Hospitals  
2030 L Street  
Sacramento, CA 95816  
☐ Sutter General Hospital  
916/454-6667  
2030 L Street  
Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
916/454-2222  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819  
☐ Neuroscience Center  
916/454-3333  
2030 L Street  
Sacramento, CA 95816  
☐ The Perinatal Center  
916/454-2222  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
916/454-3450  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95818  
☐ Sutter Hospitals' Auxiliary  
916/454-2222  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
3330 Polson Blvd.  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
4571 D Street  
Sacramento, CA 95819  
☐ SutterVNA Hospice Care  
916/454-3333  
52nd and F Streets  
Sacramento, CA 95819





# Sutter Community Hospitals

## LETTER IN SUPPORT OF CERTIFICATE OF NEED

June 18, 1982

Orrin S. Cook, M.D.  
Vice President of Medical Affairs  
Sutter Community Hospitals  
Sacramento, California

Dear Doctor Cook:

I want to throw my support to the endeavors of Sutter Community Hospitals to replace Sutter General and renovate Sutter Memorial Hospital and develop a new mental health center, which I believe is in need in this community.

I believe that a new Sutter General Hospital would be an asset to the town and would be to the benefit of the people of Sacramento.

I wholly endorse your efforts.

Sincerely,

Jose M. Abad, M.D.

tv

☐ Sutter Community Hospitals  
2020 L Street  
Sacramento, CA 95816  
☐ Sutter General Hospital  
2020 L Street  
Sacramento, CA 95816  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Community  
Mental Health Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Neuroscience Center  
of Northern California  
2020 L Street  
Sacramento, CA 95816  
☐ The Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
☐ Cardiology Diagnostic Center  
1219 28th Street  
Sacramento, CA 95819  
☐ Sutter Hospitals' Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
☐ Medical Research Foundation  
Sutter Hospitals  
52nd and F Streets  
Sacramento, CA 95819  
☐ Central Billing Office  
3330 Folsom Blvd.  
Sacramento, CA 95816  
☐ Biomedical Engineering Center  
4471 O Street  
Sacramento, CA 95819  
☐ SutterVNA Hospice Care  
52nd and F Streets  
Sacramento, CA 95819  
☐

June 25, 1982

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospital  
Sacramento, California


Dear Mr. Parrington:

We need a new building at Sutter General Hospital for the following reasons:

1. Most departments are just too small for all the new equipment and technology needed and required today.
2. In an effort to make room for more departments and functions the whole lay out of the hospital is very inefficient.
3. The nurses stations are so small that it is hard to function efficiently.
4. The patients rooms are too small and some are very drab due to the old design of building.
5. Patients, visitors and personnel all have to use the same elevators, very humiliating at times I'm sure for the patient.
6. When hard rains come, there are several places where the old building leaks.
7. The outside of the building is very antiquated looking and not very appealing to look at.

These are just a few reasons why I think it is important to build a new building, many more could be listed.

Sincerely,



Joan Johnson, HRA  
Medical Record Department  
Sutter General Hospital



# SACRAMENTO HEMATOLOGY-ONCOLOGY

MEDICAL GROUP, Inc.

3939 J STREET, SUITE 300 / SACRAMENTO, CALIFORNIA 95819 / (916) 739-8218

JOHN J. FISHER, M.D.  
BRUCE T. CHOSNEY, M.D.  
DAVID T. HARRISON, M.D.

June 9, 1982

Patrick G. Hays  
President & Chief Executive Officer  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, California 95814

Dear Mr. Hays:

As I'm sure you are well aware, the bed situation in the downtown Sacramento area has become increasingly tight over the past two years and there seems no respite in sight. There have been times in the recent past when there have been waiting lists at all three of the downtown hospitals which have been in double figures.

It has been my good fortune to have a quality hospital such as Sutter Hospitals at my disposal since I have come into practice in Sacramento, and I hope that I will be able to continue this relationship in the future.

It is apparent, however, that the facility at Sutter General has aged considerably and is clearly antiquated for its purposes and will require extensive renovation to become a state of the art hospital for the 80's for the patient population to be appropriately served. The x-ray facilities have fortunately been upgraded and the GE 8800 CT scanner has been a significant addition in that line. Unfortunately, this only covers a small aspect of the total problem. Moreover, the expansion of the hospital and its compartmentalization into subspecialty units and the modernization of the intensive care units is clearly the goal and need of the future. This is particularly important in light of the fact that the projections are that the population in the downtown Sacramento area will clearly grow, and it is also anticipated that Sutter Hospitals will become increasingly a tertiary referral hospital for the northern California area.

I certainly hope that the certificate of need will go through as it will be a significant boom to the health care of the Sacramento region in the 1980's and beyond.

DTH:de

Sincerely,

David T. Harrison, M.D.

RADIOLOGICAL ASSOCIATES OF SACRAMENTO MEDICAL GROUP, Inc.

MEDICUS BUILDING

3965 J STREET, SUITE 104

PHONE 432-7367

SACRAMENTO, CALIFORNIA 95819

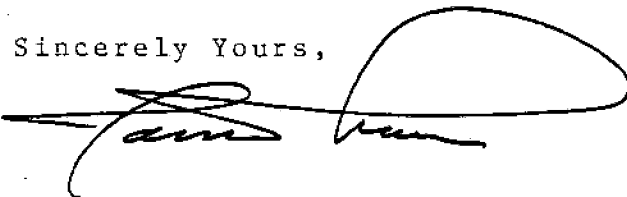
June 18, 1982

Mark Parrington,  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, California 95814

Dear Mr. Parrington:

I am writing to indicate my strong support for Sutters efforts to replace Sutter General Hospital and renovate Sutter Memorial Hospital and to develop a new mental health facility. I am proud of my association with Sutter Community Hospitals as a member of the medical staff and believe that Sutters plans for the future represent well considered efforts to meet the health care needs of Sacramento.

Sincerely Yours,

A handwritten signature in dark ink, appearing to read "James W. Laws", with a large, sweeping loop at the end.

James W. Laws, M.D.  
mr

4030 American River Drive  
Sacramento, California 95825  
June 17, 1982

Patrick G. Hays  
President and Chief Executive Officer  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, California 95814


Dear Mr. Hays:

As a physician who spends considerable time in occupational medicine, I am well acquainted with the need for improved facilities at the Sutter Community Hospitals.

Working at one of the larger manufacturing companies in Sacramento, I daily meet with people who request advice concerning themselves and their families regarding specialized treatments and available facilities. Many of these people have to wait for long periods to avail themselves of treatment in the maze at the Medical Center despite having health insurance through their employment.

I wish you every success in your attempts to improve Sutter's facilities which will benefit all the communities in the Sacramento area.

Very Sincerely,

A handwritten signature in dark ink, appearing to read 'A. P. Kenny', written in a cursive style.

A. P. Kenny, M.D.

stanley w. ruggles, m.d.  
patrick m. ryan, m.d.  
a professional corporation

300 university avenue, suite 100  
sacramento, california 95825  
phone 929-8564

June 18, 1982

Mr. Patrick Hayes  
President and Chief Executive  
Officer  
Sutter Community Hospitals  
2020 I Street  
Suite D  
Sacramento, Ca 95814

RE: SUTTER COMMUNITY HOSPITAL EXPANSION

Dear Mr. Hayes:

I would like to lend my support to your efforts to replace Sutter General Hospital and to refurbish and expand Sutter Memorial Hospital. I have been a member of the Medical Staff at Sutter Community Hospitals since 1969 and certainly recognize the need for these changes. I can be of any help to you in the future in this regard, please feel free to call on me.

Sincerely,



Stanley W. Ruggles, M.D.

SWR/lrs

MAURICE H. BISHARAT, M. D., INC.  
2534 NORTHROP AVENUE  
SACRAMENTO, CALIFORNIA 95825  
481-7222  
PSYCHIATRY

June 17, 82

This note is to indicate my feeling of support  
for the Sutter Community Hospitals plan to  
replace Sutter General and renovate  
Sutter Memorial hospitals and to build  
a Mental Health center.

Maurice H. Bisharat M.D.

TERESITA P. FUA, M.D.  
PEDIATRICIAN  
SOUTHGATE MEDICAL CENTER  
3811 FLORIN ROAD, SUITE 11  
SACRAMENTO, CALIFORNIA 95823  
(916) 393-9613

REC'D 3/17/82

MEDICAL STAFF  
OFFICE

March 16, 1982

Medical Staff Office  
Sutter General Hospital  
2820 L Street, Sacto., Ca.

Dear Doctor:

Since our population in Sacramento is increasing tremendously and I encountered problems of no beds available in Sutter Memorial Hospital both in ICU Pediatric and Ward, recently. I am looking forward for bed expansion and offer the best patient care.

Cordially,  
*Teresita P. Fua, M.D.*  
Teresita p. Fua, M.D.  
( Pediatric Staff)

TPF/pv



## UNIVERSITY OF CALIFORNIA, DAVIS

MEDICAL STAFF  
OFFICE

BERKELEY • DAVIS • IRVINE • LOS ANGELES • RIVERSIDE • SAN DIEGO • SAN FRANCISCO



SANTA BARBARA • SANTA CRUZ

DEPARTMENT OF UROLOGY  
SCHOOL OF MEDICINE  
4301 X STREET, SUITE 249  
SACRAMENTO, CALIFORNIA 95817  
(916) 453-2823

March 17, 1982

George Miller, Jr., M.D.  
Chief of Staff  
Medical Staff Office  
Sutter General Hospital  
2820 L Street  
Sacramento, California 95816

Dear Dr. Miller:

I certainly would like to add my support for the planned renovation of Sutter Memorial Hospital, the replacement of Sutter General Hospital, and the establishment of a new inpatient psychiatric facility. It has been clear to me, as a consultant, in my trips to both hospitals that Sutter General is in particularly dire need of updating. The increased surgical activity at Sutter Memorial, in part related to the present difficulties at the University Medical Center, certainly warrants the improvements planned. In my position at the Medical Center, with our planned joining with the Sutter staff in several areas of mutual surgical interest, I think it is highly appropriate that these timely renovations be carried out.

Sincerely,

A handwritten signature in cursive script, reading "John M. Palmer".

John M. Palmer, M.D.  
Professor of Urology

JMP:rw

**RECEIVED**

MAR 23 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

KENNETH R. T. TYSON, M. D.

CLIFFORD C. MARR, M. D.

PEDIATRIC GENERAL AND THORACIC SURGERY

5301 F STREET, SUITE 204  
SACRAMENTO, CALIFORNIA 95819

(916) 454-5823

March 17, 1982

REC'D 3/22/82

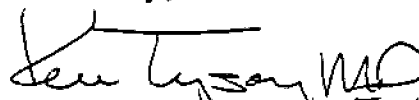
MEDICAL STAFF  
OFFICE

George Miller, Jr., M.D.  
Chief of Staff  
Sutter Community Hospital

Dear Doctor Miller:

I just want to let you know how much I, as a Pediatric Surgeon, appreciate the efforts of Sutter Community Hospitals to achieve adequate Pediatric Surgical support for the community. The very much needed renovation and reorientation of a large portion of Sutter Memorial Hospital towards that end will certainly help to bring surgical support of infants and children to the last quarter of the 20th century. I applaud the efforts and want you to know that we stand ready to help in any way appropriate to achieve those goals.

Sincerely,



Kenneth R.T. Tyson, M.D

KRTT:  
ar

RECEIVED

MAR 23 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS

JOHN R. TUCKER M.D.  
5000 P ST  
SACRAMENTO, CAL.  
95819

REC'D 3/22/82  
MEDICAL STAFF  
OFFICE

MEDICAL STAFF OFFICE  
SUTTER GENERAL HOSPITAL  
2820 L ST  
SACRAMENTO, CAL. 95816

DEAR SIR:

I AM WRITING THIS LETTER IN SUPPORT  
OF THE PLANNED RENOVATION AND REPLACEMENT  
OF SUTTER MEMORIAL AND GENERAL HOSPITALS.  
AS ONE OF THE FULL-TIME PRACTICING EMERGENCY  
PHYSICIANS FOR BOTH OF THESE FACILITIES, I  
AM ACUTELY AWARE OF THE NEED FOR IMPROVED  
FACILITIES TO HELP EXPEDITE EMERGENCY CARE  
AND IMPROVE PATIENT CARE. I FEEL THE  
PRESENT PLANS WOULD ACCOMPLISH THIS.

SINCERELY,

*John Tucker M.D.*

RECEIVED

MAR 23 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

UNIVERSITY OF CALIFORNIA

BERKELEY • DAVIS • IRVINE • LOS ANGELES • RIVERSIDE • SAN DIEGO • SAN FRANCISCO



SANTA BARBARA • SANTA CRUZ

Please reply to:  
DEPARTMENT OF ORTHOPAEDICS  
UCD PROFESSIONAL BUILDING  
4301 X STREET  
SACRAMENTO, CALIFORNIA 95817  
(AREA CODE 916) 453-2815

REC'D 3/24/82

March 23, 1982

MEDICAL STAFF  
OFFICE

Medical Staff Office  
Sutter General Hospital  
2820 L Street  
Sacramento, California 95816

To Whom It May Concern:

The Sutter Community Hospitals provide a significant portion of the health care to our community. They are respected as a provider of quality medical care. This will only continue if they are able to update their facilities as time dictates.

The Sutter Hospitals and other community resources must be structurally up-to-date to allow their medical staffs to work to the limits of their capabilities. The present facilities are barely adequate to allow this. In particular, the operating rooms at Sutter General are limiting by their size and number. Newer operative procedures require larger spaces for clean air control, more advanced equipment and monitoring.

Sincerely yours,

Daniel R. Benson, M.D.  
Associate Professor

DRB:ac

RECEIVED

MAR 24 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS

JOHN N. MILLER, JR., M.D., INC.  
ARTHUR McCausland, M.D., INC.

SUITE 118, PROFESSIONAL BUILDING  
5301 F STREET  
SACRAMENTO, CALIFORNIA 95819  
452-5089

REC'D

3/24/82  
MEDICAL STAFF  
OFFICE

March 19, 1982


James Poindexter, M.D.  
Medical Staff Office  
Sutter Community Hospital  
2820 L Street  
Sacramento, California 95816

Dear Jim:

This is a letter in support of the new obstetrical facility which is needed at Sutter Memorial Hospital. As we all know, the old labor and delivery areas are completely outdated as well as the post-partum recovery area. The patients are not getting proper care because of the antiquity of the facility.

I, therefore, strongly feel that we should go ahead with the new perinatal labor delivery and post-partum areas.

Sincerely yours,



Arthur McCausland, M.D.

AM:sm

RECEIVED

MAR 24 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS

KENNETH R. T. TYSON, M. D.

CLIFFORD C. MARR, M. D.

PEDIATRIC GENERAL AND THORACIC SURGERY  
5301 F STREET, SUITE 204  
SACRAMENTO, CALIFORNIA 95819  
(916) 454-5823

REC'D 3/26/82  
MEDICAL STAFF  
OFFICE

March 15, 1982

George E. Miller, Jr., M.D.  
Frederick N. Fischer, M.D.  
Medical Staff Office  
Sutter General Hospital  
2820 L Street  
Sacramento, California 95816

Dear Dr. Miller and Dr. Fischer:

I wholeheartedly support Sutter Community Hospitals in its plans for expansion in order to meet the medical needs of Sacramento and the surrounding area. It is rather unfortunate that we are being restricted by regulating bodies and agencies who have a rather short-sighted goal of restricting medical costs. I do not feel that the facilities for infants and children will be sufficient to meet the growth.

I will continue to enthusiastically support Sutter Community Hospitals in its effort to provide first-rate medical care to the community. Please feel free to contact me if there is anything further that I can do.

Sincerely,

*Cliff*

Clifford C. Marr, M.D.

CCM/ks

RECEIVED

MAR 29 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS

Harland M. Deos, M.D.

4651 NICKELS WAY

SACRAMENTO, CALIF. 95825

the time has come to have  
a facility to match the  
quality of the hospitals'  
Medical Care personnel.

Sutter Memorial Hospital  
also requires up-dating and  
re-structuring if it is to  
continue to meet the needs  
of the ever-growing populace.

Sincerely,

H Deos, MD

Harland M. Deos, M.D.  
4851 NICKELS WAY  
SACRAMENTO, CALIF. 95825

6-18-82

Sutter Community Hospitals  
2020 I St.  
Sacramento, Ca.  
Attn: Patrick Hays

In August of 1956 it was my  
privilege to become a member  
of the Staff of Sutter General  
Hospital. At that time the  
Hospital Building, having been  
built in the early 1920's,  
was a bit obsolete.

Despite year by year efforts  
at renovating and re-modeling  
it has remained obsolete.

Medical and Nursing care  
at Sutter Hospital has always  
been excellent and I think



Donald P. Hause, M.D., Inc.

A Medical Corporation

4250 H Street

Sacramento, California 95819

Telephone 452-7084

Plastic and Reconstructive Surgery

17 June 1982

Sutter Community Hospital

2020 - I Street

Sacramento, Ca 95814

Gentlemen,

Thank you for your  
continued forward planning  
for the Sutter Hospital.

Your plan for replacement  
of the old Sutter General  
with a new hospital is  
excellent.

I hope I may be still  
in practice to use it - if  
not maybe I will have to  
be a patient. Either way, please  
keep up the good work

Sincerely

D.P. Hause

RADIOLOGICAL ASSOCIATES OF SACRAMENTO MEDICAL GROUP, Inc.

2628 EL CAMINO AVENUE

TELEPHONE 483-2713

SACRAMENTO, CALIFORNIA 95821

June 18, 1982

Mr. Pat Hays  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA 95814


Dear Mr. Hays:

I would like to voice my support in the efforts to replace Sutter General Hospital and renovate Sutter Memorial Hospital.

Sutter Hospitals provide a whole series of comprehensive, sophisticated programs not available elsewhere, and not likely to be provided by any other institution.

It is unthinkable that they not be allowed to modernize their plant to keep pace with the new technologies.

Yours very truly,

  
George L. Alexander, M.D.

GLA/pa



DEPARTMENT OF SURGERY  
SCHOOL OF MEDICINE  
4301 X STREET  
SACRAMENTO, CALIFORNIA 95817  
TELEPHONE (916) 453-3528

June 21, 1982

Orrin Cook, M.D.  
Vice President for Medical Affairs  
Sutter Community Hospitals  
2820 L Street  
Sacramento, California 95716

Dear Dr. Cook:

Sutter Community Hospitals is a major force in the development of medical care in this region. This organization has carefully assessed its role in the community, the community needs, and put together a carefully detailed plan for meeting these needs. Sutter Community Hospitals clearly perceives that Sacramento must be a regional referral center for the entire region. Moreover, Sacramento's current and expected growth demands the foremost in medical facilities.

I believe the proposed plans, including the complete rebuilding of Sutter General Hospital, the renovation of Sutter Memorial Hospital and the development of the new Mental Health Center very clearly meet the above objectives. They will provide this community with facilities comparable to the other major metropolitan areas in this state and region. They will provide Northern California with the needed referral center. I fully support these plans and believe them to be absolutely essential to the well being of this community.

Sincerely yours,

A handwritten signature in cursive script, appearing to read "James E. Goodnight, Jr.", is written over a horizontal line.

James E. Goodnight, Jr., M.D.  
Assistant Professor  
Department of Surgery

JEG:1b

June 23, 1982

Dear Sirs,

I would like to voice my support today for the plans to replace Sutter General Hospital and also to renovate Sutter Memorial Hospital and to develop a new mental health center.

As a member of the medical staff at Sutter Community Hospitals it is obvious to me that in a growing community such as ours the need for these new and remodeled facilities must be met. We have a responsibility to grow and develop along with the needs of the people of our community.

Sincerely,  
Stephen P. Saffold, D.D.S.

NEUROLOGICAL CONSULTANTS MEDICAL GROUP, INC.

87 Scripps Drive, Suite 212 • Telephone 929-4282

Sacramento, California 95825

22 June 1982

*Electroencephalography  
Electroneuromyography*

*Robert N. Sheehy, M.D.  
David F. Dozier, Jr., M.D.  
Kurt P. Sligar, M.D.  
Richard P. Atkinson, M.D.  
William J. W. Au, M.D.*

Mr. Mark Parington  
2020 I Street  
Sacramento, CA 95816

Dear Mark:

This letter is in support of the efforts of Sutter Community Hospital in their filing of a certificate of need for expansion. Sutter General Hospital, in particular, plays a very important role in my care of patients. The facilities are obviously well on their way to becoming outdated and there is a woeful lack of space which interferes with patient care and patient comfort. It is critical for the well-being of the people of Sacramento that Sutter Community Hospitals be allowed to expand their facilities both at Sutter General and Sutter Memorial.

Sincerely yours,



Richard P. Atkinson, M. D.

RPA:jl

ogy  
WELL B. HANEY, M.D.

ology  
DENIS M. MCGINTY, M.D.

Obstetrics and Gynecology  
L. MORGAN BOYERS, M.D.

JAMES A. AFFLECK, M.D.

HAROLD E. RAY, M.D.

JOHN M. WHITELAW, M.D.

diatrics  
RICHARD B. FEIERTAG, M.D.

MARK A. DENTINGER, M.D.

phthalmology  
CHARLES BRADBROOK, M.D.

JOHN W. HALLISEY, M.D.

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ROLAND G. ANDERSON, M.D.

JOHN W. YOUNG, M.D.

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PAUL H. THOMAS, M.D.

EARL A. TRUMBLE, M.D.

EMMETT L. SMITH, M.D.

EARL V. GEAR, M.D.

JAMES A. FISCHER, M.D.

CARROLL W. CEDERBURG, M.D.

WARDON M. WONG, M.D.

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E. PATRICK CREEHAN, M.D.

amily Practice  
MONTE IKEMIRE, M.D.

JOHN S. AGNEW, M.D.

FRANK G. SCHIRO, M.D.

STANLEY W. LEFF, M.D.

ogy  
ER C. HEUBLEIN, M.D.

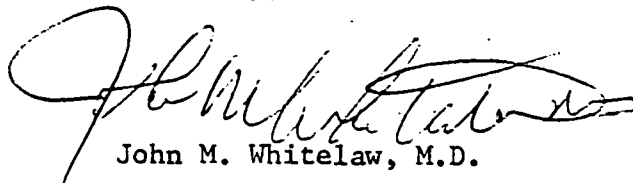
June 22, 1982

Board of Directors  
Sutter Community Hospitals  
2020 I Street  
Sacramento, California 95816

Dear Sirs:

As a member of the Department of Obstetrics and Gynecology, I have noted over the past several years the extreme crowding of patients in the maternity services. It is essential that we expand this facility, and I heartily support the plans for renovating Sutter Memorial Hospital.

Sincerely,



John M. Whitelaw, M.D.

JMW/mpf

NEUROLOGICAL CONSULTANTS MEDICAL GROUP, INC.  
87 Scripps Drive, Suite 212 • Telephone 929-4282  
Sacramento, California 95825

Bryant N. Sheehy, M.D.  
David F. Dozier, Jr., M.D.  
Kurt P. Sligar, M.D.  
Richard P. Atkinson, M.D.  
William J. W. Au, M.D.

17 June 1982

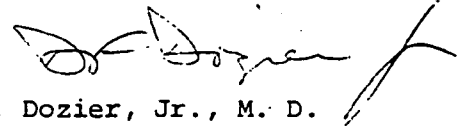
*Electroencephalography*  
*Electroneuromyography*

Mr. Pat Hays, Chief Administrative Officer  
Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816

Dear Mr. Hays:

I am writing to indicate my thorough support for the planned upgrading of the facilities of Sutter Community Hospital, including the replacement of the old Sutter General with a new one, and the renovation of Sutter Memorial Hospital. I have also been particularly interested in the development of the Sutter Mental Health Center, and have participated in the planning for the neurologic needs of the facility that is scheduled to be relocated at the present Park Sutter Convalescent Hospital location. I have served on the staff of Sutter Community Hospitals since October of 1969, and have been proud to be a member of a staff where highest quality patient care was the watchword, and I thoroughly endorse those plans for construction and renovation that will enable the continuance of that care.

Sincerely yours,



David F. Dozier, Jr., M. D.

DFDJr:jl

cc: Orrin Cook, M. D.  
Vice President for Medical Affairs  
Sutter General Hospital, 2820 L Street  
Sacramento, CA 95816

RECEIVED

JUN 23 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

RICHARD L. JOHNSON, M. D.

2500 CAPITOL AVENUE, SUITE 301

SACRAMENTO, CALIFORNIA 95816

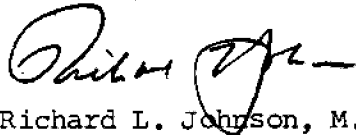
Mr. Pat Hays  
2020 I Street, Suite D  
Sacramento, CA 95814

Dear Mr. Hays:

As a long time senior member of the medical staff, former chief of medicine on two occasions and former chairman of the medical staff I wholeheartedly support Sutter Community Hospital's proposed building plans.

Since I try to admit most of my patients to Sutter General because of its close proximity to my office and because of its long standing tradition for superb care I feel the need for a continuation of the same type of hospital services in this area. Sutter General's facilities are outmoded. Replacement with early 21st century facilities is needed for Sutter Hospital to continue its high level of patient care and concern.

Sincerely,



Richard L. Johnson, M. D.

RLJ:crg



NEUROLOGICAL CONSULTANTS MEDICAL GROUP, INC.  
87 Scripps Drive, Suite 212 • Telephone 929-4282  
Sacramento, California 95825

17 June 1982

Electroencephalography  
Electroneuromyography

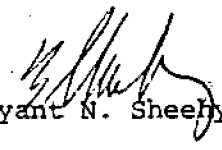
Bryant N. Sheehy, M.D.  
David F. Dozier, Jr., M.D.  
Kurt P. Sligar, M.D.  
Richard P. Atkinson, M.D.  
William J. W. Au, M.D.

Mr. Patrick Hays  
Sutter General Hospital  
2020 I Street  
Sacramento, CA 95814

Dear Mr. Hays:

I am writing you this letter to say I am in favor of the proposed project of replacing Sutter General Hospital. I am also in favor of renovating Sutter Memorial Hospital. However I must say I am still somewhat skeptical about moving the mental health center outside or away from an active hospital facility. I am writing this letter as requested by Dr. Orrin Cook.

Sincerely yours,

  
Bryant N. Sheehy, M. D.

BNS:jl

Sacramento Women's  
Health Care Medical  
Group, Inc.

June 22, 1982

obstetrics and  
gynecology

Mr. Patrick Hays,  
Sutter Hospitals  
Sacramento

Richard E.  
Lipon, MD.

Russell E.  
Niles, MD.

Peter T.  
Rogge, MD.

Dear Pat,

The problems with  
space on labor and  
delivery are becoming  
unbearable. We are  
delivering too many babies  
for these old facilities.  
My patients are tired  
of having to labor in the  
recovery room!

We need a new facility!!  
I'm all for the new plans

Sincerely,

R. E. Niles, M.D.

RUSSELL E. NILES M.D.

7600 Timberlake Way, Suite 1, Sacramento, CA 95823  
Sacramento: 393-0800  
Elk Grove: 682-3363

2828 Mills Park Drive, Suite J, Ranch Cordova, CA 95070  
Phone: 361-0501

DIPLOMATE AMERICAN BOARD OF SURGERY

SEN H. JONE, M.D.  
SOUTHGATE MEDICAL CENTER  
3811 FLORIN ROAD, SUITE 5  
SACRAMENTO, CALIFORNIA 95823  
TELEPHONE (916) 393-6727

June 18, 1982

Orrin Cook, M. D.  
Vice President for Medical Affairs  
Sutter Community Hospitals  
Sacramento, California

Dear Dr. Cook,

This note is to let you know that  
I give my support to Sutter Community Hospital  
for the plans to replace Sutter General Hospital,  
renovate Sutter Memorial Hospital and develop  
a new mental health center.

Sincerely yours,

*Sen H. Jone M.D.*  
Sen H. Jone, M.D.

RECEIVED

JUN 23 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS

GAING W. CHAN, M.D. AND  
GORDON T. MA, M.D., INC.  
PHYSICIANS AND SURGEONS  
1029 JEFFERSON BOULEVARD  
WEST SACRAMENTO, CALIFORNIA 95691-3391  
371-7734

June 23, 1982

Mr. Pat Hays  
2020 I Street  
Sacramento, CA 95814

Dear Mr. Hays:

We have been in medical practice for over twenty-five years in this community and are heavy users of the Sutter Community Hospitals.

Since the population has increased greatly and the advances of modern medical technologies likewise have expanded, the need for a new hospital and more space has become imperative.

We are in favor of the expansion plan of the Sutter Community Hospitals.

Sincerely,

  
Gaing W. Chan, M.D.

  
Gordon T. Ma, M.D.

GWC/ifs

SEVERON G. BUECHEL, M.D.  
A MEDICAL CORPORATION  
OBSTETRICS and GYNECOLOGY  
2277 FAIR OAKS BLVD., SUITE 355  
SACRAMENTO, CALIFORNIA 95825  
PHONE 927-3178

6-21-82

Dear Pat —

I strongly encourage  
the building program to  
supply more adequate  
facilities for Sutter  
Hospitals — especially  
in the Obs Dept. and  
encourage the implement-  
ation of these plans.

SGB —

*From the Desk of*

TELEPHONE 486-2674

LEON E. WESNER, M.D., MEDICAL CORPORATION  
DIPLOMATE A.B.F.P.  
1832 AVONDALE AVENUE, SUITE #2  
SACRAMENTO, CALIF. 95825

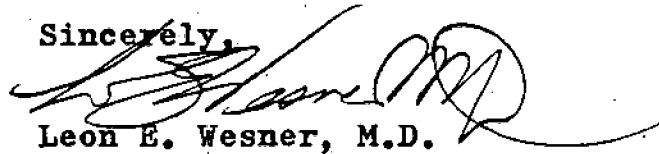
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6-21-82

Re: Sutter Community Hospitals  
To Whom it may concern:

I fully support the purposed expansion of Sutter Memorial and the rebuilding of Sutter General. There have been times in the past that I have had to wait 24 to 48 hours to admit patients that I felt needed hospitalization. In the coming years I think that this need will be even greater.

Sincerely,



Leon E. Wesner, M.D.

ARD A. SMELOFF, M. D.  
RGE E. MILLER, JR., M. D.  
B. KELLY, JR., M. D.  
REST L. JUNOD, M. D.  
NETH A. ROSS, M. D.  
PE G. SHANKAR, M. D.  
PLEY J. HARLAN, M. D.

DIPLOMATES OF THE AMERICAN  
BOARD OF THORACIC SURGERY

SMELOFF, MILLER, KELLY, JUNOD AND ROSS, M. D.'S, INC.  
CARDIAC, THORACIC AND VASCULAR SURGERY  
5301 F STREET, SUITE 312  
SACRAMENTO, CALIFORNIA 95819  
(916) 452-8291

June 22, 1982

Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

Attn: Mark Parrington

To Whom It May Concern:

I strongly support the certificate of need to be filed for Sutter Community Hospitals. During the past eight years I have practiced in a hospital which has met many patient needs in the absence of adequate critical care space while the technology and nursing care have been superior. I believe there is a definite urgent need for new physical plants for Sutter Memorial and Sutter General. In addition there is a need for a mental health center which supports current and future practice needs.

New facilities in each of these three areas will allow Sutter Community Hospitals to provide the community with improved comprehensive care over the next several decades. The patients of tomorrow are in need of the new and remodeled facilities requested.

Very truly yours,

*Forrest L. Junod, MD*  
Forrest L. Junod, M.D.

DAN O. KILROY, M.D.  
A PROFESSIONAL CORPORATION  
3300 THIRD AVENUE  
SACRAMENTO, CALIFORNIA 95817

431-2816

JUNE 22, 1982

SUTTER COMMUNITY HOSPITALS  
2820 L STREET  
SACRAMENTO, CALIFORNIA 95816

ATTN: ORRIN COOK, M.D., VICE PRESIDENT FOR MEDICAL AFFAIRS.

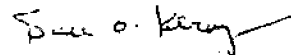
It has been brought to my attention that Sutter Community Hospitals plan on replacing Sutter General Hospital and on renovation Sutter Memorial Hospital and to add the development of a new mental health care facility.

I wish to commend Sutter Community Hospitals for this proposed action and to strongly add my endorsement as to the community necessity for these additional health facilities.

California and especially Sacramento are increasing their population at a very rapid rate and if the health care facilities do not anticipate this population increase they will be judged in the near future for being unable to take care of the medical needs of the greater Sacramento area.

I therefore again strongly support the above noted plan.

Yours truly,



Dan O. Kilroy, M.D.

DOK:alm



WILLIAM R. MURPHY, M.D.  
6980 WESTMORELAND WAY  
SACRAMENTO, CA 95831

June 22, 1982

To Whom it may Concern:

I have been a staff member of Luther Community Hospital for 4 years and have served on a number of staff committees, as well as serving as chief of staff.

I fully support the proposed new construction and remodeling projects, believing that they are necessary in order to continue to serve the needs of the area according to the high standards that Luther has provided since its founding.

Very truly yours  
William R. Murphy, M.D.

RECEIVED

JUN 24 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS

June 21, 1982

Mark Parrington  
Corporate Planning  
Sutter Community Hospitals  
2820 L Street  
Sacramento, CA 95816

Dear Mr. Parrington:

I know that many of the Sutter Medical Staff have spoken to you or written in support of the plans to replace Sutter General Hospital. These men all have concerns in regard to their particular specialty. I have been practicing medicine inside the walls of Sutter General Hospital for 32 years. It has always rather amazed me that we have always maintained a state-of-the-art equipment and methodology, usually leading the community despite the severe limitations on space. This is not only true for Nuclear Medicine but also for the other in-house based medical services.

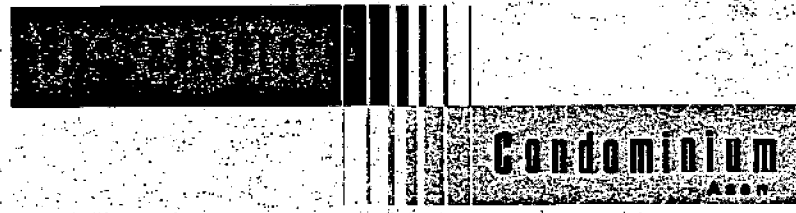
In order to stay abreast with the times, this department has over the past several years had to expand into a room on the sixth floor, on the first floor, and in the old tavern, yet our department is on the seventh floor. The space limitations have caused inefficiencies too numerous to mention. The plans for the new Sutter General will give this department, as I am sure it will also give the other departments as well, the space to improve all of the things that go into patient care.

Sincerely,



Richard C. Ripple, M.D.  
Nuclear Medicine Department

RCR:rp



P.O. Box 160246

Sacramento

Ca. 95816

17 June 82

Mr. Patrick Hays  
Sutter Community Hospitals  
P.O. Box 160727  
Sacramento  
Ca. 95816

Dear Mr. Hays:

The replacement of Sutter General Hospital and renovation of Sutter Memorial Hospital is needed and desirable. When I started practicing Family Medicine in Sacramento 35 years ago they were remodeling Sutter General — and they have been continuously patching and fixing and modernizing it ever since. In spite of this, it's age is obvious.

In the thirty five years, there has been a noticeable improvement in what we can do every ten years, a step forward. Replacement of Sutter General and renovation of Sutter Memorial is needed to continue that progress.

Very truly yours,

*Raymond E. Porter M.D.*

Raymond E. Porter, M.D.  
Executive Director  
Sacramento Area Condominium Assn  
Executive Director  
California Condominium Council  
Editor, Concepts Condominium



# SACRAMENTO HEMATOLOGY-ONCOLOGY

MEDICAL GROUP, Inc.

3839 J STREET, SUITE 300 / SACRAMENTO, CALIFORNIA 95819 / (916) 739-8216

JOHN J. FISHER, M.D.  
BRUCE T. CHOSNEY, M.D.  
DAVID T. HARRISON, M.D.

June 18, 1982

Patrick G. Hays  
President & Chief Executive Officer  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, California 95814

Dear Mr. Hays:

I want to express to you the administration of Sutter Community Hospitals, my wholehearted support for the plans to replace Sutter General Hospital, renovate Sutter Memorial Hospital, and develop a new mental health facility. These changes are long past due. As one who has been a member of Sutter Community Hospitals for eleven years, it is acknowledged that the Sutter Community Hospitals are second to none in the state. For Sutter to remain in its pre-eminent position as a leader in the delivery of health care, I feel that we should continue to modernize, obtain up-to-date equipment, and do whatever is necessary to provide the fine support and care that the community of Sacramento has enjoyed for many years.

I plan to continue practicing in Sacramento for decades, hope to continue to be active at Sutter Community Hospitals, and continue to be involved with the ever changing and improving care that Sutter is able to provide.

I wholeheartedly support your plans to build a new Sutter General Hospital, renovate Sutter Memorial Hospital and add a new mental Health facility.

JJF:de

Yours truly,

  
John J. Fisher, M.D.

B. J. SIEBENTHAL, M.D.

June 3, 1982

Mr Patrick G. Hays  
President and Chief Executive Officer  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, CA

Dear Mr Hays:

This letter is being written for two very important reasons. The first and the one which prompts the letter is to express to you how much we, Mrs Siebenthal and I, appreciated the excellent thoughtful care which she received recently when she was hospitalized in Sutter General for a total knee replacement.

It was evident to us that the floor personnel were carrying out their duties in a caring and enthusiastic manner which contributed greatly to her good result as well as to her comfort. The food was excellent and well served. Everyone she came in contact with was kind and thoughtful, and we would like to express our thanks to all of them.

The other purpose of my letter is to let you and others know how obvious the need for modernization of the hospital facilities is to the patient and her family. The modern and up-to-date type of orthopedic bed and other essential equipment would barely fit in the small room. The very small but spotlessly clean toilet and shower shared with the adjacent room required one step up to enter and was most difficult to use post-operatively.

My long very close association with the Sutter Hospitals as a staff member and trustee makes me well aware of the successful effort and struggle to keep these hospitals up-to-date which was carried out over the past many years. However it is now apparent that major replacement modernization is necessary for Sutter Hospitals to be able to accomm-

odate the new concepts and practices in  
medicine and hospital care.

I see Sutter's "Plan For The 1980s" as  
being the answer for this need.

Sincerely,

  
B. J. Siebenthal, M.D.



DERMATOLOGY

WM F B HARDING, M.D.  
LAWRENCE J. BASS, M.D.  
A PROFESSIONAL CORPORATION  
MICHAEL A. KLASS, M.D.  
A PROFESSIONAL CORPORATION

MEDICAL STAFF  
OFFICE

5301 F STREET, SUITE 100  
SACRAMENTO, CA 95805  
TELEPHONE 487-0581


March 17, 1982

George Miller, Jr., M.D.  
Chief of Staff  
Sutter Community Hospitals  
2020 F Street, Suite D  
Sacramento, California 95814

Dear Dr. Miller:

I am writing this letter in order to lend my full support to the administration and medical staff of Sutter Community Hospitals as they strive to implement the "plan for the 80's". These plans include, among other things, the complete re-placement of Sutter General Hospital, the renovation of Sutter Memorial Hospital, and the establishment of a new in-patient psychiatric facility. These projects have been badly needed for some time and--when completed--will yield immense benefit to the people of the community of Sacramento.

Please be assured that you have the heartfelt support of all of your loyal medical staff members who wish you Godspeed in your endeavors.

Sincerely yours,  
  
Lawrence J. Bass, M.D.

LJB:sm

RECEIVED

MAR 19 1982

CORPORATE PLANNING  
SUTTER COMMUNIT/HOSPS.

*Morris K. Pleasant, M.D.*

*Adult and Child Psychiatry  
Suite 308 - Medical Arts Building  
2720 Capitol Avenue  
Sacramento, California 95816*

*Telephone (916) 443-8101*

June 23, 1982

Mr. Mark Parrington  
Director, Corporate Planning  
2020 I Street  
Sacramento, California 95814

Dear Mr. Parrington:

This letter is being written in support of the critical need for expansion of services and space for the Sutter Community Hospitals. I have been affiliated with Sutter Community Hospitals since 1977, as a member of the Psychiatric Department. I have been pleased with the excellent services which the Sutter staff has delivered over the years. However, Community needs do change and at this time, it is evident that the community does need an expansion of services, both in the medical and mental health fields. The proposals for expansion are timely, necessary and are accurately assessing community needs. I heartily support the proposed certificate of need, as proposed.

Sincerely yours,

*Morris K. Pleasant, M.D.*

Morris K. Pleasant, M.D.



ROBERT H. JUZEK, M. D., INC.  
LEONARD E. CRAWFORD, JR., M. D., INC.  
ST. LUKE'S MEDICAL BUILDING  
2600 CAPITOL AVENUE  
SACRAMENTO, CALIFORNIA 95816  
441-6210

REC'D 3/18/82

MEDICAL STAFF  
OFFICE

March 16, 1982

Medical Staff Office  
Sutter General Office  
2820 L Street  
Sacramento, Ca. 95816

Dear Sirs:

I would like to express my total support for the certificate of need which has been filed for the renovation of Sutter Memorial Hospital the replacement of Sutter General Hospital and the establishment of a new in patient psychiatric facility. As a physician who practices in the part of Sacramento served by both of these hospitals I think these changes are long overdue and should result in better patient care ultimately.

Sincerely,

*Leonard Crawford Jr.*  
Leonard E. Crawford Jr. M.D.

LEC/gv

RECEIVED

MAR 19 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITAL

ALAN VANDO, Ph.D.  
CLINICAL PSYCHOLOGIST  
THE MCKINLEY PARK MEDICAL BUILDING  
616 ALHAMBRA BOULEVARD - SUITE 4  
SACRAMENTO, CALIFORNIA 95816  
443-2754

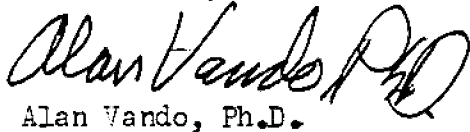
Mark Farrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street - Suite D  
Sacramento, California 95811

8 September 1981

Dear Mr. Farrington:

In recognition of the quality health care offered to the community by Sutter Community Hospitals I wish to support the Hospitals' plan to rebuild Sutter General Hospital and to remodel/expand Sutter Memorial Hospital.

Yours truly,

  
Alan Vando, Ph.D.

RECEIVED

SEP 09 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

# DIAGNOSTIC PATHOLOGY

MEDICAL GROUP, INC.

2420 J STREET • SACRAMENTO, CALIFORNIA 95816

PHONE (916) 446-0424

JOSEPH H. MASTERS, M.D.  
J. A. ROONEY, JR., M.D.  
J. GLASSY, M.D.  
H. M. PAWLOWSKI, M.D.  
ARTHUR N. WINTERLING, M.D.  
RICHARD K. WERTZ, M.D.  
CHARLES N. GAMBLE, M.D.  
ROBERT P. WIENER, M.D.

MARSHALL G. BARNES, M.D.  
JOHN C. LEE, M.D.  
WARREN C. UNTERHOLZNER, M.D.  
GERALD E. SIMON, M.D.  
ANTHONY J. MATHIOS, M.D.  
JAMES O. TROWBRIDGE, M.D.  
SURL L. NIELSEN, M.D.  
GARY A. STUART, M.D.  
ROBERT E. GASBER, M.D.

November 26, 1981

Mr. Patrick G. Hays  
President and Chief Executive Officer  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA 95814

Dear Pat:

I understand that after many months of planning, Sutter Community Hospitals is finally ready to apply for certificates of need to build a new Sutter General Hospital and improve Sutter Memorial Hospital. You have my complete support both as a health care consumer and provider!

My wife and I recently had a son born at Sutter Memorial. All of your fine staff did a wonderful job caring for my wife and child, but it was clear that they were hampered by deficiencies in the structure of the facility. I have the privilege of practicing at both of the Sutter Hospitals, and I see the same thing daily in my work. Your dedicated employees work hard to overcome the problems caused by an outdated physical plant and do an outstanding job of it. However, the people of Sacramento want to maintain the high standard of care provided at Sutter Community Hospitals. To do so, it is essential that the Sutter facilities be modernized now. It is going to take years to build the new structures that are so badly needed today. I hope that our health planning officials will at least expedite the approval of your certificates of need so that you may proceed rapidly with the necessary work.

If I can assist you in any way, please let me know.

Sincerely,



Stephen N. Bauer, MD

mls

cc: Mr. Barry Connoley  
Mr. Charles Van Sluyter

RECEIVED

DEC 01 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

GLENN W. OWENS, M.D., INC.

OPHTHALMOLOGY  
COUNTRY CLUB MEDICAL CENTER  
2322 BUTANO DRIVE, SUITE 209  
SACRAMENTO, CALIFORNIA 95825

REC'D 3-19-82

MEDICAL STAFF  
OFFICE

March 16, 1982

Paul B. Kelly, Jr. M.D.  
Chief Department of Surgery  
Medical Staff Office  
Sutter General Hospital  
2820 L Street  
Sacramento, California 95816

Dear Dr. Kelly:

I have used Sutter Hospital for some of my surgery now for seven years. I plan to continuing using Sutter Hospital for some of my ophthalmic surgery. I certainly feel that the ophthalmology rooms could stand to be updated.

If there is any other information I can give you concerning this, I would be more than happy to speak with you.

Sincerely,

*Glenn W. Owens M.D.*  
(m. H.)  
Glenn W. Owens, M.D.

GWO:mh  
Dictated but not read

RECEIVED

MAR 19 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS

JEAN W. BABCOCK, M.D., F.A.A.F.P.

PHYSICIAN AND SURGEON

1067 MARSHALL WAY - (916) 622-3708

PLACERVILLE, CALIFORNIA

95667

1982 3/18/82

MEDICAL STAFF  
OFFICE

March 16, 1982

TO WHOM IT MAY CONCERN:

The renovation of Sutter Memorial Hospital, replacement of Sutter General Hospital and the establishment of a new inpatient psychiatric facility are all very much needed projects. The growth of the community and the age of the present facilities make changes really mandatory. Though my practice is in a fringe area for the Sutter Hospitals their facilities are extremely important for many of our more complicated cases. The Sutter Hospitals are important to more than Sacramento and immediate environs.

Sincerely yours,

*Jean W. Babcock*

JEAN W. BABCOCK, M. D.

JWB:pc

RECEIVED

MAR 19 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

HARMON R. MICHELSON, M.D.  
PROFESSIONAL CORPORATION  
RIO DEL ORO MEDICAL BUILDING  
95 SCRIPPS DRIVE, SUITE 201  
SACRAMENTO, CALIFORNIA 95825  
TELEPHONE (916) 920-0833

REC'D

3/18/82  
MEDICAL STAFF  
OFFICE

March 15, 1982

Medical Staff Office  
Sutter General Hospital  
2820 L Street  
Sacramento, Ca. 95816

RE: Sutter Community Hospitals' Certificate of Need Applications  
To Whom It May Concern:

I wish to add my vote to those of others who are advocating approval of Sutter Community Hospitals' Certificate of Need.

The Hospital excels in many spheres. However, I am most aware of the Department of Obstetrics and Gynecology. The current *Obstetrical* unit, in spite of crowding in an over-burdened and ancient physical plant, has managed to provide Sacramento with one of the finest units between San Francisco and Salt Lake City and Los Angeles and Portland. This unit provides a resource which is available no where else in the greater Sacramento area, and it is unlikely that it could be duplicated in any other setting other than Sutter Hospital. If the service is to continue and thrive in Sacramento, it must be given adequate space and improvements for it to function.

Sincerely yours,



HARMON MICHELSON, M.D.

HM:vj

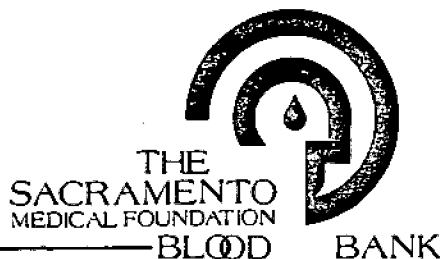
RECEIVED

MAR 19 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

REC'D 3/18/82

MEDICAL STAFF  
OFFICE



March 16, 1982

George Miller, Jr, MD  
Chief of Staff  
Sutter Community Hospitals  
Medical Staff Office  
2820 L Street  
Sacramento, California 95816

Dear Doctor Miller:

I am writing this letter in support of the proposed renovation of Sutter Memorial Hospital, replacement of Sutter General Hospital and the establishment of a new in-patient psychiatric facility.

The Sutter Community Hospitals represent the largest referral center in the Sacramento valley. A truly comprehensive medical facility, Sutter Community Hospital is and continues to remain an important center for cardiovascular surgery, patients needing treatment of cancer, stroke and other neurologic disorders, as well as offering psychiatric services, a large maternity service and general medical and surgical services. The proposed changes are vitaly needed to upgrade the physical plant as well as plan for the future.

The proposed changes have been amply discussed in medical staff meetings. Action is now needed to translate Sutter's commitment for the future into a reality. As a member of the medical staff I wholeheartedly approve and endorse the construction and renovation plans as outlined above.

Sincerely,

*V. Caggiano*  
Vincent Caggiano, MD  
Scientific Director

VC:dt 69-82

RECEIVED

MAR 19 1982

FRANKLIN K. YEE, M.D., F.A.C.S.

DIPLOMATE AMERICAN BOARD OF SURGERY

3939 J STREET, SUITE 320

SACRAMENTO, CALIFORNIA 95819

June 22, 1982

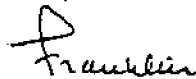
Mr. Patrick Hays  
Administrator, Chief Executive Officer  
Sutter Community Hospitals  
2020 I Street  
Sacramento, CA

Dear Pat,

Sutter Community Hospitals has had a long and distinguished role as one of the leading medical institutions in the Sacramento Valley this past century; and will continue its pre-eminence in patient care, utilization of the newest technology, and medical education over the succeeding generations. To accomplish this continued growth and development, Sutter Hospitals plan for the next decade needs the support of the entire community.

As a native Sacramentan, and a physician on the medical staff, I enthusiastically support the expansion program of the Sutter Community Hospital.

Yours truly,



Franklin K. Yee, M.D.

FKY/cb

cc: Orrin Cook  
George Miller, M.D.



C. RICHARD SHANNON, M. D.  
EYE PHYSICIAN AND SURGEON  
5301 F STREET, SUITE 222  
SACRAMENTO, CALIFORNIA 95819  
TELEPHONE (916) 457-5749

REC'D 3/22/82  
MEDICAL STAFF  
OFFICE

3-19-82

Dear Mrs. Miller & Kelly -

I wish to express my opinion  
that new and remodeled facilities  
of the Sutter Community Hospitals  
are definitely needed in the  
Sacramento community.

Sincerely

CR Shannon MD



# Sutter Community Hospitals

NOV 3/26/82

MEDICAL STAFF  
OFFICE

March 25, 1982

George Miller, Jr., M.D.  
Chief of Staff  
Sutter Community Hospitals  
2820 L Street  
Sacramento, California 95816

Dear George:


As a member of the Medical Staff of Sutter Community Hospitals for nearly 20 years, and Chairman of the Department of Radiology for nearly four years, I can state unequivocally, that I am enthusiastically in support of the plans for replacement of Sutter General Hospital with a new facility, and remodeling of the facilities of Sutter Memorial Hospital.

The architectural arrangement of the Radiology Department at Sutter General is inefficient in the utilization of personnel, equipment and space. A properly designed department could provide approximately one-half again as much service as the current design. There also are virtually no facilities for waiting room, office space, film storage, and other support activities. This is an intolerable situation in the modern practice of radiology.

The architectural design at Sutter Memorial is even more inefficient and outright hazardous with a major hospital corridor running right through the middle of the department. This is markedly detrimental to patient privacy as well as safety. There is a totally inadequate amount of space for the increasing number of cardiac catheterization procedures, and it will be difficult to implement new modalities such as transluminal angioplasty and thrombokinase infusion therapy. Ultrasound is located in the basement of the hospital, at a distance from the supervising radiologist, and placing patients in an undesirable area of the hospital, both from esthetic purposes as well as safety considerations. The lack of space at Sutter Memorial is already resulting in decreased morale among the personnel.

☐ Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816  
916-454-2222  
☐ Sutter Memorial Hospital  
52nd and F Streets  
Sacramento, CA 95819  
916-454-3333  
☐ Sutter Community  
52nd and F Streets  
Sacramento, CA 95819  
916-454-3333  
☐ Sutter Renal Dialysis Center  
52nd and F Streets  
Sacramento, CA 95819  
916-454-3333  
☐ Sutter Cardio-Pulmonary  
Diagnostic Center  
52nd and F Streets  
Sacramento, CA 95819  
916-454-3333  
☐ Sutter Perinatal Center  
52nd and F Streets  
Sacramento, CA 95819  
916-454-3333  
☐ Sutter Radiation Oncology Center  
52nd and F Streets  
Sacramento, CA 95819  
916-454-3333  
☐ Sutter Cardiology Center  
1219 28th Street  
Sacramento, CA 95816  
916-454-2222  
☐ Sutter Hospitals: Auxiliary  
52nd and F Streets  
Sacramento, CA 95819  
916-454-2222  
☐ Sutter Medical Research Foundation  
52nd and F Streets  
Sacramento, CA 95819  
916-454-2222  
☐ Sutter Medical Billing and Collection  
52nd and F Streets  
Sacramento, CA 95819  
916-454-3333  
☐ Sutter Hospice Care Program  
52nd and F Streets  
Sacramento, CA 95819  
916-454-3333

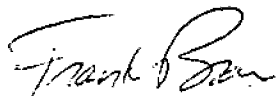
RECEIVED  
MAR 29 1982  
CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS



The plans for replacement of Sutter General Hospital will rely upon modern architectural design which will emphasize improved function in the use of space. It will also decrease costs from maintenance of an old building and improve the environmental care of patients. At Sutter Memorial Hospital, this will be more a matter of rearranging space to achieve efficiency and safety except for the area of the maternity hospital which must be relocated for reasons of safety.

In closing, I would like to comment that I hope responsible bodies will allocate new numbers of beds that appear to be necessary in the community to those hospitals who have a proven track record of quality medical care. I hope these will not simply be destined for hospitals who are solely interested in commercial success and will siphon off higher paying patients, instead of delegating these beds to institutions who are committed to the overall welfare of the community.

Sincerely yours,



Frank A. Brown, M.D.

dt

Herbert S. Burden, M.D.  
6646 Thirteenth Street  
Sacramento, California 95831

September 15, 1981

Mark Parrington,  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street Suite D  
Sacramento, CA 95814

Dear Mr. Parrington,

I have had the privilege of being closely associated with Sutter Community Hospitals since 1924. I was an active member of the medical staff from 1924 to 1968 when I retired from active practice. I had the privilege of being closely associated with the administration of Sutter Hospitals during this time and so am well aware of the needs to keep Sutter operating in accordance with the guiding principles that have always been paramount in its operation -- to furnish the best of hospital facilities for the care and comfort of the patient, a workshop where the staff would have the best in available facilities to give their patients the best of medical care and to do this at the lowest possible cost to the patient. To accomplish this goal it will be essential that improvements be made constantly in building and equipment.

Sutter has been a leader in its field over the years that I have known her. It is paramount that this policy be continued.

I wish you success in your effort which is essential to keep Sacramento the Medical Center of Northern California and for Sutter to continue to take a leading part in this service to our community,

Sincerely yours,

  
Herbert S. Burden, M.D.

RECEIVED  
SEP 18 1981

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

✓-2  
10-27-81

October 12, 1981

Mark Parrington  
Director of Corporate Planning  
Sutter Community Hospitals  
2020 I Street Suite D  
Sacramento, California 95815

Dear Mr. Parrington:

As an employee of Sutter General Hospital, I feel that there are many reasons for a new hospital. Our surgery rooms are very small and the working and storage areas are very inadequate, which causes many safety hazards to patients and personnel.

If we hope to keep health care of patients at the highest level possible and progress ahead we need a new and larger facility to do it in.

Sincerely,

*Letty E. Poreo, M.D.*

SACRAMENTO EAR, NOSE AND THROAT SURGICAL AND MEDICAL GROUP, INC.

G. OBREGON, M. D., F. A. C. S.

GARY L. THOMAS, M. D., M. S., F. A. C. S.

ERNEST E. JOHNSON, M. D., M. S., F. A. C. S.

WALTER E. ARUTE, M. D., F. A. C. S.

5301 F STREET

SACRAMENTO, CALIFORNIA 95819

452-3171

EAR, NOSE AND THROAT  
FACIAL PLASTIC SURGERY  
ALLERGY OF EAR, NOSE, THROAT

JOYCE FOGELBERG, B. A., M. A.  
SANDRA KREEGER, B. A., M. A.  
AUDIOLOGY, CLINICAL AUDIOLOGISTS

January 13, 1982


Sutter Community Hospitals  
c/o Mark Harrington, Director of Corporate Planning  
2020 Eye Street, Suite D  
Sacramento, California 95814

Dear Sirs:

The Otolaryngology Department at Sutter Hospitals  
is fully supportive of the new building project to be  
started in the 1980's.

We congratulate your far sightedness which has been  
long over due and look forward to the completion of your  
excellent future planning.

Yours very truly,



Ernest E. Johnson, M. D.  
Chairman, Dept. of Otolaryngology  
Sutter Community Hospitals

EEJ:fm

LELAND F. SPALDING, M.D., INC.  
ORTHOPAEDIC SURGERY  
PROFESSIONAL BUILDING 5301 F STREET  
SACRAMENTO, CALIFORNIA 95819  
PHONE 457-6591

REC'D

3/18/82  
MEDICAL STAFF  
OFFICE

March 17, 1982

To Whom It May Concern:

I've been practicing orthopedic surgery in Sacramento for 24 years and throughout this time I have used all of the Sacramento medical facilities. A goodly portion of my practice has involved admitting and operating on patients at both the Sutter General and to a lesser extent the Sutter Memorial facility.

Over the years I have put up with the antiquated facility at Sutter General Hospital to which orthopedic surgery is restricted. Initially we were working in that hospital without air-conditioning in the operating rooms. Then in the early 1960's over an extended period of time air-conditioning was added. This as I recall took about 2 years to accomplish during which time the hospital was filled with the noise of jack hammers and dust. It must have been horrendous to have been a patient during that remodeling procedure.

Since that time other remodeling has taken place most recently for the addition of external fire escapes.

But you can't make a silk purse out of a sow's ear. Sutter General Hospital should have been dynamited 25 years ago and reconstructed at that time.

About 6 weeks ago I had the occasion to be an in-patient at Sutter General Hospital for disc surgery and I can attest to the fact that the Sutter Hospital facility is terribly antiquated. The nursing staff is great but the facility is like Folsom Prison.

Sutter has to be used because there are not enough beds in Sacramento for proper medical care without this facility. But the people of Sacramento I think deserve a better facility, one which is commensurate with the status of the professional and administrative staff at the Sutter Community Hospital.

Sincerely,



Leland F. Spalding, M.D.

LFS:bp

RECEIVED

MAR 19 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS



DEPARTMENT OF SURGERY  
SCHOOL OF MEDICINE  
4301 X STREET  
SACRAMENTO, CALIFORNIA 95817  
TELEPHONE (916) 453-3528

March 16, 1982

George Miller, Jr., M.D.  
Chief of Staff  
Sutter Community Hospital  
2020 I Street  
Sacramento, CA 95814

Dear Dr. Miller:

This is in answer to your letter regarding the need for a new Sutter General Hospital. I have no question that the construction of a new modern facility is badly needed. Sutter General plays an important role in the delivery of health care to the downtown area of Sacramento and also because of its special programs to the community of Sacramento and Northern California in general.

The present facilities are inefficient and entirely inadequate for a modern hospital. Patient corridors are crowded and unsafe, delivery systems inefficient and critical care units badly in need of design. As the facility exists, it is extremely wasteful of manpower which is the major part of the cost in hospital operations.

I support the development of a new Sutter facility without reservation.

Sincerely,

A handwritten signature in cursive script, reading "F. William Blaisdell".

F. William Blaisdell, M.D.  
Professor and Chairman  
Department of Surgery

FWB:rr

RECEIVED

MAR 19 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.



ROBERT W. BROOKS, M.D.

1808 PROFESSIONAL DRIVE  
SACRAMENTO, CALIF. 95825  
481-3300

REC-3-19-82  
MEDICAL STAFF  
OFFICE

3-17-82

George Miller Jr., M.D.  
Chief of Staff  
Sutter Community Hospitals  
Sacramento, CA

Dear George,

This letter is written by a concerned member of our staff in connection with the renovation-expansion program of Sutter Hospitals for the 1980's.

It is my considered opinion that Metropolitan Sacramento will continue its present trends and growth during the foreseeable future. This naturally includes appropriate population growth, and the medical needs of that population.

Hence I feel that it is not only appropriate, but absolutely imperative that Sutter Hospitals carry out the present plans for replacement of Sutter General and renovation of Sutter Memorial. This is not only my own opinion but that of most of my compatriotes who practice within the Sutter Community.

I say this with full knowledge of the expansion and building plans of other hospital organizations within the area. Certainly Sutter should keep abreast of this progress.

Should any further evidence of my support become necessary, please feel free to contact me at any time.

Sincerely,

  
Robert W. Brooks, M. D.

RECEIVED

MAR 19 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

REC'D

3/23/82

MEDICAL STAFF  
OFFICEgy  
LOWELL B. HANEY, M.D.logy  
DENIS M. MCGINTY, M.D.

stetrics and Gynecology

L. MORGAN BOYERS, M.D.

JAMES A. AFFLECK, M.D.

HAROLD E. RAY, M.D.

JOHN M. WHITELAW, M.D.

iatrics

RICHARD B. FEIERTAG, M.D.

MARK A. DENTINGER, M.D.

phthalmology

CHARLES BRADBROOK, M.D.

JOHN W. HALLISEY, M.D.

neral Surgery

ROLAND G. ANDERSON, M.D.

JOHN W. YOUNG, M.D.

ernal Medicine

PAUL H. THOMAS, M.D.

EARL A. TRUMBLE, M.D.

EMMETT L. SMITH, M.D.

EARL V. GEAR, M.D.

JAMES A. FISCHER, M.D.

CARROLL W. CEDERBURG, M.D.

VARDON M. WONG, M.D.

matology

PATRICK CREEHAN, M.D.

nily Practice

MONTE IKEMIRE, M.D.

JOHN S. AGNEW, M.D.

FRANK G. SCHIRO, M.D.

urology

R. C. HEUBLEIN, M.D.

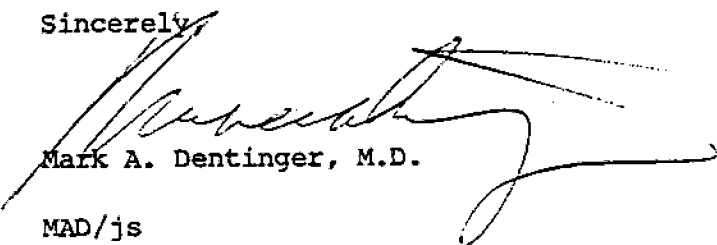
March 16, 1982

Medical Staff Office  
Sutter Community Hospitals  
2820 L Street  
Sacramento, California 95816

Dear Sirs:

As a member of the medical staff, I feel that it is imperative that revisions be made in the physical plant at Sutter Memorial Hospital, both to replace antiquated facilities and to prepare for anticipated increased usage and increased technological services that will be required in the future of Sacramento in the next 20 or 30 years. The replacement of Sutter General Hospital is mandatory because of the advancing antiquity of the physical plant and is the most important contribution that Sutter Community Hospitals can make to the Sacramento area.

Sincerely,

  
Mark A. Dentinger, M.D.

MAD/js

RECEIVED

MAR 24 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS

ROBERT ROSS PEABODY, M.D., INC.

EYE PHYSICIAN AND SURGEON

2222 N STREET

SACRAMENTO, CALIFORNIA 95818

TELEPHONE (916) 444-7671

REC'D 3/23/82  
MEDICAL STAFF  
OFFICE

March 17, 1982

Medical Staff Office  
Sutter General Hospital  
2820 L Street  
Sacramento, California 95816

Dear Sir:

It has come to my attention that you are now planning to file your certificate of need for the replacement of Sutter General Hospital as well as remodeling Sutter Memorial and developing a new in-patient psychiatric facility. I fully support your efforts.

It is essential that the community has a well developed, well maintained medical complex in the downtown area. Any further delay in development of such a plan and remodeling efforts will result in increased costs, further deterioration of the present plant facility, and in general poorer care for the in-patients in the Sacramento area. There can be little doubt of Sutter's commitment to improvement of the health system within the Sacramento region. Therefore, I firmly support your commitment to these new facilities.

Sincerely yours,

  
Robert R. Peabody, M. D.

RP:bh

RECEIVED

MAR 24 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPS.

REC'D 3-17-82

KENNETH LAWRENCE CARTER, M. D.  
PLASTIC AND RECONSTRUCTIVE SURGERY  
~~2320 CAPITOL AVENUE~~  
SACRAMENTO, CALIFORNIA

MEDICAL STAFF  
OFFICE

2786 Harkness St.  
March 13, 1982.

~~95818~~  
95818

George Miller, Jr. M.D., Chief of Staff  
Paul Kelly, M.D, Chief, Dept. of Surgery  
Sutter Community Hospitals  
2820 L Street  
Sacramento, CA 95816

Gentlemen:

The willingness of Sutter General Hospital to accept the commitment and expense of the projects now envisioned is tremendously appreciated by not only the community itself but by doctors of the community being served. The specific needs of the psychiatric facility are a vivid example of how badly the new construction is needed for safe and specialized, modern care. It is hoped that nothing stands in the way of this expansion.

Very truly yours,

  
Kenneth L. Carter, M.D.

Henry E. Bennett, D.D.S.  
Oral and Maxillofacial Surgery  
635 Anderson Road, Suite 19  
Davis, California 95616

Phone: (916) 758-2350

REC'D 3/17/82  
MEDICAL STAFF  
OFFICE

March 16, 1982

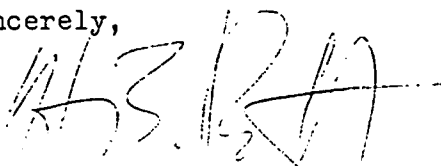
Paul Kelly, M.D.  
Chief of Surgery  
Sutter Hospitals  
Sacramento, CA

Dear Dr. Kelly,

I am supportive of the plans to improve the physical plant at both Sutter General Hospital and Sutter Memorial Hospital. There is a marked need in the Sacramento regional area for a regional dental referral service. The proposed construction projects at the Sutter Hospitals will facilitate the establishment of such a regional referral center.

Patients currently requiring the services of a regional dental referral center are traveling to San Francisco. The current plans at Sutter Hospitals will improve the quality of regional care.

Sincerely,



Henry E. Bennett, D.D.S.  
HEB:ej

REC'D 3-17-82

MARTIN ASCH, M. D.  
A PROFESSIONAL CORPORATION  
87 SCRIPPS DRIVE, SUITE 104  
SACRAMENTO, CALIF. 95825

MEDICAL STAFF  
OFFICE

DERMATOLOGY

March 15, 1982

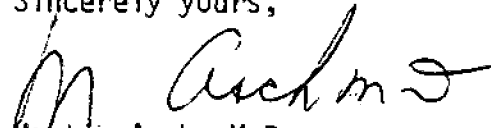
TELEPHONE (916) 920-0871

George Miller, Jr., M.D.  
Chief of Staff  
Sutter Community Hospitals  
2020 I Street, Suite D  
Sacramento, California 95814

Dear Dr. Miller:

I wish to go on record supporting the need for the renovation of the Sutter Hospitals. The Sutter Hospitals are quite "ancient" by modern standards. I certainly support your efforts in this respect.

Sincerely yours,

  
Martin Asch, M.D.

MA:maj

LEE O. WELTER, M.D., INC.  
ANESTHESIOLOGIST  
649 MORRIS WAY  
SACRAMENTO, CA 95825  
(916) 486-2510

REC'D 3/22/82

MEDICAL STAFF  
OFFICE

March 20, 1982 **RECEIVED**

MAR 23 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS

To Whom it may concern;

I chose to become an active member of Sutter Community Hospitals' Medical Staff nearly three years ago, during a time of turmoil for this institution. My belief that Sutter's fine reputation would not be damaged by ~~that~~ episode has been sustained. I am pleased to hear from many patients of the excellent care they have received. However, there are many instances when I must apologetically explain that this excellent care is delivered in spite of our physical facility. In particular, the surgical suite at Sutter General is cramped and obsolete. Sutter Memorial Hospital is awkwardly and inefficiently suited to current needs. Please help us remedy these deficiencies!

Sincerely, L. O. Welter

**GEORGE B. KEMPTON, M.D.**

PEDIATRICIAN

7275 E. SOUTHGATE DRIVE, SUITE 408  
TELEPHONE 392-2602

March 18, 1982

REC'D 3/22/82

MEDICAL STAFF  
OFFICE

Medical Staff Office  
Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816

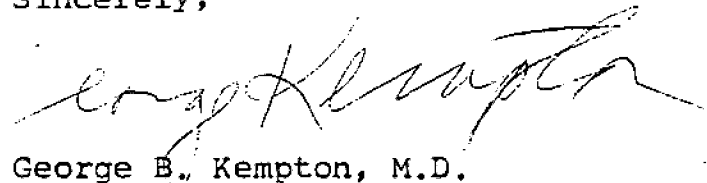
Dear Sirs:

Being a Pediatrician, I am not fully aware of the needs of other departments in the hospital. Also my practice thru the past several years has become more and more ambulatory, so my use of the hospital is much less frequent.

This latter situation has evolved because of the influx of super specialists who are better equipped than I to care for most of the children who need hospitalization. So even in my own specialty, my knowledge of the needs in the Pediatric department is not expert or precise.

I do feel strongly that the Pediatric floor needs to be structured so that the nursing center has visual access to all of the patient's beds. The present station has only one room that has visual access.

Sincerely,



George B. Kempton, M.D.

GBK/fe

**RECEIVED**

MAR 23 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITAL



ROBERT E. FARRELL, M.D., INC.

5301 F STREET, SUITE 220  
SACRAMENTO, CALIFORNIA 95819

REC'D

3/22/82

MEDICAL STAFF

OFFICE

TELEPHONE:

452-8179

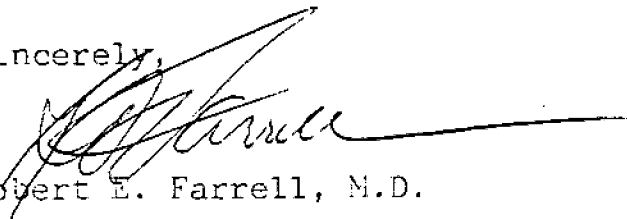
PEDIATRICS

March 19, 1982

To Whom It May Concern:

I have practiced Pediatrics in Sacramento for 7½ years. I have come to rely on Sutter Hospitals to provide secondary and tertiary levels of care for my most ill children and newborns. Bedspace is harder and harder to find at Sutter. I feel it is imperative for the good of the children of Sacramento that Sutter Hospitals expand their facilities. At present they are simply inadequate.

Sincerely,



Robert E. Farrell, M.D.

REF/c

RECEIVED

MAR 23 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS

REC'D 3/22/82

MEDICAL STAFF  
OFFICE

HOWARD A. BLACK MEDICAL CORPORATION

HOWARD A. BLACK, M. D.  
NEUROLOGICAL SURGERY

5301 F STREET  
SACRAMENTO, CALIFORNIA 95819  
TELEPHONE 457-8822

March 15, 1982

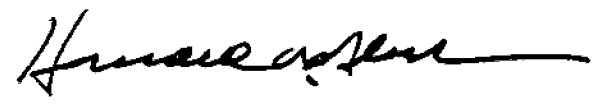
City Planning Commission  
c/o Medical Staff Office  
Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816

Re: Renovation of Sutter Memorial Hospital:  
Replacement of Sutter General Hospital:  
Inpatient Psychiatric Facility.

Gentlemen,

While I do very little work at Sutter Memorial and cannot from personal knowledge speak concerning this institution, the aging of Sutter General Hospital and the need for expansion presents itself daily to one working in the hospital. I have been associated with Sutter General as a surgeon since 1946 and feel that the community has outgrown not only the size but the design of this institution. I add my voice to many in the community urging you to approve of the plans for a new Sutter General Hospital.

Sincerely yours,



HOWARD A. BLACK, M. D.

HAB/b

RECEIVED  
MAR 23 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITAL



# SACRAMENTO HEMATOLOGY-ONCOLOGY

MEDICAL GROUP, Inc.

3939 J STREET, SUITE 300 / SACRAMENTO, CALIFORNIA 95819 / (916) 739-8216

JOHN J. FISHER, M.D.  
BRUCE T. CHOSNEY, M.D.  
DAVID T. HARRISON, M.D.

REC'D

3/22/82  
MEDICAL STAFF  
OFFICE

March 15, 1982

Medical Staff Office  
Sutter General Hospital  
2820 L Street  
Sacramento, California 95816

TO WHOM IT MAY CONCERN:

I'm writing this letter in regards to obtaining regulatory approval for renovation of Sutter Memorial Hospital, replacement of Sutter General Hospital, and establishment of a new in-patient psychiatric facility. In regards to the psychiatric facility, if we do not have one there will be none in the downtown area except for the medical center. I feel this is an essential community need - one that we cannot do without. Sutter General Hospital is old, needs a tremendous amount of annual work to keep it servicable, and I feel it would be a big boost not only to the care of the patients, but also to the morale of the nursing and medical staff, to replace it with a new facility. Sutter General Hospital has a fine reputation throughout the state, not only as one of the leading hospitals in California, but a facility in which optimal care is given to the patients and that the medical staff is of the highest caliber. I would hate to see this reputation diminish and I would think Sutter should continue to be a referral hospital for complex problems along with serving the community needs. I do the majority of my Sutter Hospital practice at Sutter Memorial Hospital and have felt very comfortable there since I have been in Sacramento. There are necessary renovations that have to come about at Sutter Memorial Hospital; the obstetric section in particular is very crowded, antiquated, and needs renovation to continue to be the leading facility for obstetrical care in northern California. I feel also that we should continue to upgrade the oncology and the cardiovascular programs and continue to meet the needs to let Sutter Memorial Hospital be a prime referral of patients for northern California.

RECEIVED  
MAR 23 1982

Yours truly,

*John J. Fisher*  
John J. Fisher, M.D.

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS

ALLERGY AND PULMONARY CONSULTANTS  
MEDICAL GROUP, INC.

REC'D 3/21/82  
MEDICAL STAFF  
OFFICE  
6620 COYLE AVENUE  
SUITE 210  
CARMICHAEL, CA 95608  
(916) 967-7013

5301 F STREET  
SUITE 318  
SACRAMENTO, CA 95819  
(916) 453-8696

BRADLEY E. CHIPPS, M.D.  
BARRY A. KOHN, M.D.

March 17, 1982

Frederick N. Fischer, M.D.  
Chief, Department of Pediatrics  
Medical Staff Office  
Sutter General Hospital  
2820 L Street  
Sacramento, CA 95816

Dear Fred,

I am writing you today in response to your letter of March 12th concerning the certificate of need project for Sutter Community Hospitals.

Because of my deep commitment to the care of children with respiratory disease in Sacramento, I find this a particularly timely issue. The facilities at Sutter Memorial Hospital are currently stretched beyond their limits to take care of acute and chronically ill children. The influx of pediatric subspecialists into Sacramento has caused incredible needs in the hospital in terms of inpatient facilities that currently do not exist. The plan that Sutter Community Hospitals has generated for the new pediatric unit and pediatric intensive care unit is a first step in this regard. I must emphasize that I do not feel that the 30 beds currently allotted are enough but it is clearly a place to start. I can wholeheartedly support the particular need of the process and would be glad to provide any further information I may have.

Yours truly,

  
Bradley E. Chipps, M.D.

BEC/cd

RECEIVED

MAR 23 1982

CORPORATE PLANNING  
SUTTER COMMUNITY HOSPITALS

HERBERT S. HUNTER, M.D.

~~5000 STREET~~ 4150 ELDERBERRY LANE  
SACRAMENTO, CALIFORNIA 95825  
(916) 482-4244 483-1891

21 June 1982

Dear Mr Pat Hays  
% Sutter Community Hospitals of  
Sacramento, Ca.

I have been a member of  
the Sacramento Community for  
over thirty-two years and have  
experienced the growth of the  
Greater Sacramento Area and  
its medical Profession  
and the many medical  
ancillary services. All  
these have outgrown our  
physical medical facilities  
making it essential for  
Sutter Community Hospitals  
to expand, rebuild and  
renovate immediately. I  
support Sutter's Hospitals  
planned growth. Very truly yours,  
Herbert S. Hunter

W. J. BLEVINS, M. D.  
618 FIRST STREET  
WOODLAND, CALIFORNIA 95695

6-17-82

Orvin Cook, M.D.  
Sutter Community Hospitals  
28th and L Sts  
Sacramento, Ca 95816

Dear Orvin:-

I want you to know I fully  
support the effort to replace Sutter General  
Hospital and renovate and improve  
Sutter Memorial Hospital.

It is a much needed effort  
and I congratulate and support the  
effort.

Sincerely,

W. J. Blevins —

WILLIAM L. LINN, M. D.  
1741 PROFESSIONAL DRIVE  
SACRAMENTO, CALIFORNIA 95825  
TELEPHONE 489-3431

6/13/82

R.E. Replacing Sutter General Hospital  
Renovating Sutter Memorial

Sirs:

I strongly support Sutter  
Community Hospitals in their  
building plans for the 1980's.

Due to well directed, but  
misinformed & misinterpreted  
needs of the private Hospital  
Community, these plans should  
have been a reality now, not  
5 to 10 years down the road.

Sincerely,

William L. Linn, M.D.

FRANK G. SCHIRO, M. D.

~~845 24TH STREET~~

SACRAMENTO, CALIFORNIA 95816

6-17-82

Patrick Hayes  
Administrator  
Sutter Community Hosp.  
Sacramento Ca.

Dear Pat -

Just a note to say I am in full agreement  
with the stated needs of the Sutter Hospitals -  
Sutter has always been a leader in the providing of top  
quality medical care and I would like to see this  
continue.

Sincerely

Frank Schiro



MICHAEL L. CATAPANO, M.D.  
801 ALHAMBRA BLVD., #4  
SACRAMENTO, CA 95816

June 21, 1982

To  
Orrin S Cook M.D.  
Vice President for Medical Affairs,

I certainly agree that more bed space is  
needed at both Sutter General and Sutter  
Memorial Hospitals.

I Fully Support your effort to obtain this  
needed space.

Yours Sincerely

*Michael L. Catapano M.D.*  
Michael L Catapano, M.D.