

OFFICE OF THE
CITY MANAGER

CITY OF SACRAMENTO
CALIFORNIA

CITY HALL
ROOM 101
SACRAMENTO, CA
95814-2684

PH 916-264-5704
FAX 916-264-7618

September 18, 2001

City Council
Sacramento, California

Honorable Members in Session:

SUBJECT: Monitoring Report on City Strategies – Sacramento’s Action Plan

LOCATION AND COUNCIL DISTRICT: Citywide.

RECOMMENDATION: For Council information.

CONTACT PERSON: Reina Schwartz, Strategic Planning Director, 264-7195

FOR COUNCIL MEETING: September 25, 2001

SUMMARY:

On June 26, 2001 the City Council adopted the City’s first comprehensive strategic plan. As part of that adoption, staff was directed to report back to the City Council monthly on the status of progress on the initiatives identified in the plan.

COMMITTEE/COMMISSION ACTION: None.

BACKGROUND:

A strategic plan is a road map for the City – helping us to determine our priorities and focus our programs, projects and actions. On June 26, 2001 the Mayor and City Council adopted City Strategies – Sacramento’s Action Plan, the City’s first comprehensive strategic plan. As part of that adoption, staff was directed to report back to the City Council monthly on the status of progress on initiatives identified in the plan.

Attachment 1 (Strategic Plan Monitoring Chart) shows the current status of each of the goals, objectives and initiatives contained in the adopted strategic plan. All of the initiatives are on target (as revised) or already completed. For those items that have been revised, new due dates have been indicated.

FINANCIAL CONSIDERATIONS:

There are no direct financial implications from this item. However, in future years the strategic planning cycle will be integrally linked to the City's budget cycle so that the two processes complement one another. The goals, objectives and initiatives adopted in an annual strategic planning cycle should shape budget requests and the allocation of resources.

ENVIRONMENTAL CONSIDERATIONS:

Not applicable.

POLICY CONSIDERATIONS:

City Strategies – Sacramento's Action Plan is intended to be an overarching document – encompassing and guiding the many project, program and geographical plans already in place and under development in the City.

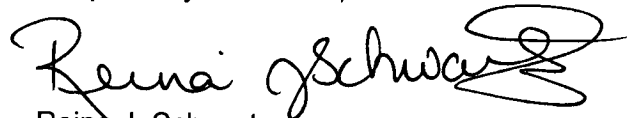
On an ongoing basis, this action plan will help the City of Sacramento to:

- (1) Determine our priorities as a city, define a common vision for the future, and determine what actions need to be taken today to assure that vision becomes reality;
- (2) Ensure the future growth and livability of our community by pro-actively addressing significant challenges and issues; and
- (3) Work across City departments and other agencies to improve services and quality of life.

ESBD CONSIDERATIONS:

No goods or services are being purchased as a result of this item.

Respectfully Submitted,



Reina J. Schwartz
Strategic Planning Director

For Council Information:



Robert P. Thomas
City Manager

Attachment

STRATEGIC PLAN MONITORING REPORT

GOAL: ENHANCE AND PRESERVE THE NEIGHBORHOODS

OBJECTIVE: Establish citywide standards for services and infrastructure and policies to guide development.

DATE DUE	WHO	INITIATIVE	STATUS			COMMENTS
			DONE	ON TARGET	REV	
December 2001	City Manager	Develop a work plan to inventory the City's infrastructure and facilities and recommend Citywide standards to the City Council for their consideration.		X		
December 2001	Planning Director	Develop and present to the City Council for their consideration a set of SMART Growth principles (addressing public safety, mobility and land use) for the preservation and enhancement of communities.		X		Presented and discussed with the City Council; continued 60 days for additional review.
December 2001	Planning Director and Economic Development Director	Present to the City Council for their consideration an infill development policy to enhance reinvestment in the neighborhoods.		X		Draft infill policy has been prepared; staff anticipates submission to City Council for consideration in Fall 2001.
December 2001	Planning Director and Economic Development Director	Complete and present to Council for consideration the Historic Preservation Ordinance.	X			Historic Preservation Ordinance was adopted by City Council on June 26, 2001.
December 2001	Planning Director	Present to the City Council a program and strategy for updating the City's General Plan		X		

STRATEGIC PLAN MONITORING REPORT

GOAL: ENHANCE AND PRESERVE THE NEIGHBORHOODS

OBJECTIVE: Promote the development and maintenance of a wide range of housing choices within Sacramento.

DATE DUE	WHO	INITIATIVE	STATUS			COMMENTS
			DONE	ON TARGET	REV	
November 2001	Executive Director of the Sacramento Housing and Redevelopment Agency (SHRA)	Present a policy paper to the City Council for their consideration regarding how to increase homeownership opportunities for low and very low-income households.		X		
November 2001	Executive Director of the SHRA and Neighborhood Services Area Directors	Recommend action strategies for each Neighborhood Area focusing on the preservation and improvement of the existing single-family and multifamily housing stock.		X		
December 2001	Executive Director of the SHRA	Partner with the Capitol Area Development Authority and the Downtown Sacramento Partnership to prepare a marketing program promoting opportunities for development of additional housing within the Central City area.		X		
December 2001	Planning Director and Executive Director of the SHRA	Develop strategies to implement the mixed-income housing ordinance in new growth areas.		X		

4

STRATEGIC PLAN MONITORING REPORT

GOAL: **ENHANCE AND PRESERVE THE NEIGHBORHOODS**

OBJECTIVE: Support increased self-determination and self-sufficiency of neighborhoods.

DATE DUE	WHO	INITIATIVE	STATUS			COMMENTS
			DONE	ON TARGET	REV	
November 2001	Planning Director	Present to the City Council for their consideration a re-districting plan which respects the integrity of neighborhoods developed in partnership with the community.	X			Redistricting ordinance adopted by the City Council on August 28, 2001.
December 2001	Area Directors (Area 4 - lead)	Identify a strategy for increasing and broadening community participation.		X		

5

STRATEGIC PLAN MONITORING REPORT

GOAL: ENHANCE AND PRESERVE THE NEIGHBORHOODS

OBJECTIVE: Identify neighborhoods that need special attention and implement plans to address their needs.

DATE DUE	WHO	INITIATIVE	STATUS			COMMENTS
			DONE	ON TARGET	REV	
December 2001	Area Directors and Planning Director	Recommend to the Council a series of neighborhoods to be the focus of the next round for Strategic Neighborhood Action Plans or similar neighborhood planning effort.		X		Initial assessment to be completed in September. On track for December completion.
December 2001	Area Directors	Recommend to the Council at least two neighborhoods where an intervention initiative would be appropriate to address significant neighborhood concerns.		X		Initial assessment to be completed in September. On track for December recommendation.

STRATEGIC PLAN MONITORING REPORT

GOAL: ESTABLISH AND STRENGTHEN COMMUNITY AND REGIONAL PARTNERSHIPS TO ENHANCE THE QUALITY OF LIFE

OBJECTIVE: Pursue opportunities to address regional issues.

DATE DUE	WHO	INITIATIVE	STATUS			COMMENTS
			DONE	ON TARGET	REV	
Ongoing	Mayor and City Council	Initiate regional dialogues through the sphere of influence and annexation studies on open space and affordable housing requirements, social services siting, fair share and SMART Growth.		X		
December 2001	Mayor Fargo and Council Member Yee	Recommend to the City Council for its consideration regional boards governance changes (fair representation).		X		

STRATEGIC PLAN MONITORING REPORT

GOAL: ESTABLISH AND STRENGTHEN COMMUNITY AND REGIONAL PARTNERSHIPS TO ENHANCE THE QUALITY OF LIFE

OBJECTIVE: Pursue partnerships to plan, develop and promote the Sacramento Riverfront.

DATE DUE	WHO	INITIATIVE	STATUS			COMMENTS
			DONE	ON TARGET	REV	
January 2002	Economic Development Director	Work with the Parks and Recreation Director and Redevelopment Director of West Sacramento to initiate a process to prepare an update of the Sacramento Waterfront Master Plan.		X		Initial meeting of the Waterfront Advisory Committee (WAC) to be held in September 2001 (WAC to meet quarterly). WAC to coordinate preparation of the plan update. Staff anticipates submitting a report outlining the process/time schedule for the Plan update at the next joint meeting anticipated in January 2002.
December 2001	Economic Development Director	Work with the Redevelopment Director of the City of West Sacramento to implement a joint marketing program for the Riverfront with the City of West Sacramento.		X		Contract for preparation of updated marketing materials has been executed; initial update of marketing materials to be completed by December 2001.

8

STRATEGIC PLAN MONITORING REPORT

GOAL: ESTABLISH AND STRENGTHEN COMMUNITY AND REGIONAL PARTNERSHIPS TO ENHANCE THE QUALITY OF LIFE

OBJECTIVE: Partner with community and other governmental organizations to improve access to and use of services and public facilities.

DATE DUE	WHO	INITIATIVE	STATUS			COMMENTS
			DONE	ON TARGET	REV	
Ongoing	Chief Information Officer	Partner with Sacramento County, SMUD and SACOG to develop additional GIS resources.		X		Developed GIS Regional Strategic Plan, defining rules and work plan for how to create and maintain shared databases.
December 2001	Area Directors	Present to the Council for their consideration priorities and funding to eliminate language barriers at all points of customer contact with the City organization.		X		
December 2001	Natomas Manager	Present to the City Council for their consideration a plan including financing for the Natomas Educational Complex as a stellar example of a joint use partnership involving the City, Natomas Unified School District, Los Rios Community College District, and the Public Library.		X		Joint Use Team has been meeting to design Memoranda of Understanding (MOUs) for financing, timing, construction, land acquisition, operations and maintenance, and other elements of development of the Education Complex.
December 2001	Area Directors (Area 3 lead)	Produce a "Guide to City Services" as a single, consistent document to assist community members gain improved understanding and access to City services.		X		

STRATEGIC PLAN MONITORING REPORT

DATE DUE	WHO	INITIATIVE	STATUS			COMMENTS
			DONE	ON TARGET	REV	
December 2001	Council Member Hammond	Work with the Sacramento Emigrant Trails American Lung Association, Sacramento Metropolitan Air Quality Management District and Regional Transit to initiate a public campaign to get people out of their cars one day per week.		X		
December 2001	Fire Chief and Police Chief	Work with Regional Fire Training, Sheriff, other Police Departments and the Los Rios Community College District to finalize recommendations to the City Council on a plan for a Regional Public Safety Training facility at McClelland Air Force Base.		X		
December 2001	Public Works Director	Work with the Parks and Recreation Director, the County Public Works Director and the State of California Department of Conservation to begin recycling at City and County parks and facilities.	X			Solid Waste Division staff and Parks and Recreation staff met and developed a plan that will yield 60 locations for park recycling and 30 locations for recycling in park parking lots. Program should be complete by November 2001. Funding is \$20,000 from the Solid Waste Fund and \$50,000 from a state grant for recycling receptacles in park parking lots.
September 2001	Fire Chief and Public Works Director	Partner with the County, SMUD and other organizations to develop an emergency response to the energy crisis.		X		Initiative is on target and ongoing.

61

STRATEGIC PLAN MONITORING REPORT

DATE DUE	WHO	INITIATIVE	STATUS			COMMENTS
			DONE	ON TARGET	REV	
December 2001	Chief Information Officer	Provide for the Council's consideration recommendations regarding opportunities to participate with the State of California and regional jurisdictions on technology initiatives.		X		Had begun preliminary discussions with the state; however talks have stalled due to the energy crisis draining funds from their portal project. Have begun regular meetings with the County and will explore joint training/licensing opportunities.

STRATEGIC PLAN MONITORING REPORT

GOAL: ESTABLISH AND STRENGTHEN COMMUNITY AND REGIONAL PARTNERSHIPS TO ENHANCE THE QUALITY OF LIFE

OBJECTIVE: Develop and pursue a legislative agenda which increases funding opportunities for the City and for the region.

DATE DUE	WHO	INITIATIVE	STATUS			COMMENTS
			DONE	ON TARGET	REV	
Ongoing	Assistant City Manager	Aggressively pursue Federal funding earmarks and State member requests.		X		
Ongoing	Assistant City Manager and Director of Utilities	Work with SAFCA and other organizations to secure federal, state and local funding for flood control.		X		Initial Federal FY 2002 Appropriations have earmarked approximately \$26 million for area flood protection improvements.
December 2001	Assistant City Manager	Present to the Law and Legislation Committee a proposed scope of work with respect to State and Federal legislation and initiative tracking.		X		

STRATEGIC PLAN MONITORING REPORT

GOAL: PRESERVE AND EXPAND THE ARTS AND CULTURE, OPEN SPACE, URBAN FOREST, PARKS AND RECREATION OPPORTUNITIES

OBJECTIVE: Develop sufficient open space and park land so that the City and the region are ranked among the top ten in the country in their ratio of open space to population.

DATE DUE	WHO	INITIATIVE	STATUS			COMMENTS
			DONE	ON TARGET	REV	
Ongoing	Parks and Recreation Director	Apply for available grants in all categories for funding of acquisition and development of parks and recreation programs and facilities.		X		Over \$1.2 million in grants have been applied for this year. Application for non-motorized trail grants approved by City Council. Other Proposition 12 grants being applied for to meet October deadline.
June 2002	Parks and Recreation Director	Develop a recommendation on governance structure to identify and secure funding for purchase and maintenance of open space.		X		Final draft near completion by consultant, Bill Edgar.
June 2002	Parks and Recreation Director and Economic Development Director	Develop a plan to complete Sacramento Riverfront Parkway from Discovery Park to Miller Park.		X		Update of the Sacramento Riverfront Parkway Plan to be coordinated and coincided with the Waterfront Master Plan Update. Task Force has been formed. Staff anticipates bringing an update to the City Council in October 2001.

STRATEGIC PLAN MONITORING REPORT

DATE DUE	WHO	INITIATIVE	STATUS			COMMENTS
			DONE	ON TARGET	REV	
June 2002	Economic Development Director and Parks and Recreation Director	Complete preparation of a feasibility study for decking of Interstate 5, potentially from Capitol Avenue to R Street, as a means to reestablish an open-space linkage from the Central Business District to the Sacramento River waterfront.		X		Initial study has been completed and is scheduled for City Council in August 2001. Feasibility study is being co-managed by the Department of Public Works and Economic Development. As a transportation project - Public Works will lead the technical studies and funding issues on this initiative. Staff anticipates reporting to City Council regarding the process for addressing uses in early 2002.
December 2002	Parks and Recreation Director and Natomas Manager	Acquire the 200-acre Regional Park in North Natomas using development impact fees, credits, bonds, private financing, loans and/or other funding mechanisms.		X		Resolution of Necessity and appropriation of \$13 million approved by City Council on August 28, 2001.
Spring 2002	Parks and Recreation Director	Open the Sutter's Landing Regional Park.		X		

STRATEGIC PLAN MONITORING REPORT

GOAL: PRESERVE AND EXPAND THE ARTS AND CULTURE, OPEN SPACE, URBAN FOREST, PARKS AND RECREATION OPPORTUNITIES

OBJECTIVE: Develop plans for funding the expansion, growth and sustainability of arts, culture, parks facilities and the urban forest.

DATE DUE	WHO	INITIATIVE	STATUS			COMMENTS
			DONE	ON TARGET	REV	
December 2001	Parks and Recreation Director	Update the Citywide Tree Services Plan to finance pruning and distributing tree services equitably throughout the City.	X			
December 2001	Convention, Culture and Leisure Department Director	Complete the Crocker Art Museum Master Plan.		X		Concepts have been developed.
November 2001	Convention, Culture and Leisure Department Director	Identify needed Community Center Theater improvements.		X		Needs have been identified. Cost estimates anticipated by September 2001.
December 2001	Economic Development Director	Report back to the City Council identifying opportunities to partner with the respective project sponsors to develop additional performing arts facilities within the Central City including, but not limited to, the Children's Theater of California, Inc. and California State University at Sacramento, as identified in the approved citywide Economic Development Strategy.		X		Discussions with CSUS are ongoing; CSUS is seeking funding from to implement planning/predevelopment activities related to a potential performing arts facility. Discussions between Sutter Health and "B" Street Theater are ongoing related to incorporating Children's Theater of California as part of the overall planned Sutter Health facility expansion in Midtown.

15

STRATEGIC PLAN MONITORING REPORT

DATE DUE	WHO	INITIATIVE	STATUS			COMMENTS
			DONE	ON TARGET	REV	
June 2002	City Manager	Work with the Unity Council to prepare and implement a plan for financing and development of the proposed Unity Center.		X		

16

STRATEGIC PLAN MONITORING REPORT

GOAL: RETAIN, ATTRACT AND DEVELOP A HIGHLY QUALIFIED AND DIVERSE CITY WORKFORCE AND IMPLEMENT ORGANIZATIONAL IMPROVEMENTS

OBJECTIVE: Retain, attract and develop a highly qualified and diverse City workforce.

DATE DUE	WHO	INITIATIVE	STATUS			COMMENTS
			DONE	ON TARGET	REV	
December 2001	Human Resources Director	Develop a City classification and compensation philosophy to ensure that the City is competitive as an employer in the region.		X		The Classification and Compensation expert panel has been established. Working sessions with the Council Personnel and Public Employees subcommittee have been scheduled.
December 2001	Human Resources Director and Labor Relations Director	Develop a work plan for improving the retention.		X		Recommendations to improve retention will be developed as part of the classification and compensation philosophy.
December 2001	Human Resources Director and Labor Relations Director	Develop a work plan for improving the recruitment process and a recruitment strategy aimed at maximizing our outreach programs to assure a diverse pool of candidates.		X		A work plan for recruiting is in final draft form and will be presented to City Council in Fall 2001.
November 2001	Administrative Services Director	Present draft ballot language for consideration by the City Council for the 2002 election that will address retirement benefit inequities between active members of the Sacramento City Employees Retirement System (SCERS) and the Public Employees Retirement System (PERS).		X		

17

STRATEGIC PLAN MONITORING REPORT

GOAL: RETAIN, ATTRACT AND DEVELOP A HIGHLY QUALIFIED AND DIVERSE CITY WORKFORCE AND IMPLEMENT ORGANIZATIONAL IMPROVEMENTS

OBJECTIVE: Strengthen and support the City's Inclusion Commitment.

DATE DUE	WHO	INITIATIVE	STATUS			COMMENTS
			DONE	ON TARGET	REV	
October 2001	Human Resources Director	Make a presentation to the City's exempt management employees at a regular quarterly business meeting.	X			Presentation made at August 3, 2001 Exempt Management meeting.
December 2001	Human Resources Director and the Inclusion Council	Develop a work plan for the Inclusion Commitment and present it to the Cabinet and Council for consideration.		X		Plan is in final draft form and a rollout strategy is being developed.
December 2001	Human Resources Director	Facilitate another training session about Inclusion/Diversity issues for members of the City workforce.		X		Next training is scheduled for October 2001.

STRATEGIC PLAN MONITORING REPORT

GOAL: RETAIN, ATTRACT AND DEVELOP A HIGHLY QUALIFIED AND DIVERSE CITY WORKFORCE AND IMPLEMENT ORGANIZATIONAL IMPROVEMENTS

OBJECTIVE: Use new technology to improve the delivery of services to the community.

DATE DUE	WHO	INITIATIVE	STATUS			COMMENTS
			DONE	ON TARGET	REV	
October 2001	Chief Information Officer	Complete development and begin implementation of a citywide Information Technology Strategic Plan.			X	Plan has been completed. Presentation to City Council planned for October 2001. Implementation plan is under development.
December 2001	Chief Information Officer	Begin outreach to the community to identify what services they are interested in receiving on-line.		X		

b1

STRATEGIC PLAN MONITORING REPORT

GOAL: RETAIN, ATTRACT AND DEVELOP A HIGHLY QUALIFIED AND DIVERSE CITY WORKFORCE AND IMPLEMENT ORGANIZATIONAL IMPROVEMENTS

OBJECTIVE: Continuously monitor, evaluate and improve City systems.

DATE DUE	WHO	INITIATIVE	STATUS			COMMENTS
			DONE	ON TARGET	REV	
December 2001	Information Technology Governance Board	Identify work processes that could be automated and improved through implementation of a citywide Intranet.		X		

STRATEGIC PLAN MONITORING REPORT

GOAL: ENHANCE EDUCATIONAL OPPORTUNITIES FOR THE ENTIRE COMMUNITY

OBJECTIVE: Expand facilities and programs for community learning.

DATE DUE	WHO	INITIATIVE	STATUS			COMMENTS
			DONE	ON TARGET	REV	
December 2001	Human Resources Director	Investigate expanding the City University programs to other governmental agencies and community leaders.		X		Outreach has been done to other government agencies. Outreach to community leaders has been started; a pilot program is being considered.
December 2001	Director of Parks and Recreation	Work with community colleges, SETA and other adult education institutions, will develop a plan to expand the availability of education and job training classes and skills centers at City community centers.		X		Meetings are ongoing. Most recent took place on August 6, 2001.
December 2001	Library Director	Open new libraries in South Natomas and Valley Hi/North Laguna.		X		South Natomas: Grand Opening scheduled for October 27, 2001. Valley Hi/North Laguna: Grand Opening scheduled for October 20, 2001.

21

STRATEGIC PLAN MONITORING REPORT

GOAL: ENHANCE EDUCATIONAL OPPORTUNITIES FOR THE ENTIRE COMMUNITY

OBJECTIVE: Establish and expand partnerships with local schools.

DATE DUE	WHO	INITIATIVE	STATUS			COMMENTS
			DONE	ON TARGET	REV	
December 2001	Area Directors (Area 2 - lead) and the Human Resources Director	Develop a City mentoring program under the auspices of United Way, to provide outreach and career modeling at local schools.		X		Proposal to be presented to Cabinet in October 2001. On track for completion by December.
December 2001	Convention, Culture and Leisure Department Director	Partner with the City's Arts Education Task Force and local school districts to prepare a strategic plan to restore arts education in the schools.		X		
June 2002	City Manager	Partner with local school districts and the Citizenship Center to develop and implement programs that increase civic awareness and pride in youth.		X		
June 2002	City Manager	Partner with the school districts and medical providers to establish a Medical Career Charter School.		X		
June 2002	City Manager	Partner with the school districts to improve academic performance in the City's schools.		X		

22

STRATEGIC PLAN MONITORING REPORT

GOAL: PROMOTE AND SUPPORT ECONOMIC VITALITY

OBJECTIVE: Support the development and success of new and existing businesses of all sizes within the City of Sacramento.

DATE DUE	WHO	INITIATIVE	STATUS			COMMENTS
			DONE	ON TARGET	REV	
December 2001	Economic Development Director	Prepare an outreach program to facilitate retention/expansion and development of existing and emerging small and medium sized businesses within the City of Sacramento.	X			As part of FY 02 Work Plan, an initial outreach program has been established. Implementation will be on an ongoing basis. Staff will report to City Council on results of such efforts as part of the annual mid-year Economic Development Department progress reports.
December 2001	Economic Development Director	Partner with the Sacramento Housing and Redevelopment Agency and Sacramento County Office of Economic Development to prepare a strategy to create additional employment generating commercial development for the South Sacramento area.		X		Consultant team selected to prepare the subject study; there will be a process to provide input by business and neighborhood organizations and the general public; staff anticipates completion of the study by late 2001/early 2002.
December 2001	Economic Development Director	Prepare and submit for City Council consideration, the draft Economic Development Fund program that is intended to provide public financing investment for proposed projects consistent with the adopted City of Sacramento Economic Development Strategy.		X		Preparation of the draft program description underway; staff anticipates submission of draft program to Council for consideration in October 2001.

23

STRATEGIC PLAN MONITORING REPORT

DATE DUE	WHO	INITIATIVE	STATUS			COMMENTS
			DONE	ON TARGET	REV	
December 2001	Economic Development Director	Partner with business and community organizations to coordinate the preparation of a marketing program to promote the City of Sacramento as a highly desirable place to conduct business.		X		Ongoing effort; new /updated marketing materials to be completed by December 2001.
December 2001	Economic Development Director	Update an assessment of older commercial corridors, and develop new strategies, revitalization initiatives, etc., aimed at improving the health of those corridors in distress.	X			Initial Assessment is complete; staff is working with respective business associations regarding establishment of new strategies/revitalization initiatives related to respective neighborhood business corridors.
August 2001	Convention, Culture and Leisure Department Director	Implement the Sacramento Hotel Business Improvement District Marketing and Promotion Plan to increase convention and tourism business in the City of Sacramento.	X			
December 2001	Convention, Culture and Leisure Department Director	Update the Five-Year Sacramento Convention Center Business Plan.		X		

24

STRATEGIC PLAN MONITORING REPORT

GOAL: PROMOTE AND SUPPORT ECONOMIC VITALITY

OBJECTIVE: Invest in infrastructure development to support sustainable growth.

DATE DUE	WHO	INITIATIVE	STATUS			COMMENTS
			DONE	ON TARGET	REV	
December 2001	Director of Utilities	Begin construction on Water Supply Expansion Project.		X		Have begun construction on two of four water supply improvement project elements.
December 2001	Director of Utilities	Begin construction on at least ten sewer and drainage rehabilitation projects.		X		Have awarded five sewer and drainage improvement projects to date.
December 2001	Convention, Culture and Leisure Department Director and the Economic Development Director	Update the existing Downtown Parking Strategy.		X		
June 2002	Economic Development Director and the Executive Director of the SHRA	Develop plans to address parking needs in key commercial areas.		X		In coordination with SHRA and CCL, staff anticipates reporting back to Council by December 2001 regarding the process and time schedule for community input with completion of the plan by June 2002.

25

STRATEGIC PLAN MONITORING REPORT

GOAL: PROMOTE AND SUPPORT ECONOMIC VITALITY

OBJECTIVE: Improve the planning and permitting process.

DATE DUE	WHO	INITIATIVE	STATUS			COMMENTS
			DONE	ON TARGET	REV	
July 2002	Chief Building Official	Re-engineer the building permit process and develop a work plan to implement the recommendations of the Mayor's Commission on Development.			X	Initial changes to the process will be delivered in December 2001. Additional enhancements will continue over the following six months (July 2002).
December 2001	Chief Building Official	Open the North Permit Center.		X		Project is under construction.
March 2002	Chief Building Official	Implement a project management unit and streamline the development and permit processes for special or complex projects requiring approvals from multiple departments.		X		Multi-department team is working to define and improve the development and permit process. A new job specification is needed for process manager.
March 2002	Chief Building Official	Work with the City Council and Development Oversight Commission, will identify a location for the South Permit Center and develop a work plan for implementation.		X		Development Oversight Commission not yet appointed. Preliminary discussions are underway regarding South Permit Center location process.
June 2002	Chief Building Official	Work with the Structural Engineers Association of Central California to develop guidelines to assist design professionals and developers with the use of existing codes and standards for the structural retrofit, modification or addition to existing buildings.		X		Committee has met several times; work is about 50 percent complete.

210

STRATEGIC PLAN MONITORING REPORT

DATE DUE	WHO	INITIATIVE	STATUS			COMMENTS
			DONE	ON TARGET	REV	
June 2004	Chief Building Official	Substantially implement the recommendations of the Mayor's Commission on Development.		X		Work is underway on a number of the recommendations.

27

STRATEGIC PLAN MONITORING REPORT

GOAL: IMPROVE AND DIVERSIFY THE TRANSPORTATION SYSTEM

OBJECTIVE: Support the further expansion of Light Rail and transit service in Sacramento.

DATE DUE	WHO	INITIATIVE	STATUS			COMMENTS
			DONE	ON TARGET	REV	
December 2001	Public Works Director	Work with the Planning Director and Economic Development Director to partner with Regional Transit to identify proposed rail rights-of-way and station locations to support successful funding of the Downtown-Natomas-Airport Line in the 2002 state transportation funding cycle.		X		Regional Transit has submitted a 2002 State Transportation Improvement Program (STIP) fund request for \$3 million for preliminary engineering and environmental study of the Downtown Natomas Airport (DNA) Light Rail Line. City staff is assisting with consultant selection for Alternatives Analysis/Draft EIR/EIS of the DNA Project.
December 2001	Public Works Director	Coordinate with Regional Transit for the development of the South Line Phase Two to maximize funding opportunities.		X		City staff is assisting with consultant selection for Environmental Review and Preliminary Engineering for the South Corridor Phase 2 Light Rail Extension project.

SC

STRATEGIC PLAN MONITORING REPORT

GOAL: IMPROVE AND DIVERSIFY THE TRANSPORTATION SYSTEM

OBJECTIVE: Develop an intermodal facility.

DATE DUE	WHO	INITIATIVE	STATUS			COMMENTS
			DONE	ON TARGET	REV	
September 2001	City Council	Consider for adoption a preliminary concept plan for developing the Sacramento Intermodal Center at the Historic Depot site.		X		Report to City Council anticipated in September 2001.

29

STRATEGIC PLAN MONITORING REPORT

GOAL: IMPROVE AND DIVERSIFY THE TRANSPORTATION SYSTEM

OBJECTIVE: Support the work of the Sacramento Transportation/Air Quality Collaborative.

DATE DUE	WHO	INITIATIVE	STATUS			COMMENTS
			DONE	ON TARGET	REV	
December 2001	Public Works Director and Planning Director	Identify and articulate the City of Sacramento's issues and interests as a participant in the Sacramento Transportation/Air Quality Collaborative.		X		Initial issue and interest statement completed. Meetings of the Collaborative are ongoing.

30

STRATEGIC PLAN MONITORING REPORT

GOAL: IMPROVE AND DIVERSIFY THE TRANSPORTATION SYSTEM

OBJECTIVE: Create a comprehensive program to address pedestrian safety in Sacramento.

DATE DUE	WHO	INITIATIVE	STATUS			COMMENTS
			DONE	ON TARGET	REV	
December 2001	Public Works Director	Present to the City Council for their consideration a strategy for addressing pedestrian safety in the City.		X		The City Traffic Engineer will be presenting this report to the City Council by the end of 2001. The report will include strategies for existing and new developments.
December 2002	Public Works Director	Develop and present to the City Council for their consideration a 20-year Pedestrian Master Plan.		X		Staff is working to scope the Pedestrian Master Plan and develop a schedule.

18

STRATEGIC PLAN MONITORING REPORT

GOAL: IMPROVE AND DIVERSIFY THE TRANSPORTATION SYSTEM

OBJECTIVE: Invest in bicycle infrastructure development.

DATE DUE	WHO	INITIATIVE	STATUS			COMMENTS
			DONE	ON TARGET	REV	
Ongoing	Public Works Director	Implement the 2010 City/County Bikeway Master Plan with the goal of completing 22 miles of on-street bikeways and 6.5 miles of off-street bikeways per year.		X		This year the City has delivered 27 miles of on-street bikeways and is working on delivering 10 miles of off-street bikeways.

32